



MilDef Group

Q1

Interim Report
January–March 2026

WE ARMOR IT.™

Interim report January–March 2026

Summary of the period

Sustained high demand and a strong delivery quarter

First quarter 2026

- The order intake amounted to SEK 1,085 million (404), equivalent to an increase of 169%. Organic growth accounted for 134% of the growth while growth in acquired order intake was 35%.
- The order backlog as of March 31, 2026 increased by 46% to SEK 4,051 million compared with the same date in 2025 (2,766).
- Net sales increased by 108% to SEK 708 million (340). Organic growth accounted for 41% and acquired growth for 67%.
- The gross margin amounted to 44.3% (48.1). As expected, the acquisition of roda negatively impacted the gross margin for the period. Excluding the acquisition, the gross margin amounted to 53.9%.
- Adjusted EBITA amounted to SEK 121.6 million (15.7), equivalent to an adjusted operating margin of 17.2% (4.6).
- The adjusted operating profit (EBIT) amounted to SEK 102.8 million (7.1), equivalent to an adjusted operating margin of 14.5% (2.1).
- Free cash flow amounted to SEK 159 million (-75). The change is due to good profitability development as well as strong growth that happened without adding working capital to the same extent.
- Adjusted earnings per share after dilution over the last 12-month period amounted to SEK 4.65 (3.16).

Last 12 months, April 2025 - March 2026

Net sales

SEK **2,414** m

Adjusted operating profit (EBITA)

SEK **382.2** m

Adjusted operating margin (EBITA)

15.8 %

Summary of significant events in the first quarter, January–March 2026

- MilDef decided to continue its expansion to meet increased demand. Production facilities and the headquarters in Helsingborg are being expanded to add 6,000 square meters that covers office, product, warehouse and showroom spaces. The new combined floorspace exceeds 10,000 square meters and is expected to be ready no later than in autumn 2027.

Summary of significant events after the end of the period

- There have been no significant events after the closing day with an impact on financial reporting.

Interim report January–March 2026

Summary of the period

Financial summary

All figures are in SEK million unless otherwise indicated	January 1–March 31		Rolling 12 months	Full year
	2026	2025	April 2025– March 2026	2025
Net sales	708	340	2,414	2,045
Sales growth, %	108	46	84	70
Of which organic, %	41	18	13	6
Of which acquisition-driven, %	67	28	71	64
Gross margin, %	44.3	48.1	44.4	45.0
Adjusted operating profit (EBITA)	121.6	15.7	382.2	276.3
Adjusted operating margin (EBITA), %	17.2	4.6	15.8	13.5
Order intake	1,085	404	3,874	3,193
Order backlog	4,051	2,766	4,051	3,595
Free cash flow	159.3	-75.2	201.1	-33.5

All amounts are presented in SEK million unless otherwise indicated. Rounding differences in totals may occur. If, when rounded off, an underlying number becomes SEK 0 m, this is written as 0.



A strong quarter on multiple fronts

The first quarter of the year developed well and in line with our expectations. The Group demonstrated both solid growth and a strengthened operating margin. Added to this was a new record for order intake – evidence of continued strong demand.

Net sales increased by 108%, with 41% improvement in organic sales compared with the previous period. Acquisitions made a positive contribution of 67%. Excluding non-recurring items, EBITA increased by SEK 106 million compared with the corresponding period in 2025. The corresponding margin amounted to 17.2% (4.6). The free cash flow was improved by SEK 234 million in absolute numbers and earnings per share increased to SEK 1.51 from SEK 0.00 in the same period in 2025. It is, however, worth repeating that MilDef operates in an industry where order intake and sales are typically volatile over individual quarters. For this reason it is important for the Company's financial development to be assessed in a long-term perspective.

While delivering growth and improved margins we are also continuing to invest in expansion to meet demand and strengthen our market position. The Company's rate of investment in increased capacity remains high. The expansion mainly consists of increasing the head count and creating more production space. As an example, at the end of the first quarter MilDef signed an agreement with property company Wihlborgs for the extension of the current operating premises in Helsingborg – an expansion that will double our capacity in terms of space. With investment in office, production, warehouse and testing environments, our headquarters will be just over 10,000 square meters once the extension is complete. Completion is expected no later than autumn 2027. The initiative points in a clear direction – a direction toward greater delivery capacity in a time of increasing demand from our customers for higher volume and shorter lead times. This investment will create the right conditions to seize future business opportunities, which will result in even more robust earning capacity for the Group.

In other positive news, in the first quarter we secured strategic contracts for our relatively new solutions offering. This is an offering that includes services in everything from preliminary studies and system design to integration, installation and maintenance of tactical IT products and systems. Integrated logistics solutions (ILS), technical documentation and technical support are also included in our solution offering. This guarantees high availability and quality for our customers throughout the lifecycle of the system. The contracts are evidence of our ability to deliver attractive IT solutions for military purposes and cements MilDef as a significant supplier in the area, while also demonstrating our advancement up in the value chain. From a purely financial perspective, these contracts will first and foremost result in strengthened margins, but business generated by these solutions is also less volatile over individual quarters and provides a more stable cash flow.

In March 2025 we completed the acquisition of German company roda computer GmbH ("roda"). We have therefore now passed the one-year milestone with roda as part of the MilDef Group. The acquisition was part of the strategy to increase our rate of expansion in Europe. All in all we can conclude that roda has played a key role in the MilDef Group's growth and profitability development over the past 12 months. Also, the integration process has gone according to the plan drawn up from the start. With Germany's expressed rearmament ambition to support its defense capability, the prospects are also good for continued growth for several years to come. MilDef also has a high expansion rate in Germany. This has resulted in us increasing our capacity and delivery capability, driven by growth needs and demand from customers.

Finally, the geopolitical complexity has increased, creating a growing need for military deterrence and defense capability. The European nations are increasingly taking responsibility for regional rearmament and are raising their defense investments in line with NATO's ambition level. Looking ahead, we expect this development to continue for the foreseeable future, providing further opportunities for growth. Based on this, we predict that the good demand for MilDef's products and solutions will be sustained as we continue to execute strategic decisions in our capacity expansion – all to meet our customers growing needs.

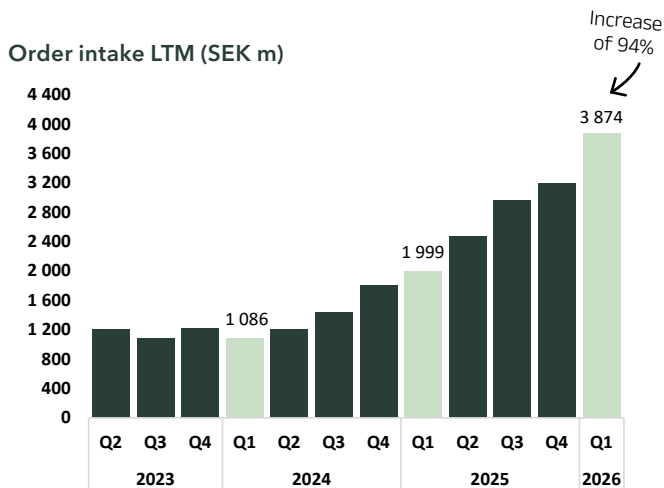
Daniel Ljunggren,
President & CEO



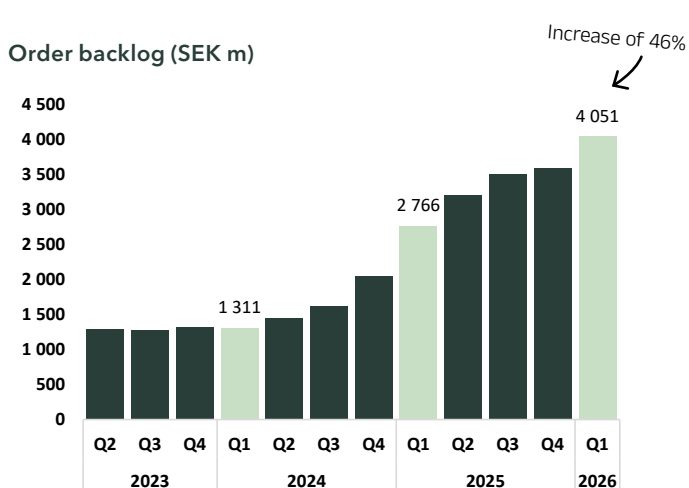


MilDef's financial development

Order status

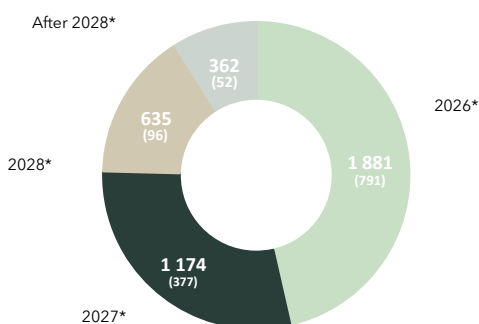


The columns in the chart show MilDef's order intake over the last 12 months (LTM) in SEK million. Order intake is the total orders received during the period in question.



The columns in the chart show MilDef's order backlog at the end of each calendar quarter in SEK million. Delivery may take place over a number of years.

Order backlog by planned deliveries (SEK m)



* In brackets is the breakdown of roda's order backlog

The pie chart shows future planned deliveries by year in SEK million and is based on MilDef's order backlog at the end of the period. The diagram above should not be seen as a guideline for 2026 because, in addition to the existing order backlog, additional orders will be invoiced during the year. In addition, the actual outcome may differ significantly from the above planned deliveries, mainly due to postponements.

Change in order backlog January-March 2026 (SEK m)

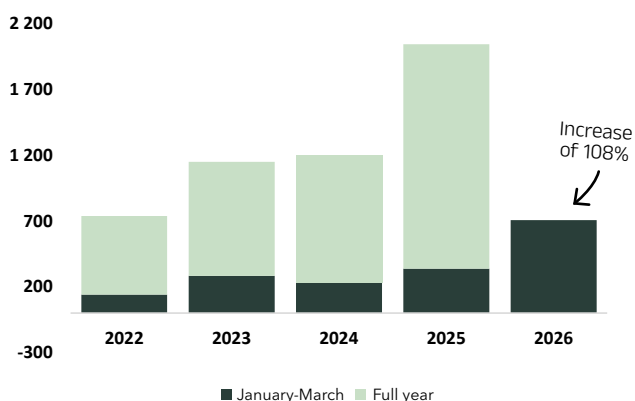
Order backlog as of January 1, 2026	3,595
Order intake January-March 2026	1,085
Sales January-March 2026	-708
Sales January-March 2026 not impacting order backlog	25
Currency effect in order backlog during the period	54
Order backlog as of March 31, 2026	4,051

The table presents the development of MilDef's order backlog in SEK m during the first three months, and the size of the components included, to arrive at the difference in the order backlog as of March 31, 2026 in comparison with January 1, 2026.

MilDef's financial development

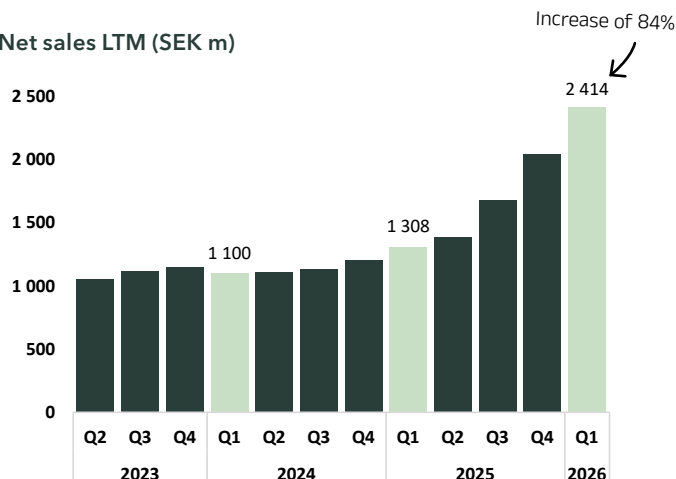
Net sales

Net sales (SEK m)



The columns above show MilDef's net sales for full years 2022-2025 and for January-March 2022-2026.

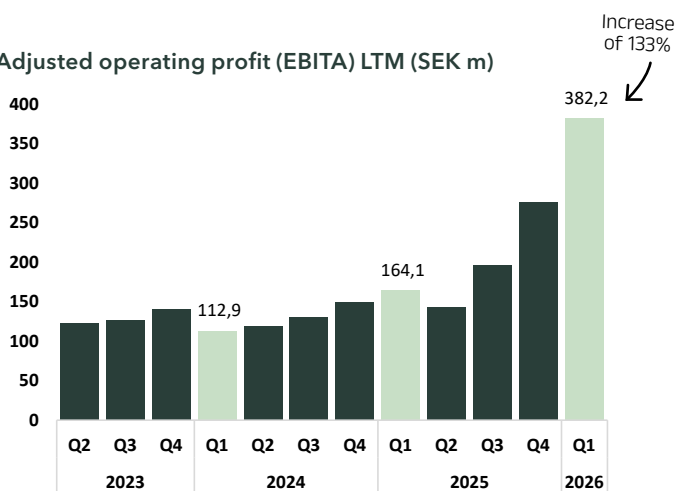
Net sales LTM (SEK m)



The diagram's columns show MilDef's net sales over the last 12 months (LTM) in SEK million.

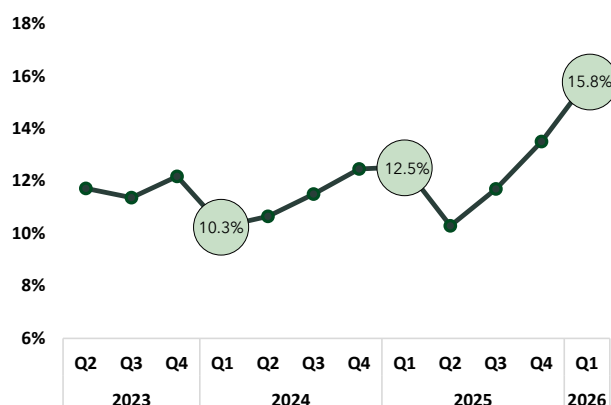
Adjusted operating profit (EBITA) and adjusted operating margin (EBITA)

Adjusted operating profit (EBITA) LTM (SEK m)



Each column shows MilDef's operating profit (EBITA) over the last 12 months (LTM) in SEK million, adjusted for non-recurring items.

Adjusted operating margin (EBITA) LTM (%)



The chart shows MilDef's operating margin (EBITA) over the last 12 months (LTM) as a percentage, adjusted for non-recurring items. The adjusted EBITA margin is stated as a percentage of net sales. MilDef considers the adjusted EBITA margin to be a useful indicator to measure the Group's operational efficiency.

Financial overview

Profit/loss items and cash flow are compared with the corresponding period the previous year. The balance sheet items refer to the end of the period and are compared with the corresponding date the previous year.

First quarter: January–March 2026

Order status

The order intake for the first quarter increased by 169% to SEK 1,085 million, compared with the corresponding period the previous year when it was SEK 404 million. The acquired order intake amounted to SEK 140 million, providing acquired growth of 35%. Organic growth amounted to 134%. All geographical markets developed well during the period with the Nordics being particularly strong. The order backlog as of March 31 was at a historically high level, amounting to SEK 4,051 million (2,766), with roda making up just over 30%.

Net sales

Net sales increased in the first quarter of 108% compared with the same period the previous year and amounted to SEK 708 million (340). Growth related to the acquisition of roda amounted to SEK 227 million. Organic growth was 41% and acquisition-driven growth made up 67% of the total growth rate. The good growth was evident in all geographical areas during the quarter, with Sweden and Germany as the markets making the strongest contribution. Among the various income categories, hardware made the main contribution to the Company's good sales growth. System and integration solutions also saw good growth during the period.

Gross profit

Gross profit amounted to SEK 314 million (163), equivalent to a gross margin of 44.3% (48.1). The Company's gross profit may vary quarter on quarter depending on sales volumes, and the gross margin may vary based on the product and customer mix. The acquisition of roda contributed to an increase in the Group's gross profit during the quarter, but as roda's business model is in general associated with a lower gross margin than the rest of the Group, the combined Group gross margin was negatively impacted. The Group's gross margin excluding roda was recognized at 53.9%.

Operating expenses

Operating expenses amounted to SEK 211 million (155), of which SEK 46 million relates to acquired operating expenses. Excluding operating expenses related to the roda acquisition, the operating expenses increased by 6.0% during the period compared with the previous year. No additional integration costs were reported in 2026. No non-recurring items were reported during the quarter.

Non-recurring items

No non-recurring items were reported during the first quarter. Non-recurring items of SEK -1.6 million were reported during the first quarter of 2025. These were partly in the form of acquisition costs relating to the roda acquisition and partly from a reversal of costs for goods sold covered by the restructuring reserve made in the fourth quarter of 2024.

Operating profit (EBIT)

Operating profit (EBIT) in the first quarter of 2026 amounted to SEK 102.8 million (8.7). This is equivalent to an operating margin of 14.5% (2.6). MilDef's sales and profits are also affected by volume variations between periods.

Adjusted operating profit (EBITA)

Adjusted operating profit before amortization and impairment of intangible non-current assets amounted to SEK 121.6 million (15.7), equivalent to a margin of 17.2% (4.6). Amortization and impairment of intangible non-current assets amounted to SEK 18.8 million (8.6), with amortization of acquired intangible non-current assets relating to roda accounting for most of the increase. The adjusted operating profit for 2026 does not include adjustments for non-recurring items.

Financial items

Net financial expense for the period amounted to SEK -12.6 million (-12.9). The increased interest costs resulting from the roda acquisition were offset by lower unrealized exchange losses than in the first quarter of 2025.

Tax

The tax effect on the first quarter of 2026 impacted net profit in the amount of SEK -19.3 million (4.1). This makes the effective tax rate 21.4% (-97.2).

Net profit

Profit after tax amounted to SEK 70.9 million (-0.1). Earnings per share before dilution was SEK 1.51 (0.00) and earnings per share after dilution SEK 1.51 (0.00).

Cash flow

Cash flow reported for the period amounted to SEK 91 million (-319). Free cash flow for the period amounted to SEK 159 million (-75).

Cash flow from operating activities amounted to SEK 172 million (-71). The cash flow was positively impacted by the change in working capital of SEK 41 million (-72). The roda acquisition had a negative impact as the tied-up capital associated with it is higher than for the rest of the Group. This is mainly related to inventory levels. Working capital for the rest of the Group developed in a positive direction during the period.

Financial overview

Cash flow from investing activities amounted to SEK -13 million (-668). The change is mainly due to the acquisition of roda, which had a negative impact on cash flow from investing activities in 2025. The increase in investments in property, plant and equipment is primarily related to additional facilities in Stockholm and Helsingborg.

Cash flow from financing activities amounted to SEK -69 million (419). Repayment instalments on the credit facility for the acquisition of roda amounted to EUR 1 million, and instalments on a past credit facility obtained in connection with the acquisition of Handheld in September 2022 amounted to SEK 3.3 million for the period. Amortization of leases was charged to financing activities in the amount of SEK -18 million (-5). Lease payments added since the comparison period are primarily related to the new facilities in Stockholm and Helsingborg. As of the end of the first quarter of 2026 the revolving credit facility had not been utilized.

Equity

The Group's equity amounted to SEK 1,615 million (1,408) at the end of the period. The equity/assets ratio as of March 31, 2026 was SEK 53.5% (51.0).

The 2025 Annual General Meeting voted in favor of the Board's proposal for a performance-based long-term incentive program (LTIP 2025/2028) for MilDef's Management Team comprising six employees. The total cost of this share-based remuneration amounted to SEK 0.2 million during the quarter, with an equivalent increase reported directly in equity. In addition to this, the cost of social security contributions has been expensed at SEK 0.1 million with an equivalent liability for these contributions of the same amount.

Net working capital

Net working capital amounted to SEK 622 million (540) at the end of the period. Compared with the same date the previous year, net working capital in relation to net sales decreased to 25.8% (41.2). The ratio also decreased compared with the previous quarter when 33.6% was reported.

The roda acquisition increased working capital - both in absolute numbers and in relation to net sales. The rest of the Group developed in a positive direction during the quarter when growth was strong and took place without the addition of working capital to the same extent.

SEK m	March 31, 2026	March 31, 2025	Dec. 31, 2025
Inventories	566.5	480.7	531.8
Accounts receivable	445.8	327.1	513.9
Other current receivables	196.8	219.8	140.0
Accounts payable	-246.0	-164.0	-169.8
Other current liabilities	-340.9	-324.1	-328.2
Net working capital	622.1	539.5	687.7
<i>as a percentage of net sales LTM (%)</i>	<i>25.8%</i>	<i>41.2%</i>	<i>33.6%</i>

Net debt and cash and cash equivalents

The net debt including lease liabilities amounted to SEK 466 million (499) at the end of the period. Cash and cash equivalents as of March 31 amounted to SEK 241 million (208). At the end of the period there was an unutilized revolving overdraft facility of SEK 120 million (120). Net debt at the end of the period in relation to adjusted operating profit (EBITDA) over the last 12-month period, excluding the effects of IFRS 16 Leases, amounted to 0.6 (1.8). Calculated including the effects of IFRS 16, the net debt/equity ratio was 1.1 (2.6).

SEK m	March 31, 2026	March 31, 2025	Dec. 31, 2025
Other interest-bearing liabilities	499.1	554.4	550.3
Lease liabilities	208.2	152.3	222.5
Cash and cash equivalents	-241.4	-207.9	-148.6
Net debt incl. IFRS 16	465.9	498.8	624.3
<i>relative to adjusted operating profit (EBITDA) LTM, times</i>	<i>1.1</i>	<i>2.6</i>	<i>2.0</i>

Other information

Parent Company

The operations of MilDef Group AB (corp. reg. no. 556893-5414), registered office in Helsingborg, Sweden, are primarily focused on the Group's strategic development and Group-wide functions such as HR, IT, finance, etc. Most of the funds from the Group's external financing are held within the Parent Company. As of the end of the period the Company had 60 employees.

MilDef Group AB's share

MilDef Group AB (publ) has been listed on NASDAQ Stockholm since June 4, 2021 in the Industrial Goods and Services sector. The share's ISIN code is SE0016074249. The share is traded under the ticker MILDEF. A trading unit is one (1) share. As of January 1, 2023 the share is being traded on NASDAQ Stockholm in the Mid Cap Index.

Share capital and number of shares

The total number of shares as of March 31, 2026 was 47,114,895 (47,042,445) and the share capital was SEK 11,778,723.75 (11,760,611.25). All of the shares are ordinary shares carrying the same voting rights. The shares have a quota value of SEK 0.25. At the end of the period the closing price was SEK 138.4 and the market capitalization was SEK 6,521 million. The total number of shareholders at the end of the period was 44,047.

Repurchased shares

Repurchased shares include the acquisition cost of treasury shares held by the Parent Company. As of March 31, 2026 the Group held 20,000 (0) treasury shares. Repurchase of treasury shares is recognized as a deduction from equity. Proceeds from the divestment of these types of equity instruments are recognized as an increase in unrestricted equity. Any transaction costs are recognized directly in equity.

Accounting principles

MilDef prepares its consolidated accounts in accordance with the International Financial Reporting Standards (IFRS) as adopted by the EU. This year-end report was prepared in accordance with IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act. The Parent Company applies the Swedish Financial Reporting Board's recommendation RFR 2, Accounting for Legal Entities, and the Annual Accounts Act. The accounting principles applied correspond to the accounting and valuation principles presented in the 2025 Annual Report. The 2025 Annual Report has been available at www.mildef.com since April 15, 2026.

Judgements and estimates in the financial statements

Preparation of the financial statements in accordance with IFRS requires the Management Team to make judgements and estimates that affect the application of the accounting principles and the carrying amounts of assets, liabilities, revenue and expenses. The actual outcomes may deviate from these estimates and judgements. Estimates and assumptions are reviewed on a regular basis. Changes in estimates are reported in the period the change is made if the change has only affected that period, or in the period the change is made and in future periods if the change affects both the current period and future periods.

Alternative performance measures

MilDef applies the guidelines for alternative performance measures issued by ESMA, the European Securities and Markets Authority. Alternative performance measures are financial metrics that cannot be directly derived or deduced from the financial statements. These financial metrics are intended to facilitate the Management Team's and investors' analysis of the Group's development. Investors should not regard these alternative performance measures as substitutes for the financial statements prepared in accordance with IFRS, but rather as complements to the statements. Definitions of the alternative performance measures are presented on page 26.

Segments

MilDef's operations are treated as one segment as this reflects the Group's business, financial monitoring and management structure. MilDef's CEO, who is the chief operating decision-maker, monitors and analyzes results and financial position for the Group as a whole. The CEO thus also decides on allocation of resources and takes strategic decisions based on consolidation as a whole. Based on IFRS 8, the analysis concludes that the MilDef Group consists of only one reporting segment.

Volatility between periods

MilDef's sales and profits are affected by quarter-on-quarter volatility. Year-on-year comparisons between quarters can be made. The Group's strongest quarter in terms of sales and profits is normally the fourth quarter.

MilDef's markets are characterized by substantial procurements at irregular intervals. The lead times are often long due to extensive administrative processes and long sales cycles. Both order intake and sales may fluctuate significantly between the quarters. The Company's development should therefore be evaluated in a longer perspective and not based on an individual quarter or year.

Significant events during the first quarter of 2026

MilDef decided to continue its expansion to meet increased demand. Production facilities and the headquarters in Helsingborg are being expanded to add 6,000 square meters in an investment that covered office, product, warehouse and showroom spaces. The new combined floorspace exceeds 10,000 square meters and is expected to be ready no later than in autumn 2027.

Acquisition of roda computer GmbH

On November 13, 2024 MilDef announced that a binding contract had been signed to acquire 100% of the voting shares in roda. The roda company is a supplier of military IT solutions with a strong market presence in Central Europe. The acquisition was completed on March 6, 2025. The acquisition strengthens MilDef's presence in Europe as one of Europe's leading actors within tactical and rugged IT for defense and security, and provides MilDef with access to important market channels.

MilDef's Board of Directors, as authorized by an extraordinary shareholders' meeting on December 9, 2024, resolved on an issue in kind as a portion of the purchase consideration for the

Other information

acquisition of roda, as communicated when the acquisition was made public on November 13, 2024. In addition to the cash consideration of EUR 70 million, as part of the purchase consideration MilDef issued a total of 1,374,047 new shares in MilDef Group AB for the sellers of roda. This was equivalent to around EUR 28.7 million based on the price of the MilDef share of SEK 229.00 as of March 5, 2025.

The parties also agreed on a cash contingent consideration that will depend on the EBIT level for the 2024 financial year, which will be established in the revised financial statements for roda.

	EUR m	SEK m
Total purchase consideration	102.1	1,119.80
Assets		
Intangible non-current assets	33.3	365.0
Property, plant and equipment	1.8	19.6
Right-of-use assets	4.9	53.2
Deferred tax assets	1.7	18.9
Inventories	21.5	235.3
Accounts receivable	8.8	96.9
Other current receivables	2.6	28.7
Cash and cash equivalents	9.5	104.2
Liabilities		
Non-current interest-bearing liabilities	4.2	45.6
Provisions	0.1	1.0
Deferred tax liabilities	10.9	119.4
Accounts payable	7.8	85.0
Current interest-bearing liabilities	0.7	7.5
Other current liabilities	12.4	136.5
Acquired identifiable net assets	48.1	527.1
Non-controlling interests	-0.1	-1.1
Goodwill	54.1	593.8
Total acquired net assets	102.1	1,119.80

The purchase consideration consists of

Cash payment	70.0	767.3
Adjustment of net cash and working capital	-0.6	-6.7
Shares issued, at fair value	28.7	314.7
Contingent consideration	4.0	44.5
Total purchase consideration	102.1	1,119.80

Cash flow attributable to the acquisition

Cash payment of purchase consideration	-70.0	-767.3
Contingent consideration	-4.0	-44.5
Adjustment of net cash and working capital	0.6	6.7
Cash in the acquired company	9.5	104.2
Total	-63.9	-700.9
Acquisition-related expenses	-1.3	-14.3
Net cash flow	-65.2	-715.2

The purchase consideration was set at EUR 4.0 million.

The fair value of the acquired assets and liabilities presented was based on the consolidated financial information for roda at the time of the acquisition. The acquisition analysis is final. In the summary below the EUR amount has been translated to SEK at a rate of SEK/EUR 10.96 and the number of issued shares was 1,374,047.

The calculation of goodwill consists mainly of qualified workforce, future customers, future technology and synergies.

No goodwill is expected to be tax deductible.

Intangible assets identified in the acquisition analysis consist mainly of customer relationships and order backlog. Transaction costs were expensed as they arose. SEK 10.8 million was expensed in 2024 and the remaining SEK 3.5 million was expensed in 2025.

The Group measured the acquired lease liabilities using the present value of the remaining lease payments on the acquisition date. Right-of-use assets were measured at an amount equivalent to the lease liabilities and adjusted to reflect the terms in the lease in relation to the market terms.

On the acquisition date the fair value of inventories amounted to SEK 235.3 million and the fair value of accounts receivable was SEK 96.9 million. The gross amount of accounts receivable was SEK 96.9 million and it is expected that the full contract amount can be collected.

The local CEO of the subsidiary Westek was a minority shareholder (5%) in the company at the time of the acquisition. The PPA has been adjusted for this minority holding. The outcome of a long-term incentive program may result in shares being allotted to senior executives at Westek in 2026 and 2027. For accounting purposes the program has been valued as of non-significant value. The maximum outcome of the program would generate a minority holding in the company Westek of around 30%. At the end of the first quarter of 2026 this minority share amounted to 24.4%.

Acquisitions and acquisition analysis

On the acquisition date a preliminary acquisition analysis is performed based on estimates and judgments that are as accurate as possible. This analysis may, however, need to be adjusted at some point in the future. All acquisition analysis is subject to final adjustments no later than twelve months after the acquisition date.

Employees

The number of employees in the Group, recalculated to full-time equivalents (FTEs), was 514 (466) at the end of the period. 380 (341) of the employees were men and 134 (125) were women. The average number of FTEs during the period was 502, compared with 331 in the same period the previous year.

Other information

Research and development

MilDef conducts extensive research and development. This is considered a critical factor for continued organic growth and to penetrate new markets. It is important to quickly identify changing customer requirements and transform them into the best solutions for every given market situation. Around 7% of MilDef's employees work in R&D-related positions. Further resources were added in 2026 to the R&D department - both contracted staff and MilDef employees - to handle an increased number of projects, many of which are highly complex.

Significant risks and factors of uncertainty

MilDef's operations and profits are affected by a number of external and internal factors. A constant process is under way to identify all of the risks that occur and to assess how to manage each risk. MilDef's risks can be divided into market-related, operational and financial risk. For a more detailed description of financial risk, see pages 79-81 in the Company's 2025 Annual and Sustainability Report. No other material financial risks, other than those described there, have been identified.

Transactions with related parties

No board member or senior executive has or has had any direct or indirect participation in any business transactions with Group companies during the current or previous financial years on terms that are or were unusual in nature. Nor has any Group company provided loans or guarantees to, or entered into any surety agreement for, any of the members of the Board or senior executives.

Contingent liabilities

There have been no changes in the Group's contingent liabilities during the period which are described in more detail on page 111 in Note 21 of the 2025 Annual and Sustainability Report.

Disputes

The Company was not a party in any material dispute as of the end of the period.

Annual General Meeting 2026

The Board has decided to hold the Annual General Meeting in Helsingborg on May 21, 2026. Notice has been given in due order.

Forward-looking statements

This report may contain forward-looking statements based on the Management Team's current expectations. Even though management considers the expectations expressed in such forward-looking statements to be reasonable, there can be no guarantee that these expectations will prove to be correct. Consequently, future outcomes may vary significantly compared with those expressed in the forward-looking statements, depending on factors such as changed conditions in the market for MilDef's products and more general changes in, for example, the economy, markets and competition, legal requirements and other political measures, and fluctuations in exchange rates.

Dividend proposal

The Board of Directors is proposing that a dividend be set at SEK 0.75 per share for the 2025 financial year. The proposed record date for the right to receive a dividend is May 25, 2026. If the Annual General Meeting votes in favor of the proposal, the dividend is expected to be paid out on May 28, 2026.

Audit review

This report has not been reviewed by the Company's auditors.

Significant events after the end of the period

There have been no significant events after the closing day with an impact on financial reporting.



51041

MILDEF



Condensed consolidated statement of comprehensive income

SEK m	Note	January 1-March 31		Rolling 12 months	Full year
		2026	2025	April 2025- March 2026	2025
Net sales	1	707.8	339.5	2,413.6	2,045.2
Cost of goods sold		-394.0	-176.3	-1,342.8	-1,125.1
Gross profit		313.9	163.2	1,070.8	920.1
Selling expenses		-130.5	-89.6	-498.5	-457.6
Administrative expenses		-40.3	-29.6	-149.1	-138.4
Research and development expenses		-35.7	-23.9	-123.8	-112.0
Acquisition costs	2	-	-1.0	-2.5	-3.5
Restructuring costs	2, 3	-	2.6	6.2	8.9
Other operating income/expenses		-4.6	-13.1	5.3	-3.1
Operating profit		102.8	8.7	308.4	214.4
Net financial items		-12.6	-12.9	-42.5	-42.8
Profit after financial items		90.2	-4.2	266.0	171.6
Income tax		-19.3	4.1	-46.9	-23.6
Profit for the period		70.9	-0.1	219.0	148.0
Attributable to:					
MilDef Group AB shareholders		71.1	-0.1	218.9	147.7
Non-controlling interests		-0.2	-	0.1	0.3
Other comprehensive income for the Group					
<i>Items that may be reclassified subsequently to profit or loss</i>					
Translation differences		24.4	-12.1	11.5	-24.9
Other comprehensive income for the period		24.4	-12.1	11.5	-24.9
Comprehensive income for the period		95.3	-12.2	230.6	123.1
Attributable to:					
MilDef Group AB shareholders		95.5	-12.2	230.5	122.8
Non-controlling interests		-0.2	-	0.1	0.3

Earnings per share

	January 1-March 31		Rolling 12 months	Full year
	2026	2025	April 2025- March 2026	2025
Number of shares at the end of the period	47,114,895	47,042,445	47,114,895	47,114,895
Weighted average number of shares in the period before dilution	47,114,895	45,971,074	47,097,031	46,814,993
Weighted average number of shares in the period after dilution	47,114,895	46,132,795	47,114,895	46,871,500
Earnings per share before dilution (SEK)	1.51	0.00	4.65	3.16
Earnings per share after dilution (SEK)	1.51	0.00	4.65	3.16

Condensed consolidated balance sheet

SEK m	Note	March 31, 2026	Dec. 31, 2025	March 31, 2025
ASSETS				
Non-current assets				
Capitalized product development expenses		7.5	8.4	11.9
Acquisition-related intangible assets		1,262.0	1,263.8	1,298.4
Other intangible non-current assets		0.6	0.7	1.3
Right-of-use assets		193.6	211.6	135.7
Other property, plant and equipment		53.9	43.0	40.0
Deferred tax assets		52.3	41.5	34.0
Other financial non-current assets		0.8	3.4	1.6
Total non-current assets		1,570.6	1,572.5	1,522.9
Inventories		566.5	531.8	480.7
Accounts receivable		445.8	513.9	327.1
Other current receivables		196.8	140.0	219.8
Cash and cash equivalents		241.4	148.6	207.9
Total current assets		1,450.5	1,334.3	1,235.5
TOTAL ASSETS		3,021.1	2,906.8	2,758.4
EQUITY AND LIABILITIES				
Equity*		1,614.8	1,519.3	1,407.9
Non-current liabilities				
Lease liabilities		169.1	182.8	115.8
Non-current interest-bearing liabilities		442.1	452.3	496.5
Deferred tax liabilities		101.3	105.0	130.6
Total non-current liabilities		712.4	740.1	742.9
Current liabilities				
Current interest-bearing liabilities		57.0	98.0	57.9
Lease liabilities		39.2	39.7	36.5
Accounts payable		246.0	169.8	164.0
Other provisions	3	10.7	11.6	25.1
Other current liabilities		340.9	328.2	324.1
Total current liabilities		693.8	647.4	607.7
TOTAL EQUITY AND LIABILITIES		3,021.1	2,906.8	2,758.4

*Equity attributable to MilDef Group AB shareholders amounted to SEK 1,607.2 million and to non-controlling interests, SEK 7.6 million.

Condensed consolidated statement of changes in equity

SEK m	March 31, 2026	Dec. 31, 2025	March 31, 2025
Equity, opening balance	1,519.3	1,101.7	1,101.7
Comprehensive income for the period	95.3	123.1	-12.2
New share issues	-	321.3	318.4
Repurchase of treasury shares	-	-3.8	-
Share-based remuneration	0.2	0.5	-
Dividend	-	-23.5	-
Equity, closing balance*	1,614.8	1,519.3	1,407.9

*Equity attributable to MilDef Group AB shareholders amounted to SEK 1,607.2 million and to non-controlling interests, SEK 7.6 million.

Condensed consolidated cash flow statement

SEK m	January 1–March 31 2026	January 1–March 31 2025	Rolling 12 months April 2025– March 2026	Full year 2025
Cash flow from operating activities				
Operating profit	102.8	8.7	308.4	214.4
Reversal of depreciation, amortization and impairment	31.3	16.2	125.4	110.3
Other non-cash items	15.6	-2.9	30.2	11.8
Net financial items	-12.6	-12.9	-42.5	-42.8
Income taxes paid	-6.0	-8.3	-11.6	-13.9
Change in working capital	41.2	-71.6	-170.1	-282.8
Cash flow from operating activities	172.3	-70.8	240.1	-3.0
Cash flow from investing activities				
Investments in intangible non-current assets	0.0	-	-2.1	-2.0
Investments in property, plant and equipment	-13.0	-4.4	-37.2	-28.6
Acquisition of subsidiaries, net of acquired cash and cash equivalents	-	-663.2	-37.8	-701.0
Change in other non-current receivables	-	-	-	-
Cash flow from investing activities	-13.0	-667.6	-76.9	-731.5
Cash flow from financing activities				
Dividend	-	-	-23.5	-23.5
New share issues, net	0.2	3.7	3.2	6.6
Repurchase of treasury shares	-	-	-3.8	-3.8
Increase in liabilities to credit institutions	-41.0	435.3	-2.1	474.2
Repayment of interest-bearing liabilities	-10.3	-14.2	-61.2	-65.1
Repayment of lease liabilities	-17.6	-5.5	-41.0	-28.9
Cash flow from financing activities	-68.7	419.4	-128.4	359.7
Total cash flow for the period	90.6	-319.0	34.9	-374.8
Change in cash and cash equivalents				
Cash and cash equivalents at beginning of period	148.6	530.4	207.9	530.4
Exchange rate difference in cash and cash equivalents	2.2	-3.4	-1.4	-7.0
Cash and cash equivalents at end of period	241.4	207.9	241.4	148.6

Quarterly overview for the Group

SEK m	2026		2025			2024			
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Net sales	707.8	782.7	539.7	383.3	339.5	417.5	249.9	301.5	231.9
Cost of goods sold	-394.0	-445.4	-296.6	-206.9	-176.3	-219.8	-125.0	-147.5	-119.6
Gross profit	313.9	337.3	243.1	176.5	163.2	197.8	124.9	154.0	112.3
Operating expenses	-211.1	-205.7	-175.0	-170.6	-154.5	-455.8	-103.1	-120.0	-119.2
Operating profit	102.8	131.6	68.1	5.9	8.7	-258.0	21.8	34.1	-6.8
Net financial items	-12.6	-24.4	-16.5	10.9	-12.9	-1.7	-0.5	-5.0	-6.5
Profit before tax	90.2	107.3	51.7	16.8	-4.2	-259.7	21.4	29.0	-13.3
Income tax on profit for the period	-19.3	-13.8	-6.2	-7.6	4.1	10.2	-4.1	-5.7	1.9
Profit for the period	70.9	93.5	45.4	9.2	-0.1	-249.5	17.2	23.3	-11.4

Multi-year overview for the Group

	2025	2024	2023	2022	2021
Net sales, SEK m	2,045	1,201	1,151	739	470
Gross margin	45.0%	49.0%	48.3%	47.7%	44.7%
Adjusted operating margin (EBITA)	13.5%	12.5%	12.2%	6.1%	4.2%
Adjusted operating margin (EBIT)	10.2%	9.3%	9.4%	4.0%	1.8%
Adjusted profit margin (EBT)	8.1%	8.2%	7.7%	2.6%	1.3%
Earnings per share before dilution, SEK	3.16	-5.43	1.73	0.38	-0.03
Earnings per share after dilution, SEK	3.16	-5.37	1.71	0.37	-0.03
Cash and cash equivalents, SEK m	148.6	530.4	81.5	59.9	169.2
Cash flow from operating activities, SEK m	-3.0	144.4	54.5	-76.8	-55.5
Total assets, SEK m	2,907	1,684	1,526	1,394	808
Equity, SEK m	1,519	1,102	845	788	568
Equity/assets ratio	52.3%	65.4%	55.4%	56.5%	70.3%
Return on capital employed	12.6%	-15.7%	10.1%	3.4%	0.0%
Return on equity	11.3%	-22.6%	8.5%	2.1%	-0.2%
Equity per share, SEK	32.25	24.17	21.19	19.77	15.61
Dividend per share, SEK	0.75	0.50	0.50	-	0.75
Number of employees at year-end	479	327	309	291	188
Average number of employees	443	319	302	233	154

Condensed Parent Company income statement

SEK m	January 1–March 31		Rolling 12 months	Full year
	2026	2025	April 2025– March 2026	2025
Net sales	45.5	32.1	172.7	159.3
Selling expenses	-15.1	-10.8	-59.0	-54.7
Administrative expenses	-17.9	-12.9	-67.9	-63.0
Research and development expenses	-11.2	-8.3	-42.2	-39.3
Acquisition costs	-	-	-	-
Restructuring costs	-	-	1.4	1.4
Other operating income/expenses	0.3	-10.0	-4.1	-14.3
Operating profit	1.7	-9.8	0.9	-10.5
Net financial items	9.3	-12.4	45.4	23.7
Profit after financial items	11.0	-22.2	46.3	13.1
Year-end appropriations	-	-	84.9	84.9
Profit before tax	11.0	-22.2	131.2	98.0
Income tax	-2.3	4.8	-26.7	-19.7
Profit for the period	8.7	-17.5	104.5	78.4
Other comprehensive income				
Profit for the period	8.7	-17.5	104.5	78.4
Other comprehensive income				
<i>Items that may be reclassified subsequently to profit or loss</i>	-	-	-	-
Other comprehensive income for the period	-	-	-	-
Comprehensive income for the period	8.7	-17.5	104.5	78.4

Condensed Parent Company balance sheet

SEK m	March 31, 2026	Dec. 31, 2025	March 31, 2025
ASSETS			
Non-current assets			
Property, plant and equipment	10.3	8.0	6.3
Holdings in Group companies	542.6	542.6	547.3
Non-current receivables from Group companies	1,131.7	1,118.7	-
Total non-current assets	1,684.6	1,669.3	553.6
Current assets			
Current receivables from Group companies	358.8	437.1	1,376.3
Other current receivables	35.3	24.6	29.9
Cash and cash equivalents	133.8	1.2	82.1
Total current assets	527.8	463.0	1,488.2
TOTAL ASSETS	2,212.4	2,132.3	2,041.8
EQUITY, PROVISIONS AND LIABILITIES			
Equity	1,385.1	1,376.2	1,304.1
Reserves			
Untaxed reserves	4.7	4.7	3.6
Provisions			
Charitable contributions	1.2	1.6	1.4
Restructuring reserve	0.2	0.4	4.6
Total provisions	1.4	2.0	6.0
Non-current liabilities			
Non-current interest-bearing liabilities	441.9	452.2	495.7
Deferred tax liabilities	-	-	-
Total non-current liabilities	441.9	452.2	495.7
Current liabilities			
Current interest-bearing liabilities	57.0	98.0	56.6
Current liabilities to Group companies	267.4	146.0	156.0
Accounts payable	15.0	12.7	2.9
Other current liabilities	39.9	40.5	16.8
Total current liabilities	379.3	297.2	232.4
TOTAL EQUITY, PROVISIONS AND LIABILITIES	2,212.4	2,132.3	2,041.8

Condensed Parent Company statement of changes in equity

SEK m	March 31, 2026	Dec. 31, 2025	March 31, 2025
Equity, opening balance	1,376.2	1,003.2	1,003.2
Comprehensive income for the period	8.7	78.4	-17.6
New share issues	-	321.3	318.7
Repurchase of treasury shares	-	-3.8	-
Share-based remuneration	0.2	0.5	-
Dividend	-	-23.5	-
Equity, closing balance	1,385.1	1,376.2	1,304.1

Notes

Note 1. Net sales

Geographical breakdown	January 1–March 31		Rolling 12 months	Full year
	2026	2025	2025	2025
SEK m				
Sweden	228	101	706	579
Nordics (excl. Sweden)	81	83	356	358
Germany	223	55	776	608
Europe (excl. Nordics & Germany)	97	42	318	263
North America	69	40	182	153
Other countries	10	19	75	84
Total revenue	708	340	2,413	2,045

Revenue categories	SEK m	Percentages	SEK m	Percentages
	2026	2026	2025	2025
SEK m				
Hardware sales (specific point in time)	559	79%	228	67%
Software sales (specific point in time)	16	2%	17	5%
Sales of system and integration solutions (over time)	133	19%	95	28%
Total	708	100%	340	100%

Note 2. Non-recurring items

	January 1–March 31		Rolling 12 months	Full year
	2026	2025	April 2025– March 2026	2025
SEK m				
Acquisition-related expenses	-	1.0	2.5	3.5
Restructuring costs	-	-2.6	-6.2	-8.9
Total	-	-1.6	-3.7	-5.3

Note 3. Provisions

	January 1–March 31		Rolling 12 months	Full year
	2026	2025	April 2025– March 2026	2025
SEK m				
Charitable contributions	1.2	1.4	1.5	1.6
Restructuring costs	0.2	11.9	-11.3	0.4
Warranty expenses	9.2	11.9	7.0	9.6
Total	10.7	25.1	-2.9	11.6

Charitable contributions

For many years MilDef has been donating to charitable causes. The causes to which the Group donates span everything from protecting victims of domestic violence to giving hope to people with substance abuse problems, offering a safe and dry place to sleep and get a meal, helping young students to finish school, and giving underserved people the chance to take part in sport. Quite simply, actions that make things a little easier and restore hope to those who have lost hope.

Restructuring costs

In the fourth quarter of 2024 MilDef decided to focus fully on its business in the defense and security domain. Accordingly, the Company intends to integrate the defense industry products of its Handheld subsidiary into the rest of the business and to cease operations in Handheld's other sales segments. Consequently, MilDef has reported an initial restructuring reserve of SEK 310 million.

These costs were recognized in the income statement for the fourth quarter of 2024.

Outstanding provisions as of March 31, 2026 amounted to SEK 0.2 million and consist of the following items:

- Other operating expenses SEK 0.2 million
Total SEK 0.2 million

Warranty expenses

A provision has been made to assess the warranty costs for products that have been sold where warranties were still in effect as of the end of the financial year. The warranties are expected to be adjusted in the upcoming financial year.

Alternative performance measures

The Group's performance measures are detailed below. Some of these are defined in accordance with IFRS. Other than these, the Group has identified certain additional performance measures that provide the Company's investors and management with supplementary information to facilitate the assessment of relevant trends as well as the Company's performance. Since not all companies calculate financial measures in the same way, these are not always comparable with measures used by other companies. These financial measures are therefore to be seen as supplementing the performance measures defined according to IFRS.

SEK m	January 1–March 31 2026	January 1–March 31 2025	Rolling 12 months April 2025– March 2026	Full year 2025
Operating profit (EBIT)	102.8	8.7	308.4	214.4
Restructuring costs	-	-2.6	-6.3	-8.9
Acquisition-related expenses	-	1.0	2.5	3.5
Adjusted operating profit (EBIT)	102.8	7.1	304.7	209.0
Adjusted operating profit (EBIT)	102.8	7.1	304.7	209.0
Net sales	708	340	2,413	2,045
Adjusted operating margin (EBIT), %	14.5%	2.1%	12.6%	10.2%
Operating profit (EBITA), SEK m				
Operating profit (EBIT)	102.8	8.7	308.4	214.4
Amortization of intangible non-current assets	18.8	8.6	77.5	67.3
Operating profit (EBITA)	121.6	17.3	385.9	281.7
Adjusted operating profit (EBITA), SEK m				
Operating profit (EBITA)	121.6	17.3	385.9	281.7
Restructuring costs	-	-2.6	-6.3	-8.9
Acquisition-related expenses	-	1.0	2.5	3.5
Adjusted operating profit (EBITA)	121.6	15.7	382.2	276.3
Adjusted operating profit (EBITA)	121.6	15.7	382.2	276.3
Net sales	708	340	2,413	2,045
Adjusted operating margin (EBITA), %	17.2%	4.6%	15.8%	13.5%
Operating profit (EBITDA), SEK m				
Operating profit (EBIT)	102.8	8.7	308.4	214.4
Depreciation/amortization	31.3	16.2	125.9	110.7
Operating profit (EBITDA)	134.1	24.9	434.3	325.1
Adjusted operating profit (EBITDA), SEK m				
Operating profit (EBITDA)	134.1	24.9	434.3	325.1
Restructuring costs	-	-2.6	-6.3	-8.9
Acquisition-related expenses	-	1.0	2.5	3.5
Adjusted operating profit (EBITDA)	134.1	23.3	430.6	319.8
Adjusted operating profit (EBITDA)	134.1	23.3	430.6	319.8
Net sales	708	340	2,413	2,045
Adjusted operating margin (EBITDA), %	19.0%	6.9%	17.8%	15.6%

Available cash and cash equivalents

SEK m	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025	March 31, 2025
Cash and bank balances	241.4	148.6	118.1	199.9	207.9
Unutilized overdraft facility	120.0	78.1	84.4	120.0	120.0
Available cash and cash equivalents	361.4	226.7	202.5	319.9	327.9

Working capital including cash and bank balances

SEK m	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025	March 31, 2025
Total current assets excluding cash and bank balances	1,209.0	1,185.7	1,116.8	917.1	1,027.6
Cash and bank balances	241.4	148.6	118.1	199.9	207.9
Current liabilities, non-interest-bearing	-587.0	-498.1	-463.3	-389.0	-488.1
Working capital including cash and bank balances	863.5	836.3	771.7	728.1	747.4
Net sales last 12 months	2,414	2,045	1,680	1,390	1,308
Working capital including cash and bank balances in relation to net sales, %	35.8%	40.9%	45.9%	52.4%	57.1%

Working capital excluding cash and bank balances

SEK m	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025	March 31, 2025
Inventories	566.5	531.8	620.2	530.7	480.7
Current receivables	642.6	653.9	496.6	386.4	546.9
Current liabilities, non-interest-bearing	-587.0	-498.1	-463.3	-389.0	-488.1
Working capital excluding cash and bank balances	622.1	687.7	653.6	528.2	539.5
Net sales last 12 months	2,414	2,045	1,680	1,390	1,308
Working capital excluding cash and bank balances in relation to net sales, %	25.8%	33.6%	38.9%	38.0%	41.2%

Return on capital employed

SEK m	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025	March 31, 2025
Profit after financial items, last 12 months	266.0	171.6	-195.4	-225.7	-213.5
Financial expense, last 12 months*	-115.5	-55.6	-32.3	-25.0	-27.6
Of which unrealised exchange loss	-68.8	-15.9	6.1	1.4	-6.9
Profit before financial expense, last 12 months	381.4	227.2	-163.0	-200.6	-186.0
Capital employed at beginning of period	2,115	1,322	1,117	1,215	1,216
Capital employed at end of period	2,322	2,292	2,147	2,106	2,115
Average capital employed	2,219	1,807	1,632	1,661	1,666
Return on capital employed, %	17.2%	12.6%	-10.0%	-12.1%	-11.2%

*Includes (from Q1 2026) unrealised foreign exchange translation loss, previously reported as other operating expenses.

Return on equity

SEK m	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025	March 31, 2025
Profit after tax, last 12 months	219.0	148.0	-195.0	-223.2	-209.0
Equity at beginning of period	1,408	1,102	852	840	835
Equity at end of period	1,615	1,519	1,432	1,388	1,408
Average equity	1,511	1,311	1,142	1,114	1,122
Return on equity, %	14.5%	11.3%	-17.1%	-20.0%	-18.6%

Net debt/EBITDA

SEK m	March 31, 2026	Dec. 31, 2025	Sept. 30, 2025	June 30, 2025	March 31, 2025
Non-current liabilities, interest-bearing	611.1	635.1	590.2	612.6	612.3
Current liabilities, interest-bearing	96.2	137.8	125.5	105.8	94.4
Cash and bank balances	-241.4	-148.6	-118.1	-199.9	-207.9
Net debt incl. IFRS 16	465.9	624.3	597.6	518.5	498.8
Operating profit, last 12 months	308.4	214.4	-175.3	-221.6	-193.4
Depreciation, amortization and impairment, last 12 months	125.9	110.7	93.2	79.2	67.8
Non-recurring items, last 12 months	-3.7	-5.4	315.5	318.9	319.2
Adjusted EBITDA, last 12 months	430.6	319.8	233.4	176.5	193.5
Net debt/EBITDA, multiple	1.1	2.0	2.6	2.9	2.6

Board of Directors' assurance

Board of Directors' assurance

The Board of Directors and CEO hereby provide an assurance that this interim report presents fairly the operations, position and results of the Parent Company and the Group, and describes material risks and uncertainties faced by the Parent Company and the other companies included in the Group.

MilDef Group AB (publ)

Helsingborg, April 23, 2026

Björn Karlsson
Chair

Jan Andersson
Board member

Elisabeth Åbom
Board member

Carl Mellander
Board member

Charlotte Darth
Board member

Lennart Pihl
Board member

Bengt-Arne Mohlin
Board member

Daniel Ljunggren
Chief Executive Officer

Definitions

Number of shares outstanding

Number of registered shares less repurchased shares, held by the Company.

Return on equity

Profit after tax attributable to owners of the parent as a percentage of average equity.

Return on capital employed

Profit before tax after reversal of financial expense, on a last 12-month basis, expressed as a percentage of average capital employed.

EBIT

Earnings before interest and taxes according to the income statement.

EBITA

Operating profit excluding amortization of intangible non-current assets.

EBITDA

Earnings before interest, taxes, depreciation and amortization of property, plant and equipment and intangible non-current assets.

Free cash flow

Cash flow from operating activities and cash flow from investing activities excluding acquisitions and divestments of intangible non-current assets and of property, plant and equipment.

Adjusted profit margin (EBT)

Earnings after financial items adjusted for non-recurring items in relation to net sales.

Non-recurring items

Non-recurring items are specific material items that are reported separately because of their size or frequency, e.g. restructuring costs, impairment, divestments and acquisition costs.

Net debt

Long-term and short-term interest-bearing liabilities less income-bearing financial assets.

Organic growth

Annual growth in net sales excluding acquisition-related net sales, calculated as increase in net sales excluding acquisition-related net sales compared with the previous year, expressed as a percentage.

Earnings per share before dilution

Profit after tax attributable to owners of the parent as a percentage of the average number of outstanding shares.

Earnings per share after dilution

Profit after tax attributable to owners of the parent as a percentage of average number of outstanding shares plus average number of shares added upon conversion of outstanding convertibles and warrants.

Working capital

Current assets, excluding cash and cash equivalents and current tax assets, minus interest-free current liabilities, excluding current tax liabilities.

Operating margin

Operating profit as a percentage of net sales.

Equity/assets ratio

Equity as a percentage of total assets.

Capital employed

Average total assets less non-interest-bearing liabilities and provisions.

MilDef in brief

Brief facts

MilDef's shares are listed on the NASDAQ Stockholm Mid Cap Index. Ticker: MILDEF.

- Supplier of tactical IT solutions
- Founded in 1997
- Stock exchange listing on June 4, 2021
- Around 500 employees
- Key markets: Nordics, Europe and selected NATO nations
- Customers: Security and defense
- Product portfolio: Hardware, software and services

Vision

Your number one choice for tactical IT.

Mission

In an ever-changing and increasingly digitalized world, there is an urgent need for tactical IT systems – systems that are robust, fit for purpose and produce the desired effect. MilDef will provide unique solutions to meet those needs with high quality, speed and accuracy.

Business concept

MilDef's business concept is to develop, offer and deliver tactical IT products and services for operations and functions that are critical for society. MilDef customizes solutions to meet the customers' specific requirements in the demanding environments in which they are used. MilDef's hardware and software products are combined with services to deliver effective digitalization. MilDef operates in the international security and defense market and within other areas that are critical for society.

Financial targets

Growth

MilDef's target is to grow sales over time by at least 25% per year, including acquisitions.

Profitability

MilDef's target is an operating margin (EBITA) over time of at least 15%.

Capital structure

MilDef's target is for interest-bearing net debt not to exceed 2.5 times operating profit (EBITDA), other than temporarily.

Dividend policy

MilDef's target is to pay out an annual dividend of 20–40% of profit after tax. MilDef will, however, take long-term development, capital structure and prevailing market conditions into account.

Growth strategies

MilDef's growth strategy is based on three prioritized areas.

Organic growth

In established markets MilDef is aiming to increase the share of long-term contracts and framework agreements. A long-term presence, strong position and proven delivery capability increase the opportunities to win large contracts in markets that are already established.

Acquisitions

MilDef has a structured acquisition strategy to support market entry and add complementary technologies to its portfolio where the Company's strong international distribution channels can be reused. Based on implemented acquisitions, MilDef has created a structured model to identify potential acquisition candidates, address and evaluate these and, once the transaction is complete, integrate them.

Expanded customer offering

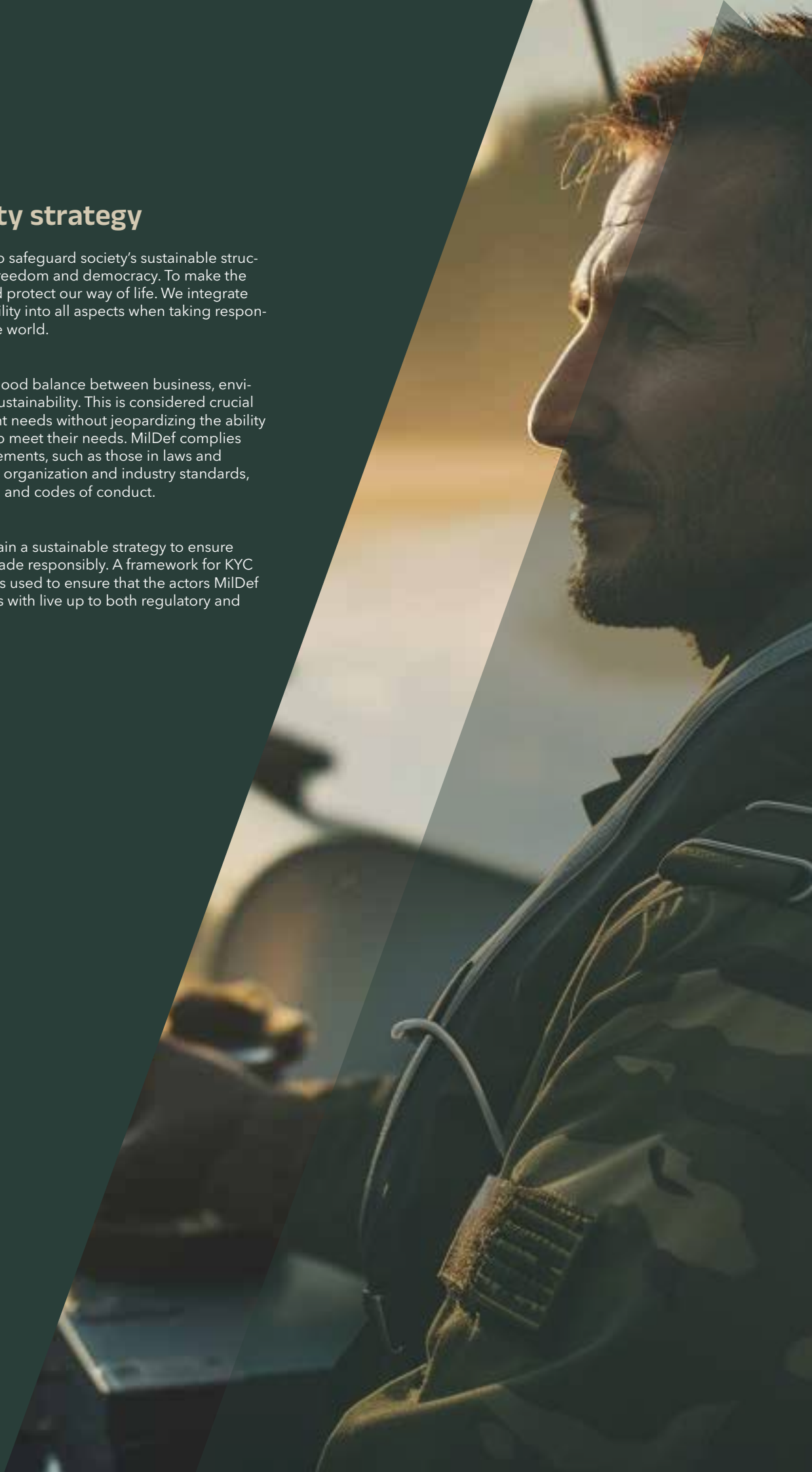
MilDef has expanded its customer offering, which in the past was mainly focused on hardware, to also include services and software. Complete solutions for a strong defense and increased safety.

Sustainability strategy

Our reason to exist is to safeguard society's sustainable structures. To stand up for freedom and democracy. To make the world a safer place and protect our way of life. We integrate our focus on sustainability into all aspects when taking responsibility for a sustainable world.

We aim to maintain a good balance between business, environmental and social sustainability. This is considered crucial in order to meet current needs without jeopardizing the ability of future generations to meet their needs. MilDef complies with mandatory requirements, such as those in laws and regulations, applicable organization and industry standards, contractual obligations and codes of conduct.

MilDef strives to maintain a sustainable strategy to ensure that investments are made responsibly. A framework for KYC (know your customer) is used to ensure that the actors MilDef chooses to do business with live up to both regulatory and ethical standards.





Important information

This interim report may contain forward-looking information that reflects MilDef's current view of future events, as well as financial and operative development. Words such as "intends," "sees," "expects," "may," "assesses," "plans," "considers," "estimates" and other expressions that convey indications or predictions regarding future development or trends, and that are not based on historical fact, constitute forward-looking information. Forward-looking information is by nature associated with both known and unknown risks and factors of uncertainty because it depends on future events and circumstances. Forward-looking information does not offer any guarantee regarding future performance or development, and actual outcomes may differ materially from those expressed in forward-looking information.

Invitation to a presentation of MilDef's interim report for January-March 2026

The presentation will be held in English and will conclude with a Q&A. The meeting will start at 10:00 CEST on April 23, 2026 and last for about 45 minutes. The report will be made available at www.mildef.com the same morning.

Connecting to the meeting

Connect to the meeting either by clicking on this [Teams link](#) or by calling the relevant telephone number below (audio only).

Telephone numbers:

+46 8 502 413 79 (Sweden)

+47 23 52 52 25 (Norway)

+45 32 73 03 21 (Denmark)

+358 9 23106849 (Finland)

+44 20 3855 6017 (UK)

+1 323 486 4735 (USA)

Enter conference ID: **779 058 237#**

Financial calendar

Interim Report Q1 2026	April 23, 2026
Annual General Meeting 2026	May 21, 2026
Interim Report Q2 2026	July 16, 2026
Interim Report Q3 2026	October 22, 2026
Year-End Report 2026	February 4, 2027

The Company's financial reports are made available via the Cision news service and on MilDef's website, www.mildef.com.

This information is the information that MilDef Group AB (publ) is required to publish in accordance with the EU market abuse regulation and the Swedish Securities Market Act. The information was submitted, through the agency of the contact persons set out below, for publication at 08:00 CEST on April 23, 2026.

For further information please contact:



Daniel Ljunggren, CEO
+46 70 668 00 15
daniel.ljunggren@mildef.com



Viveca Johnsson, CFO
+46 704 62 75 05
viveca.johnsson@mildef.com



Olof Engvall, Head of IR & Communications
+46 735 41 45 73
olof.engvall@mildef.com



MilDef provides rugged IT solutions, systems integration and services for the defense industry. Our systems are proven in real conditions and built to stand firm in every detail. We safeguard more than equipment, we safeguard the mission itself.

mildef.com

WE ARMOR IT.™