



Change in Board composition and statement on Business Continuity

Company announcement no. 30-25
Copenhagen, December 02, 2025

Shape Robotics A/S (“Shape Robotics” or the “Company”) announces, in continuation of Company Announcement No. 23-25 published on 16 October 2025 and Company Announcement No. 24-25 published on 3 November 2025, further changes to the composition of the Board of Directors.

As previously communicated, Ms. Helle Rootzén, Member of the Board of Directors, had informed the Company that she intended to step down at the upcoming Extraordinary General Meeting. Ms. Rootzén has now elected to resign from the Board with effect from today due to personal reasons and timing considerations. Ms. Rootzén has been a steadfast and dependable member of the Board since 2022, and the Board reiterates its gratitude for her valuable contribution, insight and professional dedication.

In addition, Mr. André Reinhard Fehr has informed the Company that he will step down from his position as Chairman of the Board of Directors, effective today. Mr. Fehr’s decision reflects his assessment that, in light of the Company’s transition phase and the strategic adjustments underway, it is in the Company’s best interests to appoint a Chairman who can oversee the next stage of governance and continuity. Mr. Fehr emphasises that Shape Robotics continues to have strong products, a promising commercial pipeline and a capable Management team. He further notes that Mr. Aurel Neţin, with his background and long-standing involvement in the Company’s activities, is well placed to ensure stable leadership during this period and to support Management in executing on the Company’s opportunities. The Board expresses its sincere appreciation to Mr. Fehr for his commitment and service.

Pursuant to the Company’s Business Continuity Policy, the Board has appointed Mr. Aurel Neţin, current Vice-Chairman, as Chairman of the Board of Directors with immediate effect. This transitional step ensures stable governance and uninterrupted Board oversight until the upcoming general meeting, at which shareholders will elect a renewed Board composition.

Statement from the newly appointed Chairman, Mr. Aurel Neţin

“Business continuity is intact, leadership is stable, and restructuring is underway. Shape Robotics has entered a phase that requires increased financial discipline, clear operational focus and strong coordination across the Group. Our subsidiaries in Romania, Poland, and Moldova, together with Sanako Finland, remain fully operational. To navigate the current turbulence and prepare for the election of a new Board, we have implemented a structured stabilization plan that enhances financial control, strengthens governance, prioritizes revenue-generating activities and optimizes costs.

Over the coming 30–60 days, we will concentrate on securing liquidity, reinforcing oversight across all entities, supporting our core educational technology offerings, and ensuring that our teams can deliver uninterrupted services to ministries, schools and partners. We are committed

to full transparency and to providing the incoming Board with a clear and actionable foundation for long-term stability and renewed growth.”

Additional information

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