

 LATOUR

Q2

2026



# Interim report January – June 2026

## NET ASSET VALUE AND THE LATOUR SHARE

- The net asset value was SEK 203 per share at the end of the period compared with SEK 216 per share at the start of the year. This is a decrease of 3.7 per cent, adjusted for dividends. The benchmark index (SIXRX) increased 8.1 per cent. The net asset value was SEK 204 per share at 18 August.<sup>1</sup>
- The total return on the Latour share was -12.4 per cent compared with the SIXRX, which increased 8.1 per cent.

## INDUSTRIAL OPERATIONS

### Second quarter

- The industrial operations' order intake increased 11 per cent to SEK 7,813 m (7,067 m), representing 13 per cent growth on a constant currency basis for comparable entities.
- The industrial operations' net sales increased 3 per cent to SEK 7,225 m (7,044 m), representing 4 per cent growth on a constant currency basis for comparable entities.
- The industrial operations' adjusted operating profit increased 1 per cent to SEK 999 m (994 m), representing an operating margin of 13.8 (14.1) per cent.
- During the quarter, Caljan acquired WyCo Services in the USA and Bemsig acquired the British company cThings. Swegon acquired the Dutch company Western Airconditioning, LaminAir in Switzerland, and Dantherm's Danish residential ventilation business. In addition, Swegon completed the disposal of its Norwegian third-party products business.

### January – June

- In addition to the second-quarter acquisitions, first-quarter activity comprised acquisition of the Swedish companies Alstor AB and Scandinavian Sealing AB, and disposal of Swegon's Dutch subsidiary UltimAir.
- The industrial operations' order intake increased 5 per cent to SEK 15,256 m (14,575 m), representing 9 per cent growth on a constant currency basis for comparable entities.
- The industrial operations' net sales increased 1 per cent to SEK 13,961 m (13,872 m), representing 4 per cent growth on a constant currency basis for comparable entities.
- Adjusted operating profit decreased by 1 per cent to SEK 1,885 m (1,896 m), representing an operating margin of 13.5 (13.7) per cent.

## INVESTMENT PORTFOLIO

- During the first six months, the investment portfolio value decreased by 8.8 per cent adjusted for dividends and portfolio changes. The benchmark index (SIXRX) increased by 8.1 per cent.
- In May, 7.6 million Class B shares in ASSA ABLOY and 16.4 million Class B shares in Securitas were sold for a purchase price of SEK 2.5 billion in each company to continue developing the wholly-owned operations. Following the sale, Latour holds 29.0 per cent of the total number of voting rights in ASSA ABLOY and 27.6 per cent of the total number of voting rights in Securitas, and remains the principal owner and largest shareholder in both companies.

## THE GROUP

- Consolidated net sales totalled SEK 13,961 m (13,980 m). Profit after financial items was SEK 4,424 m (2,544 m). Accounting impairments and reversal of impairment losses on investments in associates totalling SEK -1,967 m (-164 m), and capital gains arising on the disposal of shares in associates totalling SEK 3,132 m (4 m) are reported as net amounts in the income statement for the period.
- Consolidated profit after tax was SEK 4,034 m (2,290 m), which is equivalent to SEK 6.30 (3.55) per share.
- The Group reported net debt of SEK 13,929 m (18,521 m). Net debt, excluding lease liabilities recognised under IFRS 16, was SEK 12,281 m (16,898 m) and is equivalent to 9 (11) per cent of the market value of total assets.

## EVENTS AFTER THE REPORTING PERIOD

- There were no material events subsequent to the end of the reporting period.

<sup>1</sup> The calculation of the net asset value on 18 August was based on the value of the investment portfolio at 17.30 on 18 August and the same values as on 30 June were used for the unlisted portfolio.

## LATOUR AT A GLANCE

Investment AB Latour is a mixed investment company consisting of wholly-owned industrial operations and an investment portfolio of listed holdings in which Latour is the principal owner or one of the principal owners. The investment portfolio consists of ten substantial holdings that had a market value of SEK 74 billion as at 30 June 2026. The wholly-owned industrial operations are grouped into seven business areas: Bemsig Group, Caljan, Hultafors Group, Innovalift, Latour Industries, Nord-Lock Group and Swegon. They generate annual sales of approximately SEK 28 billion (pro forma).

# Chief Executive's statement

## Gradual market recovery and strong demand

Latour's industrial operations performed well during the second quarter, with solid demand across the majority of our businesses. The broader macroeconomic environment improved steadily throughout the period, although trends remained mixed across sectors, industries and regions. The construction industry, to which we have relatively material exposure, continues to show mixed trends. Residential construction and some new-build segments remain subdued, particularly across parts of Europe, while demand in other segments, such as refurbishment, energy efficiency and industrial infrastructure, has proven more resilient. Some of our operations, including Bemsig Group, Caljan, Nord-Lock Group and Swegon, are benefiting from investments in data centres and industry-related projects.

The geopolitical uncertainty has in some cases led to postponed project starts, temporarily affecting invoicing volumes during the quarter. However, the projects remain in the order book, and the impact is primarily a timing effect, with deliveries and revenues shifting into coming quarters.

The industrial operations' direct exposure to the Middle East remains limited, accounting for just under 1 per cent of turnover, primarily within Bemsig Group, Innovalift and Nord-Lock Group. To date, we have experienced no significant adverse impact from the current situation, and we anticipate the overall financial effects on Latour to be minimal. We continue to monitor developments closely and are confident that our operations are well equipped to navigate any emerging challenges.

## Sustained organic growth and stronger order book

Quarterly order intake increased by 11 per cent, representing 13 per cent organic growth. Net sales increased by 3 per cent, with organic growth representing 4 per cent. The order book strengthened further, closing the quarter at SEK 8,079 m, establishing strong fundamentals for sustained net sales growth in the coming quarters.

Adjusted operating profit amounted to SEK 999 m (994 m) with an operating margin of 13.8 (14.1) per cent. The earnings performance reflects a progressive recovery in market conditions, coupled with good cost control and operational efficiency initiatives executed across several of our operations. Currency movements continued to weigh on performance relative to the previous year. Simultaneously, the quarter validated the resilience of our decentralised operating model, with several business areas delivering robust growth and profitability despite persistent macroeconomic volatility.

Overall, we are satisfied with the quarter. This strong organic momentum, coupled with the positive market trajectory towards the end of the period and the effects of our efficiency measures, provides a solid foundation as we enter the second half of the year. We believe that the industrial operations are well positioned to sustain profitable growth.

## Long-term ownership and high acquisition activity

We continue to develop Latour in alignment with our long-term strategy. During the quarter, we carried out partial divestments of our holdings in ASSA ABLOY and Securitas. However, we remain the largest shareholder in both companies and continue to provide strong support for their long-term strategic objectives. By realising a smaller portion of the value created in these companies, we further strengthen our ability to continue investing in the wholly-owned industrial operations, where we see strong potential for long-term value creation through both organic growth and acquisitions.

Acquisition activity in the wholly-owned operations remains high, with five acquisitions completed during the quarter. Combined with the acquisitions made in the first quarter and the disposals undertaken by Swegon to further focus its operations, we are thereby adding net annualised acquired growth of SEK 700 m. More information about our acquisitions can be found on page 4.

We are also investing in our existing operations to enhance competitiveness, profit margins and growth over time. Sustainability and digitalisation remain core priorities. We continue to implement initiatives in line with our long-term sustainability targets while intensifying our efforts in digitalisation and AI. We see significant opportunities to leverage new technologies to drive efficiency, foster innovation and improve customer value in our operations.

## Weak stock market performance in the first half of the year

Conflicts in the Middle East, trade-related uncertainty and mixed economic data points are driving equity market volatility, although conditions improved somewhat during the second quarter. The value of Latour's portfolio of listed holdings decreased by 8.8 per cent over the 6-month period, adjusted for dividends and portfolio changes. Over the same period, the SIXRX benchmark index increased by 8.1 per cent. All of our listed holdings have now submitted their second-quarter reports. These present a varied picture across the companies. The majority of the companies report a positive underlying trajectory and are adapting well to the current market climate. As in the wholly-owned industrial operations, we are seeing a progressive improvement in market conditions, with several companies reporting resilient demand in key target segments.

*Johan Hjertsonsson*  
President and Chief Executive Officer

# Industrial operations

## Order intake, net sales and earnings

In the second quarter, order intake increased 11 per cent to SEK 7,813 m (7,067 m), representing 13 per cent organic growth on a constant currency basis. Net sales increased 3 per cent to SEK 7,225 m (7,044 m), representing 4 per cent growth on a constant currency basis for comparable entities. During the quarter, the adjusted operating profit of the wholly-owned industrial operations increased 1 per cent to SEK 999 m (994 m). The operating margin was 13.8 (14.1) per cent.

The above figures only include subsidiaries of the wholly-owned business areas. See the table on page 5.

## Acquisitions/disposals

The wholly-owned industrial operations were complemented with five acquisitions in the second quarter.

On 1 April, Swegon acquired the entire shareholding of Western Airconditioning, an established Dutch distributor with a strong portfolio of indoor climate solutions, focusing on heating and cooling. The company was founded in 1988 and has almost 40 employees. Its head office is located in Hoevelaken. In 2025, turnover stood at EUR 13 m. Profitability, consolidated in Swegon, is on par with Latour's wholly-owned industrial operations.

On 14 April, Swegon signed an agreement to acquire Dantherm's residential ventilation business. The acquisition was completed in June. The acquisition strengthens Swegon's position in the residential indoor climate market in Denmark and allows it to expand its presence throughout the Nordic region. The acquisition deal encompasses Dantherm's development, production and sales operations for residential ventilation units. The company is based in Skive, Denmark. In 2025, turnover stood at just over DKK 92 m, with profitability in excess of Latour's wholly-owned industrial operations.

On 23 June, Swegon acquired the entire shareholding of LaminAir AG, a Swiss distributor of room-based ventilation products with a strong presence in the Swiss market. LaminAir was founded in 1999 and has 11 employees. Its head office is located in Burgdorf, Switzerland. The company generates approximately SEK 100 m of annual turnover with a level of profitability well above Latour's financial targets.

On 19 May, Caljan signed an agreement to acquire the entire shareholding of WyCo Services in the USA. The acquisition was completed in June. WyCo is a premium provider of service and installation solutions within the

material handling sector in the United States, operating with approximately 60 employees. Founded in 2018 and headquartered in Louisiana, the company has expanded since its inception to establish itself as a leading nationwide service partner in its market segment in the United States. In 2025, WyCo reported revenue of USD 23 m, with profitability in excess of Latour's financial targets.

On 1 June, Bemsig acquired full ownership of cThings Limited. cThings delivers end-to-end hardware and software solutions, specialising in energy metering within buildings and district heating networks. Founded in 2017, the company has 9 employees and is headquartered in Cambridge in the UK. It generates GBP 2.5 m (FY2025) of annual turnover with profitability well above Latour's financial targets.

## Earlier in the year

Latour Industries completed its acquisition of the entire shareholding of the Swedish company Alstor AB in January. Alstor is a leading provider of compact forestry machinery for thinning operations and forest stewardship. The company has its head office in Dingle, Sweden. The company was founded in 1998 by Lars Jansson and the business is currently owned and run by his son Kristian Laurell. Alstor has 34 employees and annual sales of approximately SEK 190 m, with profitability in line with Latour's wholly-owned industrial operations.

Densiq, within Latour Industries, acquired the entire shareholding of the Swedish company Scandinavian Sealing AB in January. The company is a leading provider of top-notch services and equipment for sealing leaks in pressurised systems in the process industry, and also provides services for pipe sealing and on-site machining. Scandinavian Sealing was founded in 2003 by the brothers Manuel and Mikael Lundqvist. Today, the company has 4 employees and generates an annual turnover of approximately SEK 15 m with profitability surpassing Latour's financial targets.

As part of its initiative to streamline core business activities, Swegon executed three strategic divestments between December 2025 and April 2026, two of them in 2026. In 2025, the divested operations generated combined revenue of approximately SEK 400 m, with profitability materially below Latour's financial targets.

# Industrial operations summary

## Business area results

| SEK m                                  | Net sales |       |          |          | Operating profit |      |          |          | Operating margin % |      |          |          |
|----------------------------------------|-----------|-------|----------|----------|------------------|------|----------|----------|--------------------|------|----------|----------|
|                                        | 2026      | 2025  | 2026     | 2025     | 2026             | 2025 | 2026     | 2025     | 2026               | 2025 | 2026     | 2025     |
|                                        | Q2        | Q2    | 6 months | 6 months | Q2               | Q2   | 6 months | 6 months | Q2                 | Q2   | 6 months | 6 months |
| Bemsiq Group                           | 580       | 554   | 1,130    | 1,108    | 124              | 120  | 245      | 240      | 21.3               | 21.6 | 21.7     | 21.7     |
| Caljan                                 | 466       | 450   | 846      | 741      | 42               | 86   | 105      | 123      | 9.1                | 19.0 | 12.5     | 16.5     |
| Hultafors Group                        | 1,653     | 1,597 | 3,334    | 3,329    | 252              | 205  | 501      | 463      | 15.2               | 12.9 | 15.0     | 13.9     |
| Innovalift                             | 864       | 867   | 1,646    | 1,668    | 98               | 102  | 169      | 178      | 11.4               | 11.7 | 10.2     | 10.7     |
| Latour Industries                      | 507       | 467   | 987      | 926      | 52               | 42   | 98       | 74       | 10.3               | 9.0  | 10.0     | 8.0      |
| Nord-Lock Group                        | 580       | 527   | 1,146    | 1,038    | 162              | 157  | 329      | 291      | 28.0               | 29.8 | 28.7     | 28.1     |
| Swegon                                 | 2,580     | 2,588 | 4,882    | 5,071    | 269              | 282  | 438      | 527      | 10.4               | 10.9 | 9.0      | 10.4     |
| Eliminations                           | -5        | -6    | -10      | -9       | -                | -    | -        | -        | -                  | -    | -        | -        |
|                                        | 7,225     | 7,044 | 13,961   | 13,872   | 999              | 994  | 1,885    | 1,896    | 13.8               | 14.1 | 13.5     | 13.7     |
| Acquisition-related amortisations      |           |       |          |          | -                | -7   | -12      | -15      |                    |      |          |          |
| Restructuring costs                    |           |       |          |          | -4               | -23  | -28      | -33      |                    |      |          |          |
| Acquisition-related costs              |           |       |          |          | -34              | 4    | -41      | -38      |                    |      |          |          |
| Write-down and earn-out adjustment     |           |       |          |          | -12              | -152 | -2       | -152     |                    |      |          |          |
| Other companies and items <sup>1</sup> |           | 51    |          | 108      | -19              | -35  | -47      | -58      |                    |      |          |          |
|                                        | 7,225     | 7,095 | 13,961   | 13,980   | 930              | 781  | 1,755    | 1,600    |                    |      |          |          |
| Effect of IFRS 16                      |           |       |          |          | 8                | 11   | 21       | 21       |                    |      |          |          |
|                                        | 7,225     | 7,095 | 13,961   | 13,980   | 938              | 792  | 1,776    | 1,621    |                    |      |          |          |

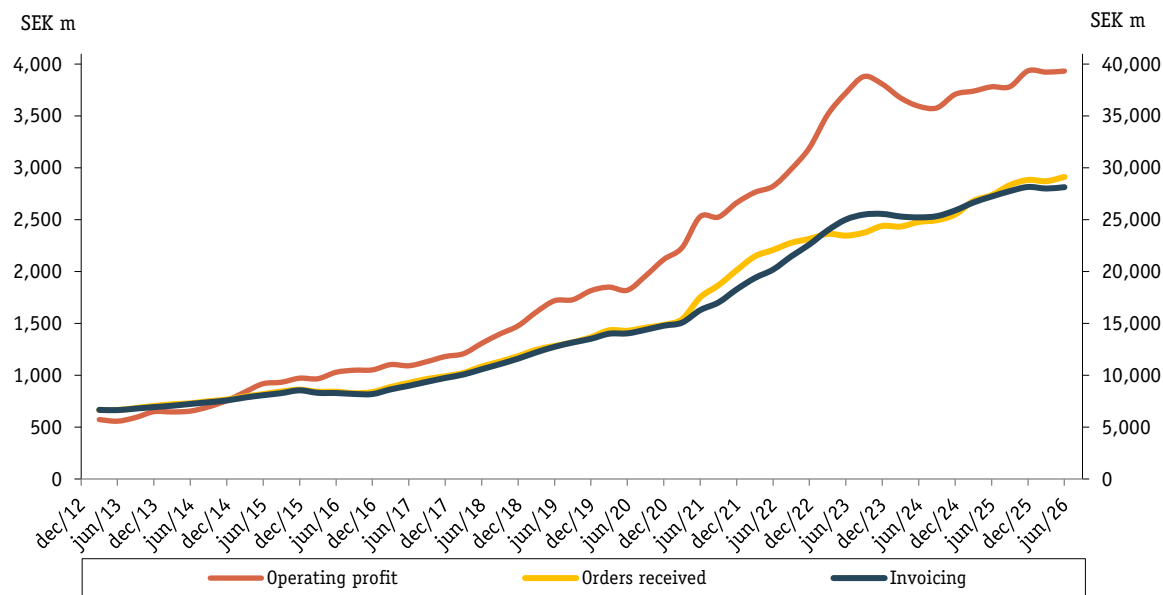
<sup>1</sup> Net sales includes, among other items, divested businesses within Latour Industries.

| SEK m             | Operating capital <sup>1</sup> |        | Return on operating capital % |      |
|-------------------|--------------------------------|--------|-------------------------------|------|
|                   | 2026                           | 2025   | 2026                          | 2025 |
|                   | TTM                            | TTM    | TTM                           | TTM  |
| Bemsiq Group      | 3,882                          | 3,947  | 11.6                          | 11.3 |
| Caljan            | 2,991                          | 3,060  | 8.7                           | 7.6  |
| Hultafors Group   | 6,556                          | 6,576  | 15.5                          | 15.9 |
| Innovalift        | 4,001                          | 3,030  | 10.2                          | 11.0 |
| Latour Industries | 1,451                          | 1,301  | 12.3                          | 11.6 |
| Nord-Lock Group   | 1,708                          | 1,599  | 35.0                          | 33.9 |
| Swegon            | 7,540                          | 7,197  | 13.6                          | 15.4 |
| Total             | 28,129                         | 26,710 | 14.0                          | 14.5 |

<sup>1</sup> Calculated as total assets less cash and other interest-bearing assets and less non-interest-bearing liabilities. Calculated on the average for the past 12 months.

| SEK m             | Growth in net sales,%<br>Q2 2026 |         |          |                                | Growth in net sales,%<br>6 months 2026 |         |          |                                | Growth in net sales, %<br>Full Year 2025 |         |          |                                |
|-------------------|----------------------------------|---------|----------|--------------------------------|----------------------------------------|---------|----------|--------------------------------|------------------------------------------|---------|----------|--------------------------------|
|                   | Total                            | Organic | Currency | Acquisitions /<br>Divestitures | Total                                  | Organic | Currency | Acquisitions /<br>Divestitures | Total                                    | Organic | Currency | Acquisitions /<br>Divestitures |
|                   |                                  |         |          |                                |                                        |         |          |                                |                                          |         |          |                                |
| Bemsiq Group      | 4.7                              | 6.3     | -1.8     | 0.2                            | 2.0                                    | 5.4     | -3.9     | 0.5                            | 9.2                                      | 7.6     | -4.5     | 5.9                            |
| Caljan            | 3.5                              | 2.9     | -2.5     | 3.0                            | 14.1                                   | 18.5    | -6.5     | 1.8                            | 7.0                                      | 12.2    | -5.2     | -                              |
| Hultafors Group   | 3.5                              | 4.0     | -0.5     | -                              | 0.1                                    | 3.0     | -2.8     | -                              | -1.0                                     | -1.0    | -3.0     | 3.0                            |
| Innovalift        | -0.3                             | 0.5     | -0.8     | -                              | -1.3                                   | 1.0     | -2.7     | 0.3                            | 35.4                                     | 5.5     | -3.2     | 32.3                           |
| Latour Industries | 8.7                              | -1.2    | -0.1     | 10.0                           | 6.6                                    | -1.5    | -1.4     | 9.8                            | 6.0                                      | 1.6     | -1.6     | 6.0                            |
| Nord-Lock Group   | 10.0                             | 8.2     | -2.4     | 3.9                            | 10.4                                   | 12.6    | -6.6     | 4.1                            | 7.8                                      | 10.9    | -5.9     | 2.7                            |
| Swegon            | -0.3                             | 4.9     | -1.1     | -3.9                           | -3.7                                   | 2.1     | -3.0     | -2.9                           | 10.0                                     | -0.2    | -3.2     | 13.9                           |
| Total             | 2.6                              | 4.0     | -1.1     | -0.3                           | 0.6                                    | 3.9     | -3.3     | 0.1                            | 8.7                                      | 4.1     | -3.4     | 9.9                            |

Industrial operations trailing 12 months



## Development by business area



| (SEK m)                       | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Order intake                  | 612        | 535        | 1,171            | 1,099            | 2,123             | 2,195        |
| Net sales                     | 580        | 554        | 1,130            | 1,108            | 2,136             | 2,158        |
| EBITDA                        | 142        | 135        | 280              | 270              | 500               | 510          |
| EBITDA <sup>1</sup>           | 129        | 126        | 255              | 252              | 458               | 461          |
| EBIT adj. <sup>1</sup>        | 124        | 120        | 245              | 240              | 444               | 449          |
| EBIT <sup>1</sup>             | 122        | 119        | 242              | 239              | 433               | 436          |
| EBIT adj. % <sup>1</sup>      | 21.3       | 21.6       | 21.7             | 21.7             | 20.8              | 20.8         |
| EBIT % <sup>1</sup>           | 21.1       | 21.6       | 21.4             | 21.6             | 20.3              | 20.2         |
| Total growth in net sales %   | 4.7        | 11.3       | 2.0              | 11.3             | 9.2               |              |
| Organic %                     | 6.3        | 9.1        | 5.4              | 6.9              | 7.6               |              |
| Exchange effects %            | -1.8       | -5.7       | -3.9             | -3.3             | -4.5              |              |
| Acquisitions / Divestitures % | 0.2        | 7.6        | 0.5              | 7.4              | 5.9               |              |
| Average number of employees   | 760        | 740        | 744              | 724              | 734               |              |

<sup>1</sup>Excl. IFRS 16.

### Highlights

- Good demand, and order intake grew by 14 per cent compared with the corresponding quarter last year.
- A solid underlying performance with organic net sales growth of 6 per cent in the second quarter, driven by Building Automation and strong growth in the North American market.
- The Metering business showed a somewhat weaker performance during the quarter, primarily due to softer demand across the Nordic market.
- Profitability remained strong, supported by disciplined pricing, effective cost management and high operational efficiency.
- During the quarter, the British company cThings was acquired through Bemsig's subsidiary Elvaco. More details can be found on page 4.

### Breakdown of net sales

| (SEK m)                           | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-----------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Building Automation               | 468        | 430        | 883              | 866              | 1,679             | 1,697        |
| Metering                          | 112        | 124        | 247              | 244              | 460               | 463          |
| Eliminations                      | -1         | -0         | -1               | -1               | -2                | -2           |
|                                   | 580        | 554        | 1,130            | 1,108            | 2,136             | 2,158        |
| Pro forma adjustment <sup>1</sup> |            |            |                  |                  |                   | 34           |
| Trailing 12 months pro forma      |            |            |                  |                  |                   | 2,192        |

<sup>1</sup> Pro forma for completed acquisitions.

**Bemsig Group** is a market-leading, global provider of smart devices for measuring, collecting and transferring data in automated building management, energy monitoring and industry optimisation systems. Its mission is to make data accessible and manageable to enable a smarter and more sustainable society. With operations spanning Europe, North America, the Middle East and Asia, it is Bemsig Group's objective to provide an end-to-end product portfolio within its field.



| (SEK m)                       | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Order intake                  | 520        | 248        | 1,121            | 752              | 1,900             | 2,269        |
| Net sales                     | 466        | 450        | 846              | 741              | 1,542             | 1,647        |
| EBITDA                        | 58         | 97         | 103              | 145              | 322               | 281          |
| EBITDA <sup>1</sup>           | 54         | 93         | 97               | 138              | 308               | 268          |
| EBIT adj. <sup>1</sup>        | 43         | 86         | 105              | 123              | 278               | 261          |
| EBIT <sup>1</sup>             | 46         | 84         | 80               | 119              | 270               | 232          |
| EBIT adj. % <sup>1</sup>      | 9.1        | 19.0       | 12.5             | 16.5             | 18.0              | 15.8         |
| EBIT % <sup>1</sup>           | 9.8        | 18.6       | 9.4              | 16.0             | 17.5              | 14.1         |
| Total growth in net sales %   | 3.5        | 20.3       | 14.1             | 7.6              | 7.0               |              |
| Organic %                     | 2.9        | 26.2       | 18.5             | 10.3             | 12.2              |              |
| Exchange effects %            | -2.5       | -6.0       | -6.5             | -2.8             | -5.2              |              |
| Acquisitions / Divestitures % | 3.0        | -          | 1.8              | -                | -                 |              |
| Average number of employees   | 814        | 564        | 742              | 562              | 588               |              |

<sup>1</sup>Excl. IFRS 16.

### Highlights

- Demand remained strong, and order intake more than doubled compared with the same quarter last year, driven by larger project orders. This momentum has secured a strong order book for the upcoming quarter.
- Net sales grew organically by 3 per cent, driven primarily by the Loading & Unloading segment.
- The gross margin remained at a healthy level, but adjusted operating profit for the quarter was negatively impacted on a net basis by approximately SEK 20 m due to a provision for previously underpaid Section 232 steel tariffs in the U.S. and refunds of IEEPA tariffs.
- During the quarter, WyCo Services in the USA was acquired. More details can be found on page 4.

### Breakdown of net sales

| (SEK m)                           | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-----------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Loading & Unloading               | 318        | 274        | 594              | 413              | 821               | 1,002        |
| Automated Systems                 | 22         | 40         | 25               | 57               | 132               | 99           |
| Aftermarket                       | 126        | 136        | 227              | 271              | 589               | 545          |
|                                   | 466        | 450        | 846              | 741              | 1,542             | 1,647        |
| Pro forma adjustment <sup>1</sup> |            |            |                  |                  |                   | 257          |
| Trailing 12 months pro forma      |            |            |                  |                  |                   | 1,904        |

<sup>1</sup> Pro forma for completed acquisitions.

**Caljan** is a global supplier of automation technology for parcel handling in the logistics and e-commerce sectors. Caljan's products help packing companies, distributors and manufacturers around the world to optimise their supply chains. Flows are increased, costs are reduced and working environments are made safer and more ergonomic. Caljan has its head office in Aarhus, Denmark, and subsidiaries in the USA and several European countries.

# HULTAFORS GROUP

| (SEK m)                       | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Order intake                  | 1,673      | 1,616      | 3,334            | 3,359            | 6,711             | 6,686        |
| Net sales                     | 1,653      | 1,597      | 3,334            | 3,329            | 6,719             | 6,724        |
| EBITDA                        | 302        | 237        | 601              | 533              | 1,137             | 1,205        |
| EBITDA <sup>1</sup>           | 275        | 211        | 546              | 481              | 1,031             | 1,095        |
| EBIT adj. <sup>1</sup>        | 252        | 205        | 501              | 463              | 978               | 1,016        |
| EBIT <sup>1</sup>             | 250        | 187        | 498              | 432              | 935               | 1,001        |
| EBIT adj. % <sup>1</sup>      | 15.2       | 12.9       | 15.0             | 13.9             | 14.6              | 15.1         |
| EBIT % <sup>1</sup>           | 15.1       | 11.7       | 14.9             | 13.0             | 13.9              | 14.9         |
| Total growth in net sales %   | 3.5        | -5.2       | 0.1              | -0.0             | -1.0              |              |
| Organic %                     | 4.0        | -3.3       | 3.0              | -0.4             | -1.0              |              |
| Exchange effects %            | -0.5       | -4.0       | -2.8             | -2.0             | -3.0              |              |
| Acquisitions / Divestitures % | -          | 2.3        | -                | 2.4              | 3.0               |              |
| Average number of employees   | 1,859      | 1,798      | 1,842            | 1,810            | 1,829             |              |

<sup>1</sup> Excl. IFRS 16.

## Highlights

- During the quarter, net sales grew organically by 4 per cent, reflecting the positive impact of the strategic investments in product development, sustainability and digitalisation.
- Following a recent re-organisation, the operations are reported under two segments from this quarter: Personal Protective Equipment and Hardware.
- Personal Protective Equipment showed a positive development during the quarter, growing by 6 per cent compared with the same quarter last year, while Hardware continued to be affected by challenging market conditions.
- Gross margin remained strong, while operating expenses were well balanced. As a result, the operating margin improved to 15.2 per cent during the quarter. Operating profit was positively impacted by SEK 13 m following a refund of IEEPA tariffs imposed in North America during 2025.

## Breakdown of net sales

| (SEK m)                           | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-----------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Personal protective equipment     | 1,166      | 1,102      | 2,381            | 2,344            | 4,815             | 4,853        |
| Hardware                          | 487        | 495        | 953              | 985              | 1,904             | 1,871        |
| Eliminations                      | -          | -          | -                | -                | -                 | -            |
|                                   | 1,653      | 1,597      | 3,334            | 3,329            | 6,719             | 6,724        |
| Pro forma adjustment <sup>1</sup> |            |            |                  |                  |                   | -            |

Trailing 12 months pro forma

6,724

<sup>1</sup> Pro forma for completed acquisitions.



| (SEK m)                       | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Order intake                  | 874        | 876        | 1,689            | 1,783            | 3,487             | 3,394        |
| Net sales                     | 864        | 867        | 1,646            | 1,668            | 3,436             | 3,414        |
| EBITDA                        | 120        | 120        | 211              | 214              | 491               | 489          |
| EBITDA <sup>1</sup>           | 109        | 111        | 190              | 197              | 455               | 448          |
| EBIT adj. <sup>1</sup>        | 98         | 102        | 169              | 178              | 420               | 410          |
| EBIT <sup>1</sup>             | 98         | 102        | 169              | 178              | 420               | 410          |
| EBIT adj. % <sup>1</sup>      | 11.4       | 11.7       | 10.2             | 10.7             | 12.2              | 12.0         |
| EBIT % <sup>1</sup>           | 11.4       | 11.7       | 10.2             | 10.7             | 12.2              | 12.0         |
| Total growth in net sales %   | -0.3       | 34.8       | -1.3             | 34.1             | 35.4              |              |
| Organic %                     | 0.5        | 8.9        | 1.0              | 4.9              | 5.5               |              |
| Exchange effects %            | -0.8       | -4.3       | -2.7             | -2.4             | -3.2              |              |
| Acquisitions / Divestitures % | -0.0       | 28.9       | 0.3              | 30.9             | 32.3              |              |
| Average number of employees   | 1,319      | 1,310      | 1,314            | 1,288            | 1,293             |              |

<sup>1</sup>Excl. IFRS 16.

## Highlights

- Order intake is in line with the corresponding quarter last year, despite geopolitical headwinds, particularly in the Middle East and Asia.
- Net sales maintained a steady upward trajectory, with growth when adjusted for negative currency effects.
- Gross margin improvement continued, supported by strategic initiatives, pricing actions and effective cost management.
- Good profitability despite the broader market turbulence and continued currency headwinds.

## Breakdown of net sales

| (SEK m)                    | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|----------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Lift manufacturing         | 405        | 438        | 773              | 818              | 1,675             | 1,630        |
| Components & modernisation | 367        | 356        | 703              | 695              | 1,423             | 1,431        |
| Direct sales & services    | 141        | 131        | 268              | 259              | 546               | 555          |
| Eliminations               | -50        | -58        | -98              | -104             | -209              | -203         |
|                            | 864        | 867        | 1,646            | 1,668            | 3,436             | 3,414        |

Pro forma adjustment<sup>1</sup>

Trailing 12 months pro forma

3,414

<sup>1</sup> Pro forma for completed acquisitions.

**Hultafors Group** is a leading house of premium brands committed to improving how the world works. We produce durable, high-performing products for professionals, ranging from protective workwear and safety equipment to hand tools and work gear. The products are available through e-commerce platforms, partners, and leading retailers in nearly 70 countries worldwide, with a strong focus on Europe and North America.

**Innovalift** is a group of leading companies that design, manufacture and install platform lifts, stair lifts and elevator components. Innovalift's family of companies consists of Aritco, Vimec and Motala Hissar, which manufacture platform lifts, TKS Heis and Gartec, which install and service lifts, and Vega, Esse-Ti, Arkel and BS Tableau, which supply lift components and modernisation solutions.



| (SEK m)                       | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Order intake                  | 515        | 452        | 975              | 884              | 1,741             | 1,832        |
| Net sales                     | 507        | 467        | 987              | 926              | 1,753             | 1,814        |
| EBITDA                        | 72         | 63         | 135              | 114              | 235               | 256          |
| EBITDA <sup>1</sup>           | 60         | 51         | 112              | 92               | 190               | 210          |
| EBIT adj. <sup>1</sup>        | 52         | 42         | 98               | 74               | 154               | 179          |
| EBIT <sup>1</sup>             | 51         | 42         | 94               | 74               | 154               | 174          |
| EBIT adj. % <sup>1</sup>      | 10.3       | 9.0        | 10.0             | 8.0              | 8.8               | 9.8          |
| EBIT % <sup>1</sup>           | 10.1       | 9.0        | 9.5              | 8.0              | 8.8               | 9.6          |
| Total growth in net sales %   | 8.7        | 8.2        | 6.6              | 8.4              | 6.0               |              |
| Organic %                     | -1.2       | 5.6        | -1.5             | 4.0              | 1.6               |              |
| Exchange effects %            | -0.1       | -2.7       | -1.4             | -1.1             | -1.6              |              |
| Acquisitions / Divestitures % | 10.0       | 5.2        | 9.8              | 5.3              | 6.0               |              |
| Average number of employees   | 904        | 880        | 896              | 877              | 854               |              |

<sup>1</sup>Excl. IFRS 16.

## Highlights

- Total order intake increased by 14 per cent compared to the corresponding quarter last year, with organic growth accounting for 5 per cent.
- While REAC and Alstor reported solid underlying demand, market conditions remained challenging for other entities.
- Second-quarter net sales delivered a total growth of 9 per cent, of which 10 per cent was acquired growth.
- The adjusted operating profit was supported by strong performances from REAC and Alstor. Profitability maintained its upward trajectory, with the quarterly operating margin strengthening to 10.3 per cent.

## Breakdown of net sales

| (SEK m)                           | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-----------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| LSAB                              | 161        | 169        | 322              | 333              | 632               | 616          |
| REAC                              | 143        | 124        | 279              | 270              | 522               | 532          |
| Densiq                            | 92         | 103        | 180              | 191              | 376               | 365          |
| MAXAGV                            | 49         | 70         | 99               | 133              | 229               | 194          |
| Alstor                            | 64         | -          | 110              | -                | -                 | 110          |
| Elimineringar                     | -2         | -          | -3               | -1               | -6                | -3           |
|                                   | 507        | 467        | 987              | 926              | 1,753             | 1,814        |
| Pro forma adjustment <sup>1</sup> |            |            |                  |                  |                   | 110          |
| Trailing 12 months pro forma      |            |            |                  |                  |                   | 1,924        |

<sup>1</sup> Pro forma for completed acquisitions.

**Latour Industries** consists of a number of operating areas, each with its own business concept and business model. Our ambition is to develop independent entities, within the business area, that will eventually be able to establish themselves as separate business areas within Latour.

| (SEK m)                       | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Order intake                  | 552        | 623        | 1,182            | 1,219            | 2,235             | 2,199        |
| Net sales                     | 579        | 527        | 1,146            | 1,038            | 2,091             | 2,199        |
| EBITDA                        | 181        | 170        | 367              | 324              | 640               | 684          |
| EBITDA <sup>1</sup>           | 173        | 162        | 351              | 308              | 601               | 644          |
| EBIT adj. <sup>1</sup>        | 162        | 157        | 329              | 291              | 560               | 597          |
| EBIT <sup>1</sup>             | 160        | 147        | 325              | 279              | 544               | 591          |
| EBIT adj. % <sup>1</sup>      | 28.0       | 29.8       | 28.7             | 28.1             | 26.8              | 27.2         |
| EBIT % <sup>1</sup>           | 27.6       | 28.0       | 28.4             | 26.8             | 26.0              | 26.9         |
| Total growth in net sales %   | 10.0       | 8.6        | 10.4             | 7.4              | 7.8               |              |
| Organic %                     | 8.2        | 15.9       | 12.6             | 10.3             | 10.9              |              |
| Exchange effects %            | -2.4       | -7.3       | -6.6             | -3.3             | -5.9              |              |
| Acquisitions / Divestitures % | 3.9        | 0.0        | 4.1              | 0.4              | 2.7               |              |
| Average number of employees   | 754        | 713        | 741              | 713              | 718               |              |

<sup>1</sup>Excl. IFRS 16.

## Highlights

- Order intake was lower than in the corresponding quarter last year, due to a larger project order of SEK 100 m in the comparison period.
- Net sales growth remained strong with organic growth across all regions despite a slowdown in North American project deliveries. The growth was partly driven by tariff-related price increases, an effect that will diminish in the coming quarters.
- Profitability was maintained at a high level, with an operating margin of 28.0 per cent for the quarter.

## Breakdown of net sales

| (SEK m)                           | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-----------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| EMEA                              | 269        | 228        | 546              | 462              | 960               | 1,044        |
| Americas                          | 177        | 177        | 339              | 330              | 659               | 668          |
| Asia Pacific                      | 133        | 122        | 260              | 247              | 473               | 486          |
|                                   | 579        | 527        | 1,146            | 1,038            | 2,091             | 2,199        |
| Pro forma adjustment <sup>1</sup> |            |            |                  |                  |                   | -            |
| Trailing 12 months pro forma      |            |            |                  |                  |                   | 2,199        |

<sup>1</sup> Pro forma for completed acquisitions.

**Nord-Lock Group** is a world-leading manufacturer of reliable and secure bolted joint solutions. The product portfolio comprises a wide range of innovative products where superior performance, quality and safety are paramount. Its global sales organisation and international partners provide customers with in-depth expertise and the right solution for bolted joints of all types.

| (SEK m)                       | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Order intake                  | 3,068      | 2,717      | 5,782            | 5,479            | 10,400            | 10,703       |
| Net sales                     | 2,580      | 2,588      | 4,882            | 5,071            | 10,272            | 10,083       |
| EBITDA                        | 349        | 362        | 599              | 680              | 1,425             | 1,345        |
| EBITDA <sup>1</sup>           | 301        | 317        | 505              | 594              | 1,250             | 1,161        |
| EBIT adj. <sup>1</sup>        | 268        | 282        | 438              | 527              | 1,113             | 1,025        |
| EBIT <sup>1</sup>             | 268        | 282        | 438              | 527              | 1,113             | 1,025        |
| EBIT adj. % <sup>1</sup>      | 10.4       | 10.9       | 9.0              | 10.4             | 10.8              | 10.2         |
| EBIT % <sup>1</sup>           | 10.4       | 10.9       | 9.0              | 10.4             | 10.8              | 10.2         |
| Total growth in net sales %   | -0.3       | 10.7       | -3.7             | 14.2             | 10.0              |              |
| Organic %                     | 4.9        | -3.9       | 2.1              | -2.2             | -0.2              |              |
| Exchange effects %            | -1.1       | -3.9       | -3.0             | -2.1             | -3.2              |              |
| Acquisitions / Divestitures % | -3.9       | 20.0       | -2.9             | 19.3             | 13.9              |              |
| Average number of employees   | 4,076      | 3,932      | 4,043            | 3,921            | 3,953             |              |

<sup>1</sup>Excl. IFRS 16.

## Highlights

- Order intake continued to develop positively, with organic growth of 20 per cent in the second quarter, driven by strong demand in the Netherlands, North America and India.
- Net sales were in line with the corresponding quarter last year, while organic growth amounted to 5 per cent. Divestments and currency effects had a negative impact on the comparison.
- North America and Sweden maintained a positive trajectory.
- Despite headwinds from cost inflation and component supply chain disruptions, profitability remained resilient.
- During the quarter, Western Airconditioning in the Netherlands and LaminAir in Switzerland were acquired, and the acquisition of Dantherm's Danish residential ventilation business was completed. More details can be found on page 4.

## Breakdown of net sales

| (SEK m)                           | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|-----------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Sweden                            | 458        | 430        | 877              | 821              | 1,562             | 1,618        |
| Rest of Nordics                   | 253        | 286        | 508              | 580              | 1,112             | 1,041        |
| Rest of Europe                    | 1,583      | 1,645      | 2,986            | 3,236            | 6,675             | 6,426        |
| North America                     | 209        | 175        | 392              | 335              | 716               | 773          |
| Rest of world                     | 77         | 52         | 118              | 100              | 207               | 225          |
|                                   | 2,580      | 2,588      | 4,882            | 5,071            | 10,272            | 10,083       |
| Pro forma adjustment <sup>1</sup> |            |            |                  |                  |                   | -225         |
| Trailing 12 months pro forma      |            |            |                  |                  | 10,272            | 9,858        |

<sup>1</sup> Pro forma for completed acquisitions.

| (SEK m)                         | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 2025<br>Full-year | 25/26<br>TTM |
|---------------------------------|------------|------------|------------------|------------------|-------------------|--------------|
| Air Handling, Cooling & Heating | 1,353      | 1,376      | 2,465            | 2,658            | 5,471             | 5,277        |
| Room Units                      | 850        | 889        | 1,703            | 1,764            | 3,456             | 3,395        |
| Services                        | 294        | 263        | 559              | 527              | 1,071             | 1,103        |
| Other                           | 83         | 60         | 155              | 122              | 274               | 308          |
|                                 | 2,580      | 2,588      | 4,882            | 5,071            | 10,272            | 10,083       |

The comparison periods have been updated to reflect a new reporting structure.

**Swegon** provides components and innovative system solutions that create a good indoor climate and contribute to significant energy savings in all types of buildings. Swegon's products constitute a turnkey solution for the perfect indoor climate.



## Latour share net asset value

In order to facilitate the evaluation of Latour's net asset value, Latour provides an estimated range of the value (Enterprise Value) for each business area based on EBIT multiples. The method used to calculate the value of the wholly-owned industrial operations is described in greater detail on the company's website, [latour.se](http://latour.se).

In some cases, the valuation multiples for comparable companies span a very large range. For this reason, the multiples may be adjusted in order to avoid unreasonable values. The indicative value stated below is not a complete market valuation of Latour's holdings.

During the first six months of the year, the net asset value decreased from SEK 216 per share at the start of the year to SEK 203. The net asset value thus decreased by 3.7 per cent, adjusted for dividends, while the SIXRX benchmark index increased by 8.1 per cent.

Latour's method of valuing the wholly-owned industrial operations is relatively cautious, and the fact that Latour uses backward-looking comparables means that valuations do not always fully follow stock market fluctuations. The stock market's trend during the year is therefore not fully reflected in Latour's net asset value.

Latour does not claim that the valuation of the wholly-owned industrial operations is anything other than an indication. A net asset value can be calculated on a number of different bases. For example, the industrial operations as a whole could be measured against other established listed industrial groups with mixed industrial holdings and a clear growth agenda. The EV/EBIT multiple for these companies is significantly higher.

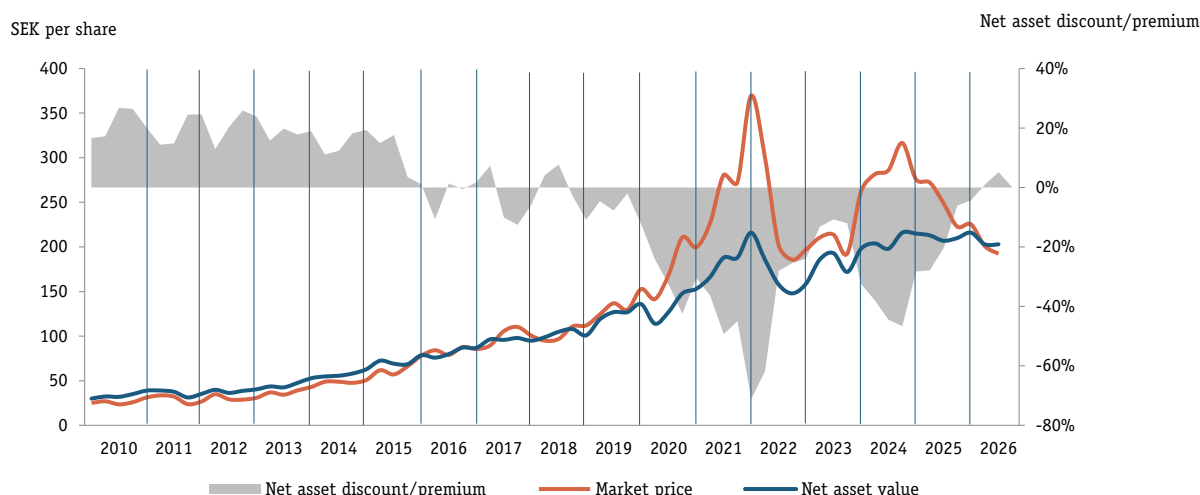
| SEK m                                              | Net sales <sup>1</sup> | EBIT <sup>1</sup> | EBIT multiple | Valuation <sup>2</sup><br>Range | Valuation <sup>2</sup><br>Average | Valuation<br>SEK/share <sup>3</sup> |
|----------------------------------------------------|------------------------|-------------------|---------------|---------------------------------|-----------------------------------|-------------------------------------|
| Bemsiq Group                                       | 2,192                  | 439               | 17 – 21       | 7,470 – 9,227                   | 8,348                             | 12 – 14                             |
| Caljan                                             | 1,904                  | 346               | 17 – 21       | 5,882 – 7,266                   | 6,574                             | 9 – 11                              |
| Hultafors Group                                    | 6,724                  | 1,016             | 13 – 17       | 13,208 – 17,272                 | 15,240                            | 21 – 27                             |
| Innovalift                                         | 3,414                  | 410               | 14 – 18       | 5,740 – 7,380                   | 6,560                             | 9 – 11                              |
| Latour Industries                                  | 1,924                  | 195               | 12 – 16       | 2,340 – 3,120                   | 2,730                             | 4 – 5                               |
| Nord-Lock Group                                    | 2,198                  | 597               | 15 – 19       | 8,955 – 11,343                  | 10,149                            | 14 – 18                             |
| Swegon                                             | 9,858                  | 1,034             | 15 – 19       | 15,510 – 19,646                 | 17,578                            | 24 – 31                             |
|                                                    | 28,214                 | 4,037             |               | 59,105 – 75,254                 |                                   | 93 – 117                            |
| Industrial operations valuation, average           |                        |                   |               |                                 | 67,179                            | 105                                 |
| Listed shares (see table on page 12 for breakdown) |                        |                   |               |                                 | 74,464                            | 117                                 |
| <i>Other holdings</i>                              |                        |                   |               |                                 |                                   |                                     |
| Latour Future Solutions                            |                        |                   |               |                                 | 253                               | 0                                   |
| Composite Sound, 10.3 % <sup>4</sup>               |                        |                   |               |                                 | 5                                 | 0                                   |
| Oxeon, 29.6 % <sup>4</sup>                         |                        |                   |               |                                 | 28                                | 0                                   |
| Dilution effect of option programme                |                        |                   |               |                                 | 0                                 | 0                                   |
| Consolidated net debt (excl IFRS 16)               |                        |                   |               |                                 | -12,281                           | -19                                 |
| Estimated value                                    |                        |                   |               |                                 | 129,648                           | 203                                 |
|                                                    |                        |                   |               |                                 | (121 573 – 137 723)               | (190 – 215)                         |

<sup>1</sup>Trailing 12 months for current company structure (proforma) and with deductions for minority shares.

<sup>2</sup>EV/EBIT recalculated taking into consideration the listed share price on 30 of June 2026 for comparable companies in each business area.

<sup>3</sup>Calculated on the basis of the number of outstanding shares.

<sup>4</sup>Valued according to the book value.



## The investment portfolio at 30 June 2026

During the first six months, the investment portfolio value decreased by 8.8 per cent, adjusted for dividends and portfolio changes, while the benchmark index (SIXRX) increased by 8.1 per cent. In May, 7.6 million Class B shares in ASSA ABLOY and 16.4 million Class B shares in Securitas were sold for a purchase price of SEK 2.5 billion in each

company. Following the sale, Latour holds 29.0 per cent of the total number of voting rights in ASSA ABLOY and 27.6 per cent of the total number of voting rights in Securitas, and remains the principal owner and largest shareholder in both companies.

| Shares                  | Number     | Cost <sup>1</sup><br>SEK | Listed share price <sup>2</sup><br>SEK m | Market value<br>% | Share of votes<br>% | Share of equity<br>% |
|-------------------------|------------|--------------------------|------------------------------------------|-------------------|---------------------|----------------------|
| Alimak Group            | 32,033,618 | 2,883                    | 119                                      | 3,806             | 30.3                | 29.8                 |
| ASSA ABLOY <sup>3</sup> | 97,828,305 | 1,618                    | 342                                      | 33,496            | 29.0                | 8.8                  |
| CTEK                    | 24,706,950 | 1,218                    | 13                                       | 321               | 35.3                | 35.3                 |
| Fagerhult               | 84,708,480 | 1,899                    | 17                                       | 1,457             | 48.0                | 47.8                 |
| HMS Networks            | 13,014,532 | 612                      | 504                                      | 6,553             | 25.9                | 25.9                 |
| Nederman                | 10,538,487 | 306                      | 131                                      | 1,383             | 30.0                | 30.0                 |
| Securitas <sup>3</sup>  | 46,036,942 | 1,653                    | 159                                      | 7,329             | 27.6                | 8.0                  |
| Sweco <sup>3 4</sup>    | 97,867,440 | 479                      | 127                                      | 12,439            | 21.0                | 26.9                 |
| Tomra <sup>5</sup>      | 62,420,000 | 1,605                    | (NOK) 95                                 | 5,823             | 21.1                | 21.1                 |
| Troax                   | 18,060,000 | 397                      | 103                                      | 1,857             | 30.2                | 30.1                 |
| Total                   |            | 12,671                   |                                          | 74,464            |                     |                      |

<sup>1</sup>All holdings are reported as associated companies in the balance sheet.

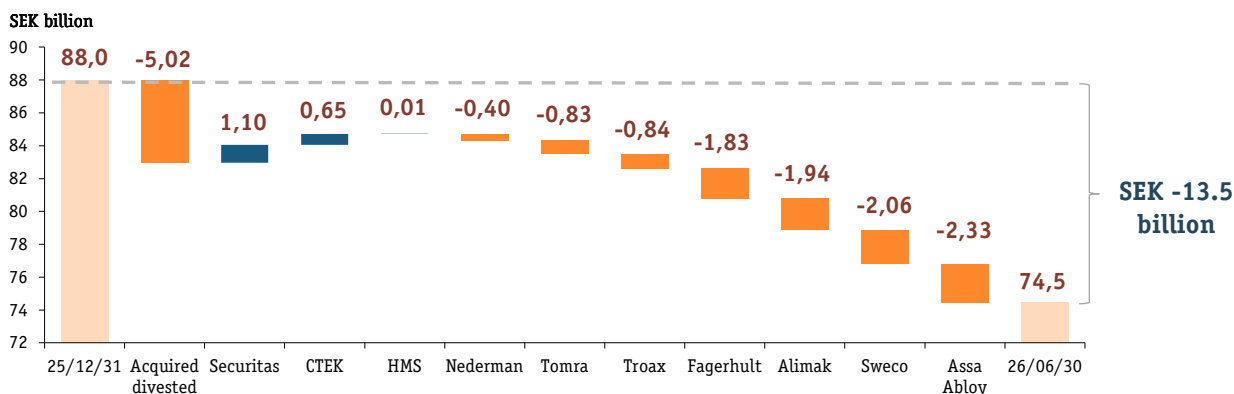
<sup>2</sup>The last price paid is used as the listed share price.

<sup>3</sup>Due to the limited trading in class A shares in Sweco, and the fact that the class A shares in ASSA ABLOY and Securitas are unlisted, they have been given the same listed share price as the companies' class B shares. Holdings consisting of both class A and B shares are reported in the table as unit.

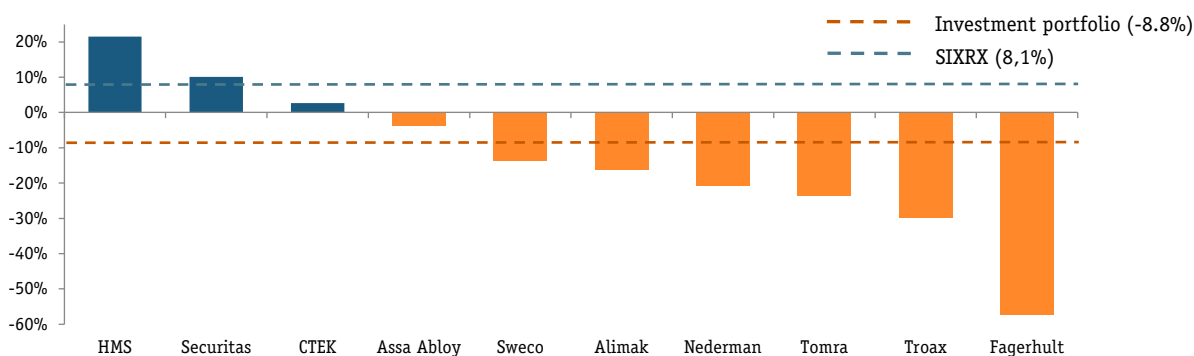
<sup>4</sup>The cost of the class B shares are SEK 34 m higher than in the parent company through the exercise of call options.

<sup>5</sup>At the end of the report period, the listed share price was NOK 95,10 which has been translated to SEK at the exchange rate on the balance sheet date.

### Investment portfolio during 2026



Movements in investment portfolio values (SEK billion). The figures include acquired and divested shares but not dividends. During the period, shares in ASSA and Securitas were divested, with a total value of SEK 5 billion.



# Results and financial position

## The Group

Consolidated profit after financial items was SEK 4 424 m (2 544 m). Profit after tax was SEK 4 034 m (2 290 m), which is equivalent to SEK 6.30 (3.55) per share. The income statement for the period includes a net impairment charge of SEK -1,967 m (-164 m) relating to accounting impairment losses and reversals on investments in associates. Gains on disposal of shares in associated companies had an impact on profit amounting to SEK 3,132 m (4).

The Group's reported cash flow was SEK 2,149 m (-669 m). Consolidated cash on hand and liquid investments was SEK 4,822 m (2,156 m). Interest-bearing liabilities, excluding pension liabilities and lease liabilities, totalled SEK 16,854 m (18,677 m). Consolidated net debt stood at SEK 13,929 m (18,521 m). Net debt, excluding lease liabilities according to IFRS 16, amounted to SEK 12,281 m (16,898 m). The equity ratio was 79 (79) per cent calculated on reported equity in relation to total assets, including undisclosed surpluses in associated companies.

In February, Latour updated the base prospectus for its existing MTN programme and concurrently submitted an application to the Swedish Financial Supervisory Authority to issue bonds denominated in NOK. As at 30 June 2026, there was an outstanding balance of SEK 12,250 m on the MTN programme. Latour has previously issued a Swedish commercial paper programme with a limit of SEK 4,000 m. As at 30 June 2026, there was an outstanding balance of SEK 500 m on commercial papers.

There have been no transactions with related parties that have materially affected the financial position or the performance of the Group.

## Investments

During the period, SEK 169 m (360 m) was invested in property, plant and equipment, of which SEK 113 m (204 m) in machinery and equipment and SEK 56 m (156 m) in properties. SEK 25 m (199 m) of annual investment outlay relates to fixed assets in newly acquired entities.

## Parent company

The Parent Company's profit after financial items amounted to SEK 7,474 m (2,637 m), of which SEK 4,540 m (0 m) related to gains on the disposal of shares in associated companies and SEK 2,976 m (2,568 m) related to dividends received from associated companies and subsidiaries. Parent company equity ratio was 55 (44) per cent.

The number of class A shares issued is 47,586,360 and the number of class B shares is 592,253,640. Not including repurchased shares, the number of outstanding shares on 30 June 2026 amounted to 639,318,250. At the end of the period, Latour held 521,750 repurchased class B shares.

The total number of issued call options was 1,338,000, which give the right to purchase the same number of shares.

## Events after the reporting period

There were no material events subsequent to the end of the reporting period.

## Risks and uncertainties

The main risk to which the Group and the parent company are exposed is the risk attributable to adverse changes in the values of financial instruments, including a general decline in the stock market or in the value of an individual holding. This includes uncertainties relating to inflation, changes in exchange rates and interest rates. We have managed these risks well so far and are confident that we are ready and prepared to address any that may arise. Latour has a well-diversified holding of shares, spread across ten listed holdings and seven wholly-owned business areas. This means that the development and performance of an individual holding will not have a drastic impact on the portfolio as a whole. As the wholly-owned industrial operations have increased in size, Latour as a whole is influenced to a higher degree by changes attributable to these operations. On the whole, Latour is deemed to have a good risk diversification in its portfolio, which covers several industries, with a certain emphasis on sectors linked to the construction industry. Construction can also be divided into several dimensions, such as new builds or government-subsidised repair, conversion or extension work, locally or globally, and housing, office and industrial premises or infrastructure projects. No material risks are deemed to have arisen other than those described in Note 32 of Latour's 2025 Annual Report.

## Accounting policies

This interim report has been prepared in accordance with the Swedish Annual Accounts Act and IAS 34 Interim Reporting in respect of the Group, and in accordance with the Swedish Annual Accounts Act and the Swedish Corporate Reporting Board's recommendation RFR 2 Accounting for Legal Entities in respect of the parent company.

The accounting policies and basis of preparation that have been applied in the Annual Report for 2025 have also been applied for the Group. A full description of the Group's applied accounting policies is presented in Note 2 of the Annual Report for 2025.

Changes to accounting standard requirements that came into effect on 1 January 2026 have not had any material impact on the Group's or the parent company's accounting as at 31 December 2025.

The Group is preparing for the implementation of IFRS 18 Presentation and Disclosure in Financial Statements, which is effective for annual reporting periods beginning on or after 1 January 2027. The evaluation of the impact of the new standard is ongoing. IFRS 18 is expected to primarily affect the presentation of financial information and the related disclosure requirements, with no impact anticipated on the recognition or measurement of the Group's assets, liabilities, income or expenses.

The Latour Group uses a number of economic indicators that are not defined in the set of accounting rules used by the Group, known as alternative performance measures. Definitions of the economic indicators can be found on page 25 of this report and in Latour's latest Annual Report. Details of how the financial metrics have been calculated for current and prior periods can be found in the set of tables in this report and Latour's latest Annual Report.

The Annual Reports for 1984 to 2025 are available for viewing on Latour's website [www.latour.se](http://www.latour.se).

This report has not been formally audited by the company's auditors.

Gothenburg, 19 August 2026  
Johan Hjertansson  
President and CEO



The Board of Directors and the Chief Executive Officer confirm that the half-yearly financial report gives a true and fair view of the company's and the Group's operations, financial position and performance, and describes the principal risks and uncertainties faced by the company and the Group's companies.

Gothenburg, 19 August 2026  
Investment AB Latour

Mariana Burenstam Linder  
*Board member*

Johan Nordström  
*Chairman*

Anders Böös  
*Board member*

Carl Douglas  
*Board member*

Johan Hjertonsson  
*Board member and  
Chief Executive Officer*

Eric Douglas  
*Board member*

Lena Olving  
*Board member*

Hélène Barnekow  
*Board member*

## Condensed consolidated income statement

| (SEK m)                                                                         | Note | 2026<br>Q2  | 2025<br>Q2  | 2026<br>6 months | 2025<br>6 months | 25/26<br>TTM | 2025<br>Full-year |
|---------------------------------------------------------------------------------|------|-------------|-------------|------------------|------------------|--------------|-------------------|
| Net sales                                                                       | 5    | 7,225       | 7,095       | 13,961           | 13,980           | 28,126       | 28,145            |
| Cost of goods sold                                                              |      | -4,351      | -4,326      | -8,370           | -8,445           | -16,891      | -16,966           |
| Gross profit                                                                    |      | 2,875       | 2,769       | 5,591            | 5,535            | 11,235       | 11,179            |
| Sales costs                                                                     |      | -1,053      | -1,029      | -2,089           | -2,077           | -4,129       | -4,117            |
| Administrative costs                                                            |      | -679        | -640        | -1,354           | -1,294           | -2,603       | -2,543            |
| Research and development costs                                                  |      | -217        | -211        | -429             | -419             | -831         | -821              |
| Other operating revenue                                                         |      | 159         | 146         | 292              | 198              | 536          | 442               |
| Other operating expenses                                                        |      | -147        | -243        | -235             | -322             | -405         | -492              |
| Operating profit                                                                |      | 938         | 792         | 1,776            | 1,621            | 3,803        | 3,648             |
| Income from interests in associates                                             |      | 3,045       | 1,028       | 2,798            | 1,576            | 4,409        | 3,187             |
| Management costs                                                                |      | -9          | -8          | -18              | -17              | -35          | -34               |
| Profit before financial items                                                   |      | 3,974       | 1,812       | 4,556            | 3,180            | 8,177        | 6,801             |
| Financial income                                                                |      | 59          | -120        | 190              | 30               | 212          | 52                |
| Financial expenses                                                              |      | -176        | -94         | -322             | -666             | -763         | -1,107            |
| Income after financial items                                                    |      | 3,857       | 1,598       | 4,424            | 2,544            | 7,626        | 5,746             |
| Taxes                                                                           |      | -206        | -120        | -390             | -254             | -935         | -799              |
| Profit/loss for the period                                                      |      | 3,651       | 1,478       | 4,034            | 2,290            | 6,691        | 4,947             |
|                                                                                 |      |             |             |                  |                  | -            | -                 |
| Attributable to:                                                                |      |             |             |                  |                  |              |                   |
| Parent company shareholders                                                     |      | 3,647       | 1,468       | 4,026            | 2,267            | 6,676        | 4,917             |
| Non-controlling interests                                                       |      | 4           | 10          | 8                | 23               | 15           | 30                |
| Earnings per share regarding profit attributable to parent company shareholders |      |             |             |                  |                  |              |                   |
| Basic share, SEK                                                                |      | 5.70        | 2.30        | 6.30             | 3.55             | 10.44        | 7.69              |
| Diluted share, SEK                                                              |      | 5.69        | 2.29        | 6.28             | 3.54             | 10.42        | 7.67              |
| Average number of basic shares outstanding                                      |      | 639,318,250 | 639,318,250 | 639,318,250      | 639,318,250      | 639,318,250  | 639,318,250       |
| Average number of diluted shares outstanding                                    |      | 640,656,250 | 640,246,250 | 640,656,250      | 640,246,250      | 640,451,250  | 641,059,002       |
| Number of outstanding shares                                                    |      | 639,318,250 | 639,318,250 | 639,318,250      | 639,318,250      | 639,318,250  | 639,318,250       |

## Condensed consolidated statement of comprehensive income

| (SEK m)                                                         | Note | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 25/26<br>TTM | 2025<br>Full-year |
|-----------------------------------------------------------------|------|------------|------------|------------------|------------------|--------------|-------------------|
| Profit/loss for the period                                      |      | 3,651      | 1,478      | 4,034            | 2,290            | 6,691        | 4,947             |
| Other comprehensive income:                                     |      |            |            |                  |                  |              |                   |
| Items that will not be recycled to the income statement         |      |            |            |                  |                  |              |                   |
| Restatement of net pension obligations                          |      | -          | -          | -                | -                | 21           | 21                |
|                                                                 |      | -          | -          | -                | -                | 21           | 21                |
| Items that may subsequently be recycled to the income statement |      |            |            |                  |                  |              |                   |
| Change in translation reserve for the period                    |      | 293        | 258        | 596              | -978             | 54           | -1,520            |
| Change in hedging reserve for the period                        |      | -53        | -210       | -187             | 96               | 8            | 291               |
| Change in associated companies' equity                          |      | 340        | -1,481     | -8               | -593             | -1,027       | -1,612            |
|                                                                 |      | 580        | -1,433     | 401              | -1,475           | -965         | -2,841            |
| Other comprehensive income, net after tax                       |      | 580        | -1,433     | 401              | -1,475           | -944         | -2,820            |
| Comprehensive income for the period                             |      | 4,231      | 45         | 4,435            | 815              | 5,747        | 2,127             |
| Attributable to:                                                |      |            |            |                  |                  |              |                   |
| Parent company shareholders                                     |      | 4,227      | 35         | 4,427            | 792              | 5,732        | 2,097             |
| Non-controlling interests                                       |      | 4          | 10         | 8                | 23               | 15           | 30                |

## Condensed consolidated cash flow statement

| (SEK m)                                                  | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 25/26<br>TTM | 2025<br>Full-year |
|----------------------------------------------------------|------------|------------|------------------|------------------|--------------|-------------------|
| Operating profit                                         | 938        | 792        | 1,776            | 1,621            | 3,803        | 3,648             |
| Other adjustment to non-cash items                       | 199        | 349        | 404              | 556              | 797          | 949               |
| Paid tax                                                 | -287       | -230       | -446             | -501             | -783         | -838              |
| Operating cash flows before movements in working capital | 850        | 911        | 1,734            | 1,676            | 3,817        | 3,759             |
| Movements in working capital                             | 253        | -53        | -454             | -382             | -86          | -14               |
| Operating cash flows                                     | 1,103      | 858        | 1,280            | 1,294            | 3,731        | 3,745             |
| Investing cash flow                                      | -813       | -140       | -1,056           | -3,282           | -1,873       | -4,099            |
| Equity investment                                        | 6,328      | 1,240      | 6,327            | 1,191            | 6,762        | 1,626             |
| Cash flow after operating and investing activities       | 6,618      | 1,958      | 6,551            | -797             | 8,620        | 1,272             |
| Financing cash flow                                      | -4,648     | -1,706     | -4,402           | 128              | -5,935       | -1,405            |
| Cash flow for the period                                 | 1,970      | 2,276      | 2,149            | -669             | 2,685        | -133              |
| Cash at beginning of the period                          | 2,811      | 1,855      | 2,590            | 2,960            | 2,590        | 2,960             |
| Exchange rate difference in cash                         | 41         | 49         | 83               | -135             | -19          | -237              |
| Cash at end of the period                                | 4,822      | 4,180      | 4,822            | 2,156            | 5,256        | 2,590             |

## Condensed consolidated balance sheet

| (SEK m)                                                          | 2026/06/30 | 2025/06/30 | 2025/12/31 |
|------------------------------------------------------------------|------------|------------|------------|
| <b>ASSETS</b>                                                    |            |            |            |
| Goodwill                                                         | 20,153     | 19,293     | 18,827     |
| Other intangible assets                                          | 400        | 425        | 400        |
| Property plant and equipment                                     | 4,192      | 4,049      | 4,264      |
| Financial assets                                                 | 27,611     | 30,996     | 31,157     |
| Deferred tax asset                                               | 453        | 492        | 457        |
| Fixed Assets                                                     | 52,809     | 55,255     | 55,105     |
| Inventories etc.                                                 | 5,220      | 5,482      | 5,028      |
| Current receivables                                              | 7,301      | 6,461      | 5,917      |
| Cash and cash equivalents                                        | 4,822      | 2,156      | 2,590      |
| Total assets                                                     | 70,152     | 69,354     | 68,640     |
| <b>EQUITY AND LIABILITIES</b>                                    |            |            |            |
| Capital and reserves attributable to parent company shareholders | 43,788     | 41,492     | 42,623     |
| Non-controlling interests                                        | 153        | 324        | 140        |
| Total equity                                                     | 43,941     | 41,816     | 42,763     |
| Interest-bearing long-term liabilities                           | 13,349     | 11,768     | 11,500     |
| Provisions                                                       | 552        | 704        | 534        |
| Deferred tax liability                                           | 910        | 780        | 895        |
| Leasing liabilities                                              | 1,198      | 3,397      | 1,300      |
| Long-term liabilities                                            | 16,009     | 16,649     | 14,229     |
| Interest-bearing current liabilities                             | 3,555      | 7,063      | 5,998      |
| Leasing liabilities                                              | 450        | 921        | 472        |
| Non-interest-bearing current liabilities                         | 6,197      | 2,905      | 5,178      |
| Short-term liabilities                                           | 10,202     | 10,889     | 11,648     |
| Equity and liabilities                                           | 70,152     | 69,354     | 68,640     |

## Consolidated changes in equity

| SEK m                                     | Attributable to the shareholders of the parent company |                    |                |                        | Non-controlling interests | Total  |
|-------------------------------------------|--------------------------------------------------------|--------------------|----------------|------------------------|---------------------------|--------|
|                                           | Share Capital                                          | Repurchased shares | Other reserves | Profit brought forward |                           |        |
| Opening balance 1 Jan 2025                | 133                                                    | -92                | 1,576          | 42,013                 | 312                       | 43,942 |
| Total comprehensive income for the period |                                                        |                    | -862           | 1,665                  | 12                        | 815    |
| Dividends to shareholders                 |                                                        |                    |                | -2,941                 |                           | -2,941 |
| Closing balance 30 June 2025              | 133                                                    | -92                | 714            | 40,737                 | 324                       | 41,816 |
| Opening balance 1 January 2026            | 133                                                    | -92                | 347            | 42,235                 | 140                       | 42,763 |
| Total comprehensive income for the period |                                                        |                    | 409            | 4,034                  | -8                        | 4,435  |
| Non-controlling interests on acquisitions |                                                        |                    |                |                        | -4                        | -4     |
| Dividends to shareholders                 |                                                        |                    |                | -3,261                 |                           | -3,261 |
| Closing balance 30 June 2026              | 133                                                    | -92                | 756            | 43,008                 | 136                       | 43,941 |

## Key ratios, Group

| (SEK m)                                                    | 2026/06/30 | 2025/06/30 | 2025/12/31 |
|------------------------------------------------------------|------------|------------|------------|
| Return on equity (%)                                       | 19         | 11         | 11         |
| Return on total capital (%)                                | 14         | 9          | 10         |
| Equity ratio, incl IFRS 16 (%)                             | 63         | 60         | 62         |
| Equity ratio, excl IFRS 16 (%)                             | 64         | 62         | 64         |
| Adjusted equity ratio, incl IFRS 16 (%) <sup>1</sup>       | 78         | 78         | 79         |
| Adjusted equity ratio, excl IFRS 16 (%) <sup>1</sup>       | 79         | 79         | 81         |
| Adjusted equity (SEK m) <sup>1</sup>                       | 93,865     | 95,008     | 99,964     |
| Surplus value in associated companies (SEK m) <sup>2</sup> | 49,924     | 53,192     | 57,201     |
| Net debt/equity ratio 1 (%) <sup>3</sup>                   | 12.9       | 17.4       | 14.8       |
| Net debt/equity ratio 2 (%) <sup>4</sup>                   | 8.7        | 11.4       | 9.7        |
| Listed share price (SEK)                                   | 193        | 272        | 225        |
| Repurchased shares                                         | 521,750    | 521,750    | 521,750    |
| Average number of repurchased shares                       | 521,750    | 521,750    | 521,750    |
| Average number of employees                                | 10,343     | 9,948      | 10,116     |
| Issued call options corresponds to number of shares        | 1,338,000  | 1,640,800  | 2,013,500  |

<sup>1</sup>Incl. fair value gain in associated companies.

<sup>2</sup>The difference between the carrying amount and market value.

<sup>3</sup>The ratio of net debt to adjusted equity.

<sup>4</sup>The ratio of net debt to the market value of total assets.

## Condensed income statement of the parent company

| (SEK m)                                         | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 25/26<br>TTM | 2025<br>Full-year |
|-------------------------------------------------|------------|------------|------------------|------------------|--------------|-------------------|
| Income from interests in Group companies        | 1,790      | 1,500      | 1,790            | 1,500            | 1,790        | 1,500             |
| Income from interests in associates             | 1,186      | 1,068      | 1,186            | 1,068            | 1,510        | 1,392             |
| Income from portfolio management                | 4,540      | -          | 4,540            | -                | 4,540        | -                 |
| Management costs                                | -8         | -7         | -15              | -14              | -30          | -29               |
| Profit before financial items                   | 7,508      | 2,561      | 7,501            | 2,554            | 7,810        | 2,863             |
| Interest income and similar profit/loss items   | 31         | 23         | 154              | 279              | 334          | 459               |
| Interest expenses and similar profit/loss items | -93        | -88        | -181             | -196             | -364         | -379              |
| Income after financial items                    | 7,446      | 2,496      | 7,474            | 2,637            | 7,780        | 2,943             |
| Taxes                                           | -          | -          | -                | -                | -            | -                 |
| Profit/loss for the period                      | 7,446      | 2,496      | 7,474            | 2,637            | 7,780        | 2,943             |

## Condensed statement of comprehensive income of the parent company

| (SEK m)                                     | 2026<br>Q2 | 2025<br>Q2 | 2026<br>6 months | 2025<br>6 months | 25/26<br>TTM | 2025<br>Full-year |
|---------------------------------------------|------------|------------|------------------|------------------|--------------|-------------------|
| Profit/loss for the period                  | 7,446      | 2,496      | 7,474            | 2,637            | 7,780        | 2,943             |
| Change in fair value reserve for the period | -          | -          | -                | -                | -            | -                 |
| Total other comprehensive income            | -          | -          | -                | -                | -            | -                 |
| Comprehensive income for the period         | 7,446      | 2,496      | 7,474            | 2,637            | 7,780        | 2,943             |

## Condensed balance sheet of the parent company

| (SEK m)                                    | 2026/06/30    | 2025/06/30    | 2025/12/31    |
|--------------------------------------------|---------------|---------------|---------------|
| <b>Assets</b>                              |               |               |               |
| Financial assets                           | 15,231        | 15,657        | 15,685        |
| Long-term receivables from Group companies | 9,000         | 9,700         | 8,200         |
| Current receivables from Group companies   | 1,828         | -             | 1,670         |
| Other current receivables                  | 2,518         | 29            | 15            |
| Cash and bank                              | -             | -             | -             |
| <b>Total assets</b>                        | <b>28,577</b> | <b>25,386</b> | <b>25,570</b> |
| <b>Equity and liabilities</b>              |               |               |               |
| Equity                                     | 15,824        | 11,295        | 11,611        |
| Interest-bearing long-term liabilities     | 9,700         | 10,000        | 9,950         |
| Non-interest-bearing long-term liabilities | -             | -             | -             |
| Interest-bearing current liabilities       | 3,050         | 4,047         | 4,000         |
| Non-interest-bearing current liabilities   | 3             | 44            | 9             |
| <b>Equity and liabilities</b>              | <b>28,577</b> | <b>25,386</b> | <b>25,570</b> |

## Condensed statement of changes in equity of the parent company

| (SEK m)                                   | 2026/06/30 | 2025/06/30 | 2025/12/31 |
|-------------------------------------------|------------|------------|------------|
| Amount at beginning of year               | 11,611     | 11,599     | 11,599     |
| Total comprehensive income for the period | 7,474      | 2,637      | 2,943      |
| Issued call options                       | -          | -          | -          |
| Exercise of call options                  | -          | -          | -          |
| Own shares repurchase                     | -          | -          | 9          |
| Dividends to shareholders                 | -3,261     | -2,941     | -2,940     |
| Amount at end of year                     | 15,824     | 11,295     | 11,611     |

## Change in consolidated interest-bearing net debt

| SEK m                                | 2025/12/31 | Change in cash | Change in loans | Other changes | 2026/06/30 |
|--------------------------------------|------------|----------------|-----------------|---------------|------------|
| Interest-bearing receivables         | 75         |                |                 | -4            | 71         |
| Short-term Investments               | 0          |                |                 | 2,501         | 2,501      |
| Swap                                 | 133        |                |                 | -166          | -33        |
| Cash                                 | 2,590      | -351           |                 | 82            | 2,321      |
| Pension provisions                   | -280       |                |                 | -7            | -287       |
| Lease liabilities long-term          | -1,300     |                |                 | 102           | -1,198     |
| Long-term liabilities                | -11,500    |                |                 | -1,849        | -13,349    |
| Utilised bank overdraft facilities   | -42        | -26            |                 |               | -68        |
| Lease liabilities short-term         | -471       |                |                 | 21            | -450       |
| Interest-bearing current liabilities | -5,956     |                | 2,000           | 519           | -3,432     |
| Interest-bearing net debt            | -16,751    | -377           | 2,000           | 1,199         | -13,929    |

## Credit maturity structure

| SEK m                | MTN    | Certificate | Bank/RCF | Other liabilities | Additional purchase price | Total  | %    | Undrawn bank facilities |
|----------------------|--------|-------------|----------|-------------------|---------------------------|--------|------|-------------------------|
| Overdraft facilities |        |             | -        | 79                |                           | 79     | 0%   | 400                     |
| 0-1 year             | 3,150  | 500         | 244      | 80                | 85                        | 4,059  | 19%  | 3,656                   |
| 1-2 year             | 2,150  |             |          | 172               | 197                       | 2,519  | 24%  |                         |
| 2-3 year             | 2,700  |             |          | 45                | 55                        | 2,800  | 10%  |                         |
| 3-4 year             | 2,000  |             |          | 7                 |                           | 2,007  | 14%  | 3,175                   |
| 4-5 year             | 1,750  |             | -        | -                 |                           | 1,750  | 13%  | 2,644                   |
| >5 years             | 500    |             | 3,109    | 31                |                           | 3,640  | 20%  | -                       |
|                      | 12,250 | 500         | 3,353    | 414               | 337                       | 16,854 | 100% | 9,875                   |
| Undrawn MTN          | 7,750  |             |          |                   |                           |        |      |                         |
| Frame MTN            | 20,000 |             |          |                   |                           |        |      |                         |

## Five-year overview

| SEK m                                               | Jul-Jun 2025/2026 | 2025   | 2024   | 2023   | 2022   |
|-----------------------------------------------------|-------------------|--------|--------|--------|--------|
| Net sales, SEK m                                    | 28,126            | 28,145 | 25,886 | 25,550 | 22,611 |
| Operating profit, SEK m                             | 3,803             | 3,648  | 3,415  | 3,599  | 3,246  |
| Income from interest in associated companies, SEK m | 4,409             | 3,187  | 3,917  | 3,505  | 1,551  |
| Income from portfolio management, SEK m             | -35               | -34    | -33    | -31    | -30    |
| Profit after finance items, SEK m                   | 7,626             | 5,746  | 7,005  | 6,645  | 4,833  |
| Earnings per share, SEK                             | 10.44             | 7.69   | 9.65   | 9.22   | 6.51   |
| Return on equity, %                                 | 12.0              | 11.0   | 15.0   | 15.0   | 12.0   |
| Return on total capital, %                          | 11.0              | 10.0   | 12.0   | 12.2   | 8.9    |
| Adjusted equity ratio, %                            | 79                | 81     | 83     | 83     | 80     |
| Net debt/equity ratio, %                            | 12.9              | 14.8   | 13.6   | 12.5   | 16.4   |



## Note 1 Segment reporting:

### Development by business area 1 Jan 2026 – 30 June 2026

| SEK m                            | Industrial operations |        |                 |            |                   |                 |        |       | Portfolio management | Total  |
|----------------------------------|-----------------------|--------|-----------------|------------|-------------------|-----------------|--------|-------|----------------------|--------|
|                                  | Bemsiq Group          | Caljan | Hultafors Group | Innovalift | Latour Industries | Nord-Lock Group | Swegon | Other |                      |        |
| SALES                            |                       |        |                 |            |                   |                 |        |       |                      |        |
| External sales                   | 1,120                 | 846    | 3,334           | 1,646      | 987               | 1,146           | 4,882  |       |                      | 13,961 |
| Internal sales                   | 10                    |        |                 |            |                   |                 |        | -10   |                      | -      |
| Cost of goods sold               | -543                  | -590   | -1,848          | -1,077     | -693              | -491            | -3,138 | 10    |                      | -8,370 |
| RESULT                           |                       |        |                 |            |                   |                 |        |       |                      |        |
| Operating profit                 | 242                   | 80     | 498             | 169        | 94                | 325             | 438    | -70   |                      | 1,776  |
| Income from portfolio management |                       |        |                 |            |                   |                 |        |       | 2,780                | 2,780  |
| Financial income                 |                       |        |                 |            |                   |                 |        |       |                      | 190    |
| Finance expenses                 |                       |        |                 |            |                   |                 |        |       |                      | -322   |
| Taxes                            |                       |        |                 |            |                   |                 |        |       |                      | -390   |
| Profit/loss for the period       |                       |        |                 |            |                   |                 |        |       |                      | 4,034  |
| OTHER INFORMATION                |                       |        |                 |            |                   |                 |        |       |                      |        |
| Investments in:                  |                       |        |                 |            |                   |                 |        |       |                      |        |
| property, plant and equipment    | 7                     | 15     | 17              | 20         | 13                | 6               | 97     | -     |                      | 175    |
| intangible assets                | 68                    | 186    | 2               | 9          | 168               | -               | 427    |       |                      | 860    |
| Depreciation/amortisation        | 13                    | 17     | 48              | 21         | 18                | 26              | 67     | 227   |                      | 437    |

### Development by business area 1 Jan 2025 – 30 June 2025

| SEK m                            | Industrial operations |        |                 |            |                   |                 |        |       | Portfolio management | Total  |
|----------------------------------|-----------------------|--------|-----------------|------------|-------------------|-----------------|--------|-------|----------------------|--------|
|                                  | Bemsiq Group          | Caljan | Hultafors Group | Innovalift | Latour Industries | Nord-Lock Group | Swegon | Other |                      |        |
| SALES                            |                       |        |                 |            |                   |                 |        |       |                      |        |
| External sales                   | 1,099                 | 741    | 3,329           | 1,668      | 925               | 1,038           | 5,071  | 109   |                      | 13,980 |
| Internal sales                   | 9                     |        |                 |            | 1                 |                 |        | -10   |                      | -      |
| Cost of goods sold               | -530                  | -502   | -1,907          | -1,112     | -651              | -444            | -3,232 | -67   |                      | -8,445 |
| RESULT                           |                       |        |                 |            |                   |                 |        |       |                      |        |
| Operating profit                 | 239                   | 119    | 432             | 178        | 74                | 279             | 527    | -227  |                      | 1,621  |
| Income from portfolio management |                       |        |                 |            |                   |                 |        |       | 1,559                | 1,559  |
| Financial income                 |                       |        |                 |            |                   |                 |        |       |                      | 30     |
| Finance expenses                 |                       |        |                 |            |                   |                 |        |       |                      | -666   |
| Taxes                            |                       |        |                 |            |                   |                 |        |       |                      | -254   |
| Profit/loss for the period       |                       |        |                 |            |                   |                 |        |       |                      | 2,290  |
| OTHER INFORMATION                |                       |        |                 |            |                   |                 |        |       |                      |        |
| Investments in:                  |                       |        |                 |            |                   |                 |        |       |                      |        |
| property, plant and equipment    | 8                     | 8      | 20              | 37         | 106               | 22              | 159    | -     |                      | 360    |
| intangible assets                | 12                    | 12     | 379             | 1,385      | 31                | 2               | 862    |       |                      | 2,683  |
| Depreciation/amortisation        | 12                    | 19     | 49              | 19         | 19                | 29              | 67     | 207   |                      | 421    |

## Note 2 Business combinations

|                                          |                         |             |                   |              | Contributed |      |                  | Proforma full year |                     |        |                              |
|------------------------------------------|-------------------------|-------------|-------------------|--------------|-------------|------|------------------|--------------------|---------------------|--------|------------------------------|
| Transfer date                            |                         | Country     | Business area     | Share        | Sales       | EBIT | No. of employees | Sales              | EBIT                |        |                              |
| 2 January 2026                           | Alstor AB               | Sweden      | Latour Industries | 100%         | 110         | 15   | 36               | 110                | 15                  |        |                              |
| 2 January 2026                           | Scandinavian Sealing AB | Sweden      | Latour Industries | 100%         | 1           | -    | 3                | 1                  |                     |        |                              |
| 1 April 2026                             | Western Airconditioning | Netherlands | Swegon            | 100%         | 37          | 4    | 19               | 68                 | 3                   |        |                              |
| 1 June 2026                              | WyCo Services LLC       | USA         | Caljan            | 100%         | 16          | 2    | 61               | 93                 | 20                  |        |                              |
| 1 June 2026                              | cThings Ltd             | UK          | Bemsiq            | 100%         | 2           | 1    | 6                | 17                 | 7                   |        |                              |
| 23 June 2026                             | LaminAir AG             | Switzerland | Swegon            | 100%         | -           | -    | 10               | 60                 | 15                  |        |                              |
| 23 June 2026                             | Del av Dantherm DK      | Denmark     | Swegon            | N/A          | -           | -    | 12               | 67                 | 12                  |        |                              |
| Assets and liabilities in acq. companies |                         |             | Alstor            | Scand. Seal. | West. Air.  | WyCo | cThings          | LaminAir           | Part of Dantherm DK | Others | Consolidated carrying amount |
| Intangible fixed assets                  |                         |             |                   |              | 8           |      |                  |                    |                     |        | -                            |
| Property plant and equipment             |                         | 1           | 2                 | 3            | 17          | 2    |                  |                    |                     |        | 25                           |
| Inventories                              |                         | 40          | 1                 | 6            | -           | 1    | 4                |                    |                     |        | 52                           |
| Accounts receivable                      |                         | 16          | 3                 | 19           | 27          | 5    | 15               | 25                 |                     |        | 110                          |
| Other receivables                        |                         | 1           | -                 | 4            | 17          | 1    |                  |                    |                     |        | 23                           |
| Cash                                     |                         | 12          | 5                 | 17           | 30          | 23   | 67               |                    |                     |        | 154                          |
| Non-current liabilities                  |                         | -5          | -                 | -1           | -5          | -1   | -1               |                    |                     |        | -13                          |
| Current liabilities                      |                         | -21         | -2                | -27          | -31         | -8   | -16              |                    |                     |        | -105                         |
| Net identifiable assets and liabilities  |                         | 44          | 9                 | 21           | 55          | 28   | 70               | 27                 |                     |        | 254                          |
| Group goodwill                           |                         | 141         | 27                | 61           | 176         | 58   | 154              | 217                |                     |        | 834                          |
| Total purchase price                     |                         | 185         | 36                | 82           | 232         | 85   | 224              | 238                |                     |        | 1,082                        |
| Additional purchase price                |                         | -           | -10               | -4           | -35         | -26  | -35              |                    |                     |        | -110                         |
| Cash settlement purchase price           |                         | 185         | 26                | 78           | 197         | 59   | 189              | 238                |                     |        | 972                          |
| Acquisition of non-cash items            |                         |             |                   |              |             |      |                  |                    |                     |        |                              |
| Acquired cash                            |                         | -12         | -5                | -17          | -30         | -23  | -67              |                    |                     |        | -154                         |
| Effect of Group cash                     |                         | 177         | 21                | 61           | 167         | 36   | 122              | 238                |                     |        | 822                          |

The acquisitions have been made with the aim of strengthening and developing the Latour Group's existing operations.

Goodwill is attributable to the earning capacity and synergies that will be created when manufacturing and sales organisations are merged with existing operations. The acquisition cost calculations are still preliminary and may change if new information becomes available. The acquisition of Dantherm represents an asset acquisition of Dantherm's residential ventilation operations.

Transaction costs for acquisitions made during the period amount to SEK 41 m. Estimated earn-outs of SEK 110 m have been recognised. Their book values reflect an estimated probability-weighted outcome. The final outcome, based on earnings performance in the coming years, may be a slightly higher or lower amount.

## Note 3 Disposal of subsidiaries

The Dutch company UltimAir B.V. and its subsidiary VentiDirect B.V. with 17 employees and an annual turnover of SEK 103 m was sold in March. This yielded a positive earnings impact of SEK 10 m. Other disposals did not have any material impact on the Group.

| SEK m                                   | UltimAir | Total |
|-----------------------------------------|----------|-------|
| Intangible assets                       | 11       | 11    |
| Property, plant and equipment (PPE)     | 6        | 6     |
| Inventory                               | 12       | 12    |
| Accounts receivable / Trade receivables | 13       | 13    |
| Other receivables                       | 2        | 2     |
| Cash and cash equivalents               | 5        | 5     |
| Current liabilities                     | -18      | -18   |
| Profit reported in the income statement | -2       | -2    |
| Gain on sale of subsidiary              | 10       | 10    |
| Consideration received                  | 39       | 39    |
| Cash in disposed entity                 | -5       | -5    |
| Impact on the Group's cash position     | 34       | 34    |

## Note 4 Information regarding financial assets and liabilities

### Classification of financial instruments GROUP 30 June 2026

|                                                        | Available-for-sales<br>financial assets | Fair value through<br>profit and loss | Amortised cost | Total carrying<br>amount |
|--------------------------------------------------------|-----------------------------------------|---------------------------------------|----------------|--------------------------|
| <b>FINANCIAL ASSETS</b>                                |                                         |                                       |                |                          |
| Listed shares, management                              | 0 <sup>1</sup>                          |                                       |                | 0                        |
| Other long-term securities holdings                    |                                         | 117 <sup>3</sup>                      |                | 117                      |
| Other long-term receivables                            |                                         |                                       | 87             | 87                       |
| Unrealised gains, currency derivatives                 | 8                                       |                                       |                | 8                        |
| Call option                                            |                                         | 21 <sup>3</sup>                       |                | 21                       |
| Other current receivables                              |                                         |                                       | 6,309          | 6,309                    |
| Cash                                                   |                                         |                                       | 2,321          | 2,321                    |
| <b>Total</b>                                           | <b>8</b>                                | <b>138</b>                            | <b>11,218</b>  | <b>11,364</b>            |
| <b>FINANCIAL LIABILITIES</b>                           |                                         |                                       |                |                          |
| Long-term loans                                        |                                         |                                       | 12,852         | 12,852                   |
| Additional purchase price                              |                                         | 336 <sup>3</sup>                      |                | 336                      |
| Written put/call option over non-controlling interests |                                         | 75 <sup>3</sup>                       |                | 75                       |
| Bank overdraft facilities                              |                                         |                                       | 66             | 66                       |
| Current loans                                          |                                         |                                       | 3,346          | 3,346                    |
| Other current liabilities                              |                                         |                                       | 3,802          | 3,802                    |
| Unrealised gains, currency derivatives                 | 0 <sup>2</sup>                          |                                       |                | 0                        |
| <b>Total</b>                                           | <b>-</b>                                | <b>411</b>                            | <b>20,066</b>  | <b>20,477</b>            |

<sup>1</sup>Level 1 – valued at fair value based on quoted prices on an active market for identical assets.

<sup>2</sup>Level 2 – valued at fair value based on other observable inputs for assets and liabilities than quoted price included in level 1.

<sup>3</sup>Level 3 – valued at fair value based on inputs for assets and liabilities unobservable to the market.

The basis of fair value for listed financial assets is the quoted market price at the balance sheet date. The basis of fair value for unlisted financial assets is determined using valuation techniques, such as recent transactions, the price of comparable instruments or discounted cash flows.

Hedging instruments consist of forward exchange contracts and interest rate and currency swaps and are included in level 2. Valuation at fair value of forward exchange contracts is based on levels established by the bank on an active market.

The fair values of accounts receivable and other receivables, other current receivables, cash and other liquid funds, accounts payable and other liabilities, and long-term liabilities are estimated as being the same as their carrying amounts. The market interest rate for the interest-bearing long-term liabilities is not expected to deviate significantly from the discount rate. The carrying amounts are therefore assumed in essence to approximate their fair values.

The Group's valuation process is carried out by the Group finance and treasury department where a team works with valuation of the financial assets and liabilities held by the Group.

## Note 5 Breakdown of revenues

### Revenue by category GROUP 30 June 2026

|                                     | Industrial operations |        |                 |            |                   |           |        |        |
|-------------------------------------|-----------------------|--------|-----------------|------------|-------------------|-----------|--------|--------|
|                                     | Bemsiq Group          | Caljan | Hultafors Group | Innovalift | Latour Industries | Nord-Lock | Swegon | Total  |
| <b>Net sales</b>                    |                       |        |                 |            |                   |           |        |        |
| <i>Geographical areas:</i>          |                       |        |                 |            |                   |           |        |        |
| Sweden                              | 106                   | 1      | 697             | 74         | 363               | 50        | 877    | 2,168  |
| Nordics, excl. Sweden               | 116                   | 2      | 603             | 147        | 166               | 38        | 508    | 1,580  |
| Germany                             | 155                   | 156    | 292             | 74         | 72                | 152       | 617    | 1,518  |
| Great Britain                       | 17                    | 157    | 149             | 222        | 17                | 67        | 573    | 1,202  |
| Rest of Europe                      | 337                   | 260    | 1,071           | 905        | 93                | 216       | 1,796  | 4,678  |
| USA                                 | 168                   | 262    | 464             | 2          | 201               | 269       | 336    | 1,702  |
| Other markets                       | 221                   | 8      | 58              | 222        | 75                | 354       | 175    | 1,113  |
|                                     | 1,120                 | 846    | 3,334           | 1,646      | 987               | 1,146     | 4,882  | 13,961 |
| <i>Revenue type:</i>                |                       |        |                 |            |                   |           |        |        |
| Revenue from goods                  | 1,090                 | 705    | 3,334           | 1,493      | 801               | 1,146     | 4,369  | 12,938 |
| Revenue from services               | 30                    | 141    | -               | 153        | 186               | -         | 513    | 1,023  |
|                                     | 1,120                 | 846    | 3,334           | 1,646      | 987               | 1,146     | 4,882  | 13,961 |
| <i>Sales channels:</i>              |                       |        |                 |            |                   |           |        |        |
| Goods sold directly to customers    | 671                   | 846    | 659             | 379        | 903               | 946       | 3,136  | 7,540  |
| Sold through intermediaries         | 449                   | -      | 2,675           | 1,267      | 84                | 200       | 1,746  | 6,421  |
|                                     | 1,120                 | 846    | 3,334           | 1,646      | 987               | 1,146     | 4,882  | 13,961 |
| <i>Time of revenue reporting:</i>   |                       |        |                 |            |                   |           |        |        |
| Revenue reported at a point in time | 1,106                 | 842    | 3,225           | 1,557      | 946               | 1,146     | 4,145  | 12,967 |
| Revenue reported over time          | 14                    | 4      | 109             | 89         | 41                | -         | 737    | 994    |
|                                     | 1,120                 | 846    | 3,334           | 1,646      | 987               | 1,146     | 4,882  | 13,961 |

### GROUP 30 June 2025

|                                     | Industrial operations |        |                 |            |                   |           |        |        |
|-------------------------------------|-----------------------|--------|-----------------|------------|-------------------|-----------|--------|--------|
|                                     | Bemsiq Group          | Caljan | Hultafors Group | Innovalift | Latour Industries | Nord-Lock | Swegon | Total  |
| <b>Net sales</b>                    |                       |        |                 |            |                   |           |        |        |
| <i>Geographics areas:</i>           |                       |        |                 |            |                   |           |        |        |
| Sweden                              | 128                   | 13     | 635             | 64         | 282               | 47        | 821    | 1,990  |
| Nordics, excl. Sweden               | 116                   | 19     | 594             | 152        | 195               | 34        | 580    | 1,690  |
| Germany                             | 144                   | 143    | 301             | 74         | 75                | 158       | 760    | 1,655  |
| Great Britain                       | 19                    | 140    | 146             | 204        | 21                | 36        | 651    | 1,217  |
| Rest of Europe                      | 311                   | 158    | 1,085           | 930        | 83                | 179       | 1,825  | 4,571  |
| USA                                 | 151                   | 199    | 504             | 4          | 169               | 269       | 288    | 1,584  |
| Other markets                       | 230                   | 69     | 64              | 240        | 100               | 315       | 146    | 1,164  |
|                                     | 1,099                 | 741    | 3,329           | 1,668      | 925               | 1,038     | 5,071  | 13,871 |
| <i>Revenue type:</i>                |                       |        |                 |            |                   |           |        |        |
| Revenue from goods                  | 1,067                 | 589    | 3,329           | 1,522      | 718               | 1,038     | 4,538  | 12,801 |
| Revenue from services               | 32                    | 152    | -               | 146        | 207               | -         | 533    | 1,070  |
|                                     | 1,099                 | 741    | 3,329           | 1,668      | 925               | 1,038     | 5,071  | 13,871 |
| <i>Sales channels:</i>              |                       |        |                 |            |                   |           |        |        |
| Goods sold directly to customers    | 657                   | 741    | 784             | 367        | 917               | 840       | 2,999  | 7,305  |
| Sold through intermediaries         | 442                   | -      | 2,545           | 1,301      | 8                 | 198       | 2,072  | 6,566  |
|                                     | 1,099                 | 741    | 3,329           | 1,668      | 925               | 1,038     | 5,071  | 13,871 |
| <i>Time of revenue reporting:</i>   |                       |        |                 |            |                   |           |        |        |
| Revenue reported at a point in time | 1,099                 | 741    | 3,208           | 1,574      | 878               | 1,038     | 4,744  | 13,282 |
| Revenue reported over time          | -                     | -      | 121             | 94         | 47                | -         | 327    | 589    |
|                                     | 1,099                 | 741    | 3,329           | 1,668      | 925               | 1,038     | 5,071  | 13,871 |

## Information by quarter

| SEK m                                         | 2026    |         |           | 2025    |         |         |         | 2024      |         |         |         |         |
|-----------------------------------------------|---------|---------|-----------|---------|---------|---------|---------|-----------|---------|---------|---------|---------|
|                                               | Q2      | Q1      | Full-year | Q4      | Q3      | Q2      | Q1      | Full-year | Q4      | Q3      | Q2      | Q1      |
| <b>INCOME STATEMENT</b>                       |         |         |           |         |         |         |         |           |         |         |         |         |
| Net sales                                     | 7,225   | 6,735   | 28,145    | 7,415   | 6,750   | 7,095   | 6,884   | 25,886    | 7,015   | 6,228   | 6,522   | 6,122   |
| Cost of goods sold                            | -4,350  | -4,019  | -15,690   | -4,410  | -4,111  | -4,326  | -4,118  | -15,690   | -4,303  | -3,770  | -3,921  | -3,697  |
| Gross profit                                  | 2,875   | 2,716   | 11,179    | 3,005   | 2,639   | 2,769   | 2,766   | 10,196    | 2,712   | 2,458   | 2,601   | 2,425   |
| Costs etc. for the operation                  | -1,937  | -1,878  | -7,531    | -1,868  | -1,749  | -1,977  | -1,937  | -6,781    | -1,768  | -1,745  | -1,669  | -1,599  |
| Operating profit                              | 938     | 838     | 3,648     | 1,137   | 890     | 792     | 829     | 3,415     | 944     | 713     | 932     | 826     |
| Total portfolio management                    | 3,036   | -256    | 3,153     | 1,068   | 526     | 1,020   | 539     | 3,884     | 726     | 825     | 1,016   | 1,317   |
| Profit before financial items                 | 3,974   | 582     | 6,801     | 2,205   | 1,416   | 1,812   | 1,368   | 7,299     | 1,670   | 1,538   | 1,948   | 2,143   |
| Net financial items                           | -117    | -15     | -1,055    | -225    | -194    | -214    | -422    | -294      | 20      | -231    | -94     | 11      |
| Income after financial items                  | 3,857   | 567     | 5,746     | 1,980   | 1,222   | 1,598   | 946     | 7,005     | 1,690   | 1,307   | 1,854   | 2,154   |
| Taxes                                         | -206    | -184    | -799      | -379    | -166    | -120    | -134    | -805      | -226    | -222    | -197    | -160    |
| Profit/loss for the period                    | 3,651   | 383     | 4,947     | 1,611   | 1,056   | 1,478   | 812     | 6,200     | 1,464   | 1,085   | 1,657   | 1,994   |
| <b>KEY RATIOS</b>                             |         |         |           |         |         |         |         |           |         |         |         |         |
| Earnings per share, SEK                       | 5.70    | 0.59    | 7.73      | 2.54    | 1.67    | 2.30    | 1.25    | 9.65      | 2.29    | 1.68    | 2.57    | 3.11    |
| Cash flow for (-used in) the period           | 1,970   | 179     | -133      | 643     | -107    | -669    | -921    | 618       | 1,055   | 283     | -665    | -55     |
| Adjusted equity ratio, %                      | 79      | 79      | 81        | 81      | 79      | 79      | 80      | 83        | 83      | 83      | 83      | 83      |
| Adjusted equity                               | 93,865  | 92,886  | 99,978    | 99,978  | 96,965  | 95,008  | 98,710  | 101,745   | 101,745 | 102,832 | 94,116  | 96,165  |
| Net asset value                               | 129,648 | 129,820 | 137,928   | 137,928 | 133,959 | 132,123 | 136,041 | 137,687   | 137,687 | 138,084 | 126,346 | 130,240 |
| Net asset value per share, SEK                | 203     | 203     | 216       | 216     | 210     | 207     | 213     | 215       | 215     | 216     | 198     | 204     |
| Listed share price, SEK                       | 193     | 201     | 225       | 225     | 223     | 249     | 272     | 276       | 276     | 317     | 286     | 282     |
| <b>NET SALES</b>                              |         |         |           |         |         |         |         |           |         |         |         |         |
| Bemsiq Group                                  | 580     | 550     | 2,136     | 513     | 515     | 554     | 554     | 1,956     | 471     | 490     | 498     | 498     |
| Caljan                                        | 466     | 380     | 1,542     | 455     | 345     | 450     | 291     | 1,441     | 356     | 395     | 374     | 315     |
| Hultafors Group                               | 1,653   | 1,680   | 6,719     | 1,793   | 1,597   | 1,597   | 1,731   | 6,788     | 1,893   | 1,565   | 1,685   | 1,645   |
| Innovalift                                    | 864     | 782     | 3,436     | 955     | 812     | 867     | 802     | 2,538     | 696     | 599     | 643     | 601     |
| Latour Industries                             | 507     | 480     | 1,753     | 420     | 407     | 467     | 459     | 1,654     | 420     | 379     | 432     | 423     |
| Nord-Lock Group                               | 580     | 566     | 2,091     | 545     | 508     | 527     | 511     | 1,940     | 514     | 460     | 485     | 481     |
| Swegon                                        | 2,580   | 2,302   | 10,272    | 2,695   | 2,506   | 2,588   | 2,483   | 9,335     | 2,610   | 2,283   | 2,338   | 2,104   |
| Other companies and eliminations <sup>1</sup> | -5      | -5      | 196       | 39      | 60      | 45      | 53      | 234       | 54      | 57      | 67      | 55      |
|                                               | 7,225   | 6,735   | 28,145    | 7,415   | 6,750   | 7,095   | 6,884   | 25,886    | 7,014   | 6,228   | 6,522   | 6,122   |
| <b>OPERATING PROFIT</b>                       |         |         |           |         |         |         |         |           |         |         |         |         |
| Bemsiq Group                                  | 124     | 121     | 445       | 94      | 110     | 120     | 120     | 428       | 85      | 121     | 108     | 114     |
| Caljan                                        | 42      | 63      | 278       | 109     | 46      | 86      | 35      | 175       | 36      | 62      | 48      | 29      |
| Hultafors Group                               | 252     | 250     | 978       | 301     | 214     | 205     | 245     | 1,076     | 333     | 227     | 267     | 249     |
| Innovalift                                    | 98      | 70      | 420       | 132     | 109     | 102     | 77      | 270       | 83      | 72      | 62      | 53      |
| Latour Industries                             | 52      | 46      | 154       | 34      | 46      | 42      | 32      | 155       | 51      | 25      | 37      | 42      |
| Nord-Lock Group                               | 162     | 166     | 560       | 139     | 130     | 157     | 131     | 482       | 136     | 111     | 116     | 119     |
| Swegon                                        | 269     | 170     | 1,113     | 307     | 280     | 282     | 244     | 1,131     | 266     | 314     | 300     | 252     |
|                                               | 999     | 886     | 3,948     | 1,116   | 935     | 994     | 884     | 3,717     | 990     | 932     | 938     | 858     |
| Gain/loss from sale/purchase of business      | -43     | 3       | -177      | 40      | -19     | -26     | -42     | -212      | -25     | -196    | 18      | -9      |
| Other companies and items <sup>1</sup>        | -25     | -64     | -169      | -35     | -35     | -187    | -23     | -116      | -30     | -28     | -29     | -30     |
|                                               | 931     | 825     | 3,602     | 1,121   | 881     | 781     | 819     | 3,389     | 935     | 708     | 927     | 819     |
| <b>OPERATING MARGIN (%)</b>                   |         |         |           |         |         |         |         |           |         |         |         |         |
| Bemsiq Group                                  | 21.3    | 22.0    | 20.8      | 18.4    | 21.4    | 21.6    | 21.7    | 21.9      | 18.2    | 24.7    | 21.8    | 22.8    |
| Caljan                                        | 9.1     | 16.5    | 18.0      | 23.9    | 13.3    | 19.0    | 12.7    | 12.1      | 10.0    | 15.7    | 12.8    | 9.3     |
| Hultafors Group                               | 15.2    | 14.9    | 14.6      | 16.8    | 13.4    | 12.9    | 14.9    | 15.9      | 17.6    | 14.5    | 15.8    | 15.1    |
| Innovalift                                    | 11.4    | 9.0     | 12.2      | 13.8    | 13.4    | 11.7    | 9.6     | 10.6      | 11.9    | 12.1    | 9.6     | 8.8     |
| Latour Industries                             | 10.3    | 9.6     | 8.8       | 8.1     | 11.4    | 9.0     | 7.0     | 9.4       | 12.1    | 6.7     | 8.6     | 9.9     |
| Nord-Lock Group                               | 28.0    | 29.4    | 26.8      | 25.5    | 25.5    | 29.8    | 26.3    | 24.9      | 26.5    | 24.1    | 24.0    | 24.8    |
| Swegon                                        | 10.4    | 7.4     | 10.8      | 11.4    | 11.2    | 10.9    | 9.8     | 12.1      | 10.2    | 13.7    | 12.8    | 12.0    |
|                                               | 13.8    | 13.2    | 14.0      | 15.0    | 13.9    | 14.1    | 13.1    | 14.3      | 14.1    | 14.9    | 14.4    | 14.0    |

<sup>1</sup> Includes, among other items, divested businesses within Latour Industries

## Definitions of key ratios

### **EBITDA**

Earnings before interest, taxes, depreciation of property, plant and equipment and amortisation of acquisition-related intangible assets, acquisition-related costs and income, and items impacting comparability.

### **EBITA**

Earnings before interest, taxes and amortisation of acquisition-related intangible assets, acquisition-related costs and income, and items impacting comparability.

### **EBITA %**

EBITA in relation to net sales.

### **EBIT**

Earnings before financial items and taxes.

### **EBIT %**

EBIT in relation to net sales.

### **Adjusted EBIT**

EBIT before acquisition-related depreciation and impairment, excluding acquisition and restructuring costs.

### **Adjusted EBIT %**

Adjusted EBIT in relation to net sales.

### **Operating capital**

Total assets less cash and cash equivalents, other interest-bearing assets and non-interest-bearing liabilities. Calculated on the average for the past 12 months.

### **Organic growth**

Change in sales revenue in comparable entities during the period, after adjustment for acquisitions, disposals and exchange rate effects.

### **Currency-driven growth**

Change in sales revenue during the period attributable to foreign exchange effects in comparable entities, after adjustment for acquisitions and disposals.

### **Growth through acquisitions/disposals**

Change in sales revenue (pro forma) during the period attributable to completed acquisitions and disposals adjusted for exchange rate effects.

### **Basic earnings per share**

Profit or loss for the period attributable to parent company shareholders divided by the average number of shares outstanding.

### **Diluted earnings per share**

Profit or loss for the period attributable to parent company shareholders divided by the average number of shares outstanding with additions for the average number of options, calculated in compliance with the requirements of IAS 33.

### **Equity ratio**

The ratio of shareholder equity to total assets.

### **Adjusted equity ratio**

The ratio of shareholder equity (including the share of surplus values in associated companies) to total assets (including those surplus values).

### **Net debt**

Interest-bearing liabilities less cash and cash equivalents and interest-bearing receivables.

### **Net debt/equity ratio**

The ratio of net debt to either adjusted equity or the market value of total assets.

### **Return on equity**

The ratio of net income booked in the income statement to average equity.

### **Return on total capital**

The ratio of profit/loss after financial items plus finance expense to average total assets.

### **Return on operating capital**

The ratio of operating profit to average operating capital.

### **Dividend yield**

Dividends as a percentage of the share purchase price.

### **EBIT multiple**

The ratio of operating profit to market value adjusted for net debt.

### **Net asset value**

The difference between the Group's assets and liabilities, when the investment portfolio (incl. associated companies) is recognised at market value and operative subsidiaries that are owned at the end of the period are recognised in an interval based on EBIT multiples for comparable listed companies in each business area.

### **Share of voting rights**

Share of voting rights is calculated after deduction for repurchased shares.

### **Share of equity**

Share of equity is calculated on total number of issued shares.

### **Other**

The amounts in tables and other charts have each been rounded off. There may therefore be minor differences in the totals due to rounding-off.

**For further information, please contact:**

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**Presentation of performance for the quarter:**

President and CEO Johan Hjertonsson will present the report together with CFO Mikael J. Albrektsson today at 10.00 a.m.

The presentation will be streamed online.

To watch the presentation and have the opportunity to ask questions, please visit our website [www.latour.se](http://www.latour.se).

**Financial dates:**

*The interim report for the period January – September 2026 will be published on 3 November 2026*

*The 2026 Year-End Report will be published on 9 February 2027*

*The interim report for January – March 2027 will be published on 29 April 2027*

*The Annual General Meeting will be held on 13 May 2027*

*The information contained in this report constitutes information which Investment AB Latour (publ) is required to disclose under the EU Market Abuse Regulation. The information was provided by the above contact persons for publication on 19 August 2026 at 8.30 CEST.*

Investment AB Latour (publ)

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