



# AKER HORIZONS

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Third-quarter results 2021

26 October 2021

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The Aker Horizons group consists of many legally independent entities, constituting their own separate identities. In this document we may sometimes use "Aker Horizons", "Group", "we" or "us" when we refer to Aker Horizons companies in general or where no useful purpose is served by identifying any particular Aker Horizons company.

# Agenda

- 1 Main developments
- 2 Aker Horizons in brief
- 3 Portfolio update
- 4 Mainstream Renewable Power update
- 5 Financials
- 6 Summary
- 7 Q&A

# Main developments

## **Aker Carbon Capture progressing Carbon Capture as a Service**

MoU with Carbonor to collaborate on low-emission char with Carbon Capture as a Service

Partner with Viridor to explore use of Just Catch at five waste-to-energy sites combined with two bespoke CCS plants

Equity issue of NOK 840m at NOK 22 per share to realize and commercialize Carbon Capture as a Service

## **Aker Clean Hydrogen continuing to mature pipeline**

Secured competitive long-term power agreement for the Rjukan project

Signed MoU with TuNur to establish a clean hydrogen and ammonia value chain in Tunisia

Formally launched HEGRA with Yara and Statkraft to develop a green ammonia facility removing 800,000 tons CO<sub>2</sub> p.a.

## **Aker Offshore Wind taking further steps to mature and grow its portfolio**

AOW and Mainstream together selected as preferred bidder in floating offshore wind opportunity in Japan

Submitted ScotWind bid with partner Ocean Winds for up to 6 GW of floating wind

Established JV with Hexicon in Sweden to develop at least three sites for floating offshore wind

## **Mainstream ramping up energy production and reaffirming leading position in Chile**

Condor (591 MW) on track to complete construction by the end of 2021

Awarded the highest tariff in the latest Chile DisCo tender

New 1 GW hybrid wind and solar platform launched with long-term bilateral private PPA signed

## **Aker Horizons strengthening financial position and industrial footprint**

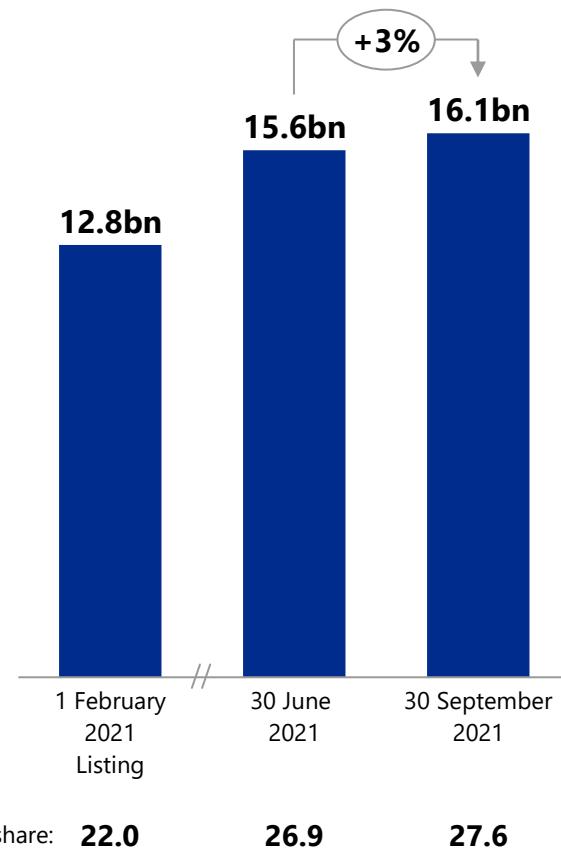
Financial position strengthened through sale of ACC shares for NOK 1bn and increased committed RCF of EUR 100m

In advanced discussions to establish Energy Transition Fund as first step into planet-positive asset management

Aker Horizons to establish green industry hub in Northern Norway

## **NAV development**

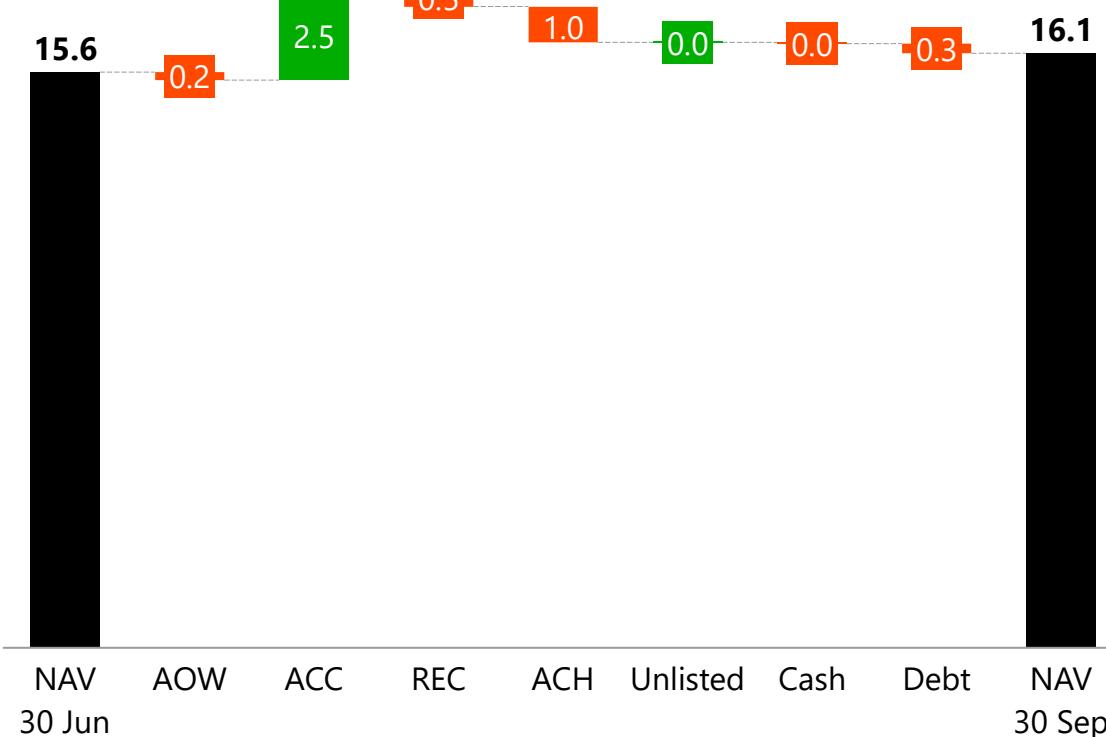
NOK



# Portfolio development

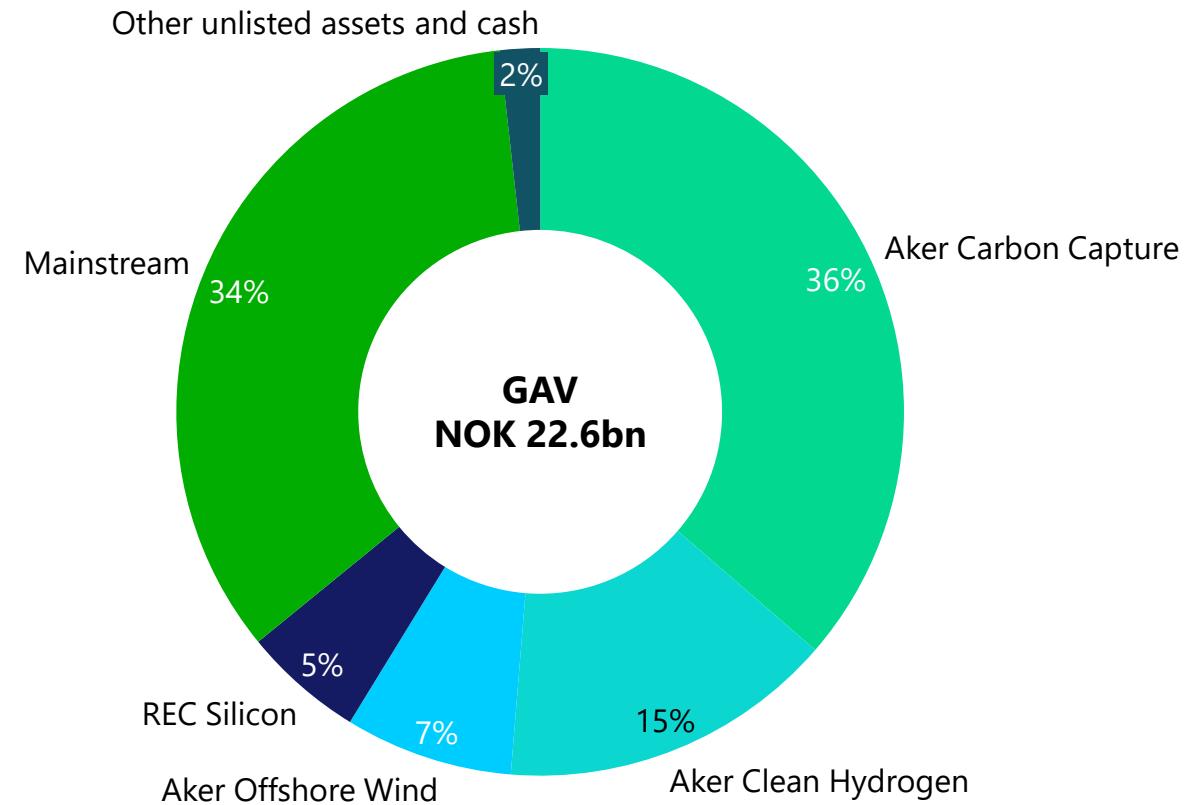
## Net asset value development

NOK billion, 30 June – 30 September 2021



## Gross asset value distribution

NOK billion, 30 September 2021



Note: Aker Horizons sold 42.0 million shares in ACC post-quarter, reducing ownership from 49.3% to 42.3%, for a cash consideration of NOK 1 billion

# Recent events

April	May	June	July	August	September	October
 <b>21 April</b> <b>Conversion</b> to public limited company	 <b>27 May</b> Industry veteran <b>Philippe Kavafyan</b> appointed <b>CEO</b> of Aker Offshore Wind	 <b>18 June</b> Uplisting to the <b>main list of Oslo Børs</b> , qualifies for <b>OTCQX trading</b> in the US	 <b>8 July</b> Partnership with <b>Ocean Winds</b> for floating offshore wind energy in Scotland	 <b>16 August</b> <b>HEGRA</b> formed together with equal co-owners Statkraft and Yara to electrify and decarbonize the ammonia plant at Herøya, Norway	 <b>8 September</b> New consortium formed to deliver <b>CCS solutions for gas fired power stations in the UK</b> , to work closely with ACC	 <b>7 October</b> Huemul portfolio in Chile earns <b>award recognition</b> for financing and innovation
 <b>4 May</b> Exploring hydrogen production facility opportunities in <b>Aukra</b>	 <b>4 June</b> Hege Brende appointed <b>CEO</b> of Rainpower	 <b>14 June</b> <b>Aker, bp and Statkraft</b> join forces for offshore wind in the Norwegian North Sea	 <b>9 July</b> <b>Energization</b> of 574 MW Condor portfolio in Chile	 <b>12 August</b> Successful <b>private placement of NOK 840m</b> to fund accelerated growth	 <b>8 September</b> <b>JV with Hexicon</b> for development of floating wind offshore Sweden	 <b>7 October</b> Plans to utilize <b>Scotland's first offshore wind underwater substation</b> as part of ScotWind bid
 <b>11 May</b> <b>Aker Horizons</b> closes transaction to acquire <b>Mainstream Renewable Power</b>	 <b>18 June</b> Grows footprint in Vietnam with 405 MW <b>solar PV acquisition</b>	 <b>9 July</b> MoU with Carbfix and Elkem on <b>CCS in Iceland</b>	 <b>12 July</b> Launches <b>Carbon Capture as a Service</b> ; Carbon capture made easy™	 <b>12 August</b> <b>Preferred bidder</b> to acquire initial stake in Progression Energy's 800 MW floating offshore wind project in Japan	 <b>8 September</b> <b>MoU with Carbonor</b> to collaborate on production of low-emission char with Carbon Capture as a Service	 <b>11 October</b> Fund manager <b>Baillie Gifford increases ownership</b> to 12.59% through transaction with Aker Horizons
 <b>20 May</b> <b>Uplisting</b> from Euronext Growth to <b>main list of Oslo Børs</b>	 <b>27 May</b> Kristian M. Røkke appointed <b>Chairman of Mainstream</b>	 <b>28 June</b> Financial close of 148.5 MW Copiuhue portfolio in Chile	 <b>20 July</b> <b>New hybrid 1 GW platform</b> in Chile, Nazca Renovables	 <b>2 August</b> <b>ScotWind bid with Siemens</b> revives supply chain-led partnership	 <b>29 September</b> <b>Herand run of river hydropower plant</b> – a 20 MW electrical mechanical delivery	 <b>19 October</b> <b>Partners with Viridor</b> to accelerate decarbonization at multiple waste-to-energy sites in the UK
 <b>22 April</b> Collaboration with University of Strathclyde on <b>recycling glass fibre</b> in end-of-life wind turbine blades						

1. FTEs signed per 30 September 2021; not including subcontractors, REC Silicon, SuperNode

2. Market capitalizations of ACC, ACH and AOW + book value of MRP, all on 100% basis per 30 September 2021

## AKER HORIZONS



**1,108**

employees and hired-ins across Aker Horizons<sup>1</sup>



**17k**

Aker Horizons shareholders



**~NOK 35 bn**

combined market caps of Aker Horizons' platforms<sup>2</sup>

# Aker Horizons to establish green industry hub in Northern Norway

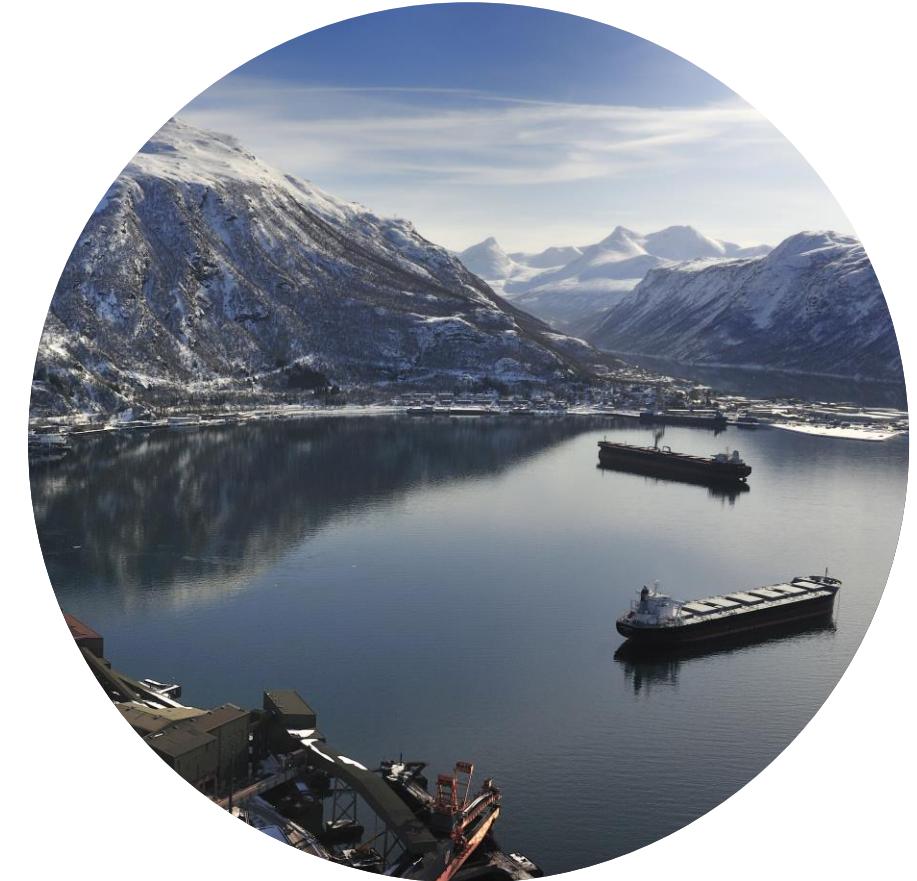
Agreed to acquire several sites of strategically located land in Narvik for total consideration of NOK 200m

Aker Horizons to invest NOK 90m through a private placement in Narvik Batteri AS<sup>1</sup>, a company aiming to develop a site in Narvik for battery production

Narvik region offers several benefits:

- Access to some of Europe's lowest priced renewable energy
- Excellent transportation connections for export including road, rail and port facilities
- Industry and community committed to the energy transition

Ambition to utilize Aker Horizons' capabilities across industries such as hydrogen, carbon capture and renewable energy, as well as other green industries



1. Post transaction Aker Horizons ownership of 75 percent  
Photo: Narvik Havn

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# In advanced discussions to establish Energy Transition Fund as first step into planet-positive asset management



Aker Horizons is uniquely positioned to generate attractive investment opportunities for institutional investors based on access to planet-positive projects, industrial capabilities and technology

In advanced discussions with a leading global financial services provider as potential anchor investor in EUR 1bn fund

Inaugural fund to focus on infrastructure assets related to carbon capture, hydrogen and electrification

Asset management offers several benefits to Aker Horizons:

- Scales our impact
- Long-term, committed capital to realize planet-positive projects
- Fee-based business model

# High power prices could accelerate the energy transition

Continental European power prices have surged in recent months

CO<sub>2</sub> price increase responsible for less than 10% of the power price increase from 2020

Prices in European power markets still predominantly set by gas and coal, even with increasing share of renewables

Elevated gas prices likely to incentivize increased investments in renewables

IEA World Energy Outlook stating that underinvestment in renewable energy will lead to volatile prices going forward

**EUR/MWh German power prices\***





2.

## **Aker Horizons in brief**

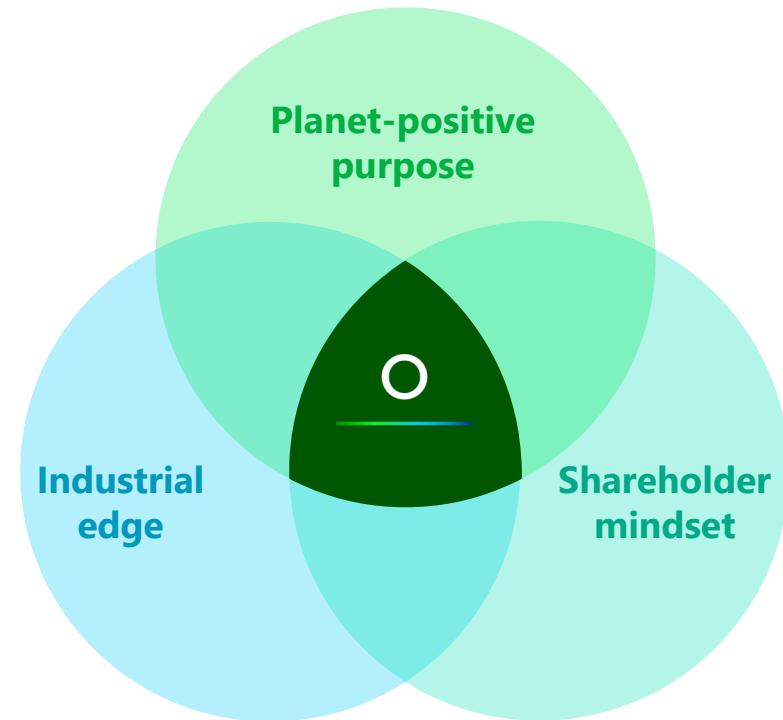
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# Planet-positive purpose + industrial & financial capabilities = attractive shareholder returns

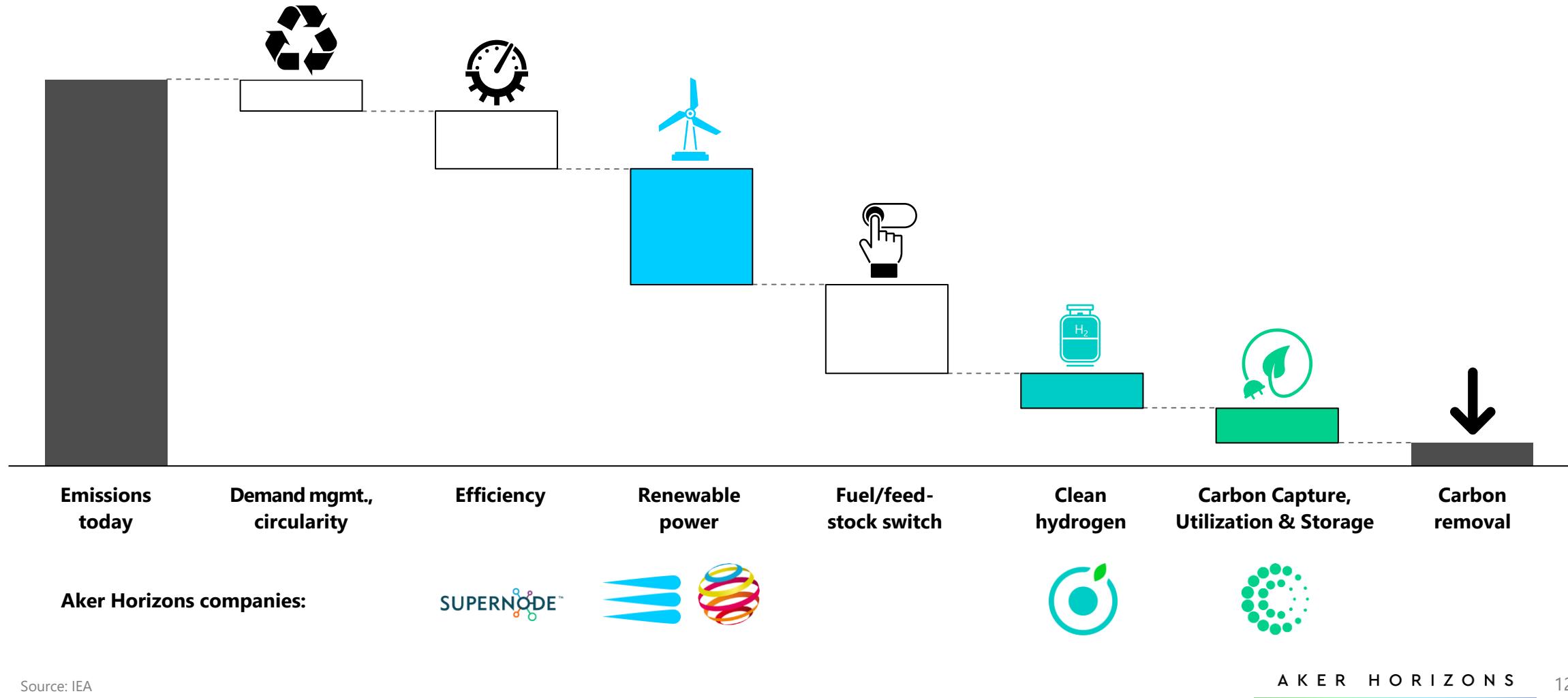
**Planet-positive** – purpose driven, building businesses that have a major positive, net impact on the environment

**Industrial edge** – benefit from the Aker group's 180-year heritage and industrial scale including technology development, engineering capabilities and partnerships

**Shareholder mindset** – smart capital management for ambitious growth plans, value per share focus



# Aker Horizons' portfolio addresses several key levers to reach net-zero



# Aker Horizons ecosystem



## Our 2025 ambition



1. Total capital investments originated by Aker Horizons and platform companies, before sell-downs. For other projects, Aker Horizons' or platform companies' pro rata share of project

2. Where 10 Mt  $\text{CO}_2$  eq. will come from CCUS and ~15 Mt  $\text{CO}_2$  eq. will come from avoidance of emissions from electricity generation, assuming 35% capacity factor on renewable capacity and 475g/kWh carbon intensity

# Sustainability integrated in all we do

## Sustainability commitments across four core themes



### Planet-positive impact

- Our investment thesis is grounded in a desire to be planet-positive
- We commit to accelerating net zero



### Respect for people

- We are dedicated to respect for human rights
- We ensure diversity, inclusion and a secure working environment



### Prosperity for all

- We strive for our solutions to contribute to reduced economic inequality
- We engage in science, technology and innovation to support our sustainability agenda



### Good governance

- We ensure good corporate governance throughout our organization
- Planet-positive impact is a top strategic priority

Incorporated into **responsible investment decisions** and **active ownership measures**

Signatory of:



WE SUPPORT



Since 2021 Aker Horizons has been committed to the UN Global Compact corporate responsibility initiative and its principles in the areas of human rights, labor, the environment and anti-corruption



3.

## Portfolio update

# Portfolio overview



## Sunrise portfolio



Incubating high impact planet-positive businesses and investments

Company / area	Ownership	Description
<b>SUPERNODE™</b>	49.9% private	Technology start-up focused on offshore super grid to dramatically reduce costs and footprint for long range transmission
<b>RECSiLICON</b>	24.7% Oslo Børs	Publicly listed global leader in silane-based, high-purity silicon materials. Key focus for Aker Horizons being solar PV value chain and battery technology
<b>RAINPOWER</b>	100% private	Hydropower specialist with 165-year history. Key focus being digitalization and leveraging know-how for hybrid energy solutions
<b>Asset Management</b>	100% private	Ambition to launch inaugural EUR 1bn Energy Transition Fund focused on hydrogen, carbon capture assets, and electrification infrastructure

1. Aker Horizons sold 42.0 million shares in ACC post-quarter, reducing ownership from 49.3% to 42.3%, for a cash consideration of NOK 1 billion

2. See slide 38 for more detail

Note: Values as of 30 September 2021



## Business model

- Pure-play carbon capture company with certified market-leading proprietary technology
- Delivers ready-to-use carbon capture plants utilizing best-in-class HSE friendly solvent and patented plant technologies

## Q3 highlights

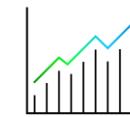
- Partnership with Carbfix to cooperate on offering the full CCS value chain
- MoU with Carbonor to collaborate on low-emission char with Carbon Capture as a Service (CCaaS)
- Partner with Viridor to explore use of Just Catch at five waste-to-energy sites combined with two bespoke CCS plants
- NOK 840m equity issue at NOK 22 per share to realize and commercialize CCaaS

## Ownership agenda

- Accelerate and support securing the first contracts for CCaaS, including structuring and financing
- Explore partnerships and M&A across the entire CCS value chain
- Deep understanding of carbon credit markets



Investment value  
NOK 8.2 billion



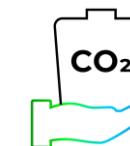
Market cap NOK 16.7 billion  
**OSLO BØRS**



Aker Horizons ownership 49.3%<sup>1</sup>  
25,248 shareholders



122 own employees  
and contractor FTEs



Target contracts to secure  
10 Mt CO<sub>2</sub> p.a. by 2025

1. Aker Horizons sold 42.0 million shares in ACC post-quarter, reducing ownership from 49.3% to 42.3%, for a cash consideration of NOK 1 billion  
Note: Values as of 30 September 2021



## Business model

- Leading the industrialization of clean hydrogen production as an integrated clean hydrogen producer with unique end-to-end asset integration and optimization capabilities
- Develops, builds, owns and operates clean hydrogen and ammonia facilities

## Q3 highlights

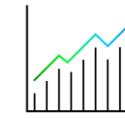
- Secured competitive long-term power agreement for the Rjukan project
- Signed MoU with TuNur to establish a clean hydrogen and ammonia value chain in Tunisia
- Formally launched HEGRA with Yara and Statkraft to develop a green ammonia facility removing 800,000 tons CO<sub>2</sub> p.a.

## Ownership agenda

- Develop existing and new strategic partnerships
- Promote hydrogen as an enabler of green end-to-end value chains
- Develop optimal financing models to support 5 GW ambitions to 2030



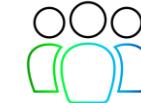
Investment value  
NOK 3.4 billion



Market cap NOK 4.4 billion  
**EURONEXT GROWTH**



Aker Horizons ownership 77.2%  
5,232 shareholders



65 own employees  
and contractor FTEs



>1.8 GW net capacity  
in projects and prospects



## Business model

- Pure-play offshore wind developer with focus on deep-water assets. Sources, develops and operates offshore wind projects
- Uses technology and the Aker group's long-standing leading position in offshore development as competitive advantages

## Q3 highlights

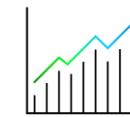
- AOW and Mainstream together selected as preferred bidder in floating offshore wind opportunity in Japan
- Submitted ScotWind bid with partner Ocean Winds for up to 6 GW of floating wind
- Established JV with Hexicon in Sweden to develop at least three sites for floating offshore wind

## Ownership agenda

- Support development of strategic partnerships
- Growing pipeline organically and through M&A
- Utilizing Aker group experience to significantly reduce LCoE



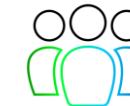
Investment value  
NOK 1.7 billion



Market cap NOK 3.3 billion  
**EURONEXT GROWTH**



Aker Horizons ownership 51%  
30,347 shareholders



126 own employees  
and contractor FTEs



3.5 GW global portfolio  
of net capacity

# Mainstream Renewable Power



## Business model

- Leading renewable energy company with a global footprint
- Best-in-class in-house capabilities across entire asset lifecycle
- High quality pipeline underpinning growth; multi-tech & -geography platform
- Continuous growth in scale across existing and new markets
- Leading expertise in hybridization and creating dispatchable renewable power

## Q3 highlights

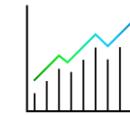
- ScotWind partnership with Siemens revives successful supply chain-led cooperation
- Awarded the highest tariff in the latest Chile DisCo tender
- New 1 GW hybrid wind and solar platform launched with long-term bilateral private PPA signed

## Ownership agenda

- Accelerate growth through maturing development pipeline and additional M&A
- Drive synergies with Aker Offshore Wind and Aker Horizons' digital program
- Extend business capabilities and footprint to become a Renewable Energy Major



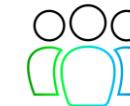
Investment value<sup>1</sup>  
NOK 7.7 billion



Acquisition price EUR 900 million<sup>2</sup>  
Privately held



Aker Horizons ownership 75%



513 own employees  
and contractor FTEs



16.2 GW  
asset portfolio

1. See slide 38 for more detail

2. 100% basis

Note: Values as of 30 September 2021

4.

# Mainstream Renewable Power

Mary Quaney, Group CEO

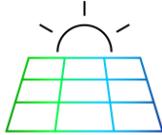


**MAINSTREAM**  
RENEWABLE  
POWER

# Mainstream Renewable Power

Independent renewable energy developer with a global footprint

## Q3 highlights

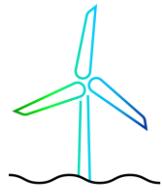


### New 1 GW Platform in Chile

Nazca hybrid wind and solar platform

Construction expected to begin mid-2022

DisCo tender win adds another building block for second portfolio



### Partnerships for offshore expansion

ScotWind partnership with Siemens revives successful supply chain-led cooperation

Japan offshore acquisition with Aker Offshore Wind

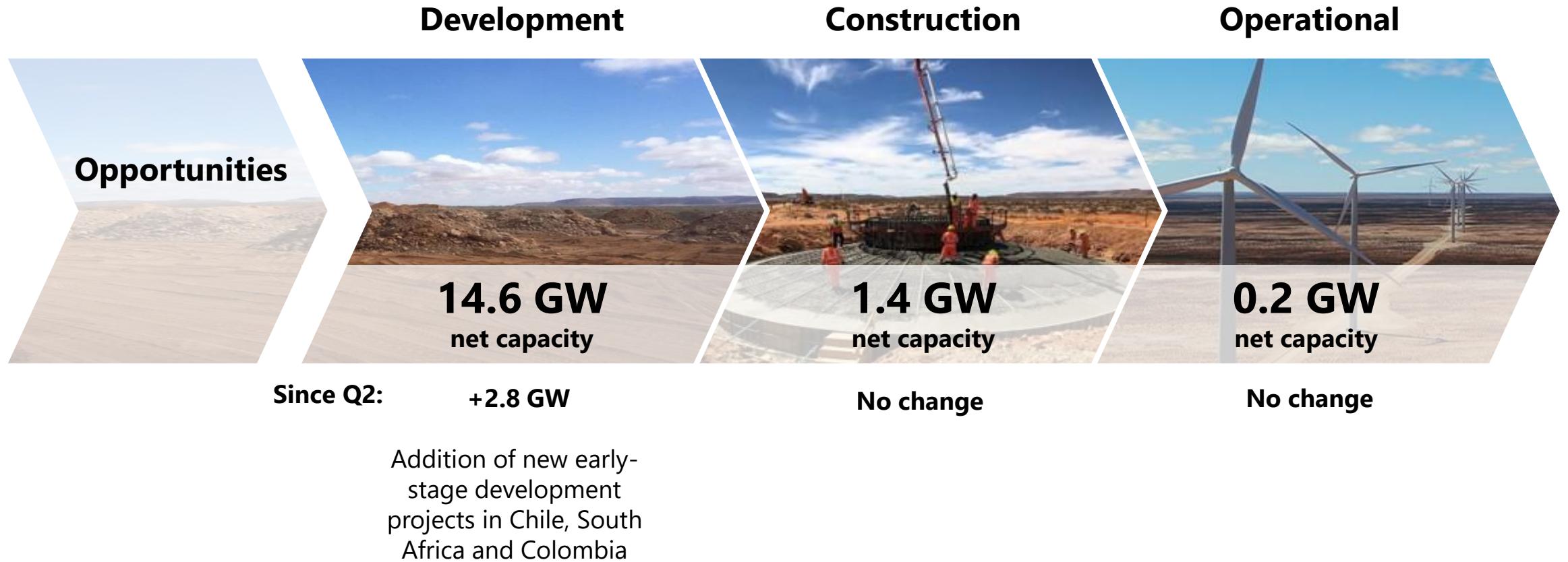


### Well positioned for upcoming auctions

Submitted bids under Round 5 of South Africa's renewable energy procurement program



# 16.2 GW portfolio of projects

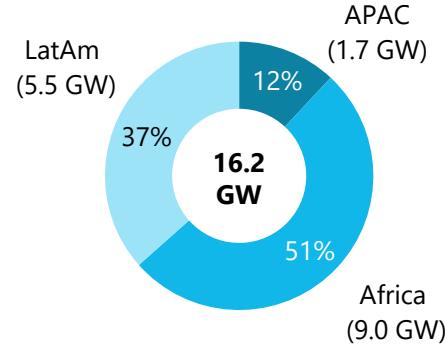


# Global portfolio of wind and solar assets

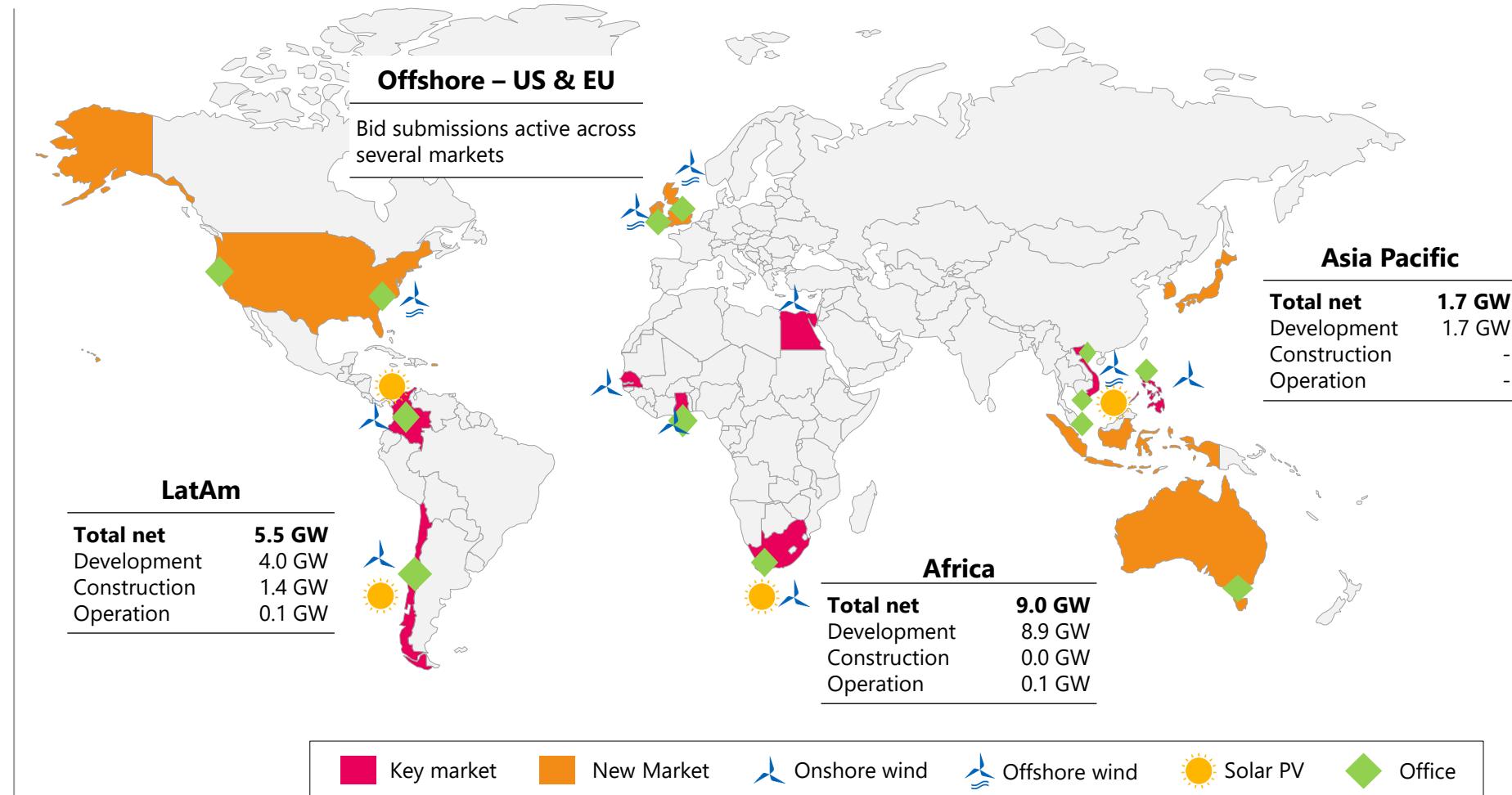
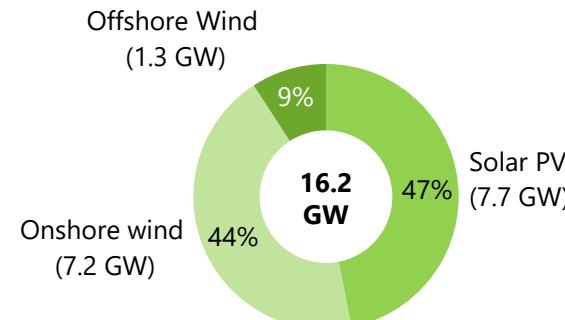
Regional platforms in high-growth markets



## Capacity distribution by geography



## Capacity distribution by technology



Note: All figures shown on a net ownership basis

# Latin America

Reaffirming leading position in Chilean market



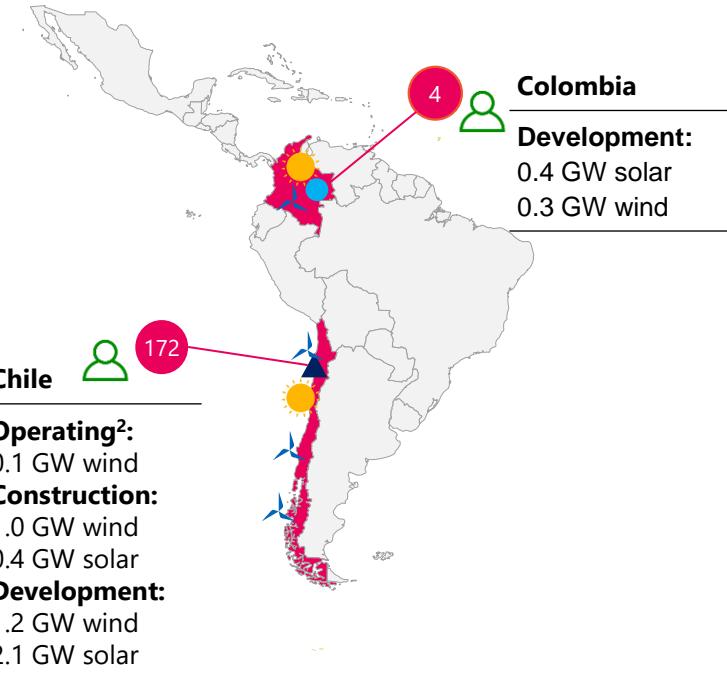
## New Nazca 1 GW Hybrid wind and solar platform

- Wind and solar farms divided into three portfolios
- Exploring incorporating hybrid solutions such as storage systems with large-scale batteries
- Humboldt: Long-term bilateral Power Purchase Agreement (PPA) in place. Construction expected to begin in mid-2022
- Raco: Tender win of 105.8 GWh @ USD 31/MWh, more PPAs to be added

Portfolio	MW	PPA
Humboldt	298	Secured
Raco	368	Part secured
Terral	275	In progress
Total	c1.0 GW	

## Andes Renovables 1.4 GW Platform on track

- Condor (591 MW<sup>1</sup>) on track to complete construction by end of this year
- Huemul (630 MW) and Copihue (148.5 MW) on track to complete construction in 2022 – 23



1. The Tchamma project has benefitted from a technical optimization resulting in an additional 18 MWs of capacity

2. Aela assets shown as net MWs

3. As of 30 September 2021

# DisCo tender results: Mainstream awarded highest price



Source: DNV / Antuko

# Asia Pacific

Recent acquisition in Japan adds to attractive pipeline in fast-growing region

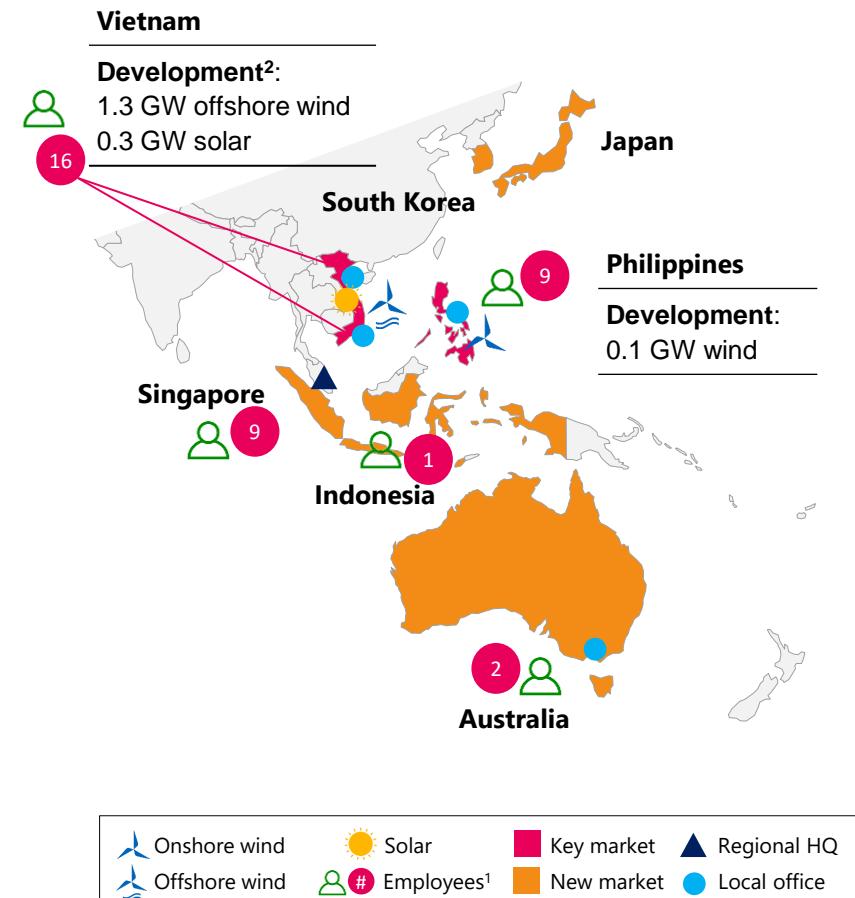


**Japan Offshore Acquisition with AOW** expanding our growing offshore wind footprint in the APAC region

- Preferred bidder for initial 80% stake in Progression Energy's 800 MW floating offshore wind project
- Well-formed early-stage development asset
- Japan to expand offshore wind capacity to 10 GW by 2030 and 30-45 GW by 2040; project areas for offshore floating wind will be put to auction

## Regional key attractions

- Regional capacity of renewable energy is expected to triple by 2050
- 2.3 GW (gross) Vietnamese pipeline worth of solar and offshore wind projects
  - 70% stake in 1.4 GW Soc Trang Offshore Wind Farm, one of largest in region (first 200 MW targeting financial close in H1 2022)
  - 70% stake in 500 MW Ben Tre Offshore Wind farm
  - 80% stake in 405 MW portfolio of solar projects in Dak Nong province in Vietnam targeting financial close in 2022



1. As of 30 September 2021 (note: Vietnam staff includes JV)

2. Reflects net project ownership

# Africa

High quality portfolio, strong track record in renewable energy auctions



## SA Round 5 bid submitted

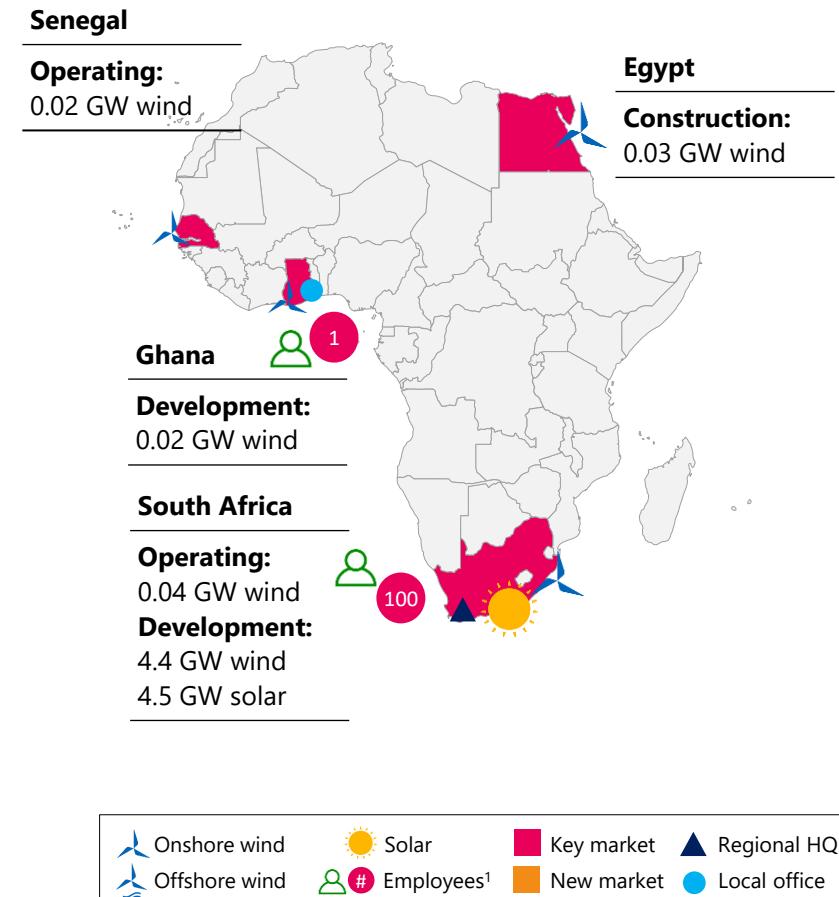
- Bids submitted 16 August under Round 5 of South Africa's renewable energy procurement program
- Competitive auction due to highly attractive market
- Round 5 results expected this quarter, with Round 6 expected to be launched by year-end

## Well positioned in South Africa for upcoming auction

- 9 GW of 100% owned projects
- Strong track record in renewable energy auctions – 848 MW won to date over Rounds 1, 3, 4
- Significant opportunity set within bilateral PPAs with corporates and municipalities

## Pan African platform Lekela Power

- Lekela platform has over 1 GW (gross) under construction or operational
- Mainstream operates all of Lekela's operational projects in South Africa totalling 610 MW across 5 projects



1. As of 30 September 2021

Note: All figures shown on a net ownership basis

# Offshore: ScotWind

Reviving highly successful supply chain-led partnership with Siemens



**Partnership behind the UK's biggest offshore wind supply chain success story** in Hull and the Humber seeks to repeat success in Scotland

Hornsea, developed and consented by Mainstream and Siemens, is now the **largest offshore wind farm in the world**

Mainstream also developed and consented the **450 MW Neart na Gaoithe** offshore wind farm in Scotland

Day-one agreements with world-leading equipment suppliers Siemens Gamesa and Siemens Energy will support the **development of a competitive, indigenous supply chain from the outset**

The consortium seeks to **accelerate Scotland's energy transition** and will work with local communities and industries to provide a platform for long-term growth



# Digitalization

Multi-year program to unlock value across full value chain



**Mainstream will leverage digital solutions** across the full value chain from feasibility, through development, construction and operations, to:

- Minimize LCoE
- Create flexible energy solutions for customers
- Generate sustainable new revenue streams

**Mainstream and Cognite/Aize** have collaborated on a digital strategy project since June – work will continue under the electron program through 2021 and beyond, leveraging digitalisation work ongoing across Aker Horizons

**First software development** will focus on the operations phase of projects in support of large volume of Mainstream projects entering commercial operation

**Building interactive platform** for O&M activities for Mainstream's fleet – enabling condition monitoring and predictive maintenance to maximize uptime



# Power-to-X

Mainstream and Aker Clean Hydrogen collaborating on green hydrogen and ammonia production



**Chile has a stated ambition** to produce the most cost-efficient green hydrogen in the world by 2030

**Collaboration** combines Aker Clean Hydrogen's project development capabilities and Mainstream's position as a leading renewable energy developer in Chile

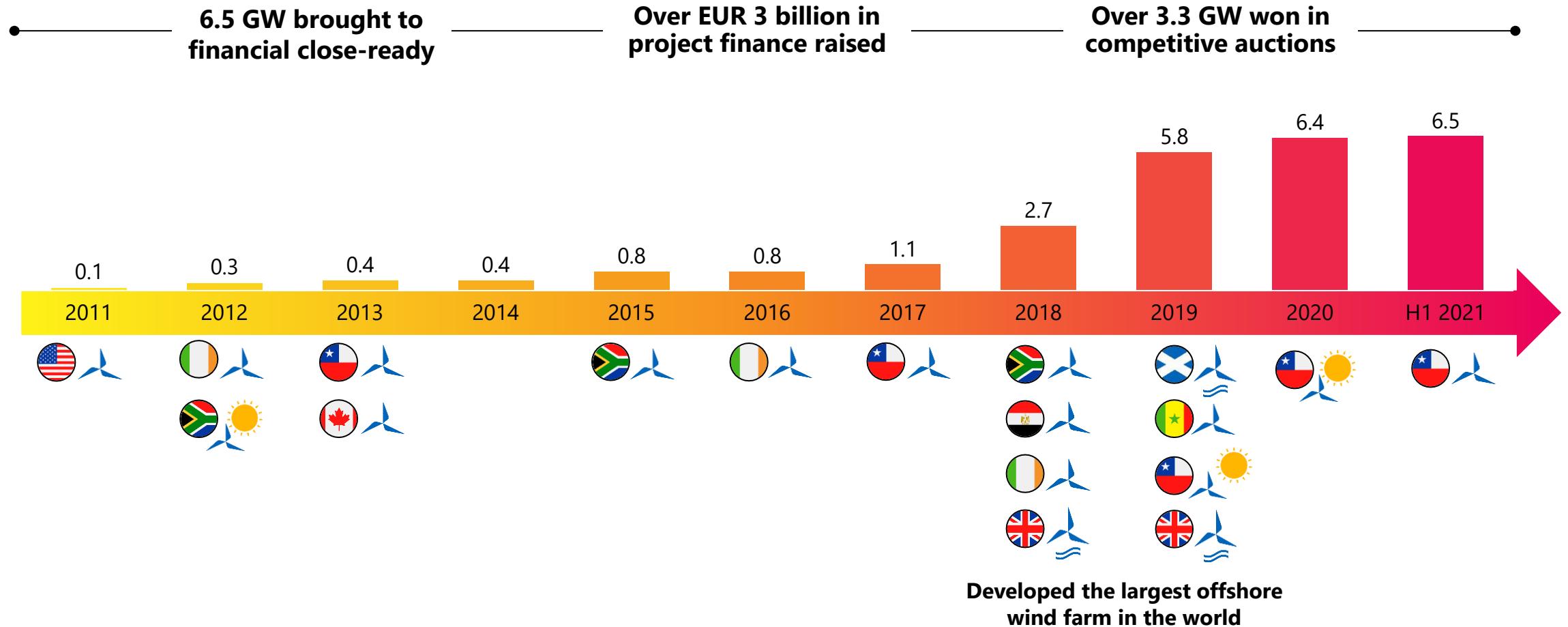
**Mainstream brings 1 GW** of its wind and solar asset pipeline to this partnership, thereby taking a leading role in the decarbonisation of the energy, industrial and mining sectors in Latin America

**Mainstream is well positioned** to capitalise on opportunities through extensive local competence, high-quality portfolio and established relationships in the country



# 13-year track record

Mainstream positioned for period of accelerated growth as part of Aker Horizons



Note: Chart shows cumulative GW brought to financial close-ready

# High levels of planned activity across all regions



**200 MW Soc Trang**  
Provincial Investment  
Decision



**252 MW West Bakr**  
project to reach  
commercial operation



Results for **Round 5**



**591 MW Condor** on track  
to complete construction  
by end of this year



**New York Bight**  
auction



**ScotWind** results



**Ireland offshore:**  
Foreshore submissions  
to proceed to public  
consultation



**200 MW Soc Trang**  
PPA and Grid  
connection agreements



**200 MW Soc Trang**  
to reach FC



**298 MW Humboldt**  
Platform on track  
for FC



**630 MW Huemul** on  
track to complete  
construction by end  
of this year

2021

2022

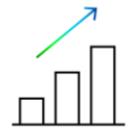
# Building a Renewable Energy Major



**Extensive track record** and end-to-end capabilities as a global development platform



**High quality pipeline** underpinning growth; multi-tech and multi-geography platform



**Continuous growth** at scale, bringing 5.5 GW to financial close by 2023



Significant expertise/experience in fast growing **offshore wind** business

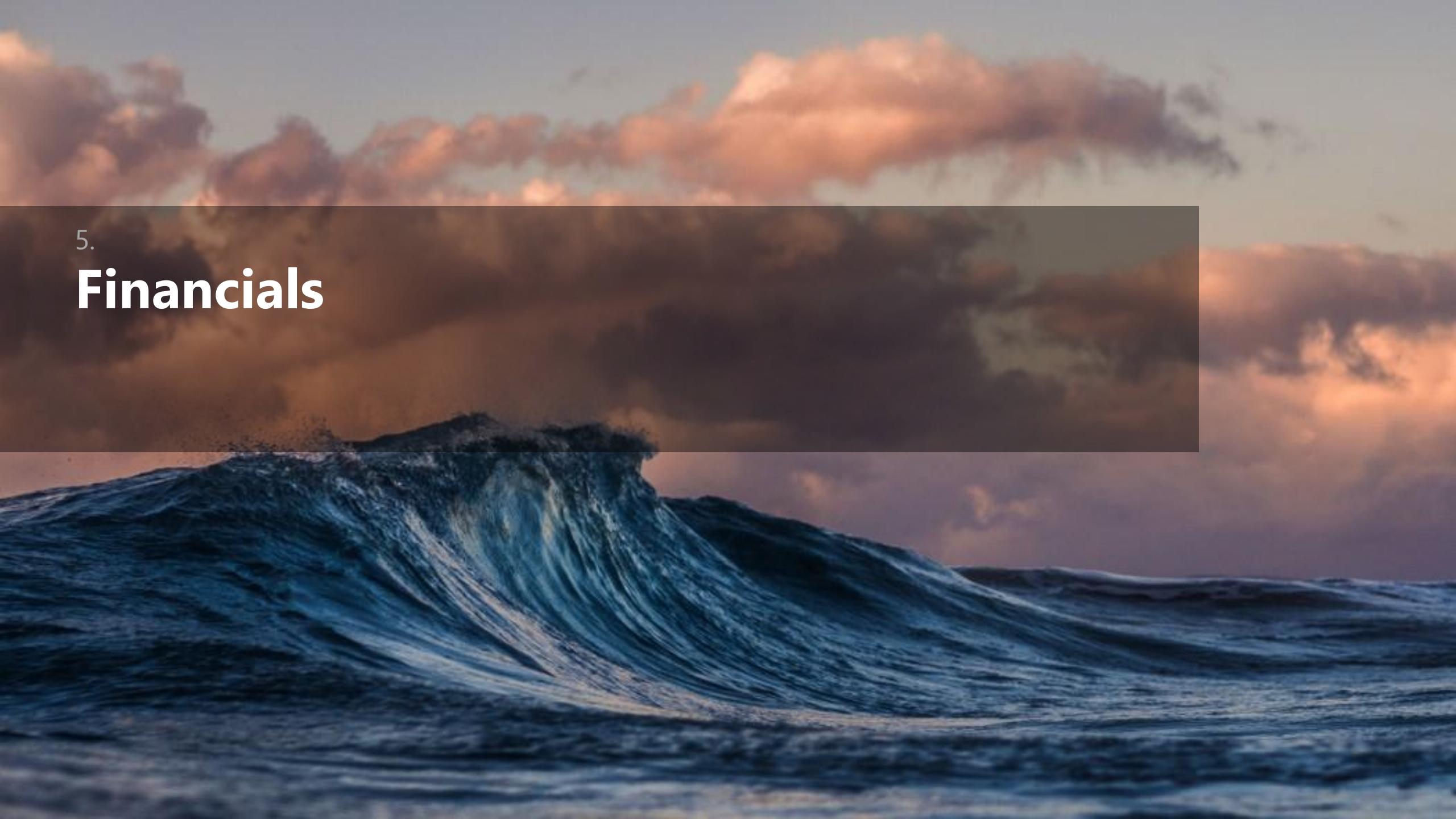


Leading expertise in **hybridization at scale** and creating dispatchable renewable power



5.

## Financials



# Aker Horizons and holding companies per Q3 2021

NOK million

<b>Income statement</b>	<b>Q3 2021</b>	<b>Balance sheet</b>	<b>Q3 2021</b>	<b>Cash flow statement</b>	<b>Q3 2021</b>
Operating revenue	39	Interest-bearing assets	26	<b>Cash flow from operating activities</b>	<b>(83)</b>
Operating expenses	(85)	Investments <sup>1</sup>	20,221	Payment for shares in subsidiaries	(226)
EBITDA	(46)	Current operating assets	38	<b>Cash flow from investing activities</b>	<b>(226)</b>
Value change	(1,352)	Cash and cash equivalents	170	Proceeds from new borrowings, net of fees	190
Net other financial items	(104)	<b>Assets</b>	<b>20,455</b>	<b>Cash flow from financing activities</b>	<b>190</b>
<b>Profit (loss) before tax</b>	<b>(1,502)</b>	Equity	13,891	<b>Total cash flow in the period</b>	<b>(119)</b>
		Interest-bearing debt	6,473	Revaluation of cash and cash equivalents	(1)
		Non-interest bearing debt	91	Cash in the beginning of the period	290
		<b>Equity and liabilities</b>	<b>20,455</b>	<b>Cash and cash equivalents 30 Sept 2021</b>	<b>170</b>

1. Aker Horizons ASA and holding companies prepares and presents its accounts in accordance with the Norwegian Act and generally accepted accounting principles (GAAP), to the extent applicable. Accordingly, exchange-listed shares owned by Aker Horizons and holding companies are recorded in the balance sheet at the lower of market value and cost price

# Portfolio composition

NOK million

			Per 30 Jun 2021		Per 30 Sep 2021	
			Aker Horizons %	NOK million	Aker Horizons %	NOK million
<b>Platform investments</b>	 Aker Carbon Capture		51.0%	5,714	49.3%	8,219
	 Aker Clean Hydrogen		77.2%	4,325	77.2%	3,374
	 Aker Offshore Wind		51.0%	1,911	51.0%	1,690
	 Mainstream Renewable Power <sup>1</sup>		75.0%	7,711	75.0%	7,713
<b>Sunrise portfolio</b>	 REC Silicon		24.7%	1,729	24.7%	1,211
	 Rainpower		100.0%	109	100.0%	134
	 SuperNode		49.9%	48	49.9%	48
	Cash and other assets <sup>2</sup>			351		234
<b>Gross asset value<sup>3</sup></b>				<b>21,897</b>		<b>22,620</b>
Liabilities <sup>4</sup>				(6,291)		(6,564)
<b>Net asset value</b>				<b>15,606</b>		<b>16,056</b>

1. Acquisition price of EUR 900m on 100% basis, plus day-one equity injection of EUR 109m on 100% basis

2. Cash of NOK 170m and other assets of NOK 64m per Q3 2021

3. For listed portfolio companies, market values are applied. For unlisted, book values are applied

4. Interest-bearing debt of NOK 6,473m and other liabilities of NOK 91m per Q3 2021. Interest-bearing debt is booked net of fees. For the convertible bond, NOK 348m was booked as equity at inception

# External financing

NOK million

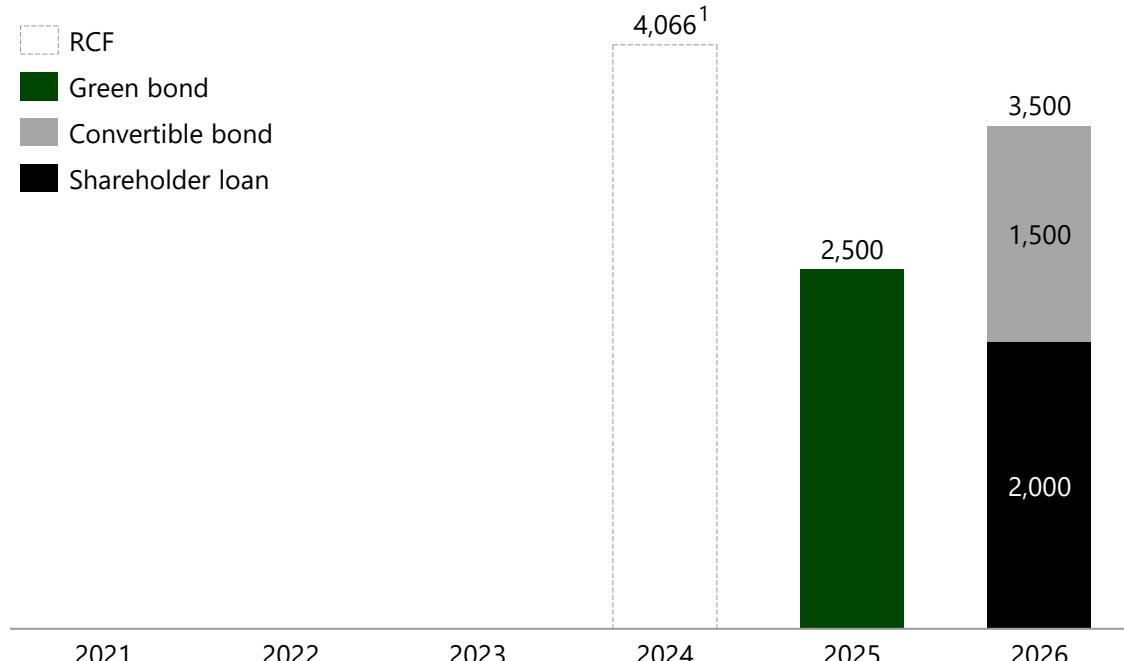
## Overview of financing facilities

Debt	Total facility	Key terms
Subordinated shareholder loan	NOK 2,000m	6.0% coupon per annum, with deferral option against a 1.0% deferral fee
Subordinated convertible bond	NOK 1,500m	1.5% coupon per annum (PIK). Initial conversion price at NOK 43.75 per share
Senior unsecured green bond	NOK 2,500m	3m NIBOR + 325 bps coupon per annum
Revolving credit facility	EUR 400m (EUR 500m post-quarter)	The RCF was upsized from a committed facility of EUR 400m to a committed facility of EUR 500m in October. A new accordion option of EUR 100m was further added.

## Debt maturities

NOK million

- RCF
- Green bond
- Convertible bond
- Shareholder loan



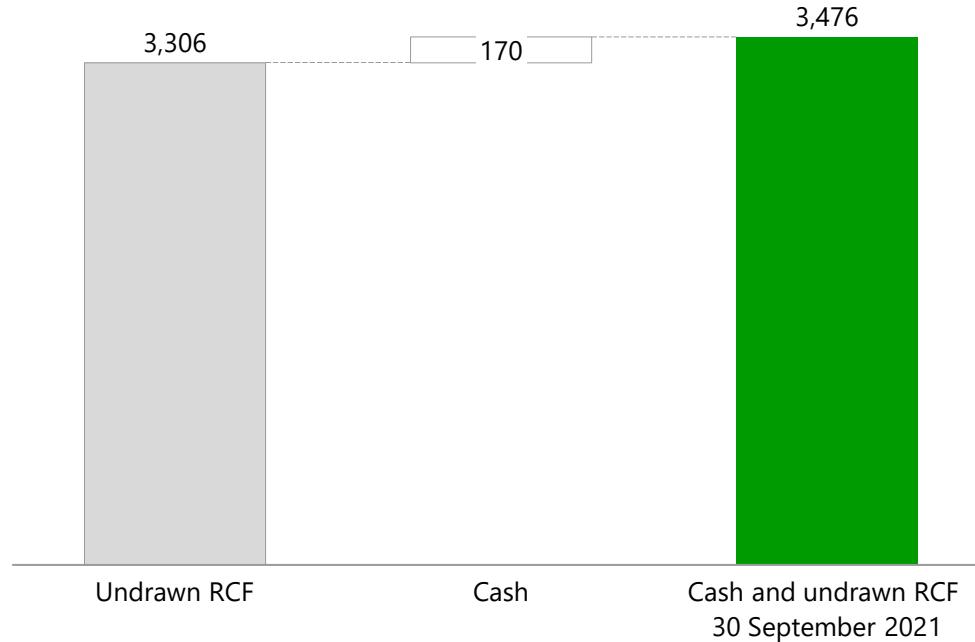
1. EURNOK of 10.165 per 30 September 2021. The illustration does not include the increase in the RCF of EUR 100m post-quarter

# Liquidity and net interest-bearing debt

NOK million

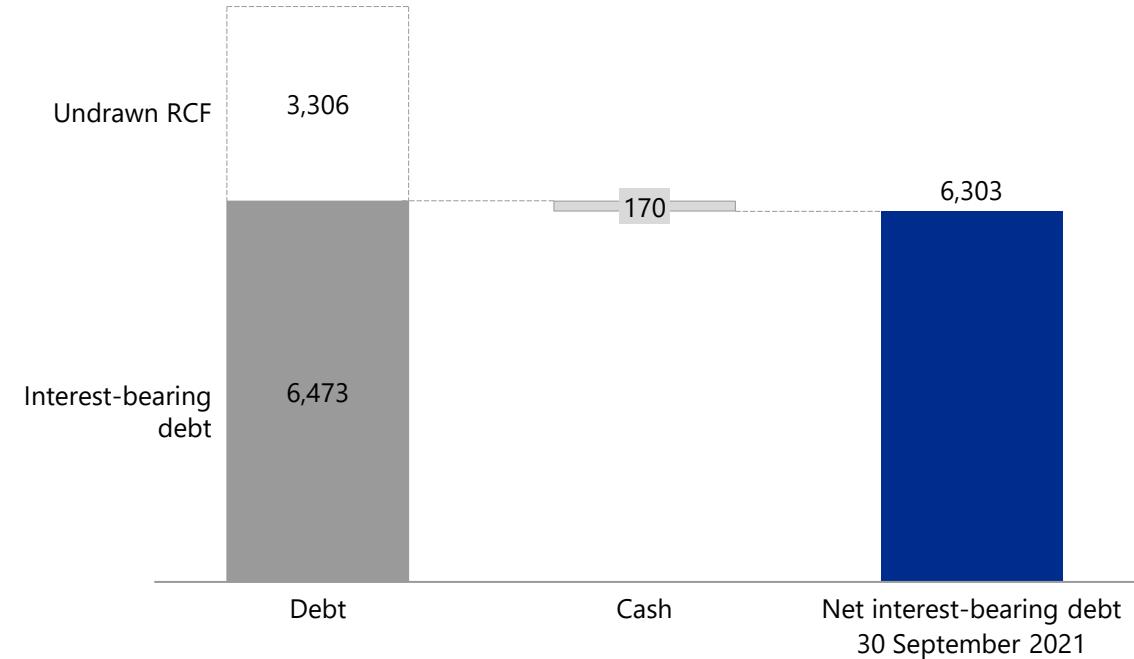
## Cash and undrawn RCF as of 30 September 2021

NOK million



## Net interest-bearing debt as of 30 September 2021

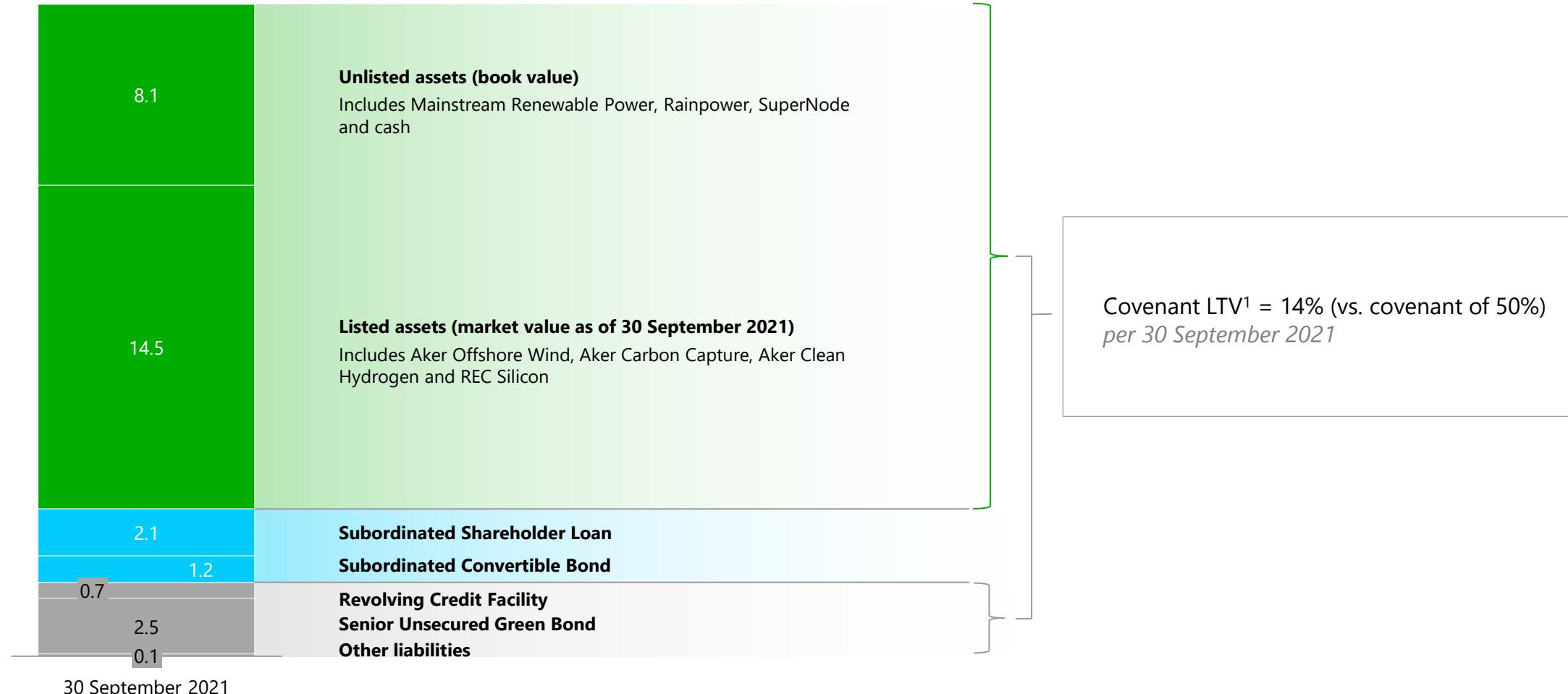
NOK million



1. EURNOK of 10.165 per 30 September 2021. The illustrations do not include the increase in the RCF of EUR 100m post-quarter

# Capital structure

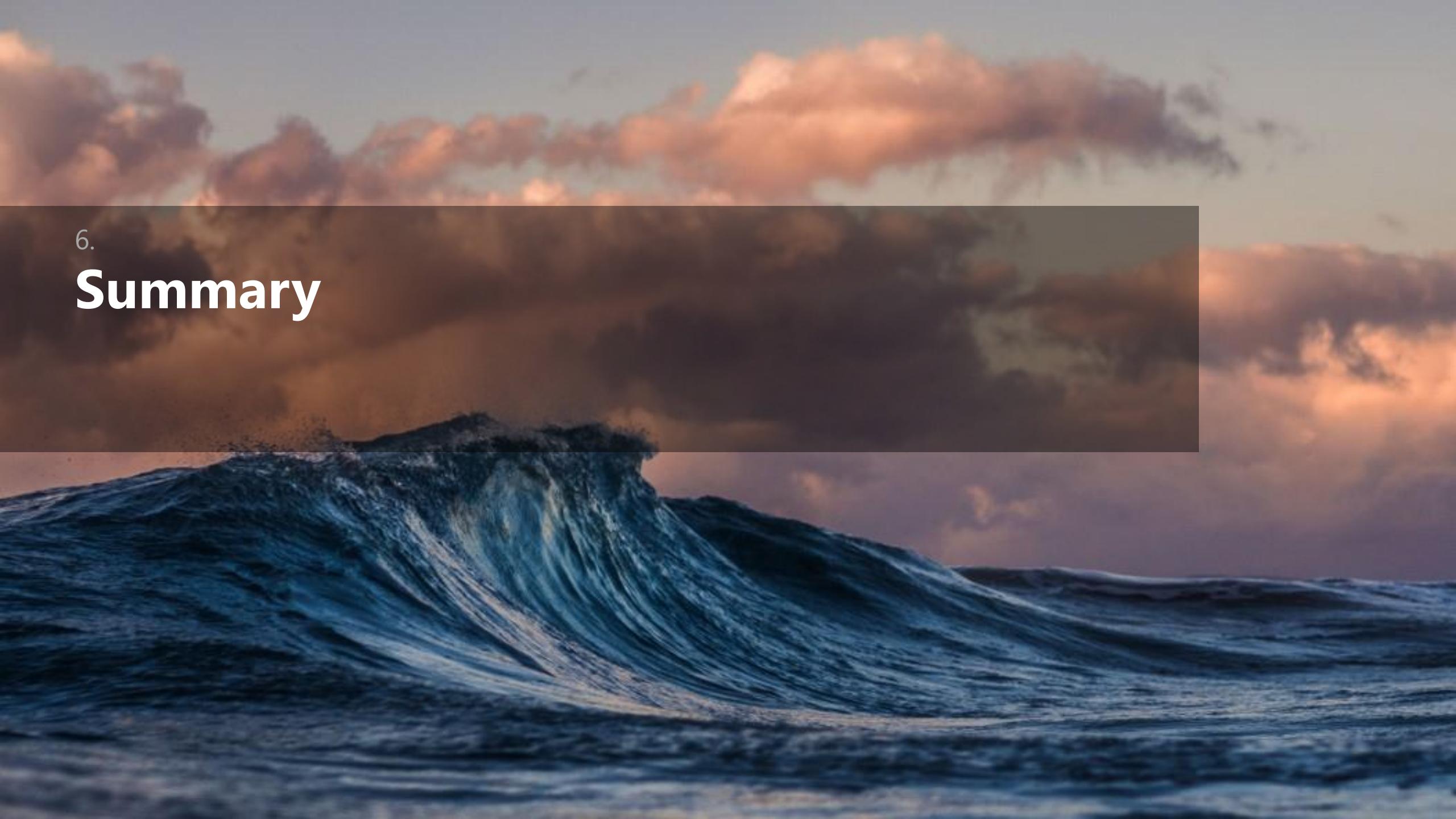
NOK billion



1. Covenant LTV = Senior interest-bearing debt / market value listed companies + book value unlisted companies + cash. Interest-bearing debt for the covenant calculation is net of fees. For the convertible bond, NOK 348 million is booked as equity at inception

6.

## Summary



# Summary

## Q3 Reflections

- 1 Industrial progress across Aker Horizons' portfolio
- 2 Major step in Northern Norway to develop circular industrial park as a holistic Aker Horizons project
- 3 Mixed share price performance of listed assets during quarter
- 4 Further strengthened Aker Horizons' financial position

## Strategic priorities

- 1 Rapid expansion across portfolio companies – business development, partnerships, M&A
- 2 Building a Renewable Energy Major through Mainstream
- 3 Maturing asset management as a new business segment, with initial focus on launch of an Energy Transition Fund
- 4 Mobilizing the Aker Horizons ecosystem to successfully establish new green value chains for power-intensive industry

7.

## Q&A





**Additional information**

# Aker Horizons share



1. As share of free float (excl. Aker Holdings)  
Note: All values as of 30 September 2021

# Aker Horizons Net Asset Value

Per 30 September 2021, NOK million

	No. shares	Share Price	Market Cap	AH % ownership	AH Value	Per AH share
Aker Carbon Capture	604.2	27.60	16,677	49.3%	8,219	14.2
Aker Clean Hydrogen	687.8	6.35	4,369	77.2%	3,374	5.8
Aker Offshore Wind	678.7	4.88	3,312	51.0%	1,690	2.9
REC Silicon	372.4	13.16	4,901	24.7%	1,211	2.1
<b>Listed assets</b>			<b>29,258</b>		<b>14,493</b>	<b>25.0</b>
Non-listed assets		Book Value		AH % ownership	AH Value	Per AH share
Mainstream		10,284		75.0%	7,713	13.3
Other					181	0.3
<b>Unlisted assets</b>					<b>7,894</b>	<b>13.6</b>
Cash and receivables					234	0.4
<b>GAV</b>					<b>22,620</b>	<b>38.9</b>
Liabilities					(6,564)	(11.3)
<b>NAV</b>					<b>16,056</b>	<b>27.6</b>

# Mainstream financial information

<b>Mainstream mgmt. accounts as reported in AKH (EURm)<sup>1</sup></b>	<b>Q1 2021</b>	<b>Q2 2021</b>	<b>Q3 2021</b>	<b>2021 YTD</b>
Revenue	14.2	13.0	25.6	52.8
Operating profit (loss)	(17.9)	(56.7)	(22.3)	(96.9)
<b>Net profit (loss)</b>	<b>(22.8)</b>	<b>(62.5)</b>	<b>(34.6)</b>	<b>(119.8)</b>
<b>Total assets</b>	<b>1,436.0</b>	<b>2,175.8<sup>2</sup></b>	<b>2,495.7</b>	<b>2,495.7</b>

## Highlights

- Income Statement is reflective of the principal 2021 activities of development and construction of projects
  - Q2 2021 loss includes c. EUR 43m of once off transaction costs on Company sale
  - Balance of 2021 YTD loss is driven by overhead, non capitalized project spend and other items
  - Company does not “mark to market” asset values for P&L purposes, as a result P&L is not immediately reflective of value creation through the development and construction process
- Total assets step up in Q2 following Company acquisition. In addition to acquisition, growth in Total assets illustrates Mainstream’s ongoing shift to a Renewable Energy Major with balance sheet increases
- Andes Renovables portfolio in Chile the most significant component of Total assets, with the balance largely split across goodwill, cash, inventory and other items

1. Q1 Mainstream Management Accounts only. Q2 & Q3 Mainstream as reported in AKH

2. Increase in total assets mainly explained by fair value adjustments from preliminary purchase price allocation following the acquisition of Mainstream in Q2

# Mainstream project portfolio overview

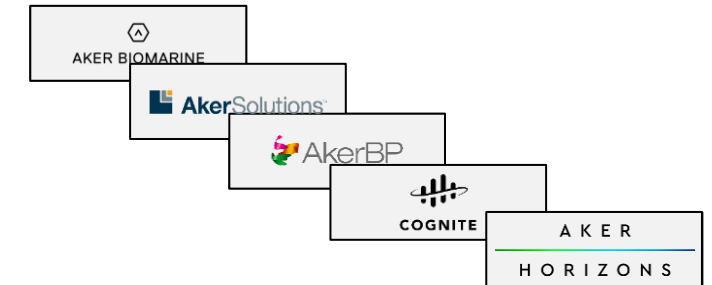
<b>Plants in operation</b>	<b>Country</b>	<b>Technology</b>	<b>Gross Capacity MW</b>	<b>Economic Interest</b>	<b>Net Capacity MW</b>
Sarco	Chile	Onshore Wind	170	40%	68
Aurora	Chile	Onshore Wind	129	40%	52
Cuel	Chile	Onshore Wind	33	40%	13
Perdekraal East	South Africa	Onshore Wind	110	7%	8
Noupoort	South Africa	Onshore Wind	79	5%	4
Loeriesfontein 2	South Africa	Onshore Wind	138	5%	7
Kangnas	South Africa	Onshore Wind	140	7%	10
Khobab	South Africa	Onshore Wind	138	5%	7
Taiba N'Diaye	Senegal	Onshore Wind	159	12%	20
<b>Total</b>			<b>1,096</b>	<b>17%</b>	<b>189</b>
<b>Under construction</b>	<b>Country</b>	<b>Technology</b>	<b>Gross Capacity MW</b>	<b>Economic Interest</b>	<b>Net Capacity MW</b>
Alena	Chile	Onshore Wind	86	100%	86
Tchamma	Chile	Onshore Wind	175	100%	175
Cerro Tigre	Chile	Onshore Wind	185	100%	185
Rio Escondido	Chile	Solar PV	145	100%	145
Caman	Chile	Onshore Wind	150	100%	150
Puelche Sur	Chile	Onshore Wind	156	100%	156
Pampa Tigre	Chile	Solar PV	100	100%	100
Valle Escondido	Chile	Solar PV	105	100%	105
Llanos del Viento	Chile	Onshore Wind	160	100%	160
Ckani	Chile	Onshore Wind	109	100%	109
West Bakr	Egypt	Onshore Wind	252	13%	33
<b>Total</b>			<b>1,623</b>	<b>87%</b>	<b>1,404</b>
<b>Development pipeline</b>	<b>Gross Capacity MW</b>	<b>Economic Interest</b>	<b>Net Capacity MW</b>		
Offshore Wind	1,900	70%	1,330		
Onshore Wind	6,087	98%	5,952		
Solar PV	7,368	99%	7,305		
<b>Total</b>	<b>15,355</b>	<b>95%</b>	<b>14,587</b>		

# Part of the Aker group with 180 years of industrial heritage

180 YEARS HISTORY IN BUILDING  
INDUSTRIAL FRONTRUNNERS



REPEATEDLY ADVANCING FRONTIERS  
IN COMPLEX BUSINESSES...



**Continuous adaption and value creation is in our DNA**

- ~25% annual return to shareholders since 2004
- ~6.5x increase in net asset value since 2004
- NOK 2.3bn upstream dividends in 2020

FOCUSING ON THE MOST PRESSING  
CHALLENGES, NOW EMPHASIS ON  
RENEWABLES AND DIGITAL



AKER HORIZONS

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