

# Q12023 Interim presentation

28 April 2023

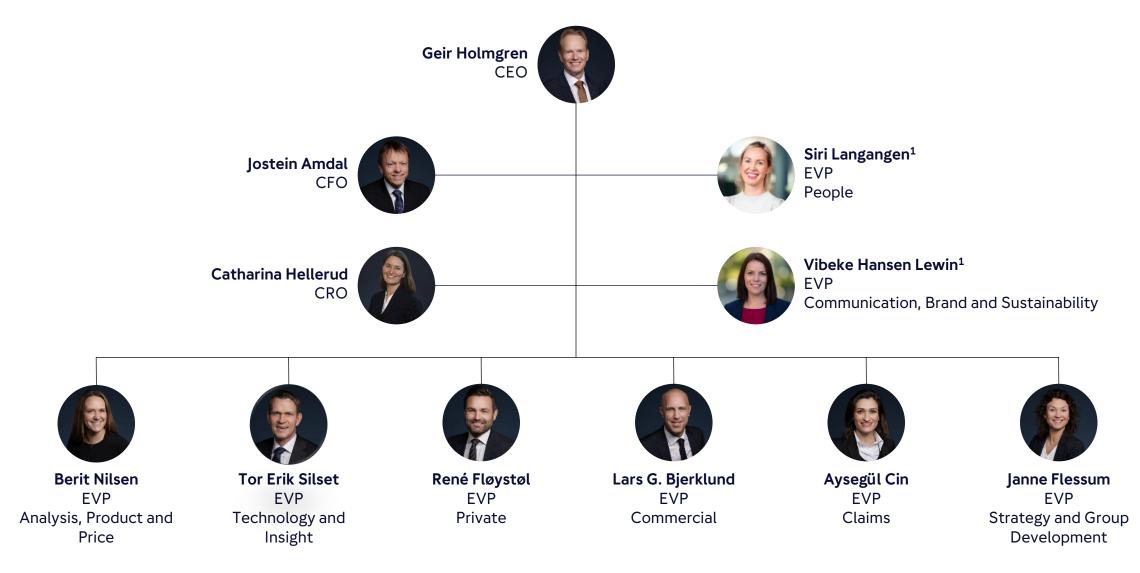
Transforming the Group structure to further enhance operational excellence and strengthen Gjensidige's position to become a leading general insurance provider in the Nordics and Baltics

Gjensidige has a strong position and unique competencies

Industry trends call for a strong focus on building customer relationships and capability to respond to swift changes in customer needs Stepping up implementation of best practise across the Group and sharpening focus on strategic initiatives and innovation



## New Group structure from 1 July 2023



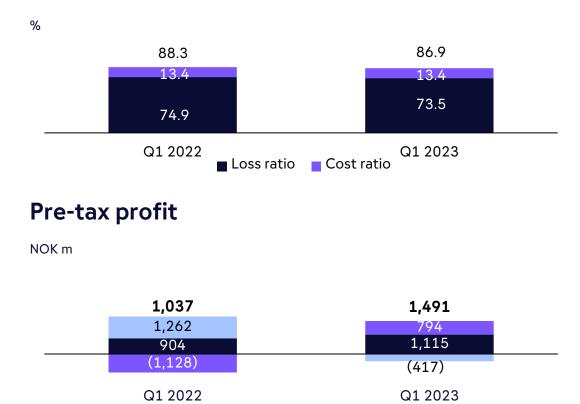


## Solid results despite challenging weather in Norway

- Pre-tax profit NOK 1,491m
- Insurance service result increased 23% to NOK 1,115m
  - 10.3% insurance revenue growth
  - Lower large losses than expected
  - Underlying profitability impacted by weather conditions
  - Good cost control
- Financial result NOK 794, return 1.3%
- Return on equity 20.1%<sup>1</sup>

#### Combined ratio

Insurance service results



Financial result

This presentation contains alternative performance measures (APMs).

APMs are described at www.gjensidige.no/group/investor-relations/reports in a document named APMs Gjensidige Forsikring Group Q1 2023. <sup>1</sup> Annualised, YTD.

Other

## **Strong operations**

- High claims inflation will be met with necessary pricing measures
- Strong performance in Norway despite challenging winter weather
  - Strong growth momentum sustained
  - Progress in developing mobility services
- Mixed performance outside Norway
  - Good growth in Denmark and Sweden, lower underlying profitability
  - Improved profitability in the Baltics
- Acquisition of commercial portfolio in Denmark from Sønderjysk Forsikring
- Moving forward on new core IT-system in Denmark
- Good progress in digitalisation in Sweden

### Staying ahead of claims inflation



#### Maintaining high retention in Norway





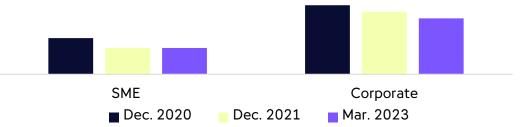


## Ensuring a healthy Commercial portfolio in Norway through strong analytics and predictive statistical models

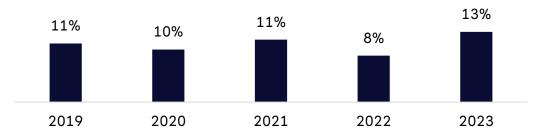
#### Optimal risk selection and pricing

- Extensive knowledge and database
- Analytical tools
- Differentiated pricing

#### Loss ratio Commercial, last 36 months



## Difference in loss ratio between retained customers and customers that have left us





## Moving forward to deliver on our sustainability goals



Gjensidige Forsikring Group 7

## Financial Performance



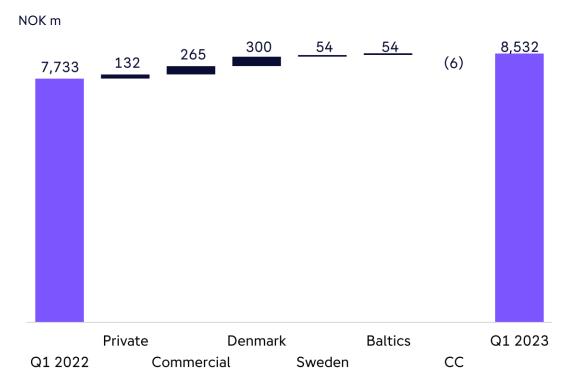
## Insurance service result increased by 23%, although impacted by weather conditions

NOKm	Q1 2023	Q1 2022
Private	534	576
Commercial	393	438
Denmark	229	161
Sweden	54	46
Baltics	(8)	(44)
Corporate Centre	(88)	(273)
Insurance service result general insurance	1,115	904
Pension	(9)	150
Net financial result investment portfolio	533	(706)
Other items	(148)	689
Profit before tax expense	1,491	1,037

- Continued high premium growth
- Efficient operations
- Underlying frequency loss ratio negatively impacted by weather conditions in Norway
- Higher insurance service results outside Norway
- Financial result reflects market conditions
- Pension result reflects asymmetric recognition of losses on onerous contracts and profits on new contracts
- Decline in other items primarily related to the gain on the sale of Oslo Areal recorded in Q1'22



## 10.3 per cent revenue growth7.4 per cent adjusted for currency effects



#### Insurance revenue development

#### **Key drivers**

- Private +5.2%, mainly price driven
- Commercial +9.5%, price and volume driven
- Denmark +18.7%
  - Positive 7.7% in local currency, volume and price driven
- Sweden +13.3%
  - Positive 9.5% in local currency, volume and price driven
- Baltics +17.2%
  - Positive 5.9% in local currency, mainly price driven



# Lower large losses and higher run-off gains partly offset by higher underlying frequency loss ratio

#### Loss ratio development

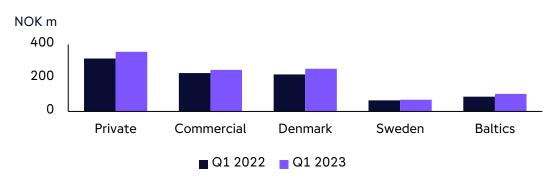
Loss ratio (%)	)					
74.9			0.2		4.4	73.5
	(3.6)	(1.0)		(1.3)		
Q1 2022	Large losses (pp)	Run-off (pp)	Risk adjustment (pp)	Discounting effect (pp)		Q1 2023

### **Key drivers**

- Effective pricing measures
- Good risk selection
- Lower large losses and higher run-off gains
- Underlying frequency loss ratio primarily impacted by challenging weather conditions in Norway and volatility in medium-sized claims outside Norway



## Continued good cost control – cost ratio 13.4 per cent



#### **Operating expenses**

#### Competitive cost ratio

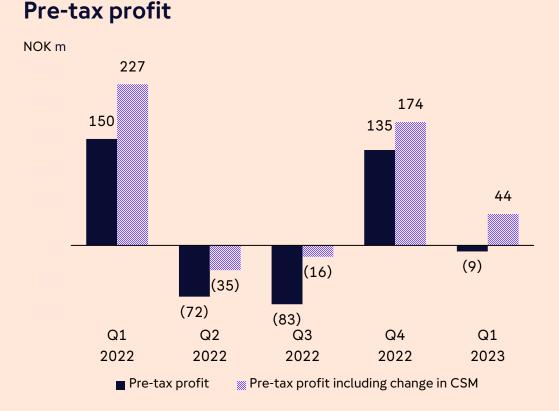
- Efficient operations
- High revenue growth
- Strong cost discipline across the Group

### Cost ratios





## Strong results in Pension – asymmetric recognition of losses and profits due to new accounting standard



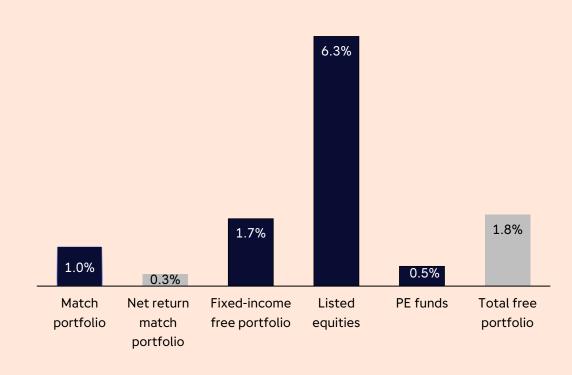
#### Assets under management



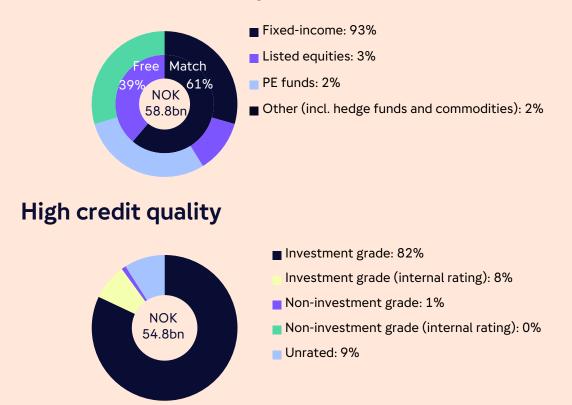


## Investment return of 1.3 per cent, driven by market conditions

#### Investment return per asset class

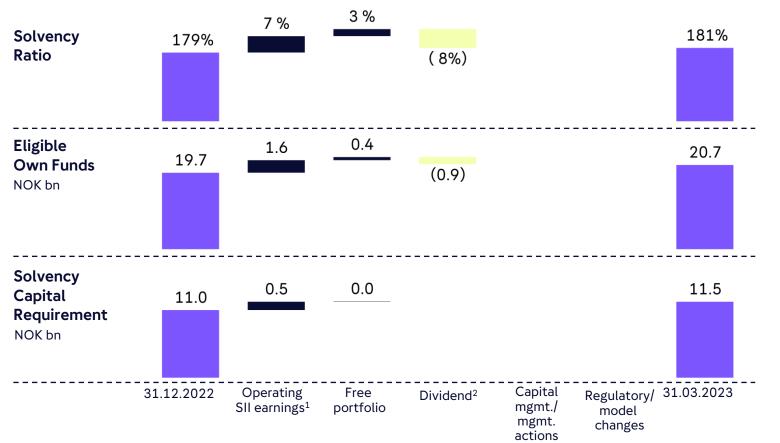


#### **Balanced investment portfolio**





## **Strong capital position**



#### Solvency ratio

 174% when adjusting for acquisition of portfolio from Sønderjysk Forsikring and seasonality in premium provisions

#### Eligible own funds

 Contribution from operating SII earnings and result in free portfolio partly offset by formulaic dividend assumption

#### Capital requirement

- Higher insurance risk driven by growth and changes in exchange rates
- Higher market risk primarily due to increased market risk for life insurance

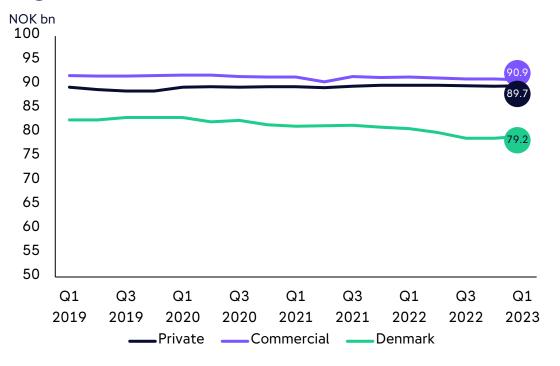
 $^{1)}$  Operating SII earnings comprise SII underwriting result and SII financial result of the match portfolio after tax.  $^{2)}$  80% payout ratio according to dividend policy for the accounting year 2023.



## Moving ahead on operational targets

Metric	Status Q1 2023	Target 2025
Customer satisfaction	78%	> 78, Group
	90%	> 90%, Norway
Customer retention	77%	> 85%, Outside Norway
Digitalisation index	+2%	> +10% annually, Group
Digital claims reporting	75%	> 85%, Group
Automated claims processing	60%	> 70%, Norway

## Strong customer retention in the three largest segments

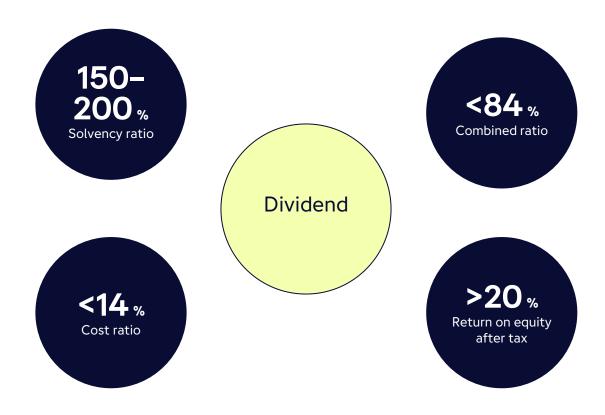




## **Concluding remarks**

- Solid quarterly results
- Strong growth momentum sustained
- Outlook remains good
  - Superior market position
  - Operational excellence to be further enhanced through new Group structure
  - Strong capital position
- Will continue to pay out attractive dividends to shareholders

#### Ambitious annual financial targets from 2023







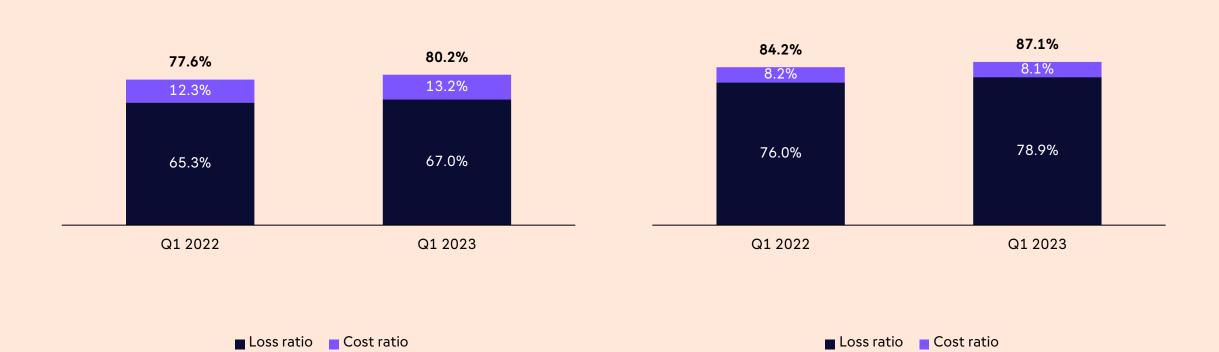
## Roadshows and conferences post Q1 2023 results

Date	Location	Participants	Event	Arranged by
28 April	Oslo	CEO Geir Holmgren CFO Jostein Amdal Head of IR Mitra H. Negård	Roadshow	Carnegie
2 May	London	CEO Geir Holmgren Head of IR Mitra H. Negård	Roadshow	DNB
22 May	Oslo	CEO Geir Holmgren CFO Jostein Amdal Head of IR Mitra H. Negård	Group investor meeting	ABGSC
25 May	Digital	CFO Jostein Amdal Head of IR Mitra H. Negård IRO Marius M. Fjellbo	Group investor meeting	Citi
14 June	Paris	CEO Geir Holmgren Head of IR Mitra H. Negård	Conference	Goldman Sachs
16 June	Oslo	CEO Geir Holmgren Head of IR Mitra H. Negård	Group investor meeting	Carnegie
21 June	Copenhagen	CEO Geir Holmgren Head of IR Mitra H. Negård	Roadshow	Nordea

**Private** 



## General insurance – cost ratio and loss ratio per segment



Commercial



## General insurance – cost ratio and loss ratio per segment





## Large losses lower than expected

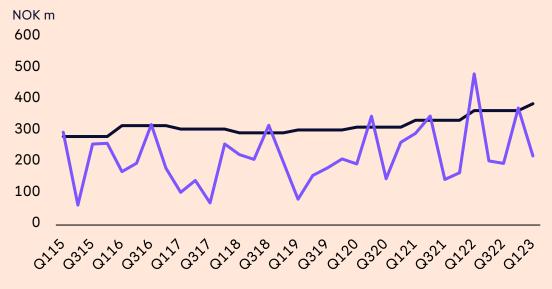


CC = Corporate Centre. Large losses: Losses > NOK 10m. Weather related large losses are included. Large losses in excess of NOK 30m are charged to the Corporate Centre while up to NOK 30m per claim is charged to the segment in which the large loss occurred. The Baltics segment has, as a main rule, a retention level of EUR 0.5m. The Sweden segment has a retention level of NOK 10m.



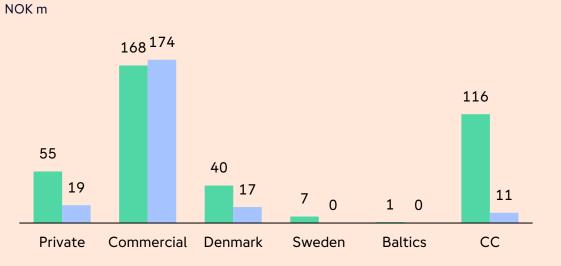
## Large losses development

## ~ NOK 1.6bn in large losses expected annually (before discounting)



#### -----Expected -----Reported, before discounting

## Large losses per segment (before discounting) - actual vs. expected



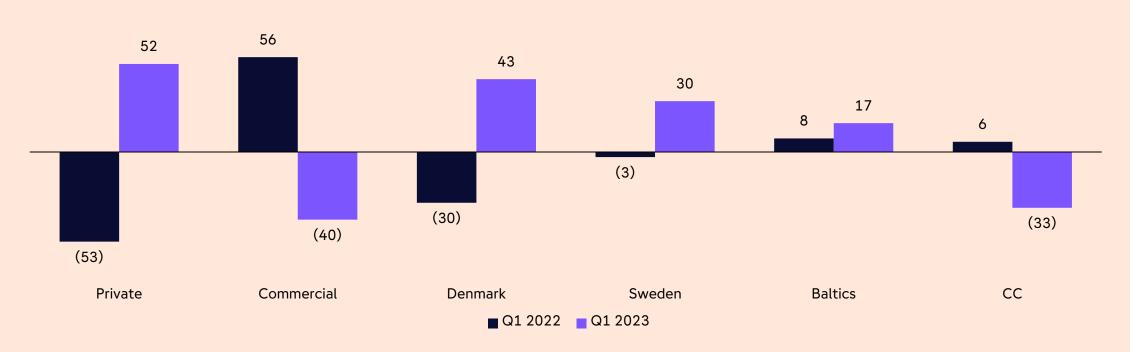
#### Expected Q1 2023



## Run-off gains 0.8 percentage points

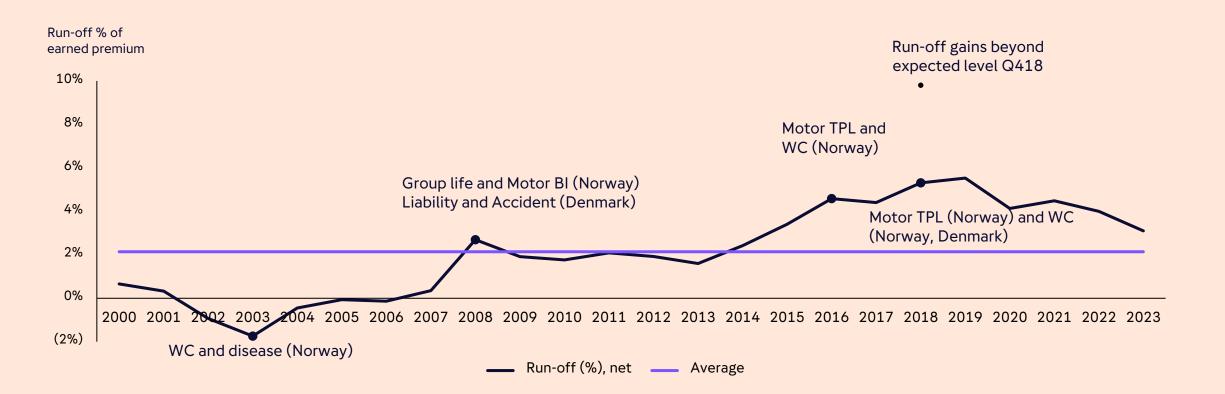
#### **Run-off per segment**

NOK m



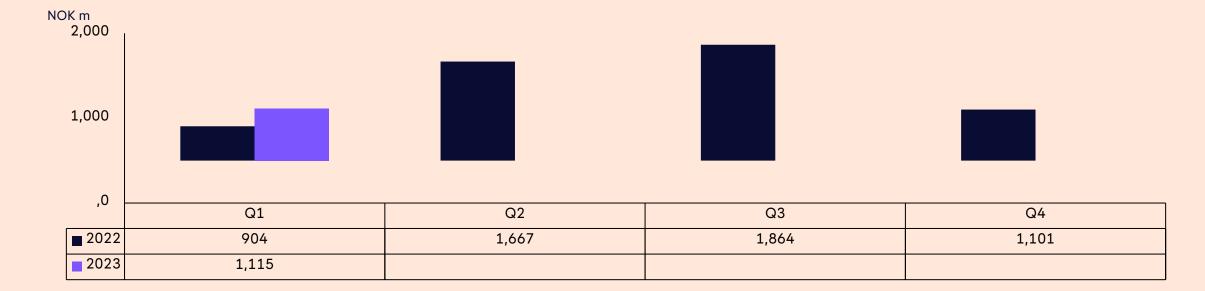


## **Run-off development**



Appendix

## Quarterly insurance service results - seasonality in Nordic general insurance



2022 2023



## Norwegian Natural Perils Pool in brief

#### Details regarding the pool

- As per 1.1.2023 the premium rate is set to 0.065 per thousand of the fire insurance amount, no change from 2022
- Natural perils damages in Norway:
  - NOK 0-1,500m covered by general insurance companies based on national market share
  - NOK 1,500m-16,000m covered by the Norwegian Natural Perils Pool's reinsurance programme
  - $\circ$  Maximum compensation per event is NOK 16,000m
- No limit for the frequency of events

### **Objects covered**

- Fire insurance coverage for buildings and contents in Norway includes coverage for natural catastrophes
- The pool does not cover loss of profits, motor vehicles, leisure boats, and certain other items, which are covered through ordinary insurances
- For damages on private property that cannot be insured, e.g., roads, bridges, farmland and forests, coverage may be sought through the National Natural Perils Fund



## Handling of natural perils claims

#### Details regarding the pool

- The customers report claims to own insurance company
- The insurance company reports claims on to Finance Norway, which coordinates the Norwegian Natural Perils Pool
- Share of claims is allocated to the companies based on national market share for fire insurance
- Through own accounts, the companies cover the allocated claims costs

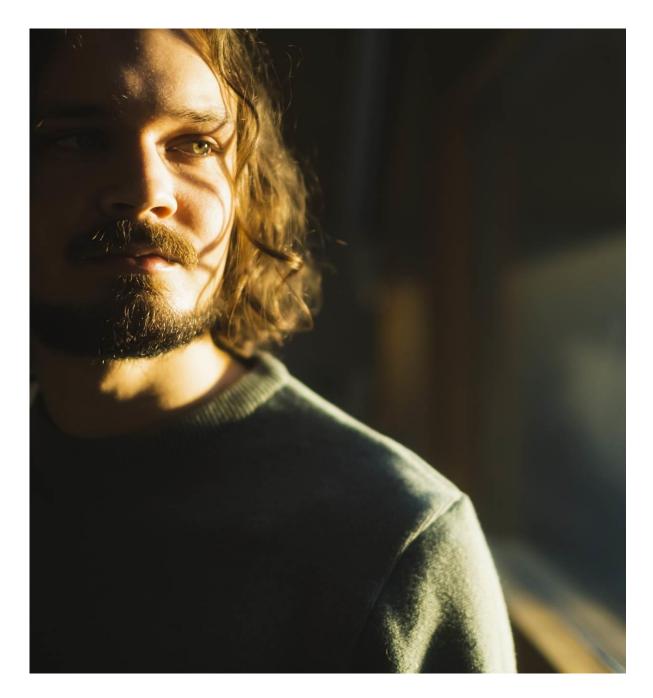
### Gjensidige specific

- Gjensidige is a reinsurer for the pool, for its own market share
- Natural perils claims are booked in the same month as the claim occurs



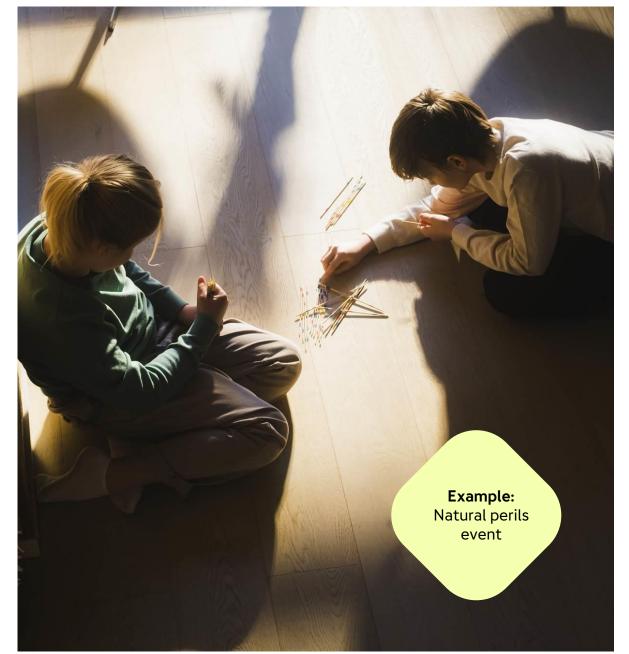
# Reinsurance – overview valid as from 2023

- Reinsurance is purchased for protection of the Group's capital position and is primarily a capital management tool
- General retention level per loss/loss occurrence is NOK 100m (for the first loss the retention is NOK 200m)
- For weather-related events the retention level is NOK 250m
- Maximum retention level for the group per loss/loss occurrence/event across reinsurance programmes is NOK 600m including any reinstatement premium
- Gjensidige considers additional coverage if this is appropriate according to internal modelling and capital requirement



## Practical example, natural perils claim in Norway

- A natural perils event covered by the Norwegian Natural Perils Pool occurs and is defined by Finance Norway as a single event. The total industry claim exceeds NOK 1,500m.
- Gjensidige's share of the NOK 1,500 claim is allocated according to share in the pool.
- Gjensidige is in addition allocated its share of the amount exceeding NOK 1,500m, as a reinsurer for the pool.
- Gjensidige receives claims directly, for damages not covered by the pool.
- Gjensidige's total claims related to the natural perils event exceeds Gjensidige's retention level and hits the catastrophe reinsurance programme.
- In general Gjensidige's net impact for this event is NOK 250m.





#### Match portfolio

- Duration and currency matching versus technical provisions
- Credit element for increased returns
- Some inflation hedging

### Free portfolio

- Focused on absolute returns
- Dynamic risk management
- Active management fixed income and equities
- Normal risk premiums basis for asset allocation and use of capital

### **Key characteristics**

- Limited risk appetite
- Fixed-income:
  - Currency hedging vs NOK ~ 100%
     Limit +/- 10% per currency
- Equity and PE funds:
  - Currency hedging 0-100%
- Fair value recognition
- Stable performance



## Investment portfolio

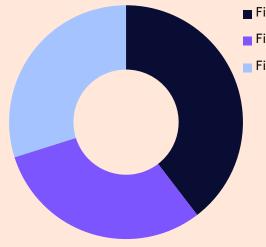
Asset class	Investments, key elements <sup>1</sup>	Benchmark
Match portfolio		
Fixed-income NOK	Corporate and government bonds	NBP Norwegian RM1-RM3 Duration 3Y Index NORM123D3
Fixed-income DKK	Covered Bonds and government bonds	Nykredit Constant Maturity Index Bullet Covered Bonds 5Y NYKRCMB5 Index
Fixed-income other currencies	Covered bonds, corporate and government bonds	Bloomberg Euro Agg Treasury 3-5Y LET3TREU Index
Free portfolio		
Fixed-income - short duration	Norwegian money market	NBP Norwegian Government Duration 0.25 Index NOGOVD3M
Global investment grade bonds	IG bonds in internationally diversified funds externally managed	Bloomberg Global Agg Corp - Hedged to NOK H09805NO Index
Global high yield bonds	Including HY, Convertible bonds and Emerging Market Debt externally managed	Bloomberg Global HY- Hedged to NOK H00039NO Index
Other bonds	Government bonds, Fixed Income derivatives and cash	NBP Norwegian Government Duration 0.25 Index NOGOVD3M
Listed equities	Mainly internationally and domestic diversified funds externally managed	MSCI World – Local Currency NDDLWI Index
Private Equity funds	Generalists (Norwegian and Nordic)/ Oil & Gas	Oslo Børs OSEBX index
Other	Including finance related expenses, hedge funds and commodities	NBP Norwegian Government Duration 0.25 Index NOGOVD3M



## Asset allocation – as at 31.03.2023

#### Match portfolio

- NOK 36.0bn
- Average duration: 3.3 years
- Average yield: 4.2%

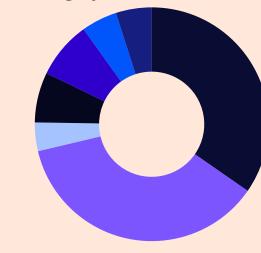


Fixed-income NOK: 57%
Fixed-income DKK: 32%

Fixed-income other currencies: 11%

### Free portfolio

- NOK 22.8bn
- Average duration fixed-income instruments: 3.0 years
- Average yield: 3.5%



- Fixed-income short duration: 35%
- Global investment grade bonds: 37%
- Global high yield bonds: 4%
- Other bonds: 7%
- Listed equities : 8%
- Private Equity funds: 5%
- Other: 5%



## Credit and counterparty risk

- The portfolio consists mainly of securities in rated companies with high creditworthiness (Investment grade)
- Issuers with no official rating are mainly Norwegian savings banks, municipalities, credit institutions and power producers and distributors

#### Total fixed income portfolio

Split – Rating	Ma	tch portfolio	F	Free portfolio	
	NOK bn	%	NOK bn	%	
AAA	13.7	38.0	2.7	14.3	
AA	3.0	8.3	5.2	27.7	
A	7.5	20.8	4.5	23.8	
BBB	5.8	16.0	2.7	14.1	
BB	0.0	0.0	0.3	1.7	
В	0.0	0.0	0.1	0.5	
CCC or lower	(0.0)	-0.0	0.0	0.2	
Internal rating <sup>1</sup>	2.8	7.8	1.9	9.9	
Unrated	3.3	9.1	1.5	7.8	
Fixed income portfolio	36.0	100.0	18.8	100.0	

Split – Counterparty	Match portfolio		Free portfolio	
	NOK bn	%	NOK bn	%
Public sector	5.0	13.9	6.0	31.7
Bank/financial institutions	19.7	54.8	9.2	48.7
Corporates	11.3	31.3	3.7	19.5
Total	36.0	100.0	18.8	100.0



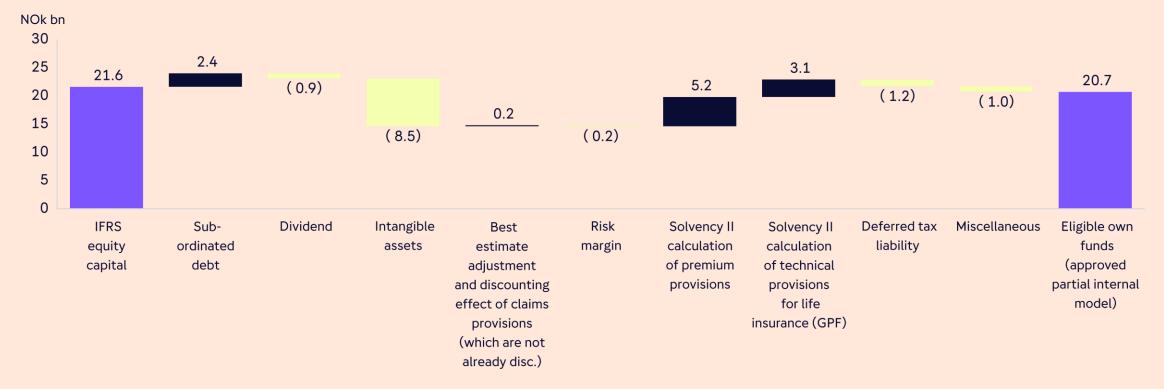
## Capital position per operational areas

NOK bn	Approved partial internal model (Group)		Own partial internal model (Group) <sup>1</sup>	Own partial internal model (general insurance) <sup>1</sup>	Gjensidige Pensjonsforsikring
Eligible own funds	20.7	18.5	21.0	18.8	2.1
Capital requirement	11.5	10.5	9.0	8.0	1.5
Solvency ratio	181%	177%	232%	235%	140%



## Solvency II eligible own funds

#### Bridging the gap between IFRS equity and Solvency II capital





# Gjensidige continues to work for full approval of own partial internal model (PIM)

NOK bn	Approved PIM (Group)	Own PIM (Group) <sup>2)</sup>
Eligible own funds	20.7	21.0
Capital charge for non-life and health UW risk	10.9	8.2
Capital charge for life UW risk	1.7	1.7
Capital charge for market risk	5.1	4.5
Capital charge for counterparty risk	0.4	0.4
Diversification	-4.3	-4.3
Basic solvency capital requirement	13.8	10.6
Operational risk	1.1	1.1
Adjustments (loss-absorbing capacity of deferred tax)	-3.4	-2.6
Solvency capital requirement (SCR)	11.5	9.0
Surplus	9.2	11.9
Solvency ratio	181%	232%

#### Main differences between approved and own PIM

- Windstorm model: Approved PIM based on standard formula. More validation required for approval.
- Correlation between market risk and underwriting risk: Approved PIM based on standard formula. Own PIM takes account of dependencies between underwriting risk and market risk through common exposure to interest rates, inflation rates and currency rates.
- Prudential margin: Approved PIM includes general prudential margins for both market risk and underwriting risk.

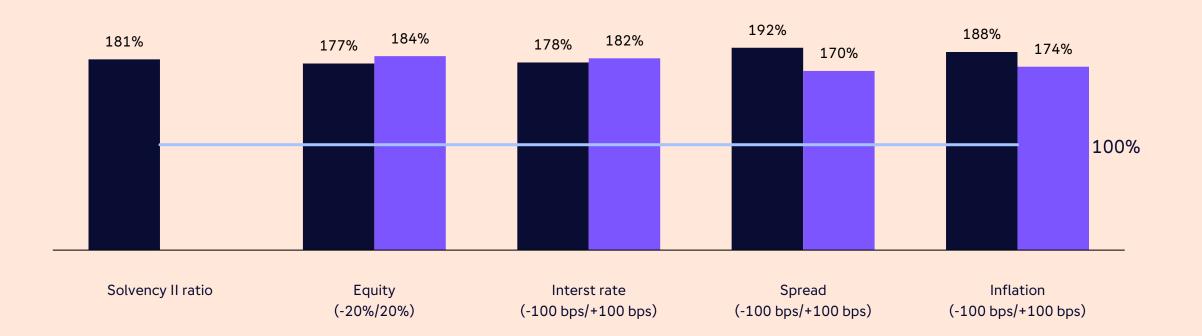
Figures as at 31.03.2023.

<sup>1)</sup> Most of non-life and health iunderwriting risk and market risk related to the non-life and health insurance business is internally modelled. The standard formula is used for other risks.
<sup>2)</sup> Own partial internal model is not validated.

Appendix



## Solvency II sensitivities for the approved partial internal model



## Subordinated debt capacity – Gjensidige Forsikring Group

#### **Principles for capacity**

	T1	Т2	Constraint
SII	Max 20% of Tier 1 capital	Max 50% of SCR less other T2 capital items	Must be satisfied at group and solo level

#### Capacity and utilisation

- Tier 1 remaining capacity is NOK 1.9-2.4bn
  - Utilised Tier 1 debt capacity: NOK 1.2bn
- Tier 2 remaining capacity is NOK 0.4bn
  - Utilised sub debt: NOK 2.3bn
  - Utilised natural perils fund: NOK 3.0bn

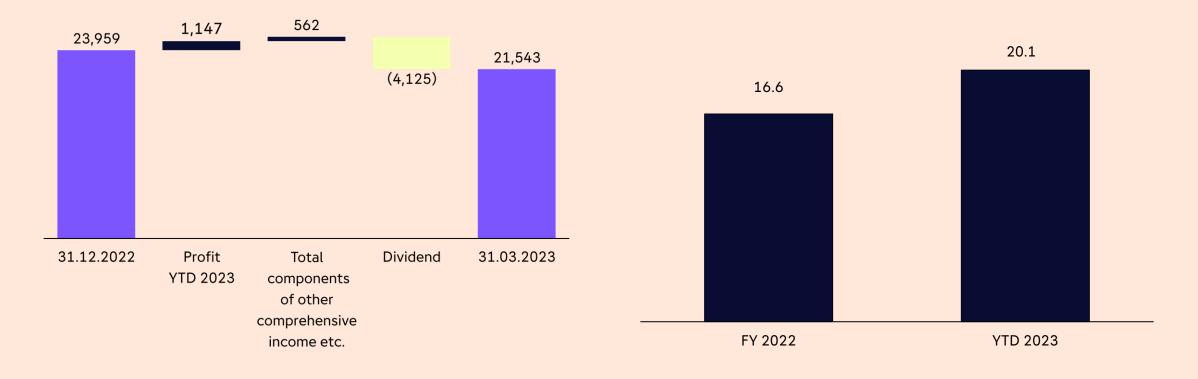




## Annualised return on equity 20.1 per cent

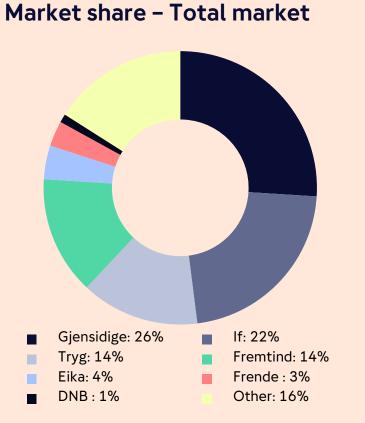
### Equity (NOK m)

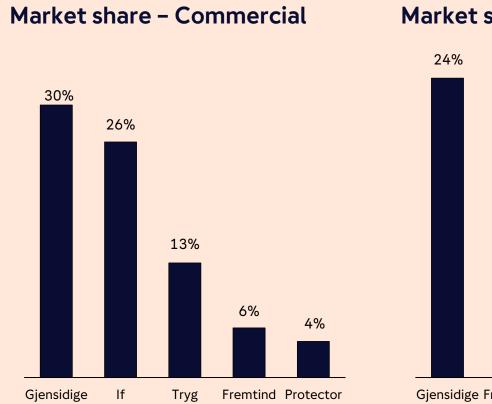
Annualised return on equity (%)



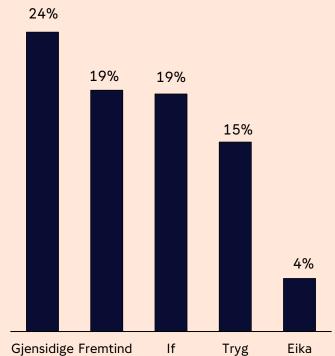


## Market leader in Norway



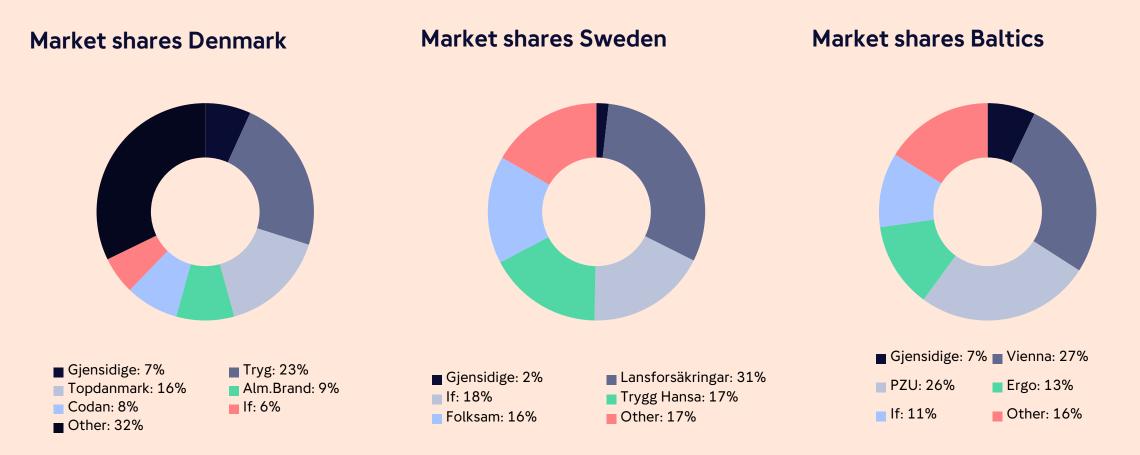


#### Market share - Private





## **Growth opportunities outside Norway**

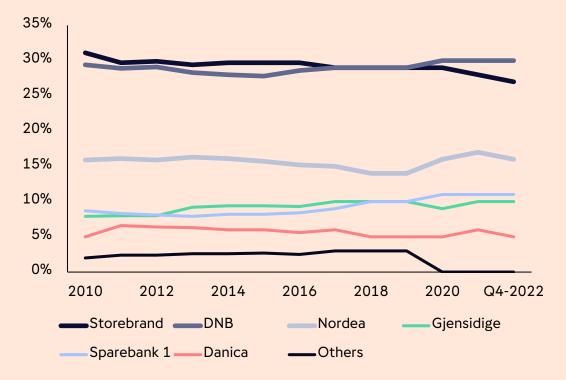


Appendix



- Well positioned for continued profitable organic growth
- Core focus on SME customers
- Strong profitability
- Multi-channel distribution

#### Market shares - total AUM NOK 419 bn

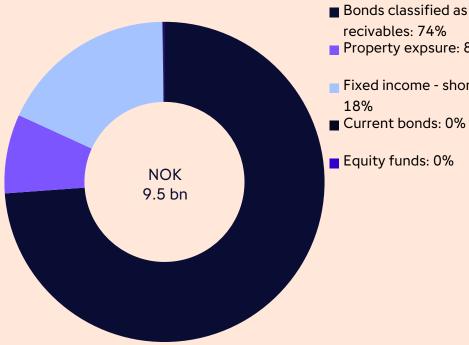






## **Gjensidige Pensjonsforsikring**

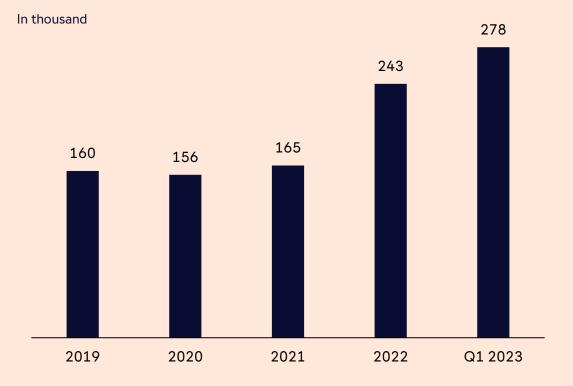
#### Group policy<sup>1</sup> and company portfolio



#### Bonds classified as loans and recivables: 74% Property expsure: 8%

- Fixed income short duration:
- Equity funds: 0%

#### Number of occupational pension members

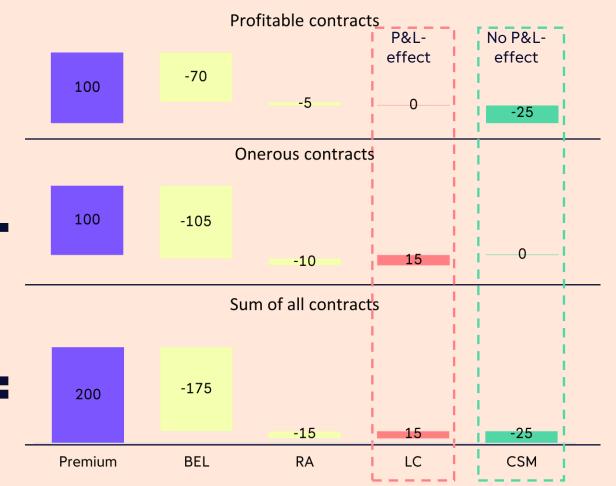


Appendix

## New buffer for future profit arising from Life insurance

- Life insurance contracts are separated into profitable ٠ and onerous groups, based on best estimate at recognition.
- Future profits are set aside in CSM as estimated • unearned profit.
- CSM released to P&L proportionately to risk • reduction.
- Loss component arising from onerous contracts • affects P&L directly at recognition.





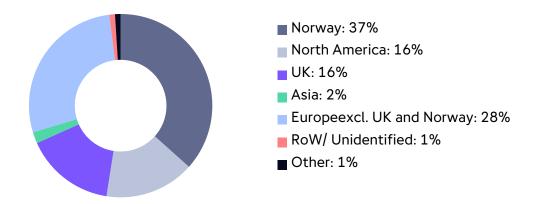


## **Ownership**

#### 10 largest shareholders<sup>1</sup>

No	Shareholder	Stake (%)
1	Gjensidigestiftelsen	62.24
2	Folketrygdfondet	3.98
3	BlackRock Inc	3.20
4	Deutsche Bank	2.93
5	JPMorgan Chase & Co	1.39
6	The Vanguard Group, Inc	1.19
7	Nordea	1.10
8	State Street Corporation	0.97
9	Storebrand Investments	0.96
10	Danske Bank	0.93
	Total 10 largest	78.89

#### Geographical distribution of shares<sup>2</sup>



#### Gjensidigestiftelsen ownership policy

- Long term target holding: >60%
- Can accept reduced ownership ratio in case of acquisitions and capital issues when in accordance with Gjensidige's overall strategy

<sup>1</sup> Shareholder list based on analysis performed by Orient Capital Ltd of the register of shareholders in the Norwegian Central Securities Depository (VPS) as per 31 March 2023. This analysis provides a survey of the shareholders who are behind the nominee accounts. There is no guarantee that the list is complete. <sup>2)</sup> Distribution of shares excluding share held by the Gjensidige Foundation (Gjensidigestiftelsen).

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