

# Q1 2026.

## Solid results and operational strength in a mixed market.

### First quarter

- Net sales increased by 15.1% to SEK 2,358 million (2,049). At constant currency, organic net sales declined by 1.7%.
- Adjusted EBITA rose to SEK 142 million (98), corresponding to an adjusted EBITA margin of 6.0% (4.8).
- Result after tax amounted to SEK -16 million (-26).
- During the first quarter, three acquisitions were completed, adding approximately 64 employees and combined annual revenues of around SEK 116 million in their most recent financial year.
- The Group's senior secured bond was admitted to trading on Oslo Børs in January.

After the end of the period, the Group has completed two further acquisitions across Sweden and Finland.

### Financial overview <sup>1</sup>

SEKm	3 months		12 months		Pro forma
	Jan-Mar 2026	Jan-Mar 2025	Apr 2025-Mar 2026	Jan-Dec 2025	Apr 2025-Mar 2026
Net sales	2,358	2,049	9,544	9,235	10,098
EBITA	118	72	727	682	785
EBITA margin, %	5.0%	3.5%	7.6%	7.4%	7.8%
Adjusted EBITA	142	98	844	800	902
Adjusted EBITA margin, %	6.0%	4.8%	8.8%	8.7%	8.9%
EBITDA	177	126	981	929	-
Adjusted EBITDA	201	152	1,097	1,048	1,176
Profit (or loss) for the period	-16	-26	177	167	-
Order intake	3,100	2,246	9,853	8,999	-
Order backlog	4,918	4,285	4,918	4,251	-
Number of employees	5,128	4,687	-	5,078	-

<sup>1</sup> The Group uses Alternative Performance Measures (APMs) as key financial indicators to assess its underlying performance. For definitions of APMs, see page 44 of Nimlas AB's Annual Report 2025, available at <https://nimlasgroup.com/>.

# CEO comment

“ We are building a company with speed, ownership mentality and strong local leadership. In uncertain markets, culture and execution matter even more. That is where Nimlas stands out.”

## Solid quarter in a mixed market.

The first quarter of 2026 marked a solid start to the year for Nimlas. Our LTM pro forma adjusted EBITA margin continued to improve, reaching 8.9%. In a market environment that remained mixed across the Nordics, we delivered improved profitability, higher margins and strong order intake, supported by disciplined execution and entrepreneurial local leadership. Activity remained strong within infrastructure, defence-related projects and data centres, while the residential market remained cautious in several regions.

## A market environment requiring speed and discipline.

Geopolitical uncertainty increased during the quarter following the escalating conflict involving Iran. While it remains too early to assess the long-term implications, we are closely monitoring developments related to supply chains, material pricing and broader market conditions across the Nordic installation market.

In this kind of market environment, with rapid shifts in geopolitics and external conditions becoming the new normal, speed, local responsibility and operational discipline become even more important. We continue to focus on disciplined project selection, strong execution and maintaining healthy margins. Close operational follow-up and short decision-making paths allow us to act quickly in changing market conditions, while staying close to customers and local markets.

This is where the strength of the Nimlas model becomes clear. Our decentralised organisation allows local managing directors to adapt quickly to changing market conditions, while the Group provides the structure, financial discipline and operational support needed to maintain profitability and continue delivering growth.

## Continued investments in the Nimlas engine.

We continued to strengthen the Nimlas engine during the quarter — our combination of local entrepreneurship, active ownership and financial discipline that allows us to keep growing while maintaining profitability. In February, we welcomed Torun Rosén as Chief People & Brand Officer and member of Group Management, reinforcing our focus on leadership, culture and long-term talent. Building the right team and ownership mentality remains central to how we continue to strengthen Nimlas for the long term.

Acquisitions also remain an important driver of our long-term compounding growth. During the quarter, we completed three acquisitions across Sweden and Finland, further strengthening our local presence and technical capabilities. Interest in Nimlas remains strong, and we continue to see a good pipeline of entrepreneurial companies that want to grow together with us while keeping their local identity and leadership. Another important milestone during the quarter was the admission of our bond to trading on Oslo Børs, supporting the

continued development of Nimlas as a larger and more mature Nordic group.

## Building the winning team for long-term growth.

Looking ahead, our ambition is clear: to continue growing faster than the market through entrepreneurship, disciplined execution and selective acquisitions, with a continuous focus on profitable growth and continuous improvement across the Group.

At Nimlas, we often talk about building the winning team. Watching my son's football cup recently, I could tell which team would win before they even stepped onto the pitch — the way they moved, how they treated each other, how they carried themselves. That is what we are building at Nimlas. A group where people can see we are the winning team before we even start playing. Quarter by quarter, we strengthen Nimlas and build a group for long-term profitable growth across the Nordic region and beyond.



Christoffer Järkeborn  
CEO Nimlas Group



# Condensed consolidated statement of profit and loss

SEK million	3 months		12 months	
	Jan–Mar 2026	Jan–Mar 2025	Apr 2025– Mar 2026	Jan–Dec 2025*
<b>Revenue</b>				
Net sales	2,358	2,049	9,544	9,235
Other operating income	17	10	116	110
<b>Total revenue</b>	<b>2,375</b>	<b>2,060</b>	<b>9,660</b>	<b>9,344</b>
<b>Operating costs</b>				
Materials and purchased services	-1,000	-886	-4,132	-4,018
Other external expenses	-193	-187	-794	-789
Employee benefit expenses	-999	-859	-3,728	-3,589
Amortisation and impairment of assets	-76	-61	-313	-298
Other operating expenses	-6	-1	-24	-19
<b>Total operating costs</b>	<b>-2,273</b>	<b>-1,995</b>	<b>-8,991</b>	<b>-8,713</b>
<b>Operating profit (EBIT)</b>	<b>102</b>	<b>65</b>	<b>668</b>	<b>632</b>
Financial expenses	-128	-115	-583	-570
Financial income	18	26	187	195
<b>Profit (or loss) before tax</b>	<b>-8</b>	<b>-24</b>	<b>272</b>	<b>257</b>
Income tax	-8	-3	-95	-90
<b>Profit (or loss) for the period</b>	<b>-16</b>	<b>-26</b>	<b>177</b>	<b>167</b>
<b>Other comprehensive income</b>				
Translation differences for the period on translation of foreign operations	96	-125	53	-167
<b>Total comprehensive income for the period</b>	<b>79</b>	<b>-152</b>	<b>230</b>	<b>-1</b>

\*Comparative figures for the full year 2025 have been restated to reflect adjustments made in connection with the annual audit.

## Net sales

### January–March

Net sales for the first quarter of 2026 amounted to SEK 2,358 million (2,049), an increase of 15.1% compared with the same period in 2025. Organic growth was -1.7%, with a positive contribution from Sweden offset by lower volumes in Finland and Norway. Acquisitions contributed 19.6%, while currency effects had a negative impact of 2.7%.

## Order intake and order backlog

### January–March

Order intake for the quarter totalled SEK 3,100 million (2,246), up 42% at constant currency, with growth across all three countries. Finland delivered solid organic momentum, supported by activity within industries, data centres and defence, while residential remained subdued. Sweden and Norway benefitted from a combination of organic growth and acquisitions. Tender activity continued to improve, supporting a cautiously positive outlook. Margin and cost discipline remain key priorities.

At period-end, the order backlog for installation contracts amounted to SEK 4,918 million (4,285), up 14% at constant currency, driven by strong organic backlog growth in Norway and acquisitions across all three countries.

## Earnings

### January–March

Adjusted EBITA for the quarter increased to SEK 142 million (98), corresponding to a margin of 6.0% (4.8%). The margin expansion reflects an improved project mix, implemented efficiency measures and contributions from acquired companies. Sweden's margin improved to 4.8% (3.9%), supported by earnings improvements across several existing companies. Finland continued to deliver strong profitability with a margin of 8.4% (5.1%), supported by a favourable project mix and ongoing cost control. Norway reported a margin of 5.1% (5.8%), reflecting mix effects from recently acquired companies and individual project outcomes compared to a strong Q1 2025.

EBITA totalled SEK 118 million (72), corresponding to a margin of 5.0% (3.5%). Items affecting comparability amounted to SEK -22 million (-23), mainly comprising M&A transaction costs and management fees.

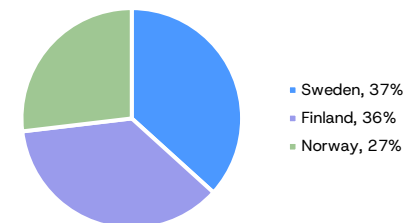
Net financial items amounted to SEK -110 million (-89) Net profit after tax was SEK -16 million (-26).

# Operating segments

## Net sales by country

SEK million	3 months				12 months			
	Jan–Mar 2026	Distribution	Jan–Mar 2025	Distribution	Apr 2025–Mar 2026	Distribution	Jan–Dec 2025	Distribution
Sweden	901	38%	730	36%	3,504	37%	3,333	36%
Finland	769	33%	781	38%	3,475	36%	3,487	38%
Norway	688	29%	538	26%	2,565	27%	2,415	26%
<b>Net sales</b>	<b>2,358</b>	<b>100%</b>	<b>2,049</b>	<b>100%</b>	<b>9,544</b>	<b>100%</b>	<b>9,235</b>	<b>100%</b>

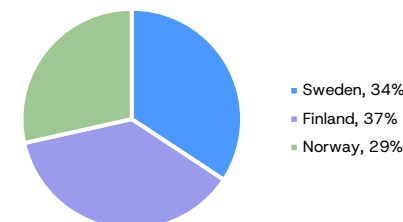
Net sales by country, LTM



## Adjusted EBITA and EBITA margin by country <sup>1</sup>

SEK million	3 months				12 months			
	Jan–Mar 2026	EBITA margin	Jan–Mar 2025	EBITA margin	Apr 2025–Mar 2026	EBITA margin	Jan–Dec 2025	EBITA margin
Sweden	44	4.8%	28	3.9%	290	8.3%	274	8.2%
Finland	65	8.4%	40	5.1%	315	9.1%	290	8.3%
Norway	35	5.1%	31	5.8%	241	9.4%	237	9.8%
Group functions and eliminations	-1		-1		-2		-1	
<b>Adjusted EBITA</b>	<b>142</b>	<b>6.0%</b>	<b>98</b>	<b>4.8%</b>	<b>844</b>	<b>8.8%</b>	<b>800</b>	<b>8.7%</b>
Items affecting comparability	-24		-26		-116		-119	
M&A transaction costs	-7		-3		-36		-31	
Transformation and restructuring costs	-4		-2		-37		-35	
Refinancing costs	-2		-15		-18		-31	
Management fee to holding company	-10		-6		-38		-34	
Other	-1		-0		13		13	
<b>EBITA</b>	<b>118</b>	<b>5.0%</b>	<b>72</b>	<b>3.5%</b>	<b>727</b>	<b>7.6%</b>	<b>682</b>	<b>7.4%</b>
Amortisation and impairment of intangible assets	-16		-7		-59		-50	
<b>EBIT</b>	<b>102</b>	<b>4.3%</b>	<b>65</b>	<b>3.2%</b>	<b>668</b>	<b>7.0%</b>	<b>632</b>	<b>6.8%</b>

Adj. EBITA by country, LTM



<sup>1</sup> The Group uses Alternative Performance Measures (APMs) as key financial indicators to assess its underlying performance. For definitions of APMs, see page 44 of Nimlas AB's Annual Report 2025, available at <https://nimlasgroup.com/>.

# Condensed consolidated statement of financial position

SEK million	2026/03/31	2025/03/31	2025/12/31*
<b>Assets</b>			
Goodwill	7,080	5,832	6,840
Right-of-use assets	549	375	531
Other non-current assets	347	193	337
<b>Total non-current assets</b>	<b>7,976</b>	<b>6,400</b>	<b>7,709</b>
Contract assets incl. Inventories	631	539	479
Trade receivables	1,191	919	1,198
Other current receivables and prepaid expenses	333	338	322
Cash and cash equivalents	365	331	506
<b>Total current assets</b>	<b>2,520</b>	<b>2,126</b>	<b>2,504</b>
<b>Total assets</b>	<b>10,495</b>	<b>8,526</b>	<b>10,213</b>
<b>Equity and liabilities</b>			
<b>Total equity</b>	<b>2,776</b>	<b>2,091</b>	<b>2,683</b>
Non-current liabilities to credit institutions	4,180	3,614	4,049
Lease liabilities	356	209	335
Other non-current liabilities and provisions	444	204	407
<b>Total non-current liabilities</b>	<b>4,981</b>	<b>4,026</b>	<b>4,792</b>
Trade payables and contract liabilities	1,194	999	1,106
Lease liabilities	212	177	217
Current liabilities to credit institutions	99	135	110
Other current liabilities and accrued expenses	1,234	1,098	1,306
<b>Total current liabilities</b>	<b>2,739</b>	<b>2,409</b>	<b>2,738</b>
<b>Total equity and liabilities</b>	<b>10,496</b>	<b>8,526</b>	<b>10,213</b>

\* Comparative figures for the full year 2025 have been restated to reflect adjustments made in connection with the annual audit.

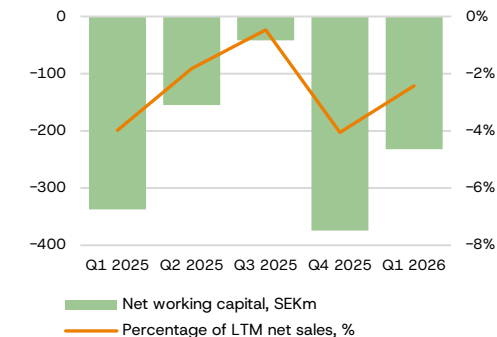
## Financial position

At the end of the period, total equity for the Group amounted to SEK 2,776 million (2,091), an increase driven by a combination of earnings and new share issues during the period. The equity ratio was 26.5% (24.5%).

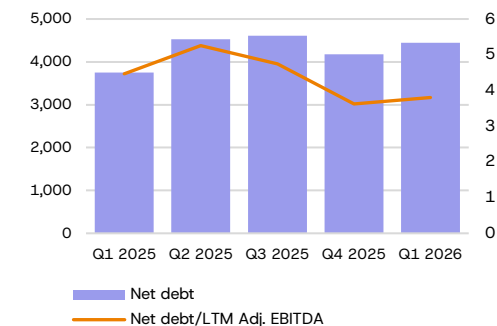
The Group's financing consists primarily of the EUR 375 million senior secured bond issued by Nimlas AB, supplemented by revolving credit facilities. The carrying value of the bond at the end of the period was 4 038 MSEK. Interest-bearing liabilities totalled SEK 4 786 (4 085), including lease liabilities of SEK 568 (386) million.

The increase in goodwill to SEK 7 080 million (5 832) reflects acquisitions completed during the period. Cash and cash equivalents amounted to SEK 365 (332) million at the end of the quarter.

## Net working capital



## Financial net debt



# Condensed consolidated statement of cash flows

SEK million	3 months		12 months	
	Jan–Mar 2026	Jan–Mar 2025	Apr 2025– Mar 2026	Jan–Dec 2025*
<b>Operating activities</b>				
Operating profit	102	65	668	632
Interest paid and similar items	-91	-139	-363	-411
Interest received and similar items	4	4	26	25
Adjustments for non-cash items	75	53	298	276
Income tax paid	-18	29	-149	-101
Change in working capital	-138	35	-44	130
<b>Cash flow from operating activities</b>	<b>-66</b>	<b>46</b>	<b>438</b>	<b>550</b>
<b>Investing activities</b>				
Acquisitions and divestments of group companies and other operations	-47	-117	-955	-791
Investments in/sales of non-current assets	-5	7	7	5
<b>Cash flow from investing activities</b>	<b>-52</b>	<b>-110</b>	<b>-948</b>	<b>-786</b>
<b>Financing activities</b>				
Dividends / Group contributions paid	-	-1,350	0	-1,350
Net change in borrowings	32	1,313	565	1,846
Payment of lease liabilities	-56	-51	-232	-227
<b>Cash flow from financing activities</b>	<b>-24</b>	<b>-89</b>	<b>333</b>	<b>268</b>
<b>Cash flow for the period</b>	<b>-142</b>	<b>-153</b>	<b>43</b>	<b>33</b>
Cash and cash equivalents, beginning of period	506	477	331	477
Effects of exchange rate changes on cash and cash equivalents	1	7	-9	-4
<b>Cash and cash equivalents, end of period</b>	<b>365</b>	<b>331</b>	<b>365</b>	<b>506</b>

\* Comparative figures for the full year 2025 have been restated to reflect adjustments made in connection with the annual audit.

SEK million	3 months		12 months	
	Jan–Mar 2026	Jan–Mar 2025	Apr 2025– Mar 2026	Jan–Dec 2025
<b>Adjustments for non-cash items etc.</b>				
Depreciation/amortisation and impairment of assets	76	61	313	298
Capital gains/losses from fixed assets	3	-5	-10	-18
Effect of lease contract terminations (IFRS 16)	1	0	9	9
Revaluation of contingent considerations	-7	-1	-26	-20
Write-down of accounts receivable	4	1	10	7
Unrealised exchange gains/losses	-2	-4	1	-1
Other non-cash items	0	-0	1	1
<b>Total non-cash items</b>	<b>75</b>	<b>53</b>	<b>298</b>	<b>276</b>

## Cash flow

### January–March

Cash flow from operating activities for the first quarter amounted to SEK -66 million (46), including a negative working capital effect of SEK -138 million (35). The working capital movement reflects a build-up of work in progress across all countries as project activity picked up, while the comparative period had a slower start to the year and a more favourable working capital release. Paid interest was SEK -91 million (-139). The higher interest paid in the comparative period reflects one-off costs in connection with the Group's refinancing in March 2025. Paid taxes amounted to SEK -18 million (29).

Cash flow from investing activities was SEK -47 million (-117), primarily related to acquisitions of subsidiaries and business assets. The lower outflow compared with the same period last year reflects the smaller size of acquisitions completed in the quarter,

while the comparative period included one larger acquisition in January 2025.

Cash flow from financing activities totalled SEK -24 million (-89). In the comparative period, financing activities were significantly affected by the Group's refinancing in March 2025, resulting in large gross borrowing and repayment flows.

In the current period, financing activities primarily reflect amortisation of lease liabilities of SEK -56 million (-51), a net change in borrowings of SEK 32 million, and a decrease in overdraft utilisation of SEK 13 million.

Total cash flow for the period was SEK -142 million (-153), and cash and cash equivalents at period-end amounted to SEK 365 million (331). Overdraft facilities totalled SEK 297 million (164), of which SEK 99 million (135) was utilised.

## Notes

### 1. General accounting principles

Nimlas AB, reg. no. 559325-1936, is a Swedish public limited liability company providing technical installation and maintenance services in Sweden, Finland and Norway. Nimlas AB is a wholly owned subsidiary of Nimlas HoldCo AB, which in turn is wholly owned by Nimlas Group AB, the ultimate parent company of the group. Nimlas Group AB is ultimately owned by KP I Wengen S.à r.l. and Nimlas management. Nimlas AB is headquartered in Stockholm at Drottninggatan 32, 111 51 Stockholm.

The group's EUR-denominated bond and related financing agreements are entered into by Nimlas AB. Accordingly, this interim report is prepared on a consolidated basis for Nimlas AB and its subsidiaries. The consolidated financial statements of Nimlas Group AB represent a slightly broader group structure, with differences primarily relating to overhead costs at the Nimlas Group AB level.

These financial statements have been prepared in accordance with the recognition and measurement principles of International Financial Reporting Standards (IFRS) as adopted by the EU. Accounting policies and calculation methods are consistent with those applied in the latest annual report. For further information on definitions, notes and reconciliations of alternative performance measures (APM), refer to Nimlas AB annual report for the year ended 31 December 2025. All amounts in this interim report are rounded to the nearest million (SEKm) unless otherwise stated, with amounts in parentheses referring to the comparative period.

### 2. Parent company

Nimlas AB is the parent company of the Nimlas AB Group, primarily providing financial and treasury services to its subsidiaries. The company has no employees and no external revenue. All external borrowings – including the group's EUR-denominated bond – are held by Nimlas AB, and all related interest expenses and derivative contracts are recognised in this entity. Nimlas AB also provides internal financing to the operating countries.

During the quarter, the parent company's revenues amounted to SEK 89 million (95), with an operating result of SEK 86 million (80) and a result after tax of SEK -16 million (-1). Interest income from group companies is presented as revenue and external interest expenses within operating expenses, as these relate to the company's core activity of financing group operations. In the consolidated financial statements of Nimlas AB, these items are instead presented as financial items, consistent with the presentation in Nimlas Group, whose principal activities relate to technical installation and property maintenance.

At the end of the period, the parent company's assets totalled SEK 6,609 million (5,554), primarily consisting of shares in subsidiaries and intra-group loans. Equity as of the balance sheet date amounted to SEK 2,411 million (1,981).



### 3. Acquisitions

During the first quarter of 2026, Nimlas completed three business combinations, in line with its Nordic growth strategy. These acquisitions strengthen the group's market position, expand its geographic footprint, and add expertise within electrical and data installation services.

Nimlas Sweden acquired Tjädermo's EI AB in January, an electrical contracting company established in 1999 and based in Linköping, with approximately 22 employees and annual net sales of SEK 35 million. The company provides end-to-end electrical, telecom and data installations across industrial, commercial and public sector projects. In February, Nimlas Sweden also acquired Uppsala Elcentral AB, an electrical

contracting company established in 2003 with approximately 23 employees and annual net sales of SEK 42 million. The company provides electrical installation and service work in the Uppsala region, primarily serving property owners and public-sector and commercial customers.

Nimlas Finland acquired DT Systems Oy in March, a Vantaa-based data centre and data network installation company with 19 employees and annual net sales of SEK 37 million. The company specialises in structured cabling installations and operates throughout Finland, working with major operators on complex projects within data centres, hospitals and large office buildings.

Acquired company	Country	Technical discipline	Type of acquisition	Month of acquisition	No. of employees	Annual net sales (2025), SEKm
Tjädermo's EI AB	Sweden	Electrical services	Share purchase (100%)	January	22	35
Uppsala Elcentral AB	Sweden	Electrical services	Share purchase (100%)	February	23	42
DT Systems Oy	Finland	Electrical/Data services	Share purchase (100%)	March	19	37

#### Effects of acquisitions

SEKm	Acquisitions Jan-Mar 2026
<b>Acquired balance sheets</b>	
Intangible assets	0
Property, plant and equipment	1
Other fixed assets	3
Operating assets	23
Cash and cash equivalents	17
Non-current liabilities	-
Operating liabilities	-16
<b>Fair value of net assets</b>	<b>28</b>
Goodwill	81
Other excess values	-
<b>Total consideration</b>	<b>109</b>
Transaction costs	2
Consideration transferred	90
Contingent consideration	19
<b>Total consideration</b>	<b>109</b>
<b>Effect on the Group's cash flow</b>	
Consideration transferred in cash	-71
Cash and cash equivalents in acquired companies	17
Acquisition-related expenses	-2
<b>Total net cash flow</b>	<b>-57</b>

#### 4. Risks and uncertainties

The group actively works with risk management to ensure stability and continuity. Key risks include market-related, financial, and operational risks. Market risks arise from factors outside Nimlas' operations, such as macro-economic trends in main markets and sustainability developments. Financial risks relate to financing and currency, while operational risks include access to skills, project management, safety, health, and environmental factors. Country organisations identify and assess risks in their markets, while local companies implement risk management measures.

For further details, see the Nimlas AB's annual report for 2025. No additional risks and uncertainties beyond those presented are considered to have arisen during the period.

#### 5. Seasonal variations

The group's operations are partly affected by seasonal variations in the construction industry, mainly due to holidays. Activity is usually lower in the third quarter, while the fourth quarter often generates the highest revenues as many projects are completed, leading to lower revenues in the first quarter before new projects are fully underway.

#### 6. Other material information

##### Employees

As per 31 March 2026, the total number of employees in the Nimlas AB Group amounted to 5,128 (4,687). The increase compared to the previous period is primarily attributable to acquisitions.

##### Bond admitted to trading on Oslo Børs

In January, the Group's outstanding senior secured bond was admitted to trading on the regulated market operated by Oslo Børs, fulfilling the listing undertaking in the bond's terms and conditions. The bond was already admitted to trading on Frankfurt Open Market.

#### 7. Events after the balance sheet date

After the end of the reporting period, the Group completed two further acquisitions:

- In April, Nimlas Sweden acquired EF Rör AB in Stockholm, a plumbing and heating installation company with approximately 10 employees and annual net sales of around SEK 2.1 million.
- In May, Nimlas Finland acquired LP Electric Oy, a Turku-based electrical contracting and maintenance company established in 2014, with approximately 44 employees.

Stockholm, May 29, 2026  
Nimlas AB

Christoffer Järkeborn  
CEO Nimlas Group

This interim report has not been subject to a review by the company's auditor.

# About Nimlas

Nimlas is a leading Nordic provider of technical installation services, with a strong presence in Sweden, Finland, and Norway. Through more than 140 locally driven companies and a workforce of more than 5,000 employees, we offer a comprehensive range of technical installations and related services.

Our strength lies in how we're built. Each company is a local market leader with an entrepreneurial MD at the helm, maintaining its own brand and customer relationships. The group adds the tools, support and financial discipline that help good local companies grow even greater. It's a model that gives speed, resilience and lasting results without unnecessary complexity.

We focus on the essential systems that make buildings work: plumbing, electricity, HVAC, fire safety, automation and other related services. Together, our companies deliver over a thousand projects every year, from everyday service calls to major renovations and new builds.

Our promise is to be the best place for people and companies to grow. When we succeed, customers get better projects delivered on time and to the right standards, communities benefit from safer and more sustainable buildings, and our people build lasting careers. This is what we mean by building better.

## 140+

technical installations companies across 3 markets

## 5,000+

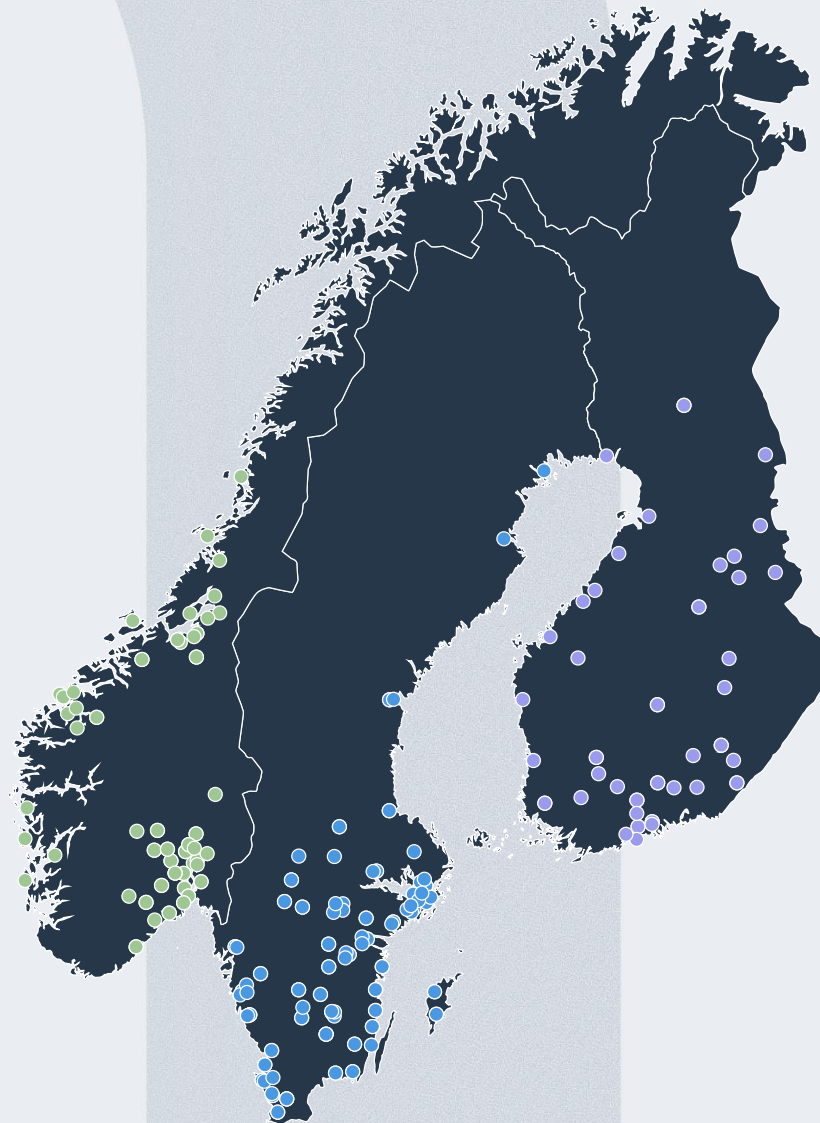
skilled professionals, including 500 apprentices

## SEK 10 bn

in group revenue\*

## 8.9%

adj. EBITA margin\*



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# Nimlas.

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