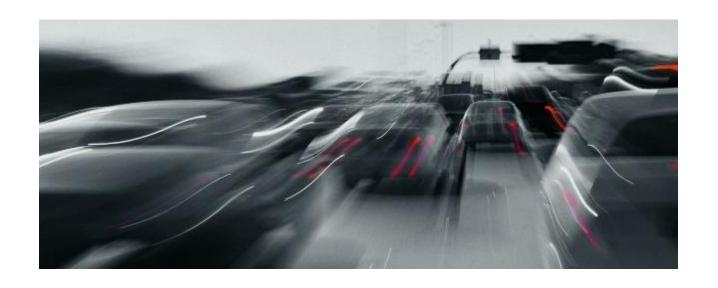
## **Road User Charging Global Overview 2010 – 2020**

# Q-Free Capital Market Day Oslo, 22 November 2011



**Zeina Nazer** 

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### **Objectives**

- ✓ Give an overview of the RUC market for years 2010-2020
- ✓ Describe market drivers
- ✓ Identify the global ETC market
- ✓ Identify and describe key market players
- ✓ Describe technology being deployed as of today and trends going forward.



#### **Definitions**

- Road User Charging (RUC) embraces all policies that charge for road space tolling including ETC (Electronic Toll Collection), CC (Congestion Charging), MTC (Manual Toll Collection), and ERI (Electronic Registration Identification)
- ✓ The purpose of RUC is to fund the development, operation and maintenance of new infrastructure, reduce traffic congestion, and improve the environment
- ✓ ERI uniquely identifies road vehicles through the use of tags and roadside communications units. Tags can be programmed to store a variety of information to improve security and enable easy roadside inspection, among other benefits.



#### **Market Drivers**

Road toll pricing schemes have been applied in practice worldwide. Road pricing main drivers are:

- ✓ Generate revenues for funding transport investment, operations and maintenance costs
- Manage travel demand, congestion and other externalities, and
- ✓ Promote a greener and safer environment



#### **Global RUC Industry**

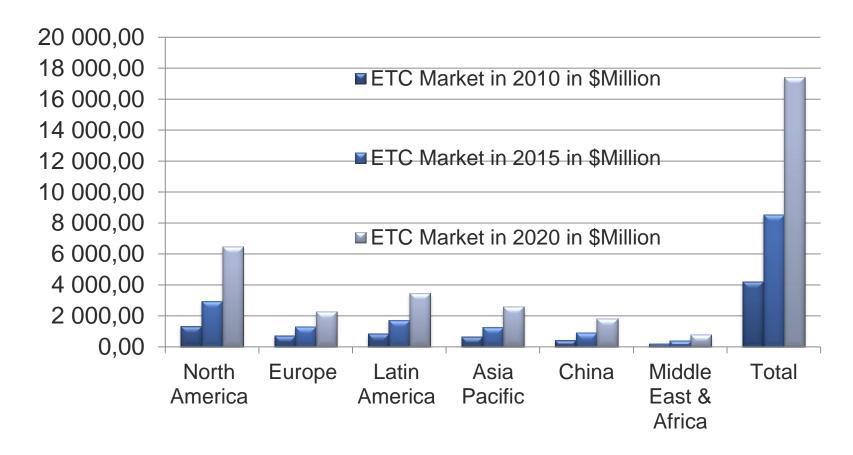
- ✓ The market for Electronic Toll Collection systems is very attractive—global market is large (approximately \$126B in 2010) and growing (expected growth of 5-20%)
- ✓ The global ETC industry is moving ahead at a significant growth rate
- ✓ Europe, North America, Latin America and Asia Pacific are the major markets for ETC technologies
- ✓ Toll operators across these markets continue to convert existing tolling roads to ETC systems
- ✓ Various governments are focusing on employing ETC as an effective means to reduce traffic congestion and vehicular emissions and financing of infrastructure.

### Global RUC Industry in 2010 by Market Segment

	Transponders, Readers, Hardware Systems	System Integration	Maintenance	<u>Total</u>
North America	\$408M	\$825M	\$115M	<b>\$1,348M</b> 5-17% CAGR
Europe	\$276M	\$391M	\$69M	<b>\$736M</b> 8-12% CAGR
Latin America	\$280M	\$485M	\$90M	<b>\$855M</b> 10-15% CAGR
Asia Pacific	\$210M	\$362.5M	\$67M	<b>\$639.5M</b> 10-15% CAGR
China	\$147M	\$253.75M	\$46.9M	<b>\$447.65M</b> 10-15% CAGR
Middle East & Africa	\$65M	\$108.75M	\$20.1M	<b>\$193.85M</b> 10-15% CAGR
<u>Total</u>	<b>\$1,386M</b> 5-10% CAGR	<b>\$2,426M</b> 10-15% CAGR	<b>\$408M</b> <i>4-8%</i> <i>CAGR</i>	<b>\$4,220M</b> 7-13% CAGR



#### Global ETC Industry in 2010-2020 by Region





#### **Observations**

- ✓ System integrations will continue to be one of the fastest growing segments driven by upgrades and Greenfield facilities
- ✓ Most new Greenfield facilities are expected to be ETC
- ✓ Back-office segment represents 40% of the annual spend but is lower growth than system integration
- ✓ ETC annual market size internationally is \$4,220M in 2010 and is driven by upgrades of large installed base of non-ETC lanes and a greater acceptance of tolling projects



#### North America Market 2010 – 2020

- ✓ Currently there are over 88% of proprietary transponder technology. However, the market is opening up to services including back office, video tolling, etc.
- ✓ In the next 2-3 years there are over 15 American Agencies changing their transponder technology
- ✓ The deployment of electronic toll collection systems by toll agencies is over 98% in North America (see next chart)



## **Key Market Suppliers and System Integrators**

Company	Supplier	System	Region	Application		
		Integrator		MLFF	TT	СС
ACS		<b>√</b>	US	<b>√</b>		
Continental	✓	<b>V</b>	Europe		<b>√</b>	
CS Group		<b>√</b>	Europe			
Efkon A.G.	<b>√</b>	<b>√</b>	Europe, Asia	✓	✓	
Federal Signal	<b>√</b>		US			
IBM		<b>V</b>	Europe			✓
Kapsch TraffiCom	<b>√</b>	<b>√</b>	All regions	<b>√</b>	<b>√</b>	
Mitsubishi	<b>√</b>	<b>√</b>	Asia	✓		
Q-Free ASA	<b>√</b>	<b>√</b>	All regions	<b>√</b>	<b>√</b>	<b>√</b>
Siemens	✓	<b>√</b>	Europe		✓	
Tecsidel		<b>√</b>	Europe, Latin America	✓		
Thales		<b>√</b>	Europe	<b>√</b>		
Transcore	<b>√</b>	<b>√</b>	US, Latin America, Asia	<b>√</b>		



## **Key Market Operators and Concessionaires**

Company	Operator	Concessionaires		
Abertis	✓			
Atlantia/ Autostrade per L'Italia	✓			
Ascendi	✓			
ASFINAG	✓	✓		
Brisa	✓			
Cintra	✓			
Eiffarie/ APRR	✓	✓		
Kapsch TraffiCom A.G.	✓			
Transcore Holdings	✓			



#### **Future Applications**

#### Electronic Law Enforcement

- ✓ ELE enables easy deployment of Electronic Law and enforcement systems
- ✓ ERI helps authorities to control parameters such as:
  - ✓ vehicle tax payment
  - √ insurance payment
  - ✓ ownership of the vehicle and
  - ✓ Other parameters to regulate traffic
- ✓ ELE, if implemented on a national scale, can help to mitigate substantial problems with tax evasion and uninsured cars
- ✓ ELE solutions will gain popularity and contribute significantly to the markets' general growth in the years to come.



### Summary

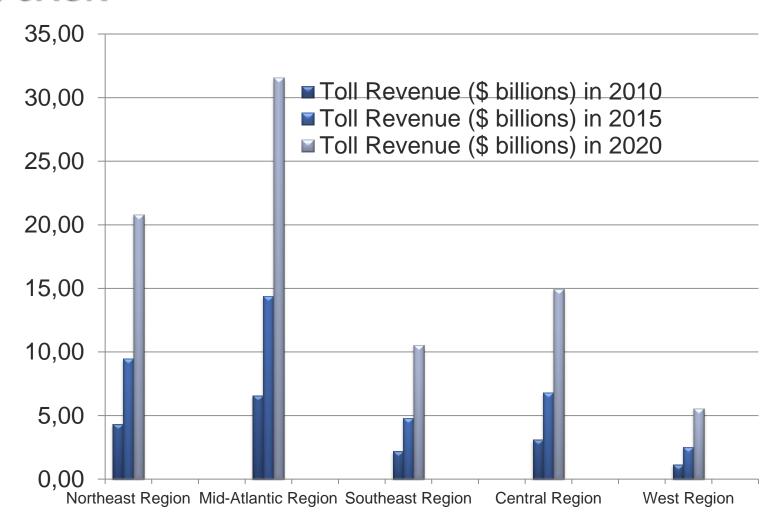
- Road Pricing heading towards Electronic Toll Collection
- ✓ ETC market is very interesting in the next 5-10 years.
- ✓ Over \$125b in toll revenues have been raised in 2010 and the CAGR is expected to be 10% in 2020.
- ✓ The ETC Global industry exceeded \$4.2b in 2010 and is expected to exceed \$17b in 2020
- ✓ The next years will observe more ETC systems around the world.



# **Appendix**

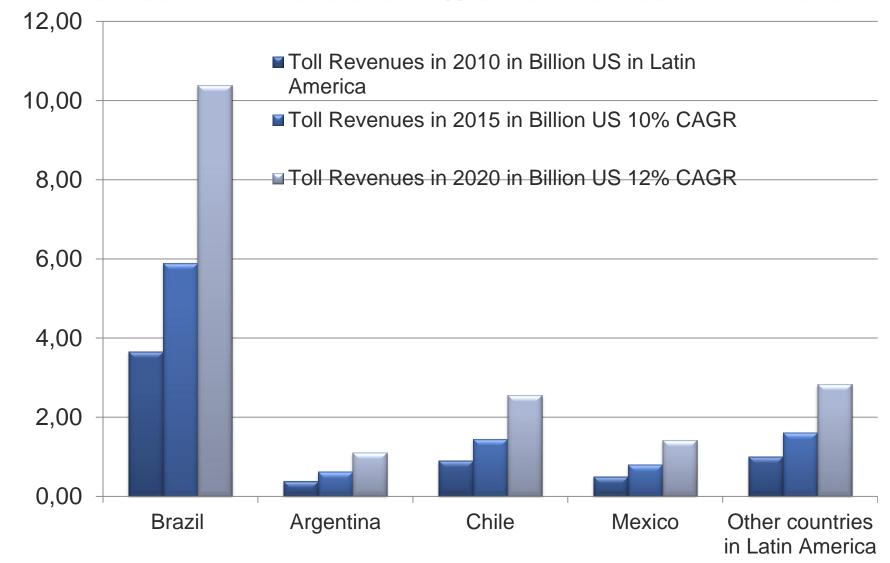


### North America Toll Revenues by Region 2010 – 2020 at **17% CAGR**



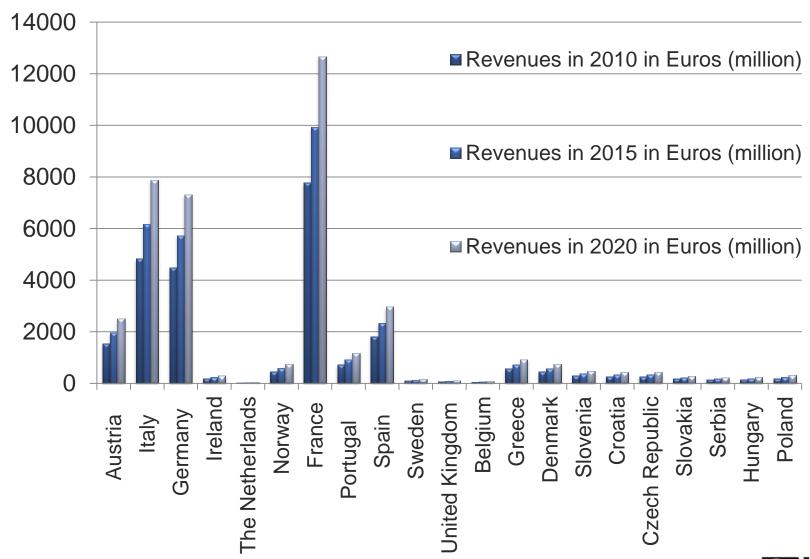


# Latin America Toll Revenues by Country 2010 – 2020 at 10% CAGR between 2010-2015 and 12% CAGR between 2015- 2020



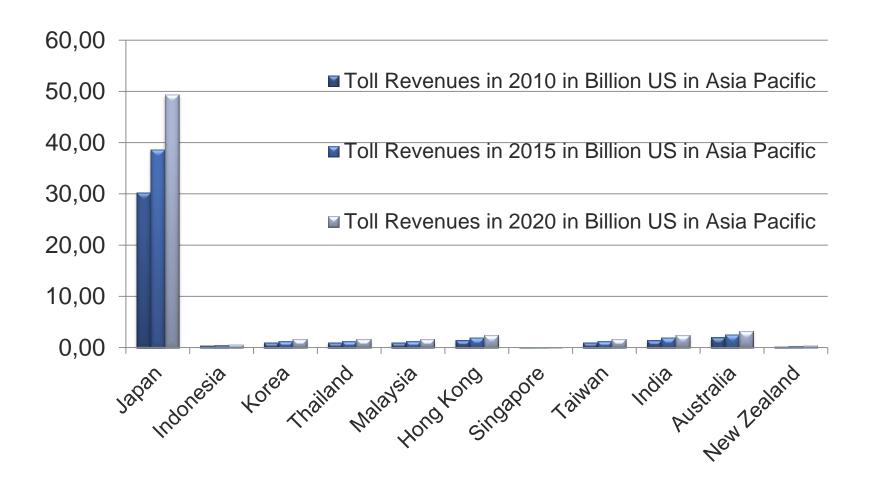


### **Europe Market Toll Revenues by Country 2010- 2020 in € at** 5% CAGR



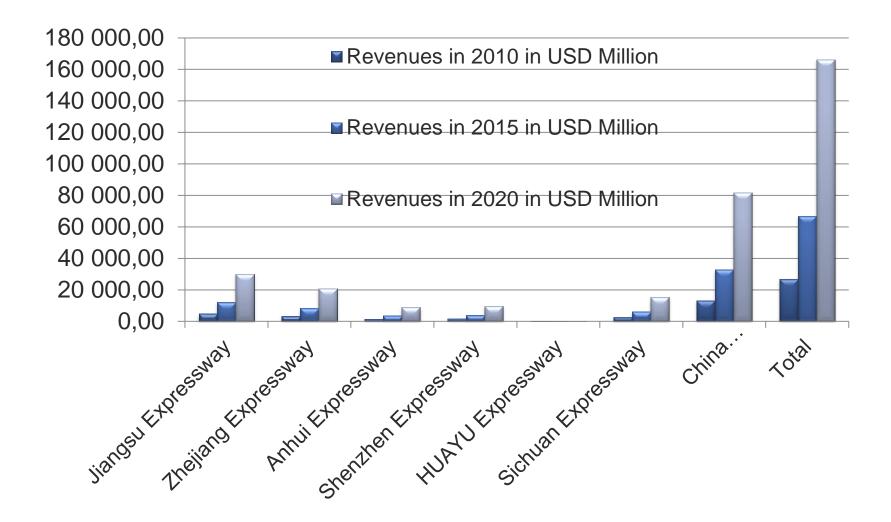


#### Asia Pacific Toll Revenues by Country 2010 – 2020 at 5% CAGR



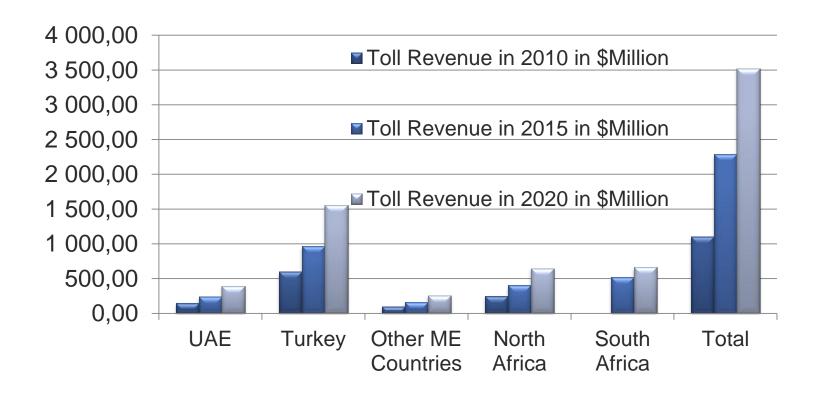


#### China Toll Revenues by Operator 2010 – 2020 at 20% CAGR





# Middle East & Africa Toll Revenues by Country 2010 – 2020 at 10% CAGR in ME & NA and 5% CAGR in SA





## Thank you

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