

Q12023 Interim presentation

28 April 2023

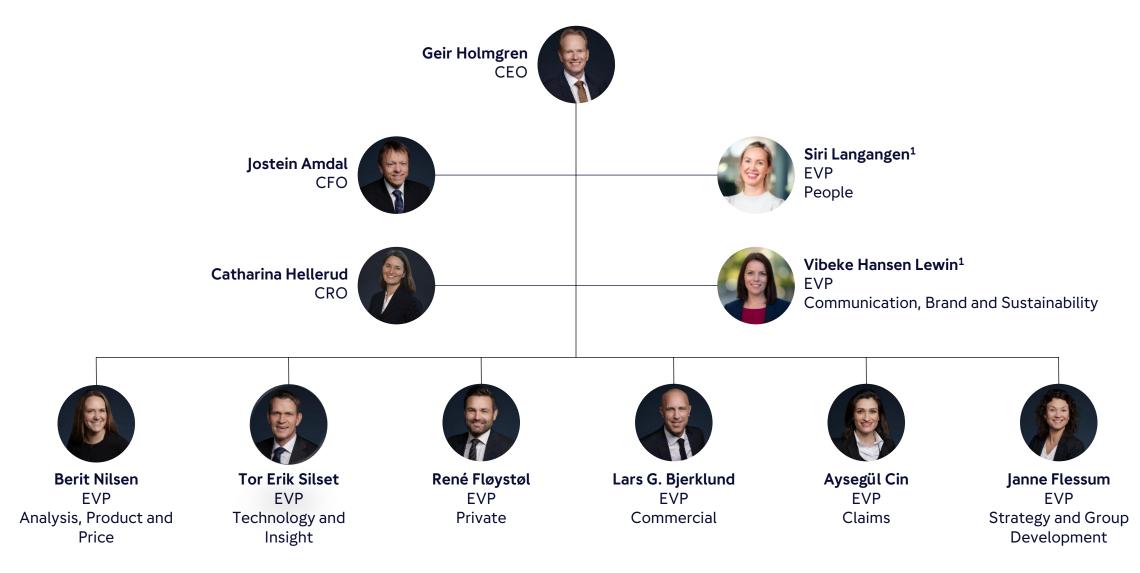
Transforming the Group structure to further enhance operational excellence and strengthen Gjensidige's position to become a leading general insurance provider in the Nordics and Baltics

Gjensidige has a strong position and unique competencies

Industry trends call for a strong focus on building customer relationships and capability to respond to swift changes in customer needs Stepping up implementation of best practise across the Group and sharpening focus on strategic initiatives and innovation



New Group structure from 1 July 2023



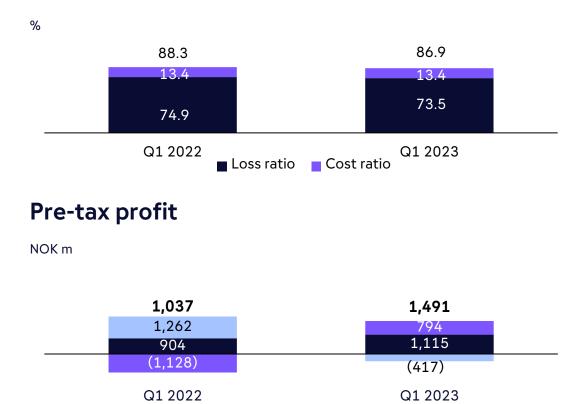


Solid results despite challenging weather in Norway

- Pre-tax profit NOK 1,491m
- Insurance service result increased 23% to NOK 1,115m
 - 10.3% insurance revenue growth
 - Lower large losses than expected
 - Underlying profitability impacted by weather conditions
 - Good cost control
- Financial result NOK 794, return 1.3%
- Return on equity 20.1%¹

Combined ratio

Insurance service results



Financial result

This presentation contains alternative performance measures (APMs).

APMs are described at www.gjensidige.no/group/investor-relations/reports in a document named APMs Gjensidige Forsikring Group Q1 2023. ¹ Annualised, YTD.

Other

Strong operations

- High claims inflation will be met with necessary pricing measures
- Strong performance in Norway despite challenging winter weather
 - Strong growth momentum sustained
 - Progress in developing mobility services
- Mixed performance outside Norway
 - Good growth in Denmark and Sweden, lower underlying profitability
 - Improved profitability in the Baltics
- Acquisition of commercial portfolio in Denmark from Sønderjysk Forsikring
- Moving forward on new core IT-system in Denmark
- Good progress in digitalisation in Sweden

Staying ahead of claims inflation



Maintaining high retention in Norway





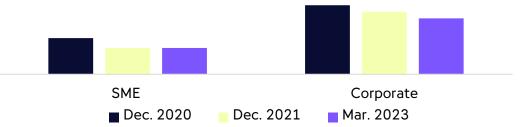


Ensuring a healthy Commercial portfolio in Norway through strong analytics and predictive statistical models

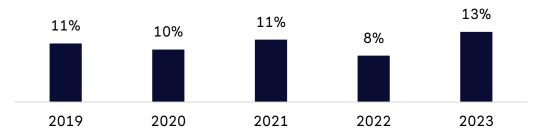
Optimal risk selection and pricing

- Extensive knowledge and database
- Analytical tools
- Differentiated pricing

Loss ratio Commercial, last 36 months



Difference in loss ratio between retained customers and customers that have left us





Moving forward to deliver on our sustainability goals



Gjensidige Forsikring Group 7

Financial Performance



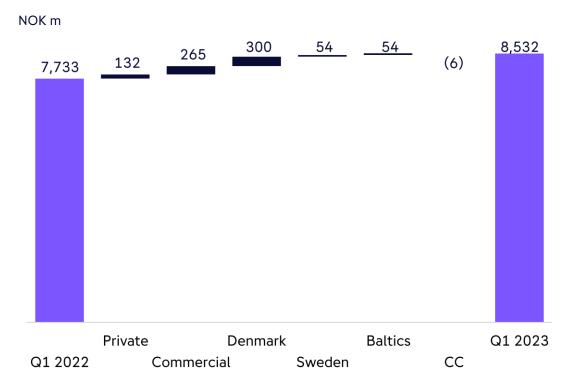
Insurance service result increased by 23%, although impacted by weather conditions

| NOKm | Q1 2023 | Q1 2022 |
|--|---------|---------|
| Private | 534 | 576 |
| Commercial | 393 | 438 |
| Denmark | 229 | 161 |
| Sweden | 54 | 46 |
| Baltics | (8) | (44) |
| Corporate Centre | (88) | (273) |
| Insurance service result general insurance | 1,115 | 904 |
| Pension | (9) | 150 |
| Net financial result investment portfolio | 533 | (706) |
| Other items | (148) | 689 |
| Profit before tax expense | 1,491 | 1,037 |

- Continued high premium growth
- Efficient operations
- Underlying frequency loss ratio negatively impacted by weather conditions in Norway
- Higher insurance service results outside Norway
- Financial result reflects market conditions
- Pension result reflects asymmetric recognition of losses on onerous contracts and profits on new contracts
- Decline in other items primarily related to the gain on the sale of Oslo Areal recorded in Q1'22



10.3 per cent revenue growth7.4 per cent adjusted for currency effects



Insurance revenue development

Key drivers

- Private +5.2%, mainly price driven
- Commercial +9.5%, price and volume driven
- Denmark +18.7%
 - Positive 7.7% in local currency, volume and price driven
- Sweden +13.3%
 - Positive 9.5% in local currency, volume and price driven
- Baltics +17.2%
 - Positive 5.9% in local currency, mainly price driven



Lower large losses and higher run-off gains partly offset by higher underlying frequency loss ratio

Loss ratio development

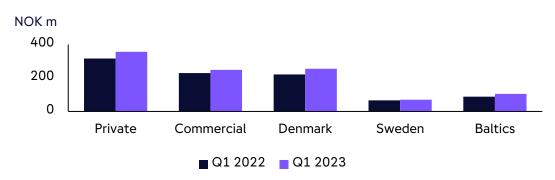
| Loss ratio (%) |) | | | | | |
|----------------|----------------------|-----------------|----------------------------|----------------------------|-----|---------|
| 74.9 | | | 0.2 | | 4.4 | 73.5 |
| | (3.6) | (1.0) | | (1.3) | | |
| Q1 2022 | Large losses (pp) | Run-off (pp) | Risk adjustment (pp) | Discounting effect (pp) | | Q1 2023 |

Key drivers

- Effective pricing measures
- Good risk selection
- Lower large losses and higher run-off gains
- Underlying frequency loss ratio primarily impacted by challenging weather conditions in Norway and volatility in medium-sized claims outside Norway



Continued good cost control – cost ratio 13.4 per cent

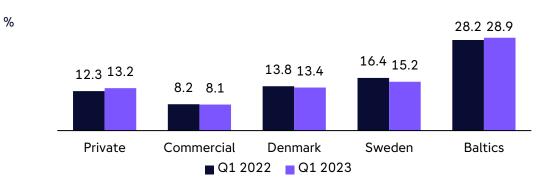


Operating expenses

Competitive cost ratio

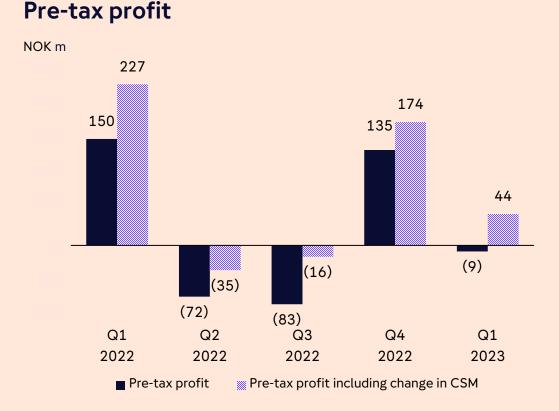
- Efficient operations
- High revenue growth
- Strong cost discipline across the Group

Cost ratios





Strong results in Pension – asymmetric recognition of losses and profits due to new accounting standard



Assets under management



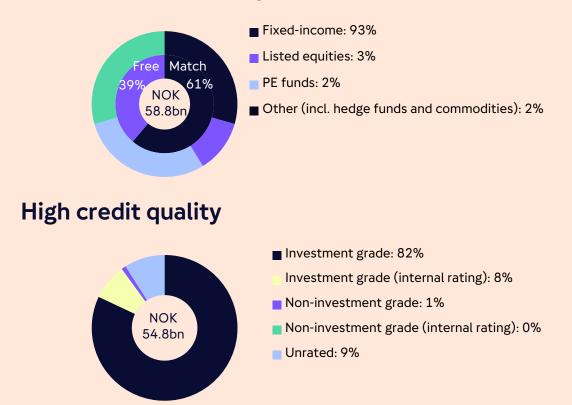


Investment return of 1.3 per cent, driven by market conditions

Investment return per asset class

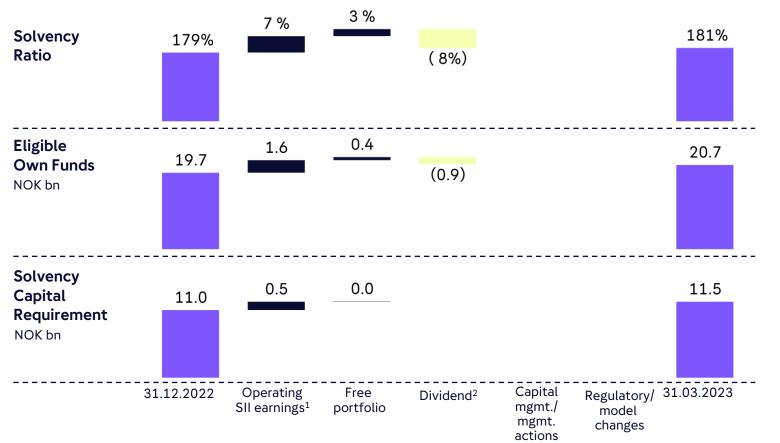


Balanced investment portfolio





Strong capital position



Solvency ratio

 174% when adjusting for acquisition of portfolio from Sønderjysk Forsikring and seasonality in premium provisions

Eligible own funds

 Contribution from operating SII earnings and result in free portfolio partly offset by formulaic dividend assumption

Capital requirement

- Higher insurance risk driven by growth and changes in exchange rates
- Higher market risk primarily due to increased market risk for life insurance

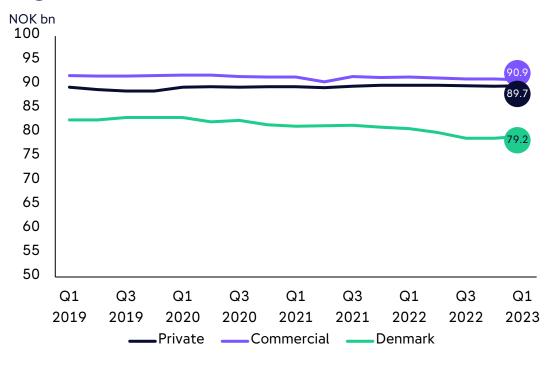
 $^{1)}$ Operating SII earnings comprise SII underwriting result and SII financial result of the match portfolio after tax. $^{2)}$ 80% payout ratio according to dividend policy for the accounting year 2023.



Moving ahead on operational targets

| Metric | Status Q1 2023 | Target 2025 |
|-----------------------------|----------------|---------------------------|
| Customer satisfaction | 78% | > 78, Group |
| | 90% | > 90%, Norway |
| Customer retention | 77% | > 85%, Outside Norway |
| Digitalisation index | +2% | > +10% annually, Group |
| Digital claims reporting | 75% | > 85%, Group |
| Automated claims processing | 60% | > 70%, Norway |

Strong customer retention in the three largest segments

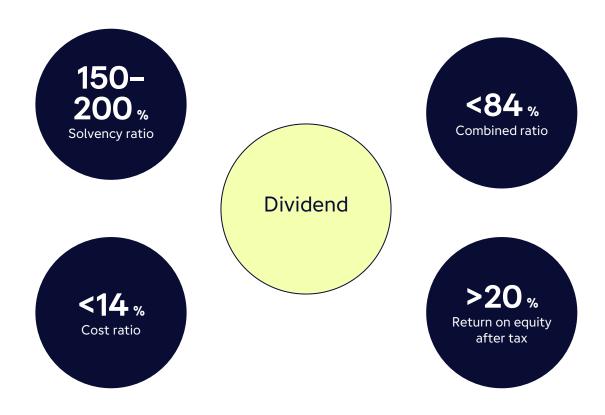




Concluding remarks

- Solid quarterly results
- Strong growth momentum sustained
- Outlook remains good
 - Superior market position
 - Operational excellence to be further enhanced through new Group structure
 - Strong capital position
- Will continue to pay out attractive dividends to shareholders

Ambitious annual financial targets from 2023







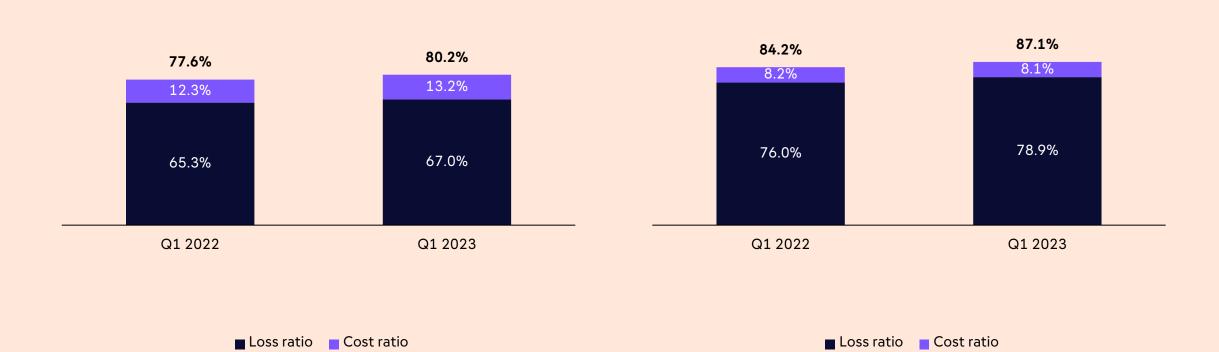
Roadshows and conferences post Q1 2023 results

| Date | Location | Participants | Event | Arranged by |
|----------|------------|--|------------------------|---------------|
| 28 April | Oslo | CEO Geir Holmgren CFO Jostein Amdal Head of IR Mitra H. Negård | Roadshow | Carnegie |
| 2 May | London | CEO Geir Holmgren Head of IR Mitra H. Negård | Roadshow | DNB |
| 22 May | Oslo | CEO Geir Holmgren CFO Jostein Amdal Head of IR Mitra H. Negård | Group investor meeting | ABGSC |
| 25 May | Digital | CFO Jostein Amdal Head of IR Mitra H. Negård IRO Marius M. Fjellbo | Group investor meeting | Citi |
| 14 June | Paris | CEO Geir Holmgren Head of IR Mitra H. Negård | Conference | Goldman Sachs |
| 16 June | Oslo | CEO Geir Holmgren Head of IR Mitra H. Negård | Group investor meeting | Carnegie |
| 21 June | Copenhagen | CEO Geir Holmgren Head of IR Mitra H. Negård | Roadshow | Nordea |

Private



General insurance – cost ratio and loss ratio per segment



Commercial



General insurance – cost ratio and loss ratio per segment





Large losses lower than expected

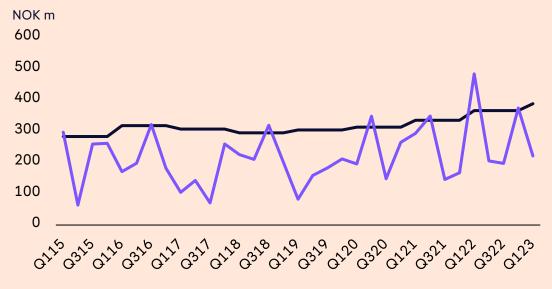


CC = Corporate Centre. Large losses: Losses > NOK 10m. Weather related large losses are included. Large losses in excess of NOK 30m are charged to the Corporate Centre while up to NOK 30m per claim is charged to the segment in which the large loss occurred. The Baltics segment has, as a main rule, a retention level of EUR 0.5m. The Sweden segment has a retention level of NOK 10m.



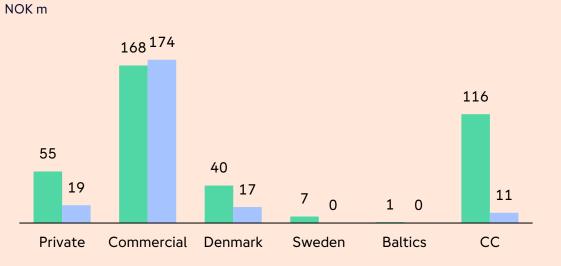
Large losses development

~ NOK 1.6bn in large losses expected annually (before discounting)



-----Expected -----Reported, before discounting

Large losses per segment (before discounting) - actual vs. expected



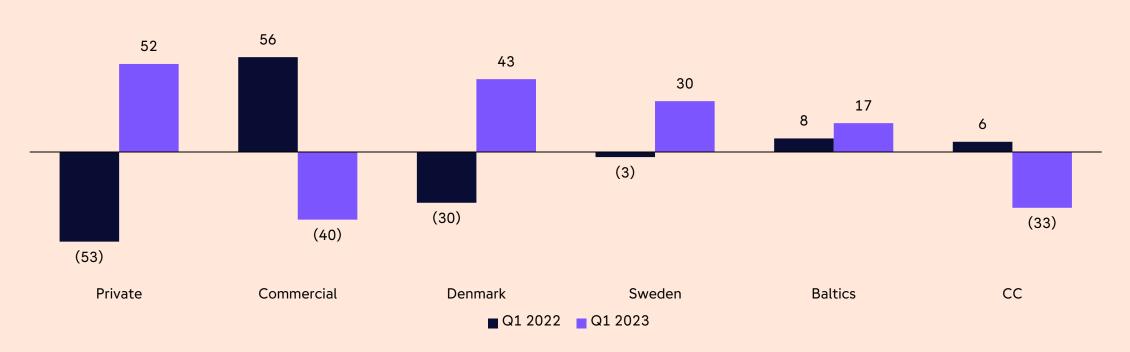
Expected Q1 2023



Run-off gains 0.8 percentage points

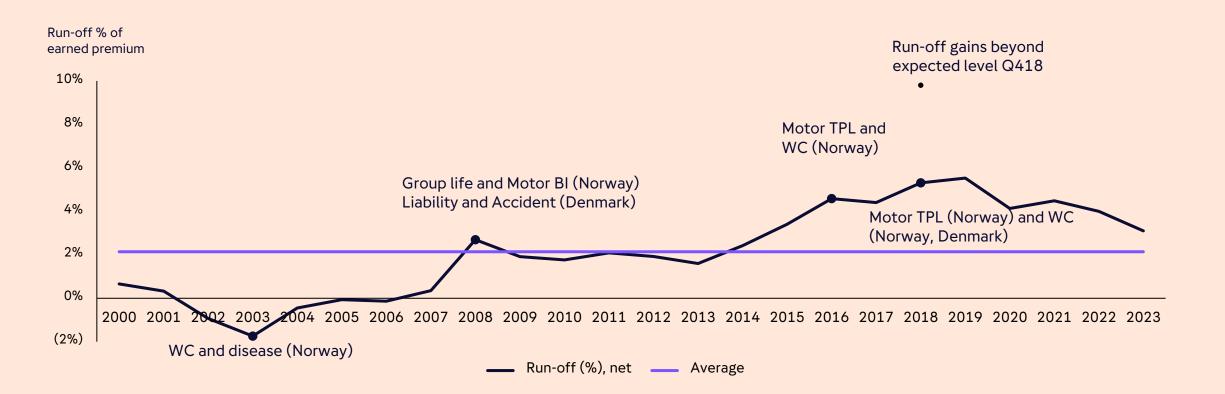
Run-off per segment

NOK m



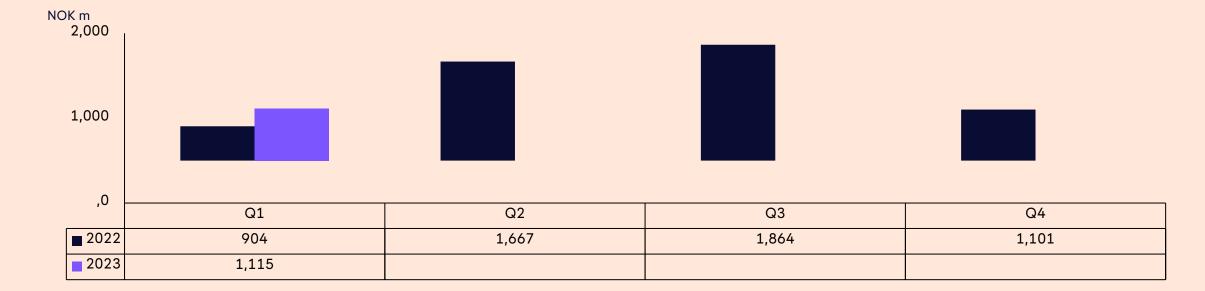


Run-off development



Appendix

Quarterly insurance service results - seasonality in Nordic general insurance



2022 2023



Norwegian Natural Perils Pool in brief

Details regarding the pool

- As per 1.1.2023 the premium rate is set to 0.065 per thousand of the fire insurance amount, no change from 2022
- Natural perils damages in Norway:
 - NOK 0-1,500m covered by general insurance companies based on national market share
 - NOK 1,500m-16,000m covered by the Norwegian Natural Perils Pool's reinsurance programme
 - \circ Maximum compensation per event is NOK 16,000m
- No limit for the frequency of events

Objects covered

- Fire insurance coverage for buildings and contents in Norway includes coverage for natural catastrophes
- The pool does not cover loss of profits, motor vehicles, leisure boats, and certain other items, which are covered through ordinary insurances
- For damages on private property that cannot be insured, e.g., roads, bridges, farmland and forests, coverage may be sought through the National Natural Perils Fund



Handling of natural perils claims

Details regarding the pool

- The customers report claims to own insurance company
- The insurance company reports claims on to Finance Norway, which coordinates the Norwegian Natural Perils Pool
- Share of claims is allocated to the companies based on national market share for fire insurance
- Through own accounts, the companies cover the allocated claims costs

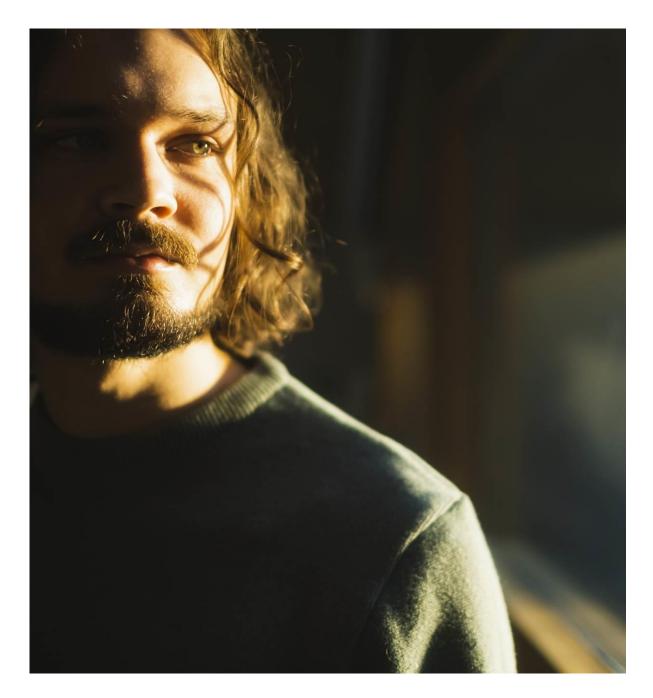
Gjensidige specific

- Gjensidige is a reinsurer for the pool, for its own market share
- Natural perils claims are booked in the same month as the claim occurs



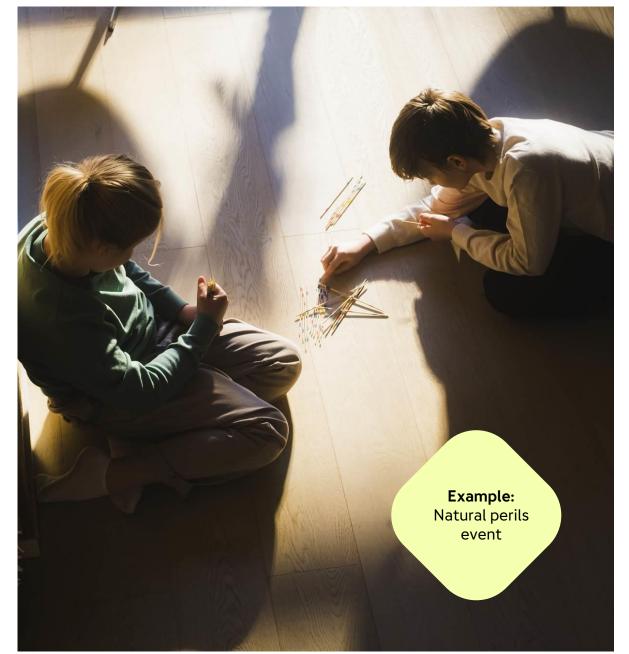
Reinsurance – overview valid as from 2023

- Reinsurance is purchased for protection of the Group's capital position and is primarily a capital management tool
- General retention level per loss/loss occurrence is NOK 100m (for the first loss the retention is NOK 200m)
- For weather-related events the retention level is NOK 250m
- Maximum retention level for the group per loss/loss occurrence/event across reinsurance programmes is NOK 600m including any reinstatement premium
- Gjensidige considers additional coverage if this is appropriate according to internal modelling and capital requirement



Practical example, natural perils claim in Norway

- A natural perils event covered by the Norwegian Natural Perils Pool occurs and is defined by Finance Norway as a single event. The total industry claim exceeds NOK 1,500m.
- Gjensidige's share of the NOK 1,500 claim is allocated according to share in the pool.
- Gjensidige is in addition allocated its share of the amount exceeding NOK 1,500m, as a reinsurer for the pool.
- Gjensidige receives claims directly, for damages not covered by the pool.
- Gjensidige's total claims related to the natural perils event exceeds Gjensidige's retention level and hits the catastrophe reinsurance programme.
- In general Gjensidige's net impact for this event is NOK 250m.





Match portfolio

- Duration and currency matching versus technical provisions
- Credit element for increased returns
- Some inflation hedging

Free portfolio

- Focused on absolute returns
- Dynamic risk management
- Active management fixed income and equities
- Normal risk premiums basis for asset allocation and use of capital

Key characteristics

- Limited risk appetite
- Fixed-income:
 - Currency hedging vs NOK ~ 100%
 Limit +/- 10% per currency
- Equity and PE funds:
 - Currency hedging 0-100%
- Fair value recognition
- Stable performance



Investment portfolio

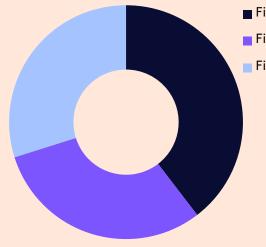
| Asset class | Investments, key elements ¹ | Benchmark |
|-------------------------------|---|--|
| Match portfolio | | |
| Fixed-income NOK | Corporate and government bonds | NBP Norwegian RM1-RM3 Duration 3Y Index NORM123D3 |
| Fixed-income DKK | Covered Bonds and government bonds | Nykredit Constant Maturity Index Bullet Covered Bonds 5Y NYKRCMB5 Index |
| Fixed-income other currencies | Covered bonds, corporate and government bonds | Bloomberg Euro Agg Treasury 3-5Y LET3TREU Index |
| Free portfolio | | |
| Fixed-income - short duration | Norwegian money market | NBP Norwegian Government Duration 0.25 Index NOGOVD3M |
| Global investment grade bonds | IG bonds in internationally diversified funds externally managed | Bloomberg Global Agg Corp - Hedged to NOK H09805NO Index |
| Global high yield bonds | Including HY, Convertible bonds and Emerging Market Debt externally managed | Bloomberg Global HY- Hedged to NOK H00039NO Index |
| Other bonds | Government bonds, Fixed Income derivatives and cash | NBP Norwegian Government Duration 0.25 Index NOGOVD3M |
| Listed equities | Mainly internationally and domestic diversified funds externally managed | MSCI World – Local Currency NDDLWI Index |
| Private Equity funds | Generalists (Norwegian and Nordic)/ Oil & Gas | Oslo Børs OSEBX index |
| Other | Including finance related expenses, hedge funds and commodities | NBP Norwegian Government Duration 0.25 Index NOGOVD3M |



Asset allocation – as at 31.03.2023

Match portfolio

- NOK 36.0bn
- Average duration: 3.3 years
- Average yield: 4.2%

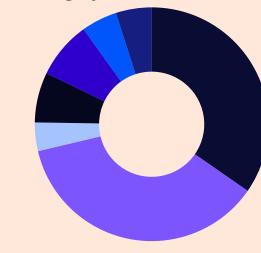


Fixed-income NOK: 57%
Fixed-income DKK: 32%

Fixed-income other currencies: 11%

Free portfolio

- NOK 22.8bn
- Average duration fixed-income instruments: 3.0 years
- Average yield: 3.5%



- Fixed-income short duration: 35%
- Global investment grade bonds: 37%
- Global high yield bonds: 4%
- Other bonds: 7%
- Listed equities : 8%
- Private Equity funds: 5%
- Other: 5%



Credit and counterparty risk

- The portfolio consists mainly of securities in rated companies with high creditworthiness (Investment grade)
- Issuers with no official rating are mainly Norwegian savings banks, municipalities, credit institutions and power producers and distributors

Total fixed income portfolio

| Split – Rating | Ma | tch portfolio | F | Free portfolio | |
|------------------------------|--------|---------------|--------|----------------|--|
| | NOK bn | % | NOK bn | % | |
| AAA | 13.7 | 38.0 | 2.7 | 14.3 | |
| AA | 3.0 | 8.3 | 5.2 | 27.7 | |
| A | 7.5 | 20.8 | 4.5 | 23.8 | |
| BBB | 5.8 | 16.0 | 2.7 | 14.1 | |
| BB | 0.0 | 0.0 | 0.3 | 1.7 | |
| В | 0.0 | 0.0 | 0.1 | 0.5 | |
| CCC or lower | (0.0) | -0.0 | 0.0 | 0.2 | |
| Internal rating ¹ | 2.8 | 7.8 | 1.9 | 9.9 | |
| Unrated | 3.3 | 9.1 | 1.5 | 7.8 | |
| Fixed income portfolio | 36.0 | 100.0 | 18.8 | 100.0 | |

| Split – Counterparty | Match portfolio | | Free portfolio | |
|--------------------------------|-----------------|-------|----------------|-------|
| | NOK bn | % | NOK bn | % |
| Public sector | 5.0 | 13.9 | 6.0 | 31.7 |
| Bank/financial institutions | 19.7 | 54.8 | 9.2 | 48.7 |
| Corporates | 11.3 | 31.3 | 3.7 | 19.5 |
| Total | 36.0 | 100.0 | 18.8 | 100.0 |



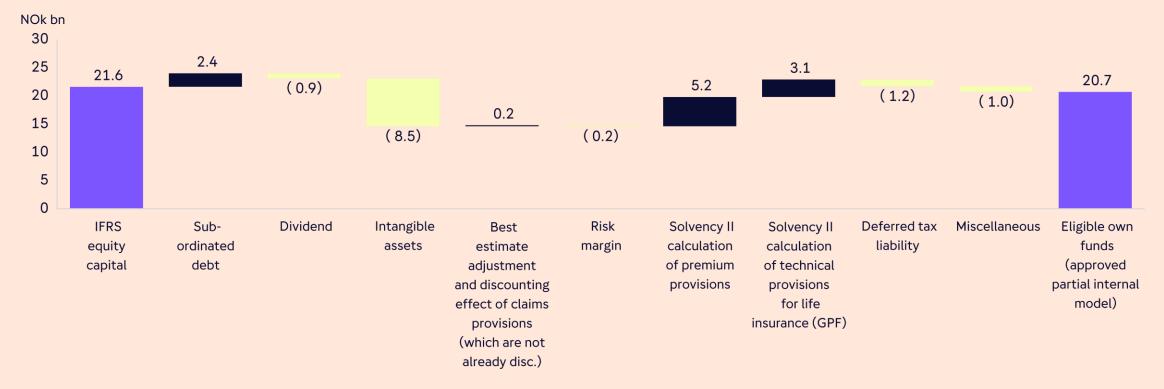
Capital position per operational areas

| NOK bn | Approved partial internal model (Group) | | Own partial internal model (Group) ¹ | Own partial internal model (general insurance) ¹ | Gjensidige Pensjonsforsikring |
|------------------------|--|------|--|---|----------------------------------|
| Eligible own funds | 20.7 | 18.5 | 21.0 | 18.8 | 2.1 |
| Capital requirement | 11.5 | 10.5 | 9.0 | 8.0 | 1.5 |
| Solvency ratio | 181% | 177% | 232% | 235% | 140% |



Solvency II eligible own funds

Bridging the gap between IFRS equity and Solvency II capital





Gjensidige continues to work for full approval of own partial internal model (PIM)

| NOK bn | Approved PIM (Group) | Own PIM (Group) ²⁾ |
|---|-------------------------|----------------------------------|
| Eligible own funds | 20.7 | 21.0 |
| Capital charge for non-life and health UW risk | 10.9 | 8.2 |
| Capital charge for life UW risk | 1.7 | 1.7 |
| Capital charge for market risk | 5.1 | 4.5 |
| Capital charge for counterparty risk | 0.4 | 0.4 |
| Diversification | -4.3 | -4.3 |
| Basic solvency capital requirement | 13.8 | 10.6 |
| Operational risk | 1.1 | 1.1 |
| Adjustments (loss-absorbing capacity of deferred tax) | -3.4 | -2.6 |
| Solvency capital requirement (SCR) | 11.5 | 9.0 |
| Surplus | 9.2 | 11.9 |
| Solvency ratio | 181% | 232% |

Main differences between approved and own PIM

- Windstorm model: Approved PIM based on standard formula. More validation required for approval.
- Correlation between market risk and underwriting risk: Approved PIM based on standard formula. Own PIM takes account of dependencies between underwriting risk and market risk through common exposure to interest rates, inflation rates and currency rates.
- Prudential margin: Approved PIM includes general prudential margins for both market risk and underwriting risk.

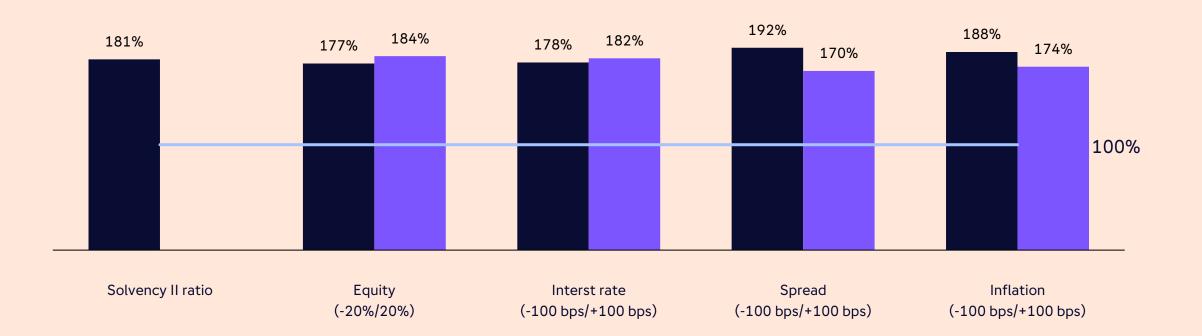
Figures as at 31.03.2023.

¹⁾ Most of non-life and health iunderwriting risk and market risk related to the non-life and health insurance business is internally modelled. The standard formula is used for other risks.
²⁾ Own partial internal model is not validated.

Appendix



Solvency II sensitivities for the approved partial internal model



Subordinated debt capacity – Gjensidige Forsikring Group

Principles for capacity

| | T1 | Т2 | Constraint |
|-----|------------------------------|---|---|
| SII | Max 20% of Tier 1 capital | Max 50% of SCR less other T2 capital items | Must be satisfied at group and solo level |

Capacity and utilisation

- Tier 1 remaining capacity is NOK 1.9-2.4bn
 - Utilised Tier 1 debt capacity: NOK 1.2bn
- Tier 2 remaining capacity is NOK 0.4bn
 - Utilised sub debt: NOK 2.3bn
 - Utilised natural perils fund: NOK 3.0bn

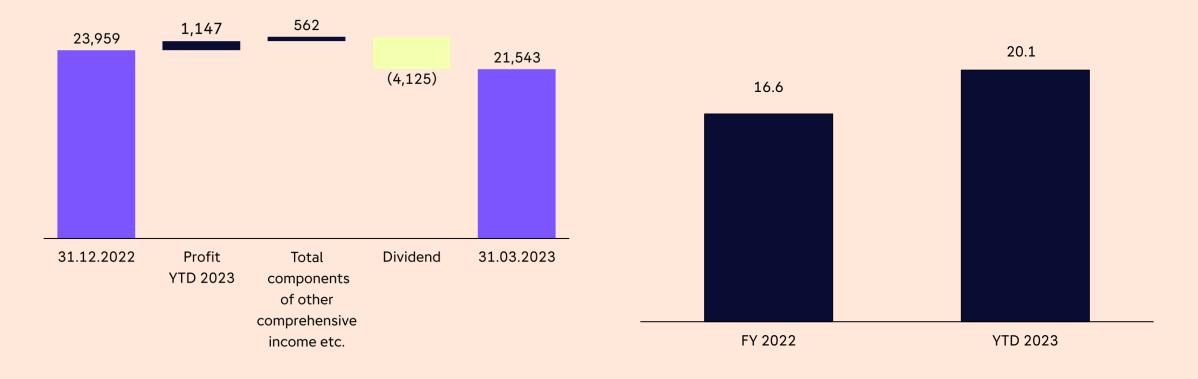




Annualised return on equity 20.1 per cent

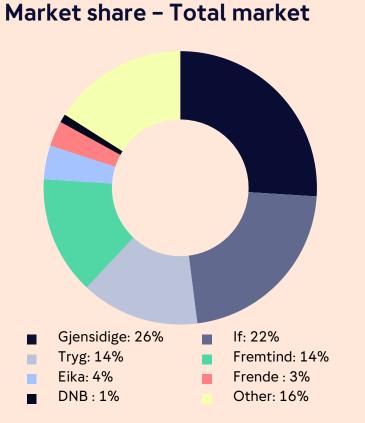
Equity (NOK m)

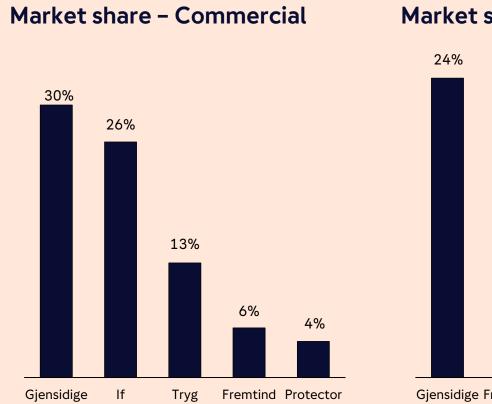
Annualised return on equity (%)



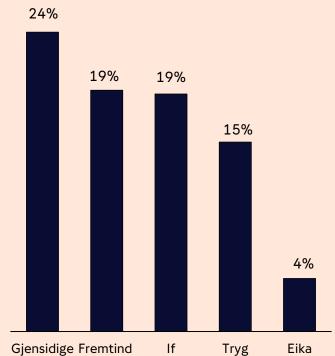


Market leader in Norway



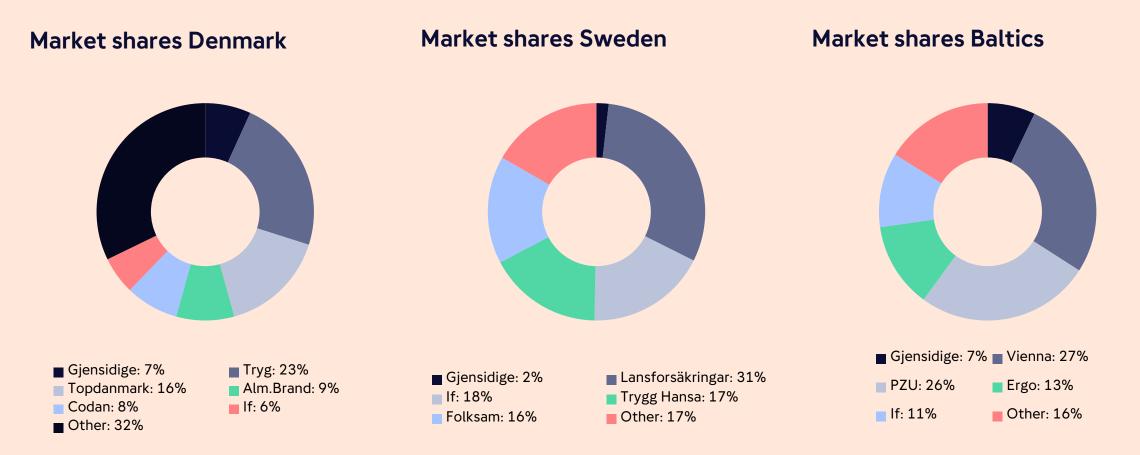


Market share - Private





Growth opportunities outside Norway

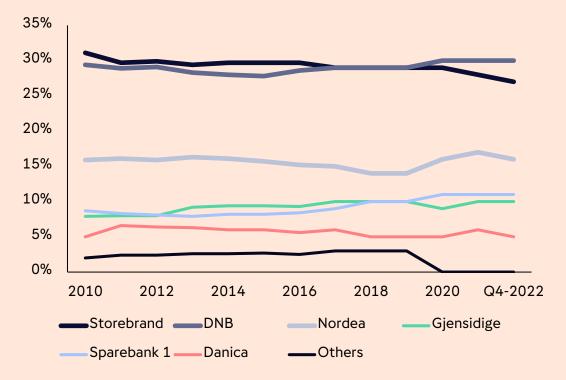


Appendix



- Well positioned for continued profitable organic growth
- Core focus on SME customers
- Strong profitability
- Multi-channel distribution

Market shares - total AUM NOK 419 bn

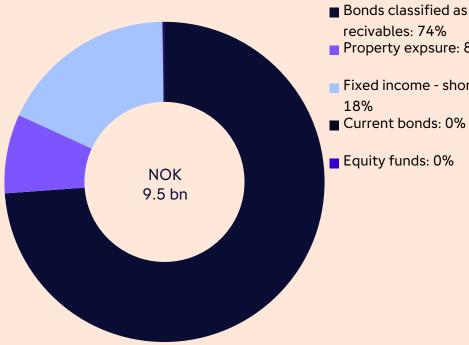






Gjensidige Pensjonsforsikring

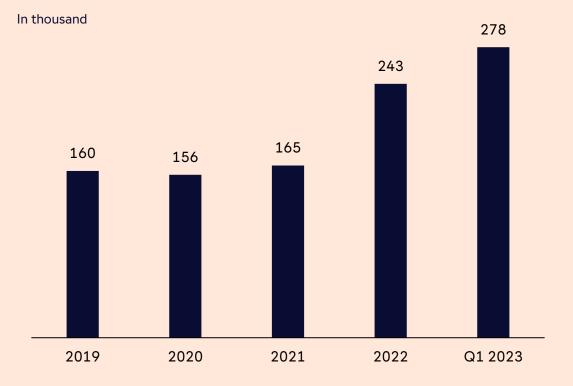
Group policy¹ and company portfolio



Bonds classified as loans and recivables: 74% Property expsure: 8%

- Fixed income short duration:
- Equity funds: 0%

Number of occupational pension members

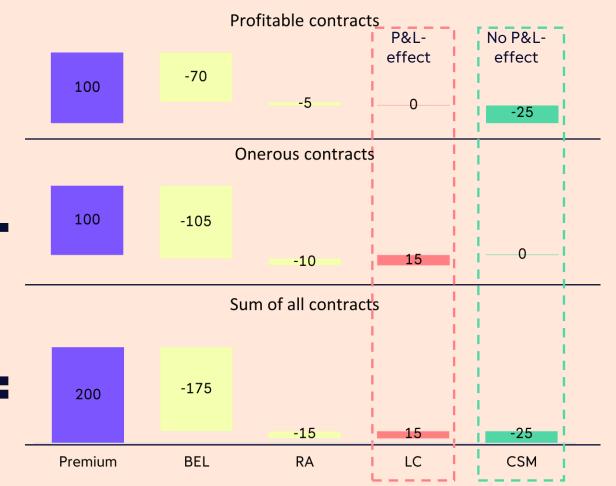


Appendix

New buffer for future profit arising from Life insurance

- Life insurance contracts are separated into profitable ٠ and onerous groups, based on best estimate at recognition.
- Future profits are set aside in CSM as estimated • unearned profit.
- CSM released to P&L proportionately to risk • reduction.
- Loss component arising from onerous contracts • affects P&L directly at recognition.





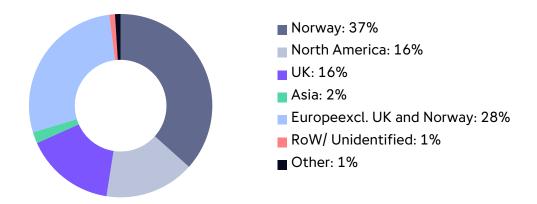


Ownership

10 largest shareholders¹

| No | Shareholder | Stake (%) |
|----|--------------------------|-----------|
| 1 | Gjensidigestiftelsen | 62.24 |
| 2 | Folketrygdfondet | 3.98 |
| 3 | BlackRock Inc | 3.20 |
| 4 | Deutsche Bank | 2.93 |
| 5 | JPMorgan Chase & Co | 1.39 |
| 6 | The Vanguard Group, Inc | 1.19 |
| 7 | Nordea | 1.10 |
| 8 | State Street Corporation | 0.97 |
| 9 | Storebrand Investments | 0.96 |
| 10 | Danske Bank | 0.93 |
| | Total 10 largest | 78.89 |

Geographical distribution of shares²



Gjensidigestiftelsen ownership policy

- Long term target holding: >60%
- Can accept reduced ownership ratio in case of acquisitions and capital issues when in accordance with Gjensidige's overall strategy

¹ Shareholder list based on analysis performed by Orient Capital Ltd of the register of shareholders in the Norwegian Central Securities Depository (VPS) as per 31 March 2023. This analysis provides a survey of the shareholders who are behind the nominee accounts. There is no guarantee that the list is complete. ²⁾ Distribution of shares excluding share held by the Gjensidige Foundation (Gjensidigestiftelsen).

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