

News release

Alfa Laval Capital Markets Day 2025 – strengthening growth and profitability ambitions

On 24 November 2025, Alfa Laval hosted its annual Capital Markets Day, where Group Management presents the company's strategic direction for the coming years, along with updates on financial targets and investments for future profitable growth.

During the event, held at Alfa Laval's new Innovation Center in Flemingsberg, Sweden, the company presented an overview of its ambitions and strategic priorities. With a strong emphasis on recently updated financial targets—designed to more accurately reflect the company's performance—and a clear commitment to removing barriers to growth, the presentations spanned all three business divisions: Energy, Food & Pharma (formerly the Food & Water Division), and Ocean (formerly the Marine Division). Ongoing projects and new initiatives were shared, underscoring Alfa Laval's dedication to innovation and progress.

Presentations and selected recorded sessions from the day will be available on Alfa Laval's investor site <u>Capital Markets Day | Alfa Laval</u>

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This is Alfa Laval

The ability to make the most of what we have is more important than ever. Together with our customers, we're innovating the industries that society depends on and creating lasting positive impact. Alfa Laval is a leading global provider of first-rate products in the areas of heat transfer, separation and fluid handling. We're set on helping billions of people to get the energy, food, and clean water they need. And, at the same time, we're decarbonizing the marine fleet that is the backbone of global trade.



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We pioneer technologies and solutions that enable our customers to unlock the true potential of resources. As our customers' businesses grow stronger, the goal of a truly sustainable world edges closer. The company is committed to optimizing processes, creating responsible growth, and driving progress to support customers in achieving their business goals and sustainability targets. Together, we're pioneering positive impact.

Alfa Laval was founded 140 years ago, has customers in 100 countries, employs more than 22,300 people, and annual sales were SEK 66.9 billion (5.8 BEUR) in 2024. The company is listed on Nasdaq Stockholm.

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