

# Fiscal Year 2007

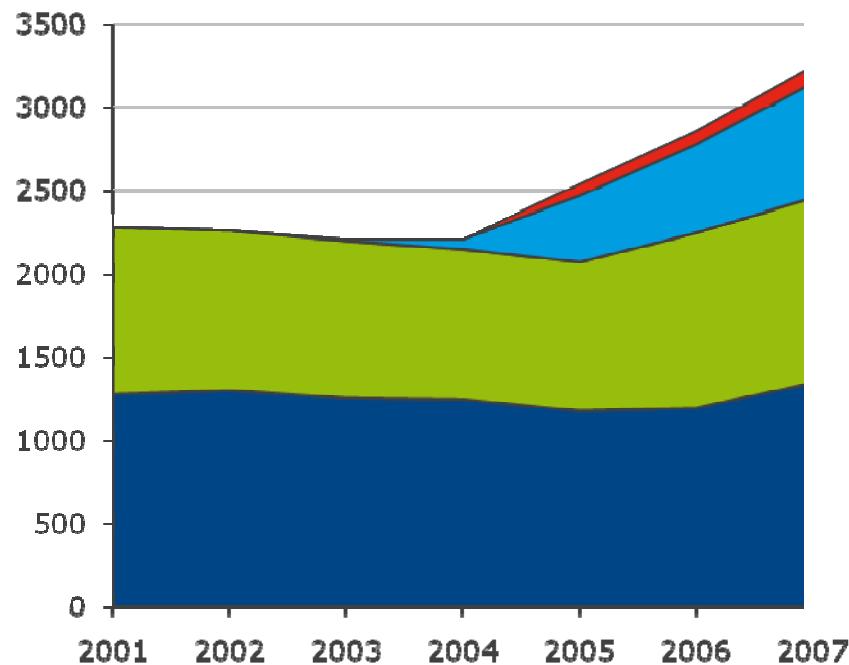
20 February 2008



## Growth ambition confirmed by 2007 performance

Revenue development in TOMRA 2001-2007

NOK million



2007 performance adjusted for one-off volumes in Germany and currency effect

- 20% revenue growth per annum
- Improved gross margin
- Moderate opex increase
- ~20% increase in EBIT per annum

This is in line with our long-term financial targets of

- >10% revenue growth per annum
- 15-25% EBIT increase

■ Collection Tech DS

■ Industrial Processing Tech

■ Materials Handling

■ Collection Tech NDS

# TOMRA focus areas in 2007

## • To-do list 2007



- Capture new orders in Germany
- Capitalize on Nordic opportunities
- Introduce new products in the US (T-63, UNO)

## Performance assessment



- Maximize commodity pricing opportunities
- Reduce logistics costs in California through more compaction
- Assess alternative waste stream opportunities
- Extend current value chain in California



- Expand into new segments and markets for Titech and CommoDaS
- Further improve Orwak performance
- Select M&A



- Reach target of 100 RVMs in Tokyo and create momentum
- Deliver 100 TRCs to Tesco and obtain additional orders
- Initiate new TRC/ARC pilots in other markets



## Financial Highlights – Profit and loss statement

<i>Figures in NOK million</i>	4Q 2007	4Q 2006	FY 2007	FY 2006
<b>Revenues</b>	948	1054	3490	3965
• Collection Technology, Deposit Solutions	503	625	1731	2429
• Material Handling	245	266	1064	1021
• Industrial Processing Technology	190	155	647	504
• Collection Technology, Non-Deposit Solutions	10	8	48	11
<b>Gross contribution</b>	352	348	1282	1433
<i>Gross margin</i>	37%	33%	37%	36%
<b>Operating expenses</b>	221	213	837	778
<b>Operating profit</b>	131	135	445	655
<i>Operating margin</i>	14%	13%	13%	17%

# Financial highlights - Balance sheet, cash flow and capital structure

Figures in NOK million

	31 Dec 2007	31 Dec 2006
<b>ASSETS</b>	2,952	3,310
• Intangible assets	702	776
• Leasing equipment	80	118
• Other fixed assets	566	633
• Inventory	529	524
• Short-term receivables	884	973
• Cash and cash equivalents	191	286
<b>LIABILITIES AND EQUITY</b>	2,952	3,310
• Equity	1,680	2,037
• Interestbearing liabilities	417	380
• Non-interestbearing liabilities	855	893

- **Cash flow from operations**

- 313 MNOK in 4Q 2007  
254 MNOK in 4Q 2006
- 526 MNOK in 2007  
344 MNOK in 2006

- **Cash flow from finance**

- 77 MNOK spent on share buy-backs in 4Q 2007, 408 MNOK in 2007
- 9.5 million shares bought back so far under current program obtained in December 2006. To be cancelled at annual general meeting in 2008
- The Board propose a dividend of NOK 0.45/share + a 15 million share buy back program



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Helping the world recycle

*Collection Technology  
Deposit Solutions*

# Collection Technology Deposit Solutions

## – Financials

<i>Figures in NOK million</i>	<b>4Q 2007</b>	<b>4Q 2006</b>	<b>FY 2007</b>	<b>FY 2006</b>
<b>Revenues</b>	503	625	1731	2429
• Nordic	206	140	611	422
• Central Europe & UK	221	378	792	1616
• US East/Canada	76	107	326	391
• Rest of the world	-	-	2	-
<b>Gross contribution in %</b>	209 42%	228 37%	754 44%	981 40%
<b>Operating expenses</b>	107	105	409	417
<b>Operating profit in %</b>	102 20%	123 20%	345 23%	564 23%

## Collection Technology - Deposit

### Overall

- Improved gross margin from 40% to 44%
- Stable competitive environment
- Solid financial performance with 20% EBIT margin

### Nordic

- Around 80% of Finnish PET race orders awarded to Tomra
- 50% revenue increase in Denmark
- Orders for implementation of Panto (lottery) received for 800 machines in Norway

### Germany

- 70% of installations from 2006 now signed up for service contracts
- 2400 new installations adding up to 17.000 total installations
- 2008 ambition of 2.000-2.500 installations
- Previous target of 30.000 machines awarded to the industry before end of 2010 remains unchanged

### US

- T-63 launched and installations started
- Negative currency effect with 15% in the fourth quarter / 9% full year

## Legislative status

Potential deposit  
markets within next  
3 years

- Western Australia
- Deposit on small bottles in Holland
- Deposit on water bottles in New York/Connecticut
- Former Eastern Europe countries

**TOMRA well positioned with leading edge technology**



**Uno**



**T-605**



**T-710**



**T-63 HCp**

Single cabinet



**T-63 HCp**

Dual cabinet



**T-83 HCp**

Single cabinet



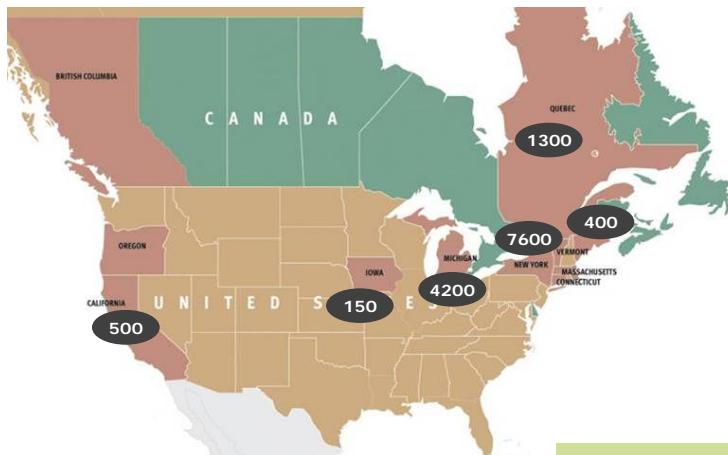
**T-83 HCp**

Dual cabinet

ALL CONTAINERS

NON-REFILLABLES

# Collection Technology – Deposit - the future scenario



Install base of >60.000 machines worldwide, of which >15.000 are older than 15 years

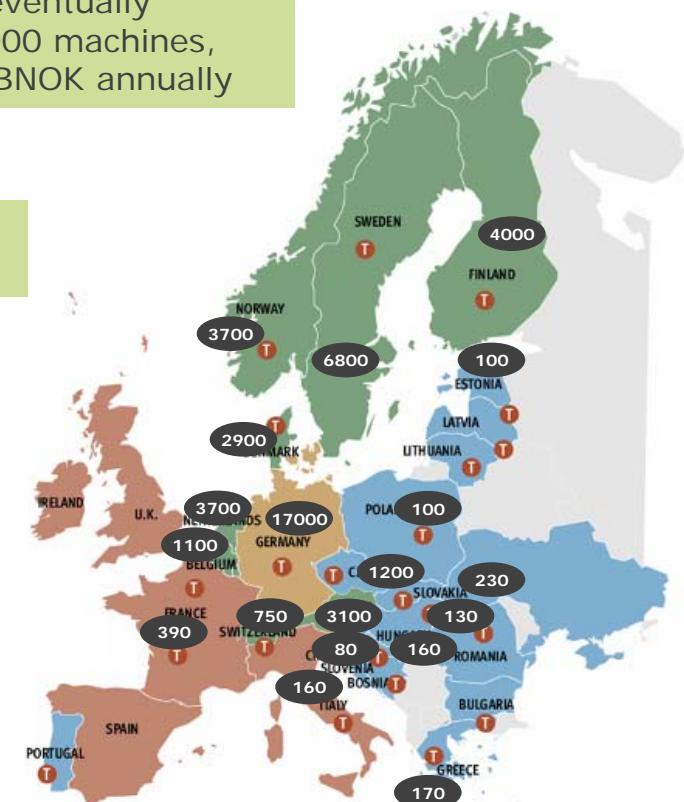
Annual replacement sales of 2.500-3.000 machines will eventually increase to 5.000-6.000 machines, value approaching 1 BNOK annually

Annual recurrent service revenue increasing from 800 MNOK to 1 BNOK

A stable base business with EBIT margin of >15% after R&D charges

Sales in relation to introduction of new legislation, with expansion of existing deposit bills on top

Number of installed TOMRA machines



## *Materials Handling*

# Materials Handling – Financials

<i>Figures in NOK million</i>	4Q 2007	4Q 2006	FY 2007	FY 2006
<b>Revenues</b>	245	266	1064	1021
• US East/Canada	103	119	463	500
• US West (California)	142	147	601	521
<b>Gross contribution in %</b>	54 22%	55 21%	220 21%	221 22%
<b>Operating expenses</b>	27	29	115	120
<b>Operating profit in %</b>	27 11%	26 10%	105 10%	101 10%

- **Currency impact**
  - Minus 15% in fourth quarter
  - Minus 9% in full year

# Materials Handling – Financials

<i>Figures in million US\$</i>	<b>4Q 2007</b>	<b>4Q 2006</b>	<b>FY 2007</b>	<b>FY 2006</b>
<b>Revenues</b>	45,0	41,5	181,5	159,2
• US East/Canada	18,9	18,6	79,0	78,0
• US West (California)	26,1	22,9	102,5	81,2
<b>Gross contribution in %</b>	9,9 22%	8,6 21%	37,5 21%	34,5 22%
<b>Operating expenses</b>	5,0	4,5	19,6	18,7
<b>Operating profit in %</b>	5,0 11%	4,1 10%	17,9 10%	15,7 10%

# Materials Handling – Highlights

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## US East/Canada

- Revenues of 18.9 MUSD, up 2%
- Unfavorable material mix impacting GM slightly negatively

## US West (California)

- Redemption rates increased by 10%, due to increase in deposit
- Current aluminum prices trending ~4% below last year, PET prices are up ~20%
- TOMRA volumes up 12%
- Orwak compactors for PET and aluminum containers are being installed for improved operational efficiency in 2008



latimes.com

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## Recycling increases

California's overall recycling rate on beverage containers was 71% for the first half of 2007, up from 65% for the first half of 2006. The goal is 80%. Some major categories of recyclable containers:

	(In billions)		
	Sold	Recycled	Rate*
Aluminum			
Jan.-June 2007	4.4	3.6	 83%
Jan.-June 2006	4.5	3.4	 77
Glass			
Jan.-June 2007	1.6	1.1	 71%
Jan.-June 2006	1.6	1.0	 65
PET plastic**			
Jan.-June 2007	3.6	2.1	 58%
Jan.-June 2006	3.3	1.6	 50

Recycling increases

December 24, 2007

\* percent of deposit beverage containers sold that are recycled  
 \*\* Polyethylene terephthalate plastic containers — water and soda bottles

Source: California Department of Conservation

PAUL DUGINSKI Los Angeles Times

## Materials Handling

- TOMRA operates Materials Handling units in the US and Canada
- A total of 300.000 tonnes per year of material is transported from collection points, handled and processed before it is sold for recycling;

Glass:	150.000 tonnes per year
Aluminum:	80.000 tonnes per year
PET:	60.000 tonnes per year
Other:	10.000 tonnes per year

- Strategic in connection with establishment of new collection infrastructures
- Single digit organic growth and EBIT margin ~10%





*Industrial Processing Technology*

# Industrial Processing Technology

## - Financials

<i>Figures in NOK million</i>	4Q 2007	4Q 2006	FY 2007	FY 2006
<b>Revenues</b>	190	155	647	504
• Nordic	14	22	78	65
• Central Europe & UK	93	67	300	262
• Rest of Europe	29	32	107	87
• US/Canada	10	13	34	31
• US West	10	-	24	-
• Rest of World	34	21	104	59
<b>Gross contribution in %</b>	89 47%	72 46%	321 50%	240 48%
<b>Operating expenses</b>	65	48	220	161
<b>Operating profit in %</b>	24 13%	24 15%	101 16%	79 16%

# Industrial Processing Technology

## RECOGNITION & SORTING

(TiTech/CommoDaS/Qvision)

- Represents 60% of business area revenue
- TiTech revenue growth of 48% per annum
- CommoDaS >100 MNOK annual revenue
- Stable price & margin levels
- Continuous investment in R&D and marketing to fuel further growth
- Solid order-book
- Qvision completed commercial installation within food industry

## COMPACTION & BALING

(Orwak/Presona)

- Improved performance in Orwak continues
  - Organic growth of 9 %
  - EBIT margin towards 10% range
- Presona still underperforming with EBIT loss
  - Goodwill & capitalized R&D written off by ~8 MNOK in the quarter
- Improved order-book in both companies compared to last year

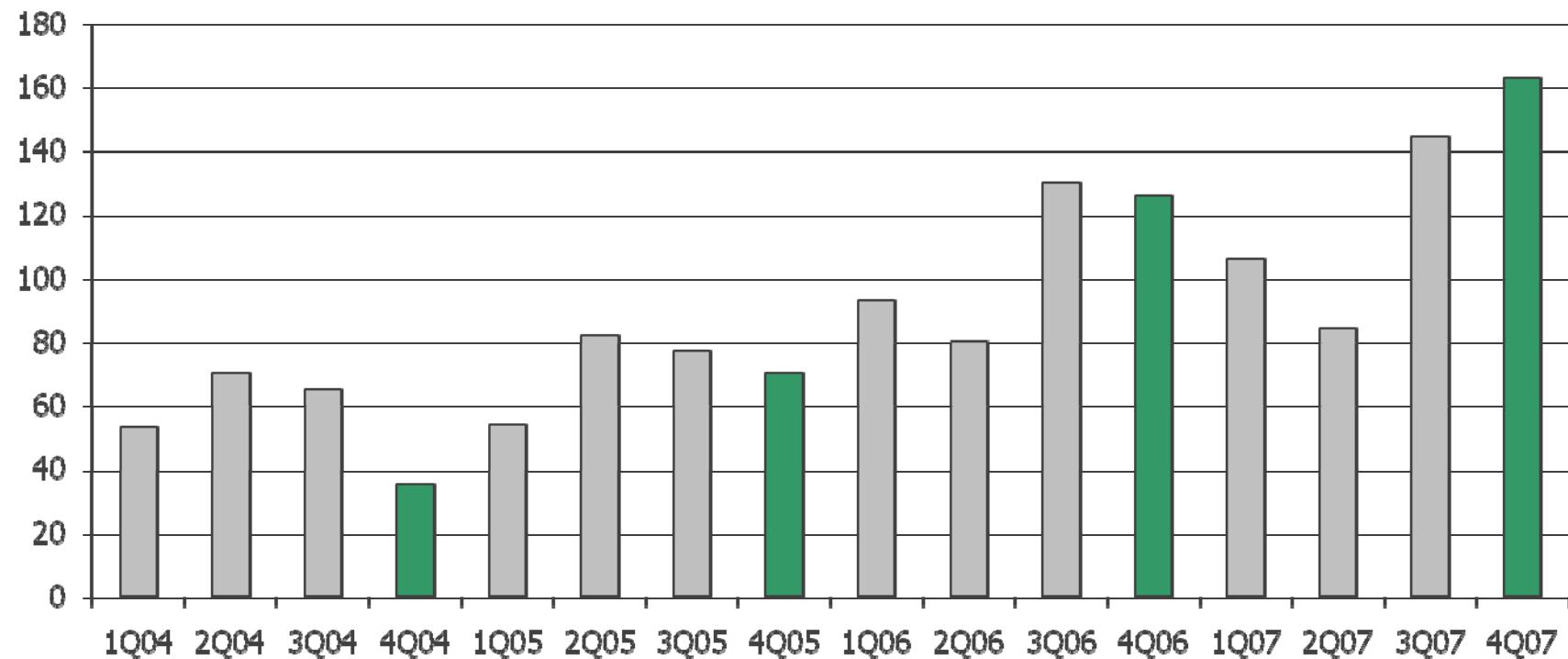
### Industrial Processing Technology in total:

- Double digit organic growth
- EBIT margin towards 20%
- Acquisitions possible

# Industrial Processing Technology - Order book

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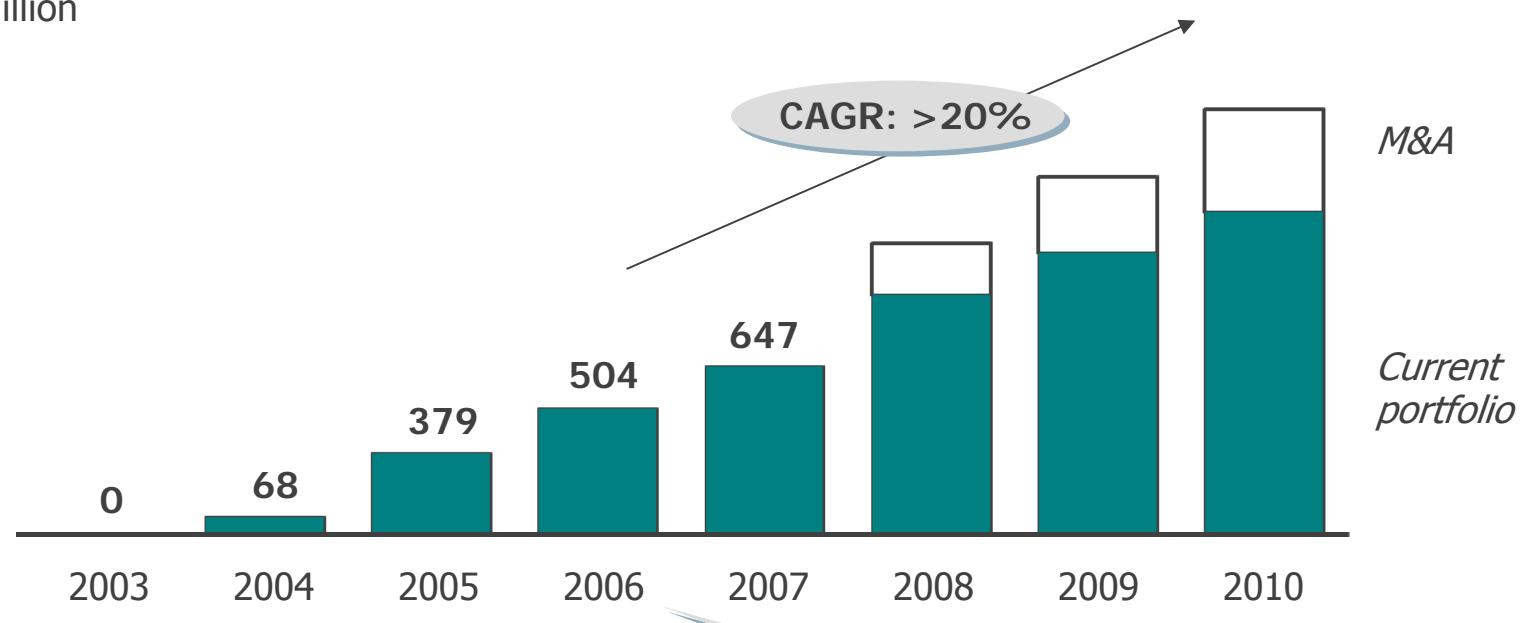
NOK million



## Improving efficiency in existing recycling processes - towards 1 BNOK in revenues

ESTIMATES

Revenue development for Industrial Processing Technology portfolio  
NOK million





## Collection Technology Non-deposit Solutions - Financials

<i>Figures in NOK million</i>	<b>4Q 2007</b>	<b>4Q 2006</b>	<b>FY 2007</b>	<b>FY 2006</b>
<b>Revenues</b>	10	8	48	11
• Central Europe & UK	5	-	38	7
• Rest of World	5	1	10	4
<b>Gross contribution in %</b>	0	(7)	(13)	(9)
<b>Operating expenses</b>	18	27	77	64
<b>Operating profit in %</b>	(18)	(34)	(90)	(73)

## TOMRA's goal and role in Non-deposit markets

### GOAL

NOK 1 billion annual revenues within 5 years

Financially break-even during 2009 and, eventually, profitability in line with Collection Technology - Deposit

### TOMRA ROLE

Prime task is the sale and service of technology solutions

Could also be the system operator, e.g. through use of third party service providers

# Overall status and key market activities

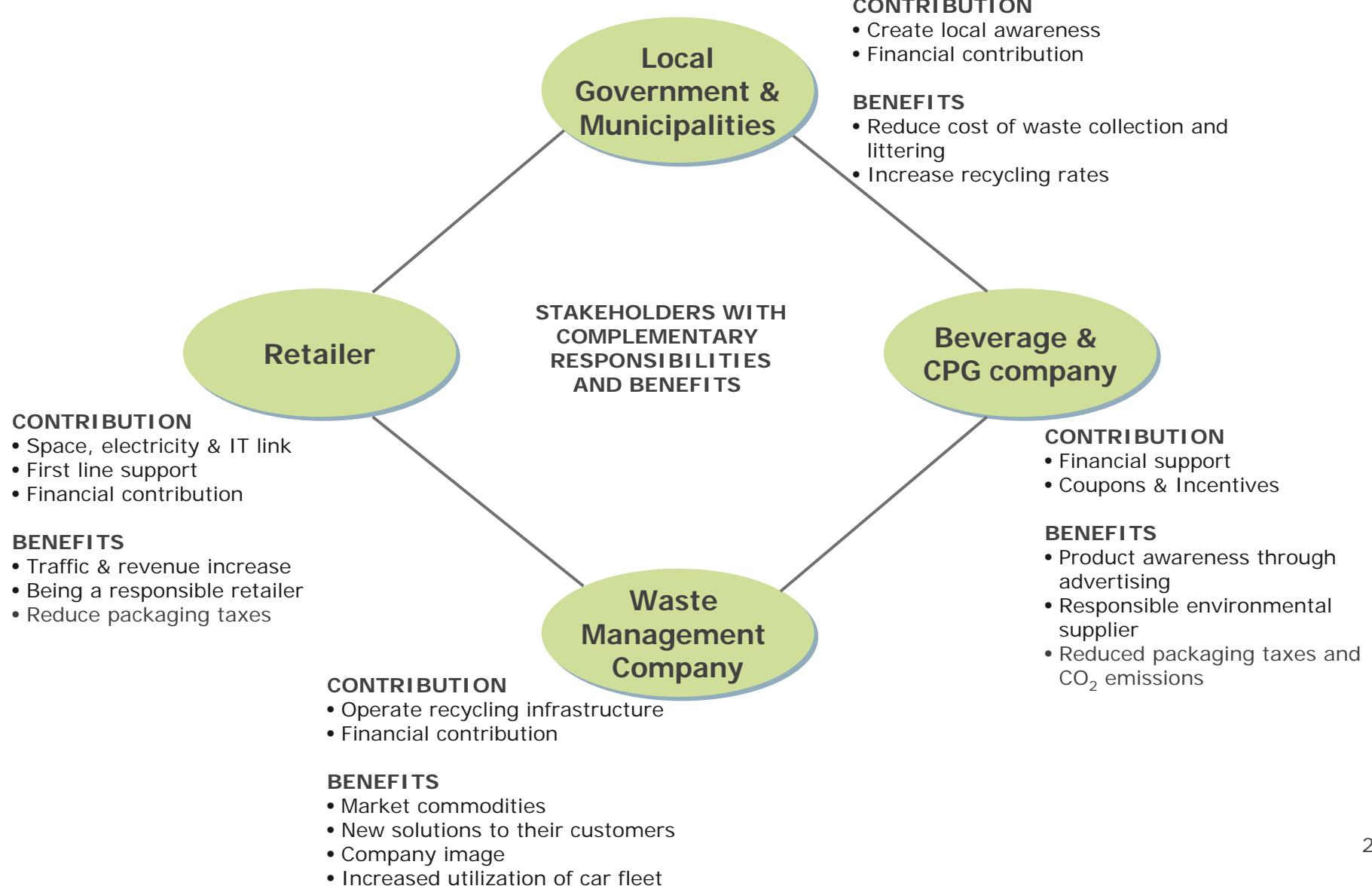
## Overall status

- Developed and proven business models
- Flexible product portfolio and stable product platforms
- Deep market and stakeholder knowledge
- Established non-deposit market organization
- Established knowledge of Tomra's solutions among key customer groups and policy makers

## Key market activities

- Current operations
  - UK (retail model)
  - Japan (municipality model)
  - Greece (private operator model)
  - Mexico (brand owner/retail model)
- Confirmed 2008 pilot start-ups
  - US (waste management model)
  - Bulgaria (private operator model)
  - Italy (private operator/municipality model)
- Strong pipeline of projects that potentially will also result in pilots

# Generic Non-deposit business model

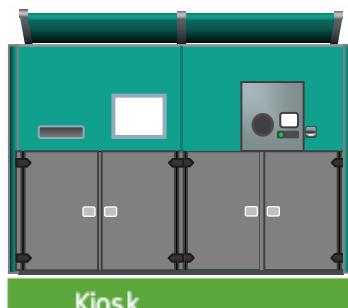


## ARC Solution Platforms



Center

- Centers for Hypermarkets, standalone outdoor installation
- Full range of material fractions (rigid containers)
- Can crush, granulate, flake, break or store uncompacted material



Kiosk

- Kiosks for Supermarkets, standalone outdoor installation
- Accepts beverage containers and similar items
- Can crush, flake, break or store uncompacted material



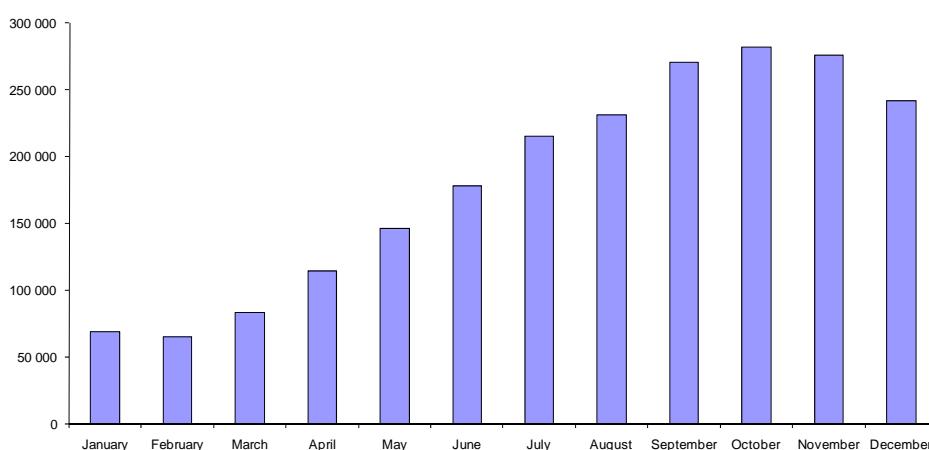
Single

- Single machines for Convenience stores, installed indoors or against outer wall
- Accepts beverage containers and similar items
- Produces flaked or crushed material

## Status ARC Tesco UK



### Average collected items per center 2007



### Installation outlook

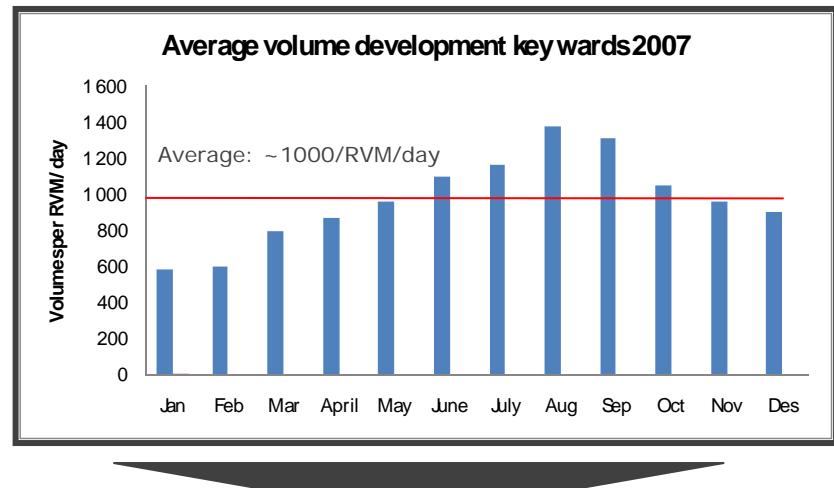
- 30 units installed by end 2007 and ~40 by 20 February 2008
- Tesco commitment for 106 units
- Ongoing discussions around solutions for all Tesco stores
- Significant interest from other potential customers in the UK

### Volumes and operations

- Uptime to Consumers', Tesco's and Tomra's satisfaction
- Very high volumes collected - certain units touching 150.000 items per week
- Major upgrade agreed to increase capacity, planned for after Easter
- Decrease in average volume per unit in November and December is due to seasonality and new units installed during December

# Status Tomra Japan and Sumitomo Partnership

- Installations in Sumitomo Partnership (100 RVM plan)
  - 80 RVMs installed by 31 Dec 2007 on pilot and commercial basis
  - Plan in place to reach 100 installations before Japanese fiscal year end (31 March 08)
- Some technical issues which have slowed down installation speed
- The RSP (Recycling Service Provider) business model looks promising with solid volumes, good cost reductions for municipalities and potential for attractive operating margins
- Strong pipeline of projects and promising developments with other customer groups than municipalities (private companies)
- Current Sumitomo partnership agreement extended until 1 April 2008
- JV discussions ongoing with Sumitomo and plan is to conclude negotiations in March 2008



Business case RSP model with volumes of ~1000 bottles per RVM per day:

- Local technology gross profit of 37%
- Local material handling gross profit of 20%
- Average local gross profit of 28%
- Break-even in local operation with ~300 RVMs on commercial contracts
- In addition comes central technology contribution

## Status other markets

Greece

- 50 RVMs delivered and ordered to date
- Positive dialogues with all key customers

US

- Pilot with 15 Automated Recycling Centers to start 1H 08
- 1 demo center installed in Houston
- Discussions ongoing with potential partners
- Significant interest for non deposit solutions also from other customers

Bulgaria

- Order for 40 Recycling kiosks (T-83) received last year
- First 10 to be delivered in Q1 and pilot preparations ongoing with local municipalities and other stakeholders

Italy

- Order for 10 Recycling kiosks (T-63) received in Q4
- Delivery expected in Q2
- Pilot preparations ongoing with local stakeholders

## TOMRA at Euroshop 2008



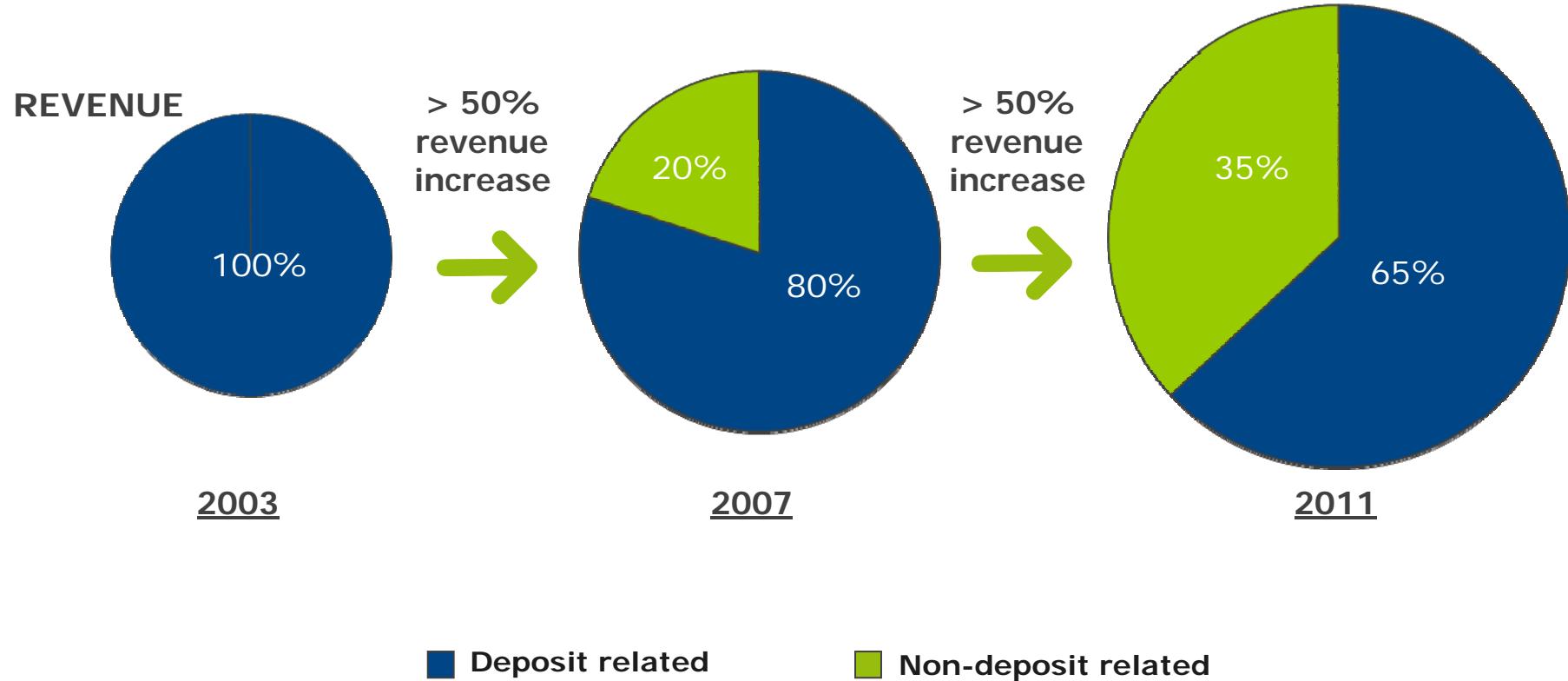
**Significant space allocated to Non-deposit Solutions**



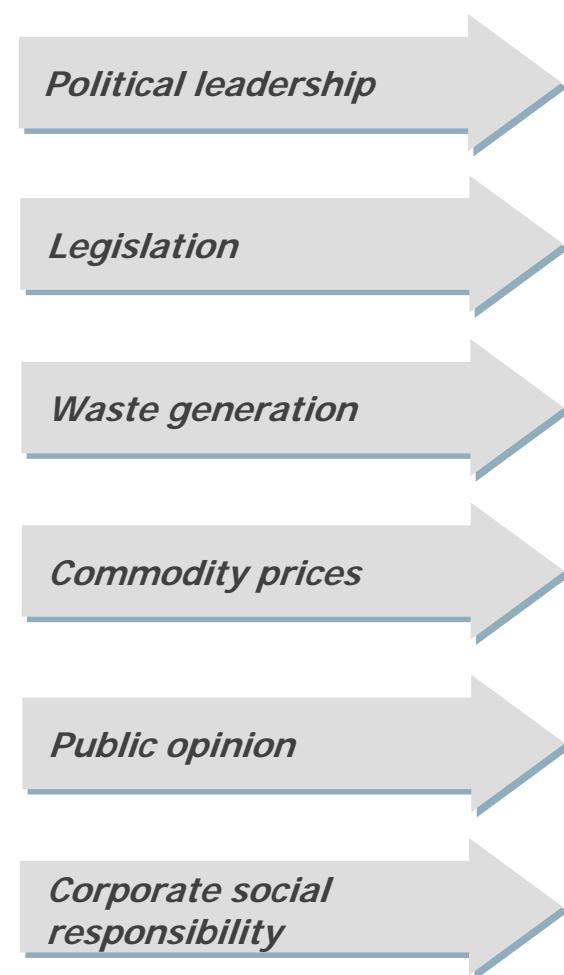
**TOMRA**  
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*Outlook*

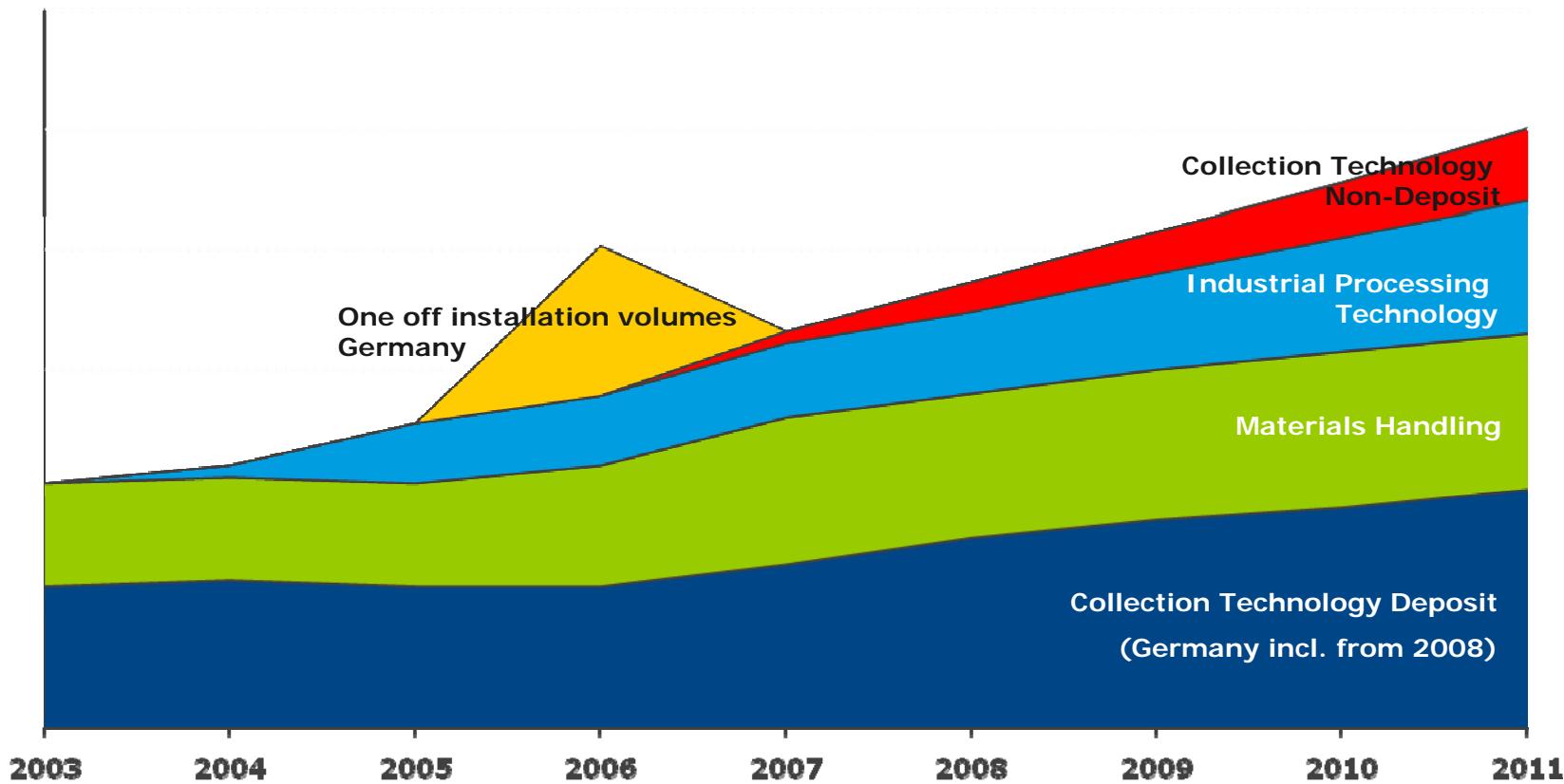
## The evolution from RVM supplier to recycling solution provider



# Macro trends impacting recycling industry positively



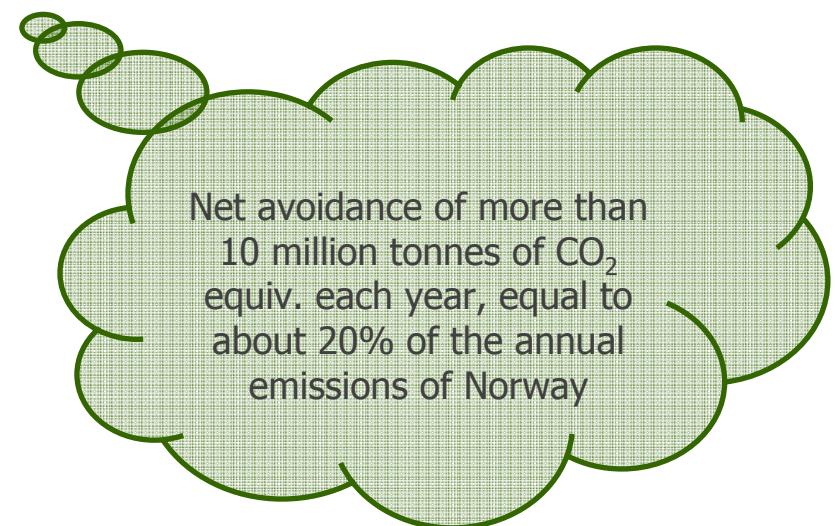
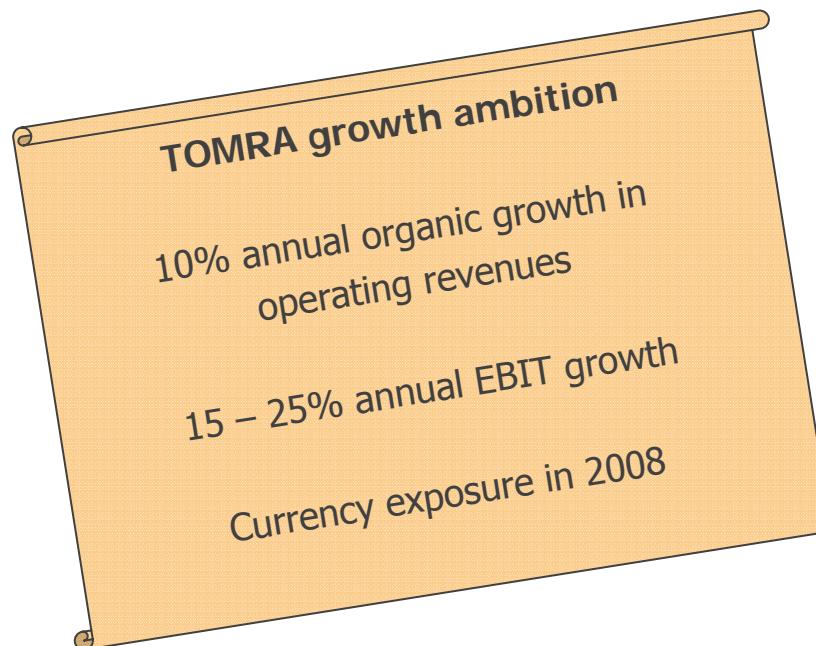
## Our growth ambition (revenue)



## A positive contribution

TOMRA provides a positive contribution to shareholders and the environment, each year TOMRA enables:

- Collection of 30 billion used beverage containers through RVMs, ~ 3 % of world consumption
- Processing of 300.000 tonnes of beverage container material in the US
- Sorting of around 7.5 million tonnes of mixed waste through optical scanners from TiTech
- Compaction of about 30 million tonnes of waste in Orwak compactors



## Addendum slide - Major shareholders

1	Orkla ASA	23 953 000	14,5%
2	Folketrygdfondet	12 037 900	7.3%
3	State Street Bank AN A/C Client Omnibus D	10 935 995	6.6%
4	Tomra Systems ASA	9 279 815	5.6%
5	The Northern Trust C Treaty Account	7 819 500	4.7%
6	Clearstream Banking CID Dept, Frankfurt	3 656 197	2.2%
7	JP Morgan Chase Bank Clients Treaty Account	3 230 392	2.0%
8	FERD AS P610AK	2 900 000	1.8%
9	Danske Bank A/S 3887 Operations Sec.	2 803 890	1.7%
10	Verdipapirfondet KLP	2 400 000	1.5%
<b>SUB-TOTAL</b>		<b>79 016 689</b>	<b>48.0%</b>
<b>Other shareholders</b>		<b>85 673 528</b>	<b>52.0%</b>
<b>TOTAL (9,724 shareholders)</b>		<b>164 690 217</b>	<b>100%</b>
<b>Total foreign ownership</b>		<b>72 182 172</b>	<b>43.8%</b>

## Addendum slide - Shareholders by nationality

1	Norway	56.2%	8 979
2	Great Britain	12.9%	83
3	USA	9.9%	161
4	Sweden	4.0%	94
5	Luxembourg	3.8%	35
6	Denmark	3.2%	48
7	France	3.0%	23
8	Finland	1.2%	20
9	Ireland	0.9%	14
10	Japan	0.8%	29
<b>TOTAL</b>		<b>96.0%</b>	<b>9 486</b>