

# Everfuel A/S – Interim Report

# Q2



2021

## This is Everfuel

**Everfuel is making green hydrogen for zero emission mobility commercially available across Europe, offering competitive all-inclusive hydrogen supply and fueling solutions.**

We own and operate green hydrogen infrastructure and partner with vehicle OEMs to connect the entire hydrogen value chain and seamlessly provide hydrogen fuel to enterprise customers under long-term contracts. Green hydrogen is a 100% clean fuel made from renewable energy and key to the electrification of the transportation sector in Europe and a sustainable future. We are a young ambitious company, headquartered in Herning, Denmark, and with activities in Norway, Denmark, Sweden, The Netherlands, Germany and Belgium, and a plan to grow across Europe.



**Yesterday's Wind. Today's Fuel.**

## Key events

- Launch of the full Scandinavian hydrogen fueling network strategy and opening of H2 stations near Oslo and in Copenhagen
- Cooperation with OKQ8 on Swedish station network
- Progressing cooperation with Hydro on industrial scale hydrogen supply
- Construction-start on HySynergy Phase I electrolyser and progressing Phase II development
- Cooperation with Cabonline on developing Nordic market for hydrogen-fueled taxis
- Lol with ASKO in Norway
- Order of H2Station from Nel – as a prototype or a movable H2Station
- Two initial hydrogen trailers from Hexagon Purus in operation - six to follow in coming months
- End of June cash position of EUR 74.7 million

### **Jacob Krogsgaard, founder and CEO of Everfuel A/S:**

"Everfuel is in execution mode and this translates into activities across our green hydrogen value chain. We are bringing zero-emission transport in Europe from the drawing board and into real life. This includes the start-up of green hydrogen fueling in Norway and the opening of our medium capacity H2 station close to the H.C. Orsted power station in Copenhagen. We have also received our first purpose-built hydrogen trailers, which started to supply hydrogen to stations in Denmark.

We have clearly stated our long-term ambitions. Developing production of green hydrogen at scale is one of the key enablers for delivering on those ambitions. We are therefore pleased to have started construction of the 20MW HySynergy electrolyser just yesterday in Fredericia, and the development and financing of the HySynergy Phase II electrolyser are progressing. In addition, we are moving forward with the planned cooperation with Hydro in Norway and Europe. Hydrogen from these sites will be distributed on our own trailers supplying our Scandinavian fueling network of 40 to 50 H2 stations planned by 2023, and to other end-users across Europe.

We are investing significantly in dialogues with end-customers, vehicle providers and local and national authorities in line with our goal of being a driving force for transition to green hydrogen and decarbonizing transport systems in Europe. At the same time, we experience that building a new value chain across countries, communities and markets involve processes out of Everfuel's control, making it necessary in some areas to adapt our approach or plans. Local municipalities and partners have multiple interests to handle, and we need to continuously develop our ability to design our processes in ways that ensure time and resource efficient progress. That said, the experiences we gain as a first mover continuously strengthen our know-how, capabilities and competitiveness in a hydrogen growth market in the making.

The Everfuel team is a continuously growing tier one hydrogen organization, which has added highly qualified and motivated employees across all discipline's year to date, as we execute our long-term plan for growth and value creation. These are exciting times."

## Review of operations

Everfuel's ambition is to make green hydrogen for zero emission mobility commercially available across Europe. The Company maintains high activity in engaging with partners, customers and authorities across the entire value chain from production to distribution and fueling when executing its long-term strategy for value creation as a leading European green hydrogen fuel company.

To date in 2021, the company has focused on developing the Scandinavian hydrogen (H2) fueling network plan including start-up of H2 refueling in Norway in June and the recent opening of one new site and another in final stages of commissioning in Copenhagen. All the stations will be accessible for customers using the Everfuel App. In July, Everfuel took delivery of the first hydrogen distribution trailer from Hexagon Purus. Following initial testing by Everfuel, the two first trailers are now in operation supplying green hydrogen to fueling stations in Denmark. The Company has an additional six trailers on order for delivery over the coming months to support the Scandinavian network.

Everfuel is also progressing several new partnerships such as the cooperation with Hydro on industrial scale hydrogen production and the collaboration with Cabonline and Toyota for developing a Nordic market for hydrogen-fueled taxis, both announced in the second quarter. In July, the company signed cooperation agreements with Greenstat in Norway for hydrogen production and with OKQ8 in Sweden for establishing a network of hydrogen stations. In Denmark, construction of the HySynergy electrolyser in Fredericia recently commenced with significant progress made on planning the further expansion.

The ongoing initiatives are aimed at developing Everfuel's position as a leading European provider of safe, stable and cost-efficient green hydrogen to end-users through competitive all-inclusive hydrogen supply- and fueling solutions supported by data driven optimization.

### Scandinavian hydrogen fueling network strategy

In May, Everfuel introduced its H2 station roll-out plan for Denmark targeting up to 19 strategically positioned fueling sites for zero emission transport by end of 2023. This was the final section of Everfuel's plan for a Scandinavian H2 station network of 40 to 50 strategically positioned fueling sites in Norway south of Trondheim, Sweden south of Stockholm and Denmark. The green hydrogen network is a central element of the fueling strategy for trucks, buses and cars connecting the major cities and traffic corridors by the end of 2023. The implementation of the strategy is dependent on customer commitment of hydrogen offtake.

The proposed sites in Norway, Sweden and Denmark form the basis for close dialogue with transport customers, vehicle OEMs and authorities to optimize final location selection, commercial agreements and public financial support. Developing the network will require substantial investments, partnerships with end-users and vehicle-providers, and public financial backing. Everfuel is actively engaging with relevant stakeholders to enable a rapid roll-out of zero-emission transport in support of national carbon emission reduction targets.

This includes the cooperation with OKQ8 in Sweden for establishing H2 stations in connection with existing and new OKQ8 service stations in Sweden, targeting prime locations for intensive and heavy-duty customers and passenger vehicles. The network will initially cover the larger cities and roads between Stockholm, Malmoe and Gothenburg. OKQ8 is a leading Swedish fuel company with more than 400 service stations. Everfuel will be responsible for operating the H2 stations at each site and supply the green hydrogen. The parties share the ambition to have 10 joint sites in operation by 2024.

Currently, Everfuel operates six hydrogen stations and have secured additional four locations. The Company has secured funding for further nine station sites in Scandinavia with geographical area identified, but exact location pending for eight of them.

### Progressing green hydrogen production projects

Construction of the 20 MW green hydrogen production facility next to the Fredericia refinery started on 18 August according to plan with Everfuel executing the EPC-work. The electrolyser is expected to be operational from mid-2022.

In May, detailed planning was completed for the HySynergy Phase II development of a 300MW electrolyser and Power-to-X (PtX) facility on the same site. Phase II involves a significant scale-up in the production of green hydrogen for use in both zero-emission mobility and as feedstock to various refining processes. Phase II was in June nominated by the Danish Business Authority as one of six projects to participate in the pan-European Important Project of Common European Interest (IPCEI) EU funding project to kick-start a European market for green hydrogen and contribute to the green transition across sectors and industries. Everfuel is also a project participant in two of the other nominated projects, Blue Seal and Green Fuels for Denmark.

In May, Everfuel signed a Memorandum of Understanding (MoU) with Hydro's renewable hydrogen company for establishing a framework for coordinated development, operation, and optimization of hydrogen electrolyzers based on renewable energy in Europe. The plan is to develop projects adjacent to Hydro-owned aluminum plants with dedicated special purpose companies (SPV) facilitating the construction and operation of each electrolyser. The SPVs will either be fully owned by Hydro, or majority owned by Everfuel, depending on the expected offtake from the specific site. The parties are progressing according to plan with formalizing agreements with an initial focus on three sites in Norway and in mainland Europe, to be announced in the second half of the year. Everfuel will be the majority owner of two of the three initial sites.

The above-mentioned strategic initiatives are part of Everfuel's "Ramp-up phase" of the announced plan to invest EUR 1.5 billion in developing the green hydrogen value chain in Europe and reach EUR 1 billion of revenue from sale of hydrogen fuel to buses, trucks and cars before 2030. Industrial-scale green hydrogen production, distribution and fueling networks are required for the Scandinavian countries and the EU to meet stated climate targets.

During the second quarter the organization has grown to a total headcount of 40, of which 38 are employees and 2 external consultants. An additional six employees joined in August, and three employment contracts have been signed and the new Everfuellers will join during the second half of the year. The current gender composition is 26% female and 74% male, and the employees represent 10 nationalities with an average age of 38 years.

Everfuel is working with a continuously growing pipeline of potential end-user contracts for supply of green hydrogen. The order backlog was at approximately EUR 34 million at the end of June. In addition, Everfuel has secured strong commitments from potential customers which intend to refuel from Everfuel stations as they are built. Strong commitments are especially from the taxi sector. Everfuel is working to secure multiple customers with strong commitments to reduce the financial risk of building new H2Stations.

The cash position at the end of June 2021 was EUR 74.7 million, a decrease from EUR 79.2 million at the end of March reflecting investments in developing green hydrogen production, distribution and fueling, and the organizational build-up.

Everfuel maintains a proactive approach to minimize risk of business interruption caused by the COVID-19 pandemic and is adhering local public health advisory to safeguard people and operations. This includes extensive use of home office and travel restrictions.

### Denmark

Everfuel considers Denmark as the ideal first market to deploy commercial hydrogen production, distribution and fueling. This is supported by an announced expansion of Danish onshore electrolyser capacity from 34MW in 2022 to over 3.3GW by 2030, and access to clean renewable energy due to significant curtailments to wind power capacity. The company is engaged in five strategic hydrogen production locations, one as owner and operator, and as distribution and mobility partner for the others. These include agreements with Siemens Gamesa and Ørsted for

distribution of green hydrogen produced by electrolyzers connected to wind-turbines. Additionally, Everfuel is securing access to high-capacity storage and positioned to utilize an export pipeline at a later stage. The strategy is to repeat the same approach as in Denmark and scale in other target markets based on bankable projects and partnerships.

In July, Everfuel's resumed supplying hydrogen to customers in Copenhagen with opening of the medium capacity H2Station near the H.C. Orsted power plant following initial delays due to a slow municipal permitting process which led to a short period with no active filling stations in the Danish capitol. Opening of the high-capacity H2Station at Amager, which was expected by 1 July, is delayed due to extended processing times by the City of Copenhagen. The Amager station is in final stages of commissioning and is expected to start operation within weeks.

Siemens Gamesa is expected to start its wind-connected electrolyser in Flø, near Everfuel's main office, in near term. Everfuel is prepared to offtake the green hydrogen when Siemens Gamesa is in production.

### **Norway**

In June, Everfuel assumed ownership and operation of the hydrogen fueling station at Hvam, northeast of Oslo, Norway, as the first of two fueling sites acquired in November 2020. Following a period of testing, the station is now fully operational. Hand-over of the second station at Åsane, near Bergen, will likely be postponed to the fourth quarter with the seller working to delivering a fully functional station and obtaining final approvals amid Covid-19 restrictions. The delivery of the Hvam station triggered the financial close of the acquisition of both fueling stations and associated distribution assets from H2CO AS, an Uno-X owned company.

In May, Everfuel signed a cooperation agreement with Cabonline, the largest taxi operator in the Nordic region, for developing the market for taxis fueled by green hydrogen. The parties are collaborating with Toyota Norge, which initially targets supplying up to 100 Toyota Mirai hydrogen taxis to the Oslo-region. The intention is to start in Oslo and include the larger Norwegian cities as Everfuel's hydrogen station network is established. Everfuel and Cabonline plans to leverage the same cooperation model to expand into the larger cities in the Nordic countries.

After the end of the reporting period, Everfuel signed a cooperation agreement with Greenstat AS for developing commercially competitive hydrogen supply for zero-emission mobility by rail, road and sea in Norway. Greenstat has a portfolio of attractive hydrogen production projects and the two companies have identified multiple projects that they are actively pursuing together. Details on the projects will be disclosed as they mature.

After the end of the reporting period, Everfuel also signed a letter of Intent (LoI) with ASKO AS for developing a joint coordinated plan for vehicle procurement and the establishment of green hydrogen infrastructure for decarbonizing heavy-duty long-haul trucking in Norway. ASKO is Norway's largest grocery wholesaler with extensive warehouse and logistics activities and operating a fleet of about 700 large and medium-sized trucks. ASKO has a stated ambition of switching to zero-emission vehicles for all of its distribution by the end of 2025. Everfuel and ASKO considers the Oslo-Trondheim corridor as well-suited as a potential pilot for a full-scale roll-out of infrastructure enabling efficient zero-emission transport of goods.

### **Sweden**

In addition to the recently announced cooperation with OKQ8, Everfuel continues to progress with planning for the overall H2 station network in Sweden comprising of both Everfuel sites and fueling stations in the partly EU funded Nordic Hydrogen Corridor initiative. The initiative is being developed in collaboration with the project partners Statkraft, Toyota, Hyundai, and Hydrogen Sweden and aims at deploying up to eight fueling stations and associated hydrogen production- and distribution infrastructure. The initiative is co-financed via Connecting Europe Facility (CEF). Planning and site selection are ongoing in close cooperation with professional transport sector customers, central and local authorities and public funding programs.

### **The Netherlands/Other**

The construction of the H2Station for bus refueling in Heinenord, near Rotterdam, is progressing with slight delays due to soil conditions, and expected to start operations in Q4 2021. The station will initially offer refueling for 350 bar

buses or trucks, but it is being prepared for upgrade to also allow for 700 bar car and truck refueling. Everfuel will be supplying the station with green hydrogen, produced at sites in the Netherlands, Denmark and Germany.

## Financial review

### Key figures

EUR '000	Q2 2021	Q2 2020	YTD 2021	YTD 2020	FY 2020
Total revenue	138	195	329	692	1,048
EBITDA	-1,482	-289	-2,502	-24	-1,110
Net result	-1,529	-229	-1,230	-23	-511
Total assets			85,136	1,509	27,068
Cash and cash equivalents			74,654	295	23,410

Everfuel had total revenue, representing sale of hydrogen and other operating revenue, of EUR 137,876 in the second quarter of 2021. Direct revenue from Hydrogen in first half of 2021 is low due to Covid-19 curbed traffic combined with hydrogen station in Copenhagen being out of operation in most of second quarter. Other operating revenue is primarily driven by one-off items. EBITDA was negative EUR 1.5 million, reflecting significant ramp-up of activity and organization during the period.

Revenue for H1 2021 was EUR 328,518 and the EBITDA was negative EUR 2.5 million. The net loss of EUR 1.2 million is including a positive financial income effect from exchange rate gains of EUR 1.4 million. The financial results reflect that the company is still in the initial stages of commercializing the green hydrogen value chain in its target markets.

### Summarized consolidated statement of financial position

EUR '000	30 Jun 2021	30 Jun 2020	31 Dec 2020
Total non-current assets	9,621	808	2,951
Total current assets	75,854	701	24,117
Total assets	85,475	1,509	27,068
 Total equity	 82,250	 859	 25,760
Total non-current liabilities	421	402	406
Total current liabilities	2,804	248	902
Total equity and liabilities	85,475	1,509	27,068

Total assets at 30 June 2021 amounted to EUR 85.5 million, compared to EUR 27.1 million at 31 December 2020, of which cash holdings were EUR 74.7 million (EUR 23.4 million). Total equity amounted to EUR 82.3 million (EUR 25.7 million). Changes from year-end 2020 predominantly reflected net proceeds of NOK 600/EUR 58.5 million from the private placement in January 2021 and investments made through the period.

## Risk factors

Everfuel's potential to realize its strategic and operational objectives is subject to several risk factors. The company has identified the following areas as the most important: Operational and technology risks, financial risks, and legal

and regulatory risks. Everfuel is continuously seeking to identify risks that can negatively impact future growth, activities, financial position and results and emphasizes continuous risk monitoring and management as part of business activities. Please see the Admission Document dated 26 October 2020 and Annual Report dated 28 April 2021 available at [www.everfuel.com](http://www.everfuel.com) for a detailed review of risk factors.

The overall goal of risk management is to ensure that the Group operates with a sustainable level of risk which matches activity levels, the nature of the business, and long-term financial expectations. To the extent possible, Everfuel seeks to manage and limit risk factors which the Group can affect through its own actions. The company considers the ongoing Covid-19 pandemic and the ability to continue to attract employees with the required competencies to support the growth strategy as specific risk factors for the remainder of 2021.

## Outlook

Everfuel continues to execute its strategy of making green hydrogen for zero emission mobility commercially available across Europe by offering competitive all-inclusive hydrogen supply- and fueling solutions. The company maintains a high level of activity related to several business development projects supported by an efficient and expanding organization.

The financial results year to date reflect that the company is still in the initial stages of commercializing the green hydrogen value chain in its target markets. The combination of increased supply of hydrogen from renewable energy, delivery of Everfuel distribution trailers and growth in number of fueling stations during 2021 represent the completion of a true green hydrogen value chain and is expected to drive revenue growth as the year progresses.

## Condensed interim Financial statements

### Interim consolidated statement of income (unaudited)

EUR '000	Q2 2021	Q2 2020	YTD 2021	YTD 2020	FY 2020
Revenue from Hydrogen sales	34	14	77	28	69
Other operating revenue	104	181	252	664	979
<b>Total revenue</b>	<b>138</b>	<b>195</b>	<b>329</b>	<b>692</b>	<b>1,048</b>
Cost of sales of Hydrogen	-48	-27	-136	-54	-97
Other operating expenses	-25	-107	-75	-107	-138
Other direct cost	-77	-39	-138	-63	-99
Salary and personnel costs	-863	-209	-1,521	-338	-1,011
Other external expenses	-607	-102	-961	-154	-813
Depreciation and amortization	-168	-4	-345	-4	-51
<b>Operating profit</b>	<b>-1,650</b>	<b>-293</b>	<b>-2,847</b>	<b>-28</b>	<b>-1,161</b>
Financial income	-181	0	1,445	0	591
Gain on acquisition (negative goodwill)	1	0	81	0	0
Financial costs	-129	-1	-189	-2	-17
<b>Net financial items</b>	<b>-309</b>	<b>-1</b>	<b>1,337</b>	<b>-2</b>	<b>574</b>
<b>Profit before income tax</b>	<b>-1,959</b>	<b>-294</b>	<b>-1,510</b>	<b>-30</b>	<b>-587</b>
Income tax expense	430	65	280	7	76
<b>Profit for the period</b>	<b>-1,529</b>	<b>-229</b>	<b>-1,230</b>	<b>-23</b>	<b>-511</b>

### Earnings per share (EUR)

Earnings per share (EPS)	-0.020	-0.004	-0.016	0.000	-0.008
Diluted earnings per share	-0.020	-0.004	-0.016	0.000	-0.008

### Consolidated statement of comprehensive income (unaudited)

EUR '000	YTD 2021	YTD 2020	FY 2020
<b>Profit for the period</b>	<b>-1,230</b>	<b>-23</b>	<b>-511</b>
<i>Other comprehensive income</i>			
Items that may be reclassified to profit or loss:			
Exchange differences on translation of foreign operations	0	0	2
Exchange differences on translation from functional currency to presentation currency	97	0	-3
<b>Other comprehensive income for the period, net of tax</b>	<b>97</b>	<b>0</b>	<b>-1</b>
<b>Total comprehensive income for the period</b>	<b>-1,133</b>	<b>-23</b>	<b>-512</b>
Total comprehensive income for the period is attributable to:			
Owners of Everfuel A/S (parent company)	-1,141	-23	-512
Non-controlling interests	7	0	0
	<b>-1,134</b>	<b>-23</b>	<b>-512</b>

## Interim consolidated statement of financial position

EUR '000	30 Jun 2021	30 Jun 2020	31 Dec 2020
<b>Assets</b>			
Development projects in progress	349	19	156
Patents, trademarks and other rights	43	2	30
<b>Total intangible assets</b>	<b>392</b>	<b>21</b>	<b>186</b>
Land and buildings	480	447	428
Plant and machinery	1,347	0	900
Other fixtures and fittings, tools and equipment	379	53	156
Assets under construction	6,672	277	1,209
<b>Total property, plant and equipment</b>	<b>8,878</b>	<b>777</b>	<b>2,693</b>
Deferred tax assets	341	0	62
Other non-current assets	10	10	10
<b>Total non-current assets</b>	<b>9,621</b>	<b>808</b>	<b>2,951</b>
Trade receivables	81	48	172
Other receivables	656	62	71
Current tax assets	0	70	0
Prepayments	317	0	220
Accrued grants	146	226	244
<b>Total receivables</b>	<b>1,200</b>	<b>406</b>	<b>707</b>
Cash at bank and in hand	74,654	295	23,410
<b>Current assets</b>	<b>75,854</b>	<b>701</b>	<b>24,117</b>
<b>Assets</b>	<b>85,475</b>	<b>1,509</b>	<b>27,068</b>
<b>Liabilities and equity</b>			
<b>Equity</b>			
Share capital	104	81	98
Translation reserve	15	0	-1
Retained earnings	79,919	778	25,663
<b>Capital and reserves attributable to owners of Everfuel A/S</b>	<b>80,038</b>	<b>859</b>	<b>25,760</b>
Non-controlling interests	2,212	0	0
<b>Total equity</b>	<b>82,250</b>	<b>859</b>	<b>25,760</b>
Provision for deferred tax	0	7	0
Lease liabilities	421	395	406
<b>Non-current liabilities</b>	<b>421</b>	<b>402</b>	<b>406</b>
Lease liabilities, short-term	65	48	49
Trade payables	1,755	51	680
Payables to group enterprises	0	17	0
Other payables	426	132	84
Prepayments/accrued grants	484	0	89
Prepayments from customers	74	0	0
<b>Current liabilities</b>	<b>2,804</b>	<b>248</b>	<b>902</b>
<b>Total liabilities</b>	<b>3,225</b>	<b>650</b>	<b>1,308</b>
<b>Liabilities and equity</b>	<b>85,475</b>	<b>1,509</b>	<b>27,068</b>

## Interim consolidated statement of changes in equity (unaudited)

EUR '000						
	Share capital	Translation reserve	Retained earnings	Total	Non-controlling interests	Total equity
<b>Balance at 1 January 2020</b>	<b>80</b>	<b>0</b>	<b>800</b>	<b>880</b>	<b>0</b>	<b>880</b>
Net profit/loss for the year	0	0	-511	<b>-511</b>	0	<b>-511</b>
Other comprehensive income	0	-1	0	<b>-1</b>	0	<b>-1</b>
Total comprehensive income for the period	0	-1	-511	<b>-512</b>	0	<b>-512</b>
Transactions with owners in their capacity as owners:						
Increase in share capital (net of transaction costs)	18	0	25,338	<b>25,356</b>	0	<b>25,356</b>
Management and employee Warrant Program – value of services	0	0	36	<b>36</b>	0	<b>36</b>
	18	0	25,374	<b>25,392</b>	0	<b>25,392</b>
<b>Balance at 31 December 2020</b>	<b>98</b>	<b>-1</b>	<b>25,663</b>	<b>25,760</b>	<b>0</b>	<b>25,760</b>
<b>Balance at 1 January 2021</b>	<b>98</b>	<b>-1</b>	<b>25,663</b>	<b>25,760</b>	<b>0</b>	<b>25,760</b>
Net profit/loss for the year	0	0	-1,157	<b>-1,157</b>	-75	<b>-1,232</b>
Other comprehensive income	0	16	0	<b>16</b>	82	<b>98</b>
Total comprehensive income for the period	0	16	-1,157	<b>-1,141</b>	7	<b>-1,134</b>
Transactions with owners in their capacity as owners:						
Increase in share capital (net of transaction costs)	6	0	55,306	<b>55,312</b>	0	<b>55,312</b>
Non-controlling interests on acquisition of subsidiary	0	0	0	<b>0</b>	2,205	<b>2,205</b>
Employee share schemes – value of employee services	0	0	107	<b>107</b>	0	<b>107</b>
	6	0	55,413	<b>55,419</b>	2,205	<b>57,624</b>
<b>Balance at 30 June 2021</b>	<b>104</b>	<b>15</b>	<b>79,919</b>	<b>80,038</b>	<b>2,212</b>	<b>82,250</b>

**Interim Consolidated statement of cash flows**

EUR '000	YTD 2021	YTD 2020	FY 2020
	Unaudited	Unaudited	
Profit/loss before tax	-1,512	-30	-587
Depreciation and amortization	345	4	51
Non-cash employee expense – warrant programme	107	0	35
Gain on acquisition (negative goodwill)	-81	0	0
Net exchange differences	30	0	0
<i>Cash flows from operating activities before change in working capital and tax</i>	<b>-1,111</b>	<b>-26</b>	<b>-501</b>
Change in receivables	-348	-81	-475
Change in trade payables, etc	1,696	-64	507
Income tax paid	0	0	70
<b>Cash flows from operating activities</b>	<b>237</b>	<b>-171</b>	<b>-399</b>
Payment for acquisition of subsidiaries, net of cash acquired	1,880	0	-795
Purchase of intangible assets	-207	-21	-187
Purchase of property, plant and equipment	-5,833	-762	-1,821
Purchase of fixed assets	0	-10	-10
Sales of property, plant and equipment	3	0	0
<b>Cash flows from investing activities</b>	<b>-4,157</b>	<b>-793</b>	<b>-2,813</b>
Reduction of lease obligations	-31	0	-28
Raising of lease obligations	62	443	480
Cash capital increase	55,310	0	25,356
Transactions with non-controlling interests	-256	0	0
Dividend paid to company's shareholders	0	0	0
<b>Cash flows from financing activities</b>	<b>55,085</b>	<b>443</b>	<b>25,808</b>
<b>Change in cash and cash equivalents</b>	<b>51,165</b>	<b>-521</b>	<b>22,596</b>
Cash and cash equivalents at the beginning	23,410	814	814
Exchange adjustment of current asset investments	79	2	0
<b>Cash and cash equivalents at the end</b>	<b>74,654</b>	<b>295</b>	<b>23,410</b>
<i>Cash and cash equivalents are specified as follows:</i>			
Cash at bank and in hand	74,654	295	23,410
<b>Cash and cash equivalents at the end</b>	<b>74,654</b>	<b>295</b>	<b>23,410</b>

## Notes to the condensed interim consolidated financial statements (unaudited)

### Note 1 Corporate information and basis for preparation

#### Corporate information

Everfuel A/S ('the Company'), and its subsidiaries (together, 'Everfuel Group', 'the Group' or 'Everfuel') produces, distributes and dispenses green hydrogen, making the zero-emission mobility fuel commercially across Europe by offering competitive all-inclusive hydrogen supply- and fueling solutions. The company owns and operates green hydrogen infrastructure and partner with vehicle OEMs to connect the hydrogen value chain and provide hydrogen fuel to enterprise customers under long-term contracts. Green hydrogen is a 100% clean fuel made from renewable energy and key to the electrification of the transportation sector in Europe and a sustainable future.

Everfuel is headquartered in Herning, Denmark, and has activities in Norway, Denmark, Sweden, The Netherlands, Germany and Belgium. Everfuel A/S (Org. no. DK38456695) is a Danish public limited company. The Company's shares are traded on Euronext Growth in Oslo under the symbol "EFUEL". The group's head office is placed at Øst Høgildvej 4A, 7400 Herning, Denmark.

The condensed interim consolidated financial statements were authorized for issue by the Board of Directors on 18. August 2021.

#### Basis for preparation

The Condensed interim Financial statements have been prepared in accordance with IAS 34 "Interim Financial Reporting". These Condensed interim Financial statements do not include all the information and disclosures required for the full annual financial statements of the Group and should be read together with the Group's annual consolidated financial statements for the year ended 31 December 2020.

The accounting policies used in preparation of these condensed consolidated financial statements are consistent with those used for preparation of the Group's annual financial statements for 2020.

### Note 2 Intangible assets

EUR '000	Goodwill	Development projects in progress	Patents, trademarks and other rights	Total
Cost at 1 January 2020	0	0	0	0
Exchange adjustment	0	0	0	0
Additions for the year	0	156	31	187
Disposals for the year	0	0	0	0
Transfers for the year	0	0	0	0
Cost at 31 December 2020	0	156	31	187
Impairment losses and amortisation at 1 January 2020	0	0	0	0
Exchange adjustment	0	0	0	0
Amortisation for the year	0	0	1	1
Reversal of impairment and amortisation of sold assets	0	0	0	0
Transfers for the year	0	0	0	0
Impairment losses and amortisation at 31 December 2020	0	0	1	1
<b>Carrying amount at 31 December 2020</b>	<b>0</b>	<b>156</b>	<b>30</b>	<b>186</b>

EUR '000	Goodwill	Development projects in progress	Patents, trademarks and other rights	Total
Cost at 1 January 2021	0	156	31	<b>187</b>
Exchange adjustment	0	0	1	<b>1</b>
Additions for the period	0	193	13	<b>206</b>
Disposals for the period	0	0	0	<b>0</b>
Transfers for the period	0	0	0	<b>0</b>
Cost at 30 June 2021	0	349	45	<b>394</b>
Impairment losses and amortisation at 1 January 2021	0	0	1	<b>1</b>
Exchange adjustment	0	0	0	<b>0</b>
Amortisation for the period	0	0	1	<b>1</b>
Reversal of impairment and amortisation of sold assets	0	0	0	<b>0</b>
Transfers for the period	0	0	0	<b>0</b>
Impairment losses and amortisation at 30 June 2021	0	0	2	<b>2</b>
<b>Carrying amount at 30 June 2021</b>	<b>0</b>	<b>349</b>	<b>43</b>	<b>392</b>

**Note 3 Property, plant and equipment**

EUR '000	Land and buildings	Plant and machinery	Other fixt. and fit., tools and eqp.	Assets under construction	Total
Cost at 1 January 2020	0	0	20	0	<b>20</b>
Exchange adjustment	1	0	0	1	<b>2</b>
Acquisition of entities	0	900	0	0	<b>900</b>
Additions for the year	458	0	157	1,208	<b>1,823</b>
Disposals for the year	0	0	0	0	<b>0</b>
Transfers for the year	0	0	0	0	<b>0</b>
Cost at 31 December 2020	459	900	177	1,209	<b>2,745</b>
Impairment losses and depreciation at 1 January 2020	0	0	1	0	<b>1</b>
Exchange adjustment	0	0	0	0	<b>0</b>
Depreciation for the year	31	0	20	0	<b>51</b>
Reversal of impairment and depreciation of sold assets	0	0	0	0	<b>0</b>
Transfers for the year	0	0	0	0	<b>0</b>
Impairment losses and depreciation at 31 December 2020	31	0	21	0	<b>52</b>
<b>Carrying amount at 31 December 2020</b>	<b>428</b>	<b>900</b>	<b>156</b>	<b>1,209</b>	<b>2,693</b>

**Right-of-use assets included at 31 December 2020**

Depreciation for the year	30	0	0	0	<b>30</b>
Carrying amount at 31					
December	418	0	52	0	<b>470</b>

EUR '000	Land and buildings	Plant and machinery	Other fixt. and fit., tools and eqp.	Assets under construction	Total
Cost at 1 January 2021	459	900	177	1,209	<b>2,745</b>
Exchange adjustment	0	-1	1	1	<b>1</b>
Acquisition of entities	0	861	0	0	<b>861</b>
Additions for the period	81	13	278	5,462	<b>5,834</b>
Disposals for the period	0	0	-3	0	<b>-3</b>
Transfers for the period	0	11	-11	0	<b>0</b>
Cost at 30 June 2021	540	1,784	442	6,672	<b>9,438</b>
Impairment losses and depreciation at 1 January 2021	31	0	21	0	<b>52</b>
Exchange adjustment	0	0	0	0	<b>0</b>
Acquisition of entities	0	287	0	0	<b>287</b>
Depreciation for the period	29	150	42	0	<b>221</b>
Reversal of impairment and depreciation of sold assets	0	0	0	0	<b>0</b>
Transfers for the period	0	0	0	0	<b>0</b>
Impairment losses and depreciation at 30 June 2021	60	437	63	0	<b>560</b>
<b>Carrying amount at 30 June 2021</b>	<b>480</b>	<b>1,347</b>	<b>379</b>	<b>6,672</b>	<b>8,878</b>

**Right-of-use assets included at 30 June 2021**

Depreciation for the period	28	0	6	0	<b>34</b>
Carrying amount at 30 June	453	0	45	0	<b>498</b>

**Note 4 Financial assets and financial liabilities**

EUR '000	30 Jun 2021	31 Dec 2020
<b>Financial assets</b>		
Financial assets at amortised cost:		
Trade receivables	81	172
Other financial assets at amortised cost	1,130	545
Cash and cash equivalents	74,654	23,410
<b>Total financial assets</b>	<b>75,865</b>	<b>24,127</b>
Financial assets, total current	75,854	24,117
Financial assets, total non-current	10	10
	<b>75,864</b>	<b>24,127</b>
<b>Financial liabilities</b>		
Liabilities at amortised cost:		
Trade and other payables	2,665	853
Borrowings	486	455
<b>Total financial liabilities</b>	<b>3,151</b>	<b>1,308</b>
Financial liabilities, total current	2,730	902
Financial liabilities, total non-current	421	406
	<b>3,151</b>	<b>1,308</b>

**Note 5 Share-based payments**

The Company has implemented warrant programs to support long-term employee alignment, commitment, and motivation to unlock hydrogen at scale through potential shared ownership.

Warrants in the parent company have been granted to executive management and other employees. On 30 June 2021 the Company had granted 1,244,189 warrants. Each warrant gives the right to subscribe for one share. Hereof 1,058,504 warrants issued in Q4 2020 outstanding at the reporting date has an exercise price of approximately EUR 2 (equivalent to NOK 22) per share and 185,685 warrants issued in Q2 2021 outstanding at the reporting date has an exercise price of approximately EUR 7.58 (equivalent to NOK 79.46) per share. All warrants have an exercise period between 1 May 2024 and 30 April 2026. It is a condition that the employee has not resigned before start of the exercise period.

The assessed fair value at grant date of warrants granted to executive management and other employees in 2020 was EUR 0.61 (equivalent to NOK 6.82) per warrant and for the warrants granted in Q2 2021 the fair value was EUR 4.15 (equivalent to NOK 43.53). The fair value at grant date is independently determined using an adjusted form of the Black-Scholes model that takes into account the exercise price, the term of the warrant, the share price at grant date and expected price volatility of the underlying share, the expected dividend yield, the risk-free interest rate for the term of the warrant, and the correlations and volatilities of a peer group companies.

An additional warrant program in the parent company have been granted to the CEO. On 30 June 2021, the Company had granted 488,000 warrants. Each warrant gives the right to subscribe for one share. The warrants outstanding at the reporting date has an exercise price of approximately EUR 2 (equivalent to NOK 22) per share, and with an exercise period between 1 May 2029 and 30 April 2031. Vesting of the warrants is dependent on the achievement of a predetermined increase in the average share price measured for a period of 3 consecutive months compared to the exercise price.

The assessed fair value at grant date of warrants granted to the CEO in 2020 was EUR 0.43 (equivalent to NOK 4.77) per warrant. No warrants have been granted in Q2 2021. The fair value at grant date is independently determined using an adjusted form of the

Black-Scholes model which includes a Monte Carlo simulation model that takes into account the exercise price, the term of the warrant, the share price at grant date and expected price volatility of the underlying share, the expected dividend yield, the risk-free interest rate for the term of the warrant, and the correlations and volatilities of a peer group companies.

#### **Note 6 Business combinations**

In Q1 2021 the Everfuel Group acquired approximately 56% of the share capital of Everfuel Retail Norway AS (former named H2 Fuel AS). The acquisition was partly completed through a share capital increase in Everfuel Retail Norway AS. The acquired assets and liabilities have been recognized at fair value and as a result of this negative goodwill of approximately EUR 80,000 has been recognized in the income statement.

#### **Note 7 Share capital increase**

On 29 January 2021, the share capital increase following the EUR 58.5 million (equivalent to NOK 600 million) private placement completed on 21 January 2021 was registered with the Danish Business Authority. Everfuel A/S increased its share capital by 4,800,000 new shares at EUR 0.001 (equivalent to DKK 0.01) per share at a subscription price of approximately EUR 12.2 (equivalent to NOK 125).

The total share capital of Everfuel A/S as of 30 June 2021 is EUR 104,877 divided into 78,200,000 shares each with a par value of EUR 0.001 (equivalent to DKK 0.01).

#### **Note 8 Subsequent events**

13 July 2021, Everfuel A/S signed a Cooperation agreement with an OKQ8 for a joint development of the green hydrogen market in Sweden by establishing a network of H2 stations for zero-emission mobility in connection with existing and new OKQ8 service stations.

17 August 2021, Everfuel has purchased a fueling station from Nel, to be installed in Aarhus in Denmark to serve a growing fleet of fuel cell taxis in the city.

18 August 2021 Everfuel and Asko signed a Letter of Intent (LoI) signed for developing a joint coordinated plan for applying Enova for support to vehicle procurement and the establishment of green hydrogen infrastructure for decarbonizing heavy-duty long-haul trucking in Norway.

#### **Note 9 Related party transactions**

The Company's related party with controlling interest is Bech Krogsgaard Holding ApS, Herning, Denmark.

The related parties with significant influence in the Company are the Executive Board and some senior employees as well as their related family members. Related parties also comprise companies in which these persons have material interests.

#### **Executive Board and senior employees**

Besides what follows from the employment, there have been no transactions with the Executive Board or senior employees.

Trade with related parties with controlling interest has comprised the following:	YTD 2021 EUR '000	FY 2020 EUR '000
- Rental of an office building	31	32
- Loan facility from parent company to Everfuel A/S, up to *	0	1,000

\* The loan has been repaid before 31 December 2020.

The payment terms for normal trade is current month plus 30 days. No security has been provided for the accounts, and there has been no need to make provisions for expected bad debt concerning these accounts. Moreover, no losses have been realized concerning these accounts in 2021 or 2020.

## Statement by the Board of Directors and Management

The Board of Directors and the Management have considered and adopted the half year report of Everfuel A/S for the period 1 January – 30 June 2021. The half year report is presented in accordance with the International Accounting Standard IAS 34 on Interim Financial Reporting and additional Danish disclosure requirements.

The accounting policies applied in the Half Year Report are unchanged from those applied in the Group's annual report for 2020. We consider the accounting policies appropriate, the accounting estimates reasonable and the overall presentation of the half year report adequate. Accordingly, in our opinion, the half year report gives a true and fair view of Everfuel's consolidated financial position, results of operations and cash flows for the period.

In our opinion, the half year report includes a true and fair account of the matters addressed and describes the most significant risks and elements of uncertainty facing Everfuel. The half year report has not been audited or reviewed by the auditors.

**Herning, Denmark, 18. August 2021**

Mogens Filtenborg  
Chairman

(Electronically signed)

Jørn Rosenlund  
BoD member

(Electronically signed)

Martin Skov Hansen  
BoD member

(Electronically signed)

Jacob Krosgaard  
CEO

(Electronically signed)

## Alternative performance measures

Everfuel discloses alternative performance measures (APMs) in addition to those normally required by IFRS. This is based on the company's experience that APMs are frequently used by analysts, investors and other parties as supplemental information. The purpose of APMs is to provide an enhanced insight into the operations, financing and future prospect of the group. Management also uses these measures internally to drive performance in terms of monitoring operating performance and long-term target setting. APMs are adjusted IFRS measures that are defined, calculated and used in a consistent and transparent manner over the years and across the group where relevant. Financial APMs should not be considered as a substitute for measures of performance in accordance with the IFRS.

### **Everfuel APMs:**

**EBITDA:** Defined as earnings before interest, tax, depreciation, amortization and impairment. EBITDA corresponds to operating profit/(loss) plus depreciation, amortization and impairment.

**Order backlog:** Defined as firm contract with agreed price, volume, timing, terms and/or conditions and where revenue is yet to be recognized.

**Firm contract:** Customer commits to a fixed long-term minimum quantity offtake with penalty if offtake is lower than committed

**Strong commitment:** Customer uncertain about their offtake volume, but want exclusive supply from Everfuel

**Megawatt (GW):** A unit of power equal to one million watts

**Gigawatt (GW):** A unit of power equal to one billion watts

## Forward looking statement

This report contains certain forward-looking statements that involve risks and uncertainties. In some cases, the Company uses words such as "ambition", "continue", "could", "estimate", "expect", "believe", "focus", "likely", "may", "outlook", "plan", "strategy", "will", "guidance" and similar expressions to identify forward-looking statements. All statements other than statements of historical fact, including, among others, statements regarding plans and expectations with respect to Everfuel's development and returns, balance sheet and long-term underlying earnings growth; market outlook and future economic projections and assumptions; capital expenditure guidance; production guidance; development and construction activities; projected unit of production cost; accounting decisions and policy judgments, ability to put new facilities into profitable production, and the impact thereof; expected dividend payments; estimated provisions and liabilities; planned acquisitions and divestments; and the projected impact or timing of administrative or governmental rules, standards, decisions or laws, including with respect to and future impact of legal proceedings are forward-looking statements.

You should not place undue reliance on these forward-looking statements. Our actual results could differ materially from those anticipated in the forward-looking statements for many reasons.

These forward-looking statements reflect current views about future events and are, by their nature, subject to significant risks and uncertainties because they relate to events and depend on circumstances that will occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements, including levels of industry product supply, demand and pricing; price and availability of alternative fuels; currency exchange rate and interest rate fluctuations; the political and economic policies of operating countries; general economic conditions; political and social stability and economic growth in relevant areas of the world; global political events and actions; economic sanctions, security breaches; changes or uncertainty in or non-compliance with laws and governmental regulations; the timing of bringing new plants on stream; an inability to exploit growth or investment opportunities; material differences from reserves estimates; an inability to find and develop new plants; ineffectiveness of crisis management systems; adverse changes in tax regimes; the development and use of new technology; geological or technical difficulties; operational problems; operator error; inadequate insurance coverage; the lack of necessary transportation infrastructure when a field is in a remote location and other transportation problems; the actions of competitors; the actions of partners; the actions of governments; counterparty defaults; natural disasters and adverse weather conditions, climate change, and other changes to business conditions; an inability to attract and retain personnel; relevant governmental approvals; industrial actions by workers and other factors discussed elsewhere in this report. For additional information on risk factors see the admission document to Euronext Growth dated 26 October 2020 and the 2020 Annual Report available at [www.everfuel.com](http://www.everfuel.com).

Although the Company believes that the expectations reflected in the forward-looking statements are reasonable, it cannot assure that its future results, level of activity, performance or achievements will meet these expectations. Moreover, neither the Company nor any other person assumes responsibility for the accuracy and completeness of these forward-looking statements. Any forward-looking statement speaks only as of the date on which such statement is made, and, except as required by applicable law, the Company undertakes no obligation to update any of these statements after the date of this report, whether to make them either conform to actual results or changes in our expectations or otherwise.



**Everfuel®**  
beyond renewables