

Press release

November 18, 2025
07:30 am CET

Skanska raises its financial target for Construction to an operating margin of $\geq 4.0\%$

Skanska raises its financial target for Construction to an operating margin of $\geq 4.0\%$ and reiterates its other financial targets ahead of today's Capital Markets Day in Seattle, USA. During the day Skanska will provide an update of its strategic priorities and the commercial direction for the respective business streams going forward.

"Our financial targets represent ambitious levels for our business streams and for the Group. During the last five years we have improved earnings quality and predictability in our Construction business stream. We have the ambition to continue enhancing the performance and we are now raising the target for the margin. At the same time, we position us for controlled growth. For Project Development we prioritize restoring profitability before we grow the business streams. This is supportive to deliver on our Group targets and providing an attractive total shareholder return", says President and CEO Anders Danielsson.

Group financial targets:

- Construction, Operating margin: $\geq 4.0\%$ (previous: $\geq 3.5\%$)
- Project Development, Return on capital employed: $\geq 10\%$ (previous: $\geq 10\%$)
- Investment Properties, Return on capital employed: $\geq 6\%$ (previous: $\geq 6\%$)
- Group, Return on equity: $\geq 18\%$ (previous: $\geq 18\%$)
- Group, Adjusted net debt limit: SEK -10 bn (previous: SEK -10 bn)
- Group, Pay-out ratio: 40-70% (previous: 40-70%)

The strategy and commercial direction will be presented by the President and CEO Anders Danielsson together with Skanska's Group Leadership Team.

The presentations start at 8 am PST/11 am EST/5 pm CET. To join the Capital Markets Day virtually please click here [Skanska CMD 2025](#). For all information surrounding the day click [here](#). The recorded material will be shared afterwards.

This information is information that Skanska AB (publ) is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the Senior Vice President Investor Relations set out below, at 07:30 am CET on November 18, 2025.

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Skanska Group uses its knowledge and foresight to shape the way people live, work, and connect. We are one of the world's largest construction and project development companies, with 2024 revenue totaling SEK 177 billion. We operate across select markets in the Nordics, Europe and USA. Together with our customers and the collective expertise of our approximately 26,300 teammates, we create innovative and sustainable solutions that support healthy living beyond our lifetime.