

CAPNOR WEASEL BIDCO OYJ

Interim Report
January – March 2026



Interim Report Q1/2026 (unaudited)

First quarter (January – March) highlights

- First quarter revenue increased by 9% to EUR 26.0 (23.8) million, and when excluding the impact of material deliveries to external manufacturing partners, growth was approximately 10%
- Adjusted EBITDA was EUR 1.8 (1.8) million, corresponding to 7% (8%) Adjusted EBITDA margin
- Adjusted EBIT was EUR -2.5 (-1.8) million, corresponding to -10% (-8%) Adjusted EBIT margin
- Adjusted operational cash flow was EUR 5.0 million, up from EUR 4.0 million in the comparison period

Key events during and after the first quarter

- iLOQ showcased powerful new smart access innovations at ISC West in Las Vegas in March 2026. Highlights of iLOQ's new innovations included the new remote door opening feature within the iLOQ App, enabling users to open base building and common area doors anytime, from anywhere. Moreover, iLOQ introduced new readers and new upcoming Grade 1 padlocks and a new lock status functionality.
- iLOQ made an agreement with National Grid in the UK to deliver iLOQ's locking systems for Critical Infra use, which highlights how well iLOQ's offering fits with demanding end-use cases.
- iLOQ was awarded the ISO 45001 certification for its Occupational Health and Safety Management System (OHSMS). Achieving this certification confirms that iLOQ has established a systematic and effective framework to ensure a safe and healthy working environment, prevent work-related injuries and ill health, and continuously improve occupational health and safety performance.

EUR '000	Q1 2026	Q1 2025	Change	
			in %	FY 2025
Revenue	26,015	23,820	9%	150,046
EBITDA	-411	1,815	-123%	36,711
EBITDA margin	-2%	8%		24%
Operational EBIT	-3,239	-368	-780%	27,459
Operational EBIT margin	-12%	-2%		18%
Operational Cash Flow	4,820	3,971	21%	18,912
Operational Cash Flow %	19%	17%		13%
Adjusted EBITDA*	1,794	1,815	-1%	38,669
Adjusted EBITDA margin*	7%	8%		26%
Adjusted EBIT	-2,492	-1,826	-36%	23,585
Adjusted EBIT margin	-10%	-8%		16%
Adjusted Operational Cash Flow	4,952	3,971	25%	20,870
Adjusted Operational Cash Flow %	19%	17%		14%

* FY 2025 included EUR 2.0 million adjustments mainly related to growth and competitiveness boosting actions and some legal costs. These costs have been excluded in the Adjusted EBITDA, Adjusted EBIT and Adjusted Operational Cash Flow figures above. During the first three months of 2026, a total of EUR 2.2 million non-recurring costs was recognized and hence excluded in the aforementioned adjusted figures (some of them with a delayed cash flow impact), mainly in relation to a one-off event, some legal fees and production transition costs.

Management overview of the first quarter

During the first quarter of 2026, iLOQ Group's revenue increased by 9% compared to the corresponding period of the previous year. When excluding some material delivery related sales to external manufacturing partners, year-on-year

revenue growth was 10%, with a strong growth especially in the Critical Infrastructure segment. The new global partner program implementation has continued into 2026, which provides a good basis for future growth. iLOQ has continued to invest in developing its 5 Series+ platform, complementary products and software features. Revenue growth and actions in 2025 on streamlining the operations contributed positively to profitability, as iLOQ continued its growth investments also during the first quarter's seasonally lower activity. The 5 Series+ platform expansion into other markets is progressing, with first European customers planned to be deployed in the second quarter. At the end of March, net working capital level was higher than at the end of March 2025, mainly due to higher trade receivables. On March 18, 2026, iLOQ announced that Ferry Nekkers was appointed as Chief Business Officer for Europe, following the planned succession after Thomas Thörewik.

Key quarterly performance metrics for the first quarter:

- EBITDA amounted to EUR -0.4 (1.8) million, corresponding to -2% (8%) EBITDA margin
- EBIT amounted to EUR -4.7 (-1.8) million, corresponding to -18% (-8%) EBIT margin
- Operational Cash Flow was EUR 4.8 (4.0) million

Events after the reporting period

There were no significant events after the reporting period until the date of this release.

Quarterly information

QUARTERLY INFORMATION, EUR '000	Q1 2024	Q2 2024	Q3 2024	Q4 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	Q1 2026
Revenue	20,288	28,352	27,828	52,278	23,820	33,178	29,273	63,775	26,015
EBITDA	-3,098	4,027	2,507	16,178	1,815	6,088	5,079	23,729	-411
EBITDA margin	-15%	14%	9%	31%	8%	18%	17%	37 %	-2%
Operational EBIT	-4,377	2,421	777	14,223	-368	3,807	2,832	21,188	-3,239
Operational EBIT margin	-22%	9%	3%	27%	-2%	11%	10%	33%	-12%
Operational cash flow	10,433	-532	1,149	9,248	3,971	3,507	1,413	10,021	4,820
Operational cash flow %	51%	-2%	4%	18%	17%	11%	5%	16%	19%
Adjusted EBITDA	-3,098	4,027	2,507	17,977	1,815	7,501	5,224	24,129	1,794
Adjusted EBITDA margin	-15%	14%	9%	34%	8%	23%	18%	38%	7%
Adjusted EBIT	-5,835	963	-681	14,564	-1,826	3,762	1,519	20,129	-2,492
Adjusted EBIT margin	-29%	3%	-2%	28%	-8%	11%	5%	32%	-10%

Declaration of the Board

We confirm that, to the best of our knowledge, the condensed financial statements give a true and fair view of the Group's assets, liabilities, financial position and results of operations for the period. We also confirm, to the best of our knowledge, that the management overview includes a fair review of important events that have occurred during the first three months of 2026.

Espoo, May 15, 2026

Heikki Hiltunen
President and CEO

Magnus Hammarström
Member of the Board

INCOME STATEMENT

CONSOLIDATED INCOME STATEMENT, IFRS			
EUR '000	Q1 2026	Q1 2025	FY 2025
Revenue	26,015	23,820	150,046
Other income	5	5	11
Materials and services	-10,410	-8,700	-57,484
Employee benefit expenses	-8,142	-8,245	-30,808
Depreciation, amortization and impairment losses	-4,286	-3,641	-15,084
Other operating expenses	-7,879	-5,065	-25,055
Operating profit (EBIT)	-4,697	-1,826	21,627
Finance income	103	61	244
Finance expense	-1,069	-1,291	-5,016
Net financial expenses	-966	-1,230	-4,772
Profit (-loss) before taxes	-5,663	-3,056	16,855
Income taxes	266	228	-3,850
Profit (loss) for the financial period	-5,397	-2,828	13,004
Items that may be subsequently reclassified to profit or loss			
Translation differences	-67	499	-372
Total comprehensive income	-5,465	-2,328	12,632
Earnings per share, undiluted (EUR)	-54,646	-23,284	126,325
Earnings per share, diluted (EUR)	-54,646	-23,284	126,325

BRIDGE CALCULATION OF ALTERNATIVE PERFORMANCE MEASURES			
EUR '000	Q1 2026	Q1 2025	FY 2025
Operating profit (EBIT)	-4,697	-1,826	21,627
M&A related depreciation and amortization	1,458	1,458	5,832
Operational EBIT	-3,239	-368	27,459
Other depreciation and amortization	2,828	2,183	9,252
EBITDA	-411	1,815	36,711
Non-recurring items	2,204	0	1,958
Adjusted EBITDA	1,794	1,815	38,669
Operating profit (EBIT)	-4,697	-1,826	21,627
Non-recurring items	2,204	0	1,958
Adjusted EBIT	-2,492	-1,826	23,585

BALANCE SHEET

CONSOLIDATED BALANCE SHEET, IFRS			
EUR '000	Mar 31, 2026	Mar 31, 2025	Dec 31, 2025
ASSETS			
Non-current assets			
Intangible assets	106,855	108,971	108,388
Goodwill	92,467	92,467	92,467
Property, plant and equipment	5,756	6,150	5,848
Deferred tax assets	435	573	478
Total non-current assets	205,543	208,161	207,180
Inventories	20,357	24,442	17,117
Trade and other receivables	31,401	18,191	45,054
Current tax receivables for the financial year	612	2,318	224
Cash and cash equivalents	20,763	10,038	19,206
Total current assets	73,133	54,990	81,601
Total assets	278,676	263,151	288,781
EQUITY & LIABILITIES			
Equity			
Share capital	80	80	80
Invested unrestricted equity fund	143,240	143,240	143,240
Translation difference	-661	277	-594
Retained earnings	35,387	24,277	40,778
Total equity	178,046	167,874	183,504
LIABILITIES			
Non-current liabilities			
Financial liabilities	54,679	54,572	54,649
Non-current lease liabilities	2,091	1,582	1,779
Non-current provisions	876	991	892
Deferred tax liabilities	13,879	15,149	14,241
Total non-current liabilities	71,524	72,294	71,561
Current liabilities			
Short-term interest-bearing liabilities	62	62	62
Account payables and other liabilities	26,703	19,705	29,341
Current lease liabilities	1,780	2,085	2,098
Current provisions	448	982	608
Current tax liabilities	114	149	1,608
Total current liabilities	29,106	22,982	33,717
Total liabilities	100,630	95,277	105,278
Total equity and liabilities	278,676	263,151	288,781

STATEMENT OF CASH FLOWS

CONSOLIDATED STATEMENT OF CASH FLOWS, IFRS EUR '000	Q1 2026	Q1 2025	FY 2025
CASH FLOW FROM OPERATING ACTIVITIES			
Profit (loss) for the financial period	-5,397	-2,828	13,004
Adjustments:			
Depreciation and amortization	4,286	3,641	15,084
Unrealized exchange rate gains and losses	271	0	35
Financial Income	-103	-61	-244
Financial Expense	1,069	1,291	5,016
Taxes	-286	-228	3,850
Change in Working Capital:			
Change in trade and other receivables	13,653	12,656	-14,207
Change in inventory	-3,241	-1,378	5,947
Change in trade and other payables	-3,044	-6,109	2,801
Change in provisions	-176	-89	-562
Interest paid	-984	-1,039	-3,864
Interest received	4	12	124
Income tax paid	-1,847	-1,176	-2,049
Other financial items	-31	-32	-125
Net cash flow from operating activities (A)	4,196	4,661	24,811
CASH FLOW FROM INVESTING ACTIVITIES			
Investments in intangible assets	-1,870	-2,924	-11,463
Investments in tangible assets	-93	-1	-315
Net cash flow from investing activities (B)	-1,963	-2,925	-11,778
CASH FLOW FROM FINANCING ACTIVITIES			
Payments of lease liabilities	-560	-626	-2,157
Payments of long-term liabilities	0	0	-62
Net cash flow from financing activities (C)	-560	-626	-2,219
CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C)	1,673	1,110	10,814
Cash and cash equivalents, in the beginning of period	19,206	9,066	9,066
Change in cash and cash equivalents	1,673	1,110	10,814
Net effect of exchange rate changes on cash and cash equivalents	-116	-138	-675
Cash and cash equivalents, at the end of period	20,763	10,038	19,206

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

1. Reporting entity

Capnor Weasel Bidco Oyj (the 'Company') is domiciled in Finland. This Interim Report for the quarter ending on March 31, 2026, comprises the Company and its subsidiaries (together referred to as the 'Group').

2. Accounting principles

The Group's Interim Report for January–March 2026 has been prepared in line with the IAS 34 'Interim Financial Reporting' standard and should be read in conjunction with the Group's financial statements for 2025. The Group has applied the same accounting principles in the preparation of this Interim Report as in its Financial Statements for 2025. The information presented in this Interim Report has not been audited.

3. Seasonality

The Group operates in an industry that has seasonal fluctuations in revenue. During the last years, the first three quarters amounted to close to sixty percent of the Group's full-year revenue, while the last quarter revenue was somewhat over forty percent of the full-year revenue. Therefore, in a typical year, the financial results of the fourth quarter can be expected to be stronger than compared to the first three quarters, and this seasonality also affects the cash flow profile of the Group.

4. Segment reporting

In addition to the parent company Capnor Weasel Bidco Oyj, iLOQ Group belongs to the Group. Industrial operations are in the iLOQ Group that offers digital smart-locking solutions. iLOQ Group operates with a network business model in the manufacture and distribution of products, and hence it has only limited own assembly and manufacturing operations. iLOQ Group's products are sold through iLOQ's distribution partners that also provide professional installation and maintenance services to iLOQ's end-customers. For certain critical infra customers, iLOQ Group also has direct deliveries. iLOQ Group has its parent company iLOQ Oy in Finland and foreign subsidiaries in Sweden, Denmark, Norway, Germany, Belgium, the Netherlands, France, Spain, Poland, Great Britain, Canada, United Arab Emirates, Australia, Singapore and United States. The Group's business operations are managed and monitored as one entity. Subsidiaries are sales organizations, and their revenue consists of service charges from the iLOQ Group's parent company, with the exception that iLOQ USA Inc. has also some direct customer contracts and invoicing. Based on the similarity of business operations, products, services and production process, the Group has only one operating segment. iLOQ's Leadership Team is the Group's chief operative decision maker, and it evaluates the performance of the Group and the use of resources as a whole. The composition of the Group's revenue and its geographical distribution is presented with the notes related to revenue. The Group has currently no external customers with revenue of over 10% of the Group's total revenue. The Group's most significant non-current assets are located at the domicile of the parent company. Revenue split by geography has from the second quarter of 2025 been presented in accordance with the new sales organizational structure, with the following sales regions based on the customers' main location and delivery destination: Nordics, Europe & Emerging Markets and North America.

5. Revenue

The revenue of Capnor Weasel Bidco Group consists of digital locking and access management systems. The Group's products consist of supplied locks and software as well as lock operation and maintenance services. The Group's customers are to main extent retailers and partners for locking products. Revenue is recognized when control over the goods or the service is transferred to the customer. Lock deliveries are recognized as revenue when control is transferred on the basis of the delivery of the products, when the risks and benefits have been transferred to iLOQ Group's customers.

The CIP Incoterms delivery term is generally used for the delivery of products. For some specific customers, Delivered Duty Paid Incoterms can also be applied. Revenue from maintenance and repair services and licenses is recognized over time as the customer receives the benefits simultaneously as the service is provided. Sales contracts are made with the regular payment terms. Annual rebates can be granted to customers belonging to the Group's partner program for products sold during a specified time frame, and these rebates are accrued for.

DEFINITIONS OF ALTERNATIVE PERFORMANCE MEASURES

1. **EBITDA** = Operating profit (EBIT) before depreciation, amortization and impairment losses.
2. **Operational EBIT** = Operating profit (EBIT) excluding the impact of acquisition-related amortizations or write-downs.
3. **Operational Cash Flow** = EBITDA + change in trade and other receivables + change in inventories + change in trade and other payables + change in provisions - investments in intangible assets - investments in tangible assets. Operational Cash Flow is used internally by the group to follow EBITDA while also taking into account investments and changes in working capital.
4. **Operational Cash Flow %** = Operational Cash Flow / Revenue.
5. **Adjusted EBITDA, Adjusted EBIT and Adjusted Operational Cash Flow** = Same as above but excluding non-recurring items. These non-recurring items have been excluded in the Adjusted EBITDA, Adjusted EBIT and Adjusted Operational Cash Flow figures above.
6. All **Margins** = The underlying Alternative Performance Measure / Revenue, e.g. Adjusted EBITDA margin = Adjusted EBITDA / Revenue.

CONTACT

Additional information about the Company can be found on the corporate website www.ilq.com. The Company can be contacted by e-mail, info@ilq.com

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