### **Curriculum Vitae**



Name

Ylwa Karlgren

Nationality Date of Birth Gender Marital Status Swedish April 6, 1956 Female Not married

# **Professional Experience**

#### **Outset Business Advisor AB**

Oct 2013 -

#### Founder and Independent Management Consultant

The company was founded in 2013 and offers services within business and organizational development, focusing on advisory and execution in the form of board assignments, interim management and project management on executive levels.

### Stockholms Affärsänglar Start 2 AB Partner and Board Member

Oct 2013 -

Fund company (AIF) initiated in April 2013 covering a broad variety of venture areas and has by now made investments in 15 innovative growth companies. The company has 40 partners.

# Employments within Skandinaviska Enskilda Banken (publ)

#### **SEB Merchant Banking**

# **Program Director, Strategic Global Partnership**

Sep 2012 - Jun 2013

Responsible for setting up a business partnership with a global financial institution including all client and business change activities, negotiating contracts and all technology developments related to the partnership. Program size – Very large.

#### **SEB Business Support**

Dec 2010 - Aug 2012

### Chief Information Officer / Global Head of Group Ventures & IT Strategy

Group Ventures & IT Strategy is the corporate governance function regarding IT and the consolidated demand function for business development with IT. The unit – with staff of 250 – is responsible for SEB's strategic development, investment strategy, platform ownership and corporate governance regarding business development and IT.

### **SEB Group Operations**

Jan 2009 - Nov 2010

# Deputy Head of Group Operations

### **Global Head of Strategy & Business Development**

Group Operations, with a staff of over 2200 worldwide, provide operations services for SEB business divisions. Strategy & Business Development, with a staff of 110, supports SEB in the strategic change agenda regarding Operations. Change agenda comprises offshoring, outsourcing, centralizations, IT. Group Operations has been transformed from a traditional back-office unit into a top quality Operations.

#### **SEB Group Operations**

Jan 2007 - Dec 2008

### **Global Head of Trading & Securities Operations**

Trading & Securities Operations, with a staff of over 950 worldwide, provide operations for SEB Trading & Capital Markets business, Wealth Management business and Custody business.

#### **SEB Merchant Banking**

Mar 2006 - Dec 2006

#### **Global Head of Merchant Banking Operations**

Merchant Banking Operations is a business area within Merchant Banking, the largest division within SEB. MB Operations, with a staff of over 860 worldwide, provide merchant banking services from locations in Stockholm, Paris, Oslo, Helsinki, Copenhagen, Riga, New York, London, Singapore and Shanghai.

#### **SEB Custody Services**

Feb 1999 - Feb 2006

#### **Head of Business Development**

Custody Services is a business area within SEB Merchant Banking and market leader in servicing financial institutions and corporates investing in Nordic and global equities.

#### **Group IT**

Sep 1996 - Feb 1999

#### **Head of Business IT Retail**

Business and internal sales responsibility regarding internal IT services towards the retail division and its business areas such as the SEB branch network and the Internet Bank. Program Manager for an IT governance program on corporate level.

#### **Trade Services**

Mar 1993 – Aug 1996

# **Global Head of Trade Services Operations**

Global responsibility for client services and operations of payments, letters of credit and cash management services and leading a global organization of 140 employees.

# Employments within FinansSkandic AB

### Deutsche Skandic Leasing GmbH, Frankfurt am Main

Oct 1990 - Feb 1993

#### **Managing Director and Head of Sales**

The company was the German subsidiary of FinansSkandic and marketed leasing financing to Nordic related companies in Germany. The firm employed 25.

#### **Wallenberg Institute** – Executive training program

Jan 1990 - Sept 1990

#### **Head of Business Service**

Ian 1987 - Dec 1989

The unit comprised FinansSkandics total customer services and operations regarding leasing, car leasing, factoring and credit cards and in total 220 employees.

# **Leasing Department** various positions

Jul 1982 – Dec 1986

#### Education

Civilekonom, Bachelor of Business Administration, Uppsala University, 1981

### **Leadership trainings**

Wallenberg Institute 1989 – executive leadership program within SEB Ruter Dam 1996, mentoring program for female executives Various leadership programs within SEB 1984 - 2011 Styrelse Akademin 2006 / Board Training Michael Berglund Styrelseutbildning 2013 / Board Training Tony Robbins Business Mastery 2014

# Languages

Swedish - native English - fluent

German – 3 years study and 3 years working and living in Germany

French – 6 years study

# Boards

Insamlingsstiftelsen Desert Flower Foundation	2016 -
Stockholms Affärsänglar Start 2 AB	2014 -
Outset Business Advisor AB	2013 -
Markedskraft ASA (	2007-2008
<ul> <li>Trading Services within oil, coal and power</li> </ul>	
VPS Holding ASA	2006-2007
VPS ASA	2006-2007
VPS Clearing ASA	2006-2007
<ul> <li>Norway's Clearing House for securities</li> </ul>	
SWIFT Sweden National Member Group Board	2001-2004

# Miscellaneous

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