Veidekke is one of Norway's leading contracting companies. The company has a wide range of resources and expertise and its finances are sound.

Veidekke went into operation in 1936, and has been listed on the Oslo Stock Exchange since 1986. The company's operations span a wide field and include local building and construction, specialised construction work, asphalt operations, crushed stone and gravel production, property development, financial management and international contracting operations. Veidekke also has a subsidiary in Berlin, Veidekke GmbH.

#### **Ownership**

Throughout its development Veidekke has emphasised the importance of controlled growth and a strong focus on profitability through a flexible organisation with decentralised financial responsibility. Importance is also attached to involving the employees as co-owners. Other large owners in the company are Norwegian institutional investors.

#### **Future objectives**

Veidekke aims to remain an independent Norwegian-controlled company with no dominant owners and a strong involvement of the employees as co-owners. The foundation for this is based on profitable operations.

It is Veidekke's intention to remain a leading contracting company with high standards of health, environment and safety. Quality in the building process and the development of skills among employees shall contribute to maintaining and consolidating Veidekke's position on the market. Collaboration with other companies in Norway and abroad will be continued in order to strengthen Veidekke's competitive position, particularly when it comes to international projects.

Veidekke aims to play an active role in the further restructuring of Norway's building and construction industry, backed by its professional and financial strength.

FIVE-YEAR REVIEW	1994	1993	1992	1991	1990
Turnover *	3,162	3,137	3,665	3,640	2,093
Profit before taxation *	5.2	75.2	81.2	74.7	90.1
Orders-on-hand excl. asphalt *	1,731	1,358	1,205	1,712	1,138
Equity ratio (%)	28.7	31.5	28.6	24.6	29.4
Earnings per share	- 1.25	8.84	8.70	7.74	12.53
Dividend per share	2.00	2.75	2.25	2.25	2.25
Number of employees at 31 December	2,785	2,694	2,869	3,007	1,702

<sup>\*</sup> NOK million Definitions and other key figures, see page 34.

## **Highlights**

• Veidekke had an aggregate turnover in 1994 of NOK 3,162 million. Profit before taxation was NOK 5.2 million. Total orders-on-hand (excluding asphalt) were NOK 1,731 million.



#### **Building**

The Arctic Hotel for Rica in Tromsø.

- 40 % of new contracts were won without tendering. These include the Ski shopping centre, the Arctic Hotel in Tromsø, the Vinterbro shopping centre and the Police Headquarters in Bodø.
- Renovation contracts for close on NOK 140 million have been signed with various housing cooperatives.
- House-building for Veidekke's own account doubled compared to last year.
- Eight petrol stations were built in Germany for Statoil.



#### **Asphalt**

Construction of the asphalt core and filter in the Storglomvatn dam for the Svartisen Power Plant.

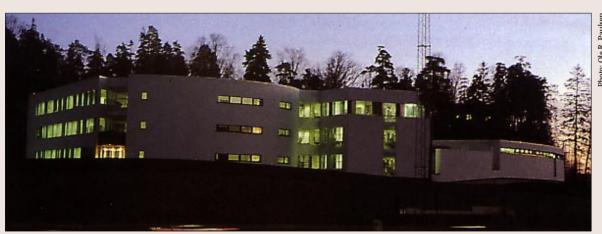
- Work has commenced on the construction of asphalt cores and filters for the Storglomvatn dam and the Holmvatn dam which form the reservoir for the Svartisen power plant. This contract is valued at NOK 80 million, and the work will stretch over four seasons.
- 2.5 million tons of crushed stone and gravel were produced in 1994. Part of this volume is used
  by Veidekke for its own asphalt production, but most is sold to external customers on the
  Norwegian and international markets.



#### **Heavy Construction**

The new tunnel at Bekkestua.

- Veidekke is involved in contracts totalling almost NOK 300 million which are linked with the
  development work for the new airport at Gardermoen. The largest of these refer to stone crushing operations at Garderfjell and the tunnel entrance and ramps for the GMB high-speed railway
  at Etterstad on the new Gardermo Line for the Norwegian State Railways.
- The building of 150 base stations covering the south of Norway for NetCom GSM started in June.
- Veidekke was awarded a joint contract with the Swedish company, Siab, for the blasting of cavern halls in Lidingö outside Stockholm.
- The new highway tunnel at Bekkestua outside Oslo was opened in November.
- Nocon was awarded a contract for the construction of a quay in Thailand to the value of NOK 62 million.



**Property** 

Fornebuveien 9 at Lysaker.

- Three major projects were completed. Fornebuveien 9 in Bærum and the Larvik Police Station are let on long-term leases, while Kirkebrygga in Fredrikstad was sold.
- Veidekke's largest development project for its own account is its share of the former NEBB property at Skøyen in Oslo. Development will start as soon as leases have been signed for the greater part of the premises.
- Property under development by Veidekke totals 89,139 sq.m.

## Playing an active role

here was a decline of about 30 % in the Norwegian building and construction market between 1987 and 1993, and some sectors declined even more. This proved to be a hard test of the contracting companies' ability to adjust to the situation. Most of them were not successful in cutting back quickly enough, which led to considerable surplus capacity in some areas. This was still the case last year, with intense pressure on prices for most contracts in spite of incipient growth in the market.

One good point about the market downturn is that it brought about improvements in efficiency and innovation more quickly than would probably have been the case otherwise. However, it also pushed prices and profits down, causing a further weakening of many companies' finances. For this reason, we do not have a strong contracting business in Norway today, measured in terms of financial strength or size. Our great strength lies in technological expertise and project management and in good industrial relations and teamwork on the building site. This gives us the strength to compete against international companies, whether at home or abroad. But the lack of financial strength and size is a drawback. How are we to meet this challenge? Better economic conditions are important, but this in itself is not enough to put us back on the right track.

#### **Need for change**

We can rejoice over the positive trend in the market, with growth in several sectors this year, and the promise of further overall growth next year. Implicit in the market upswing are many challenging and important single assignments, which will not only help to improve the balance between supply and demand and thus reduce surplus capacity, but will also help us to develop our skills as contractors.

Nevertheless we must not be lulled into thinking that we can relax our standards when it comes to change and further development. We have never got anything for nothing, and we will have to fight even harder to achieve a long-term, positive development for the companies in our business. There are several reasons for this: In the first place, we cannot expect to relive the long periods of growth we enjoyed for much of the post-war period and up to the beginning of the eighties - growth that was spurred on by major work on the infrastructure that was required for reconstruction, industrial development and public building in Norway. Today, we are in an upward phase, but we cannot count on growth rates remaining high. The eighties also taught us that our markets can fluctuate wildly. Hopefully, we will not experience such marked fluctuations again, but there will still be fluctuations.

In the second place, the competitive arena has changed and is different from what it was, say, in the seventies and early eighties. This applies to the relationship both between Norwegian competitors and between them and international contractors. A gradual change has taken place here, which is just as significant as the depression but which has not caught the eye of the media to the same extent. We now have a large number of new operators, either through new establishments or through break-aways from large companies. Swedish companies are also far more active on the Norwegian market than they were 10-15 years ago. They are involved in projects and have interests in Norwegian contracting companies.

#### Far behind

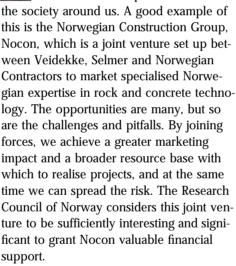
It is important for our country to have a continuous, dynamic process in the individual industries so that new, improved concepts can replace the ones that have become obsolete. It is also important not to underestimate the development potential that lies in existing businesses. Everything new and good is not necessarily the result of new establishments or new enterprises. A little too much of the old attitude that "we mustn't let any one company get too big and too dominant" is still prevalent, but let us hope that it will become less so as time goes on.

I say this because I cannot see any reason for such an attitude in the contracting business in Norway today, where the four largest companies have a turnover totalling one tenth of the market, while the corresponding figure in Sweden is 30 %. It is true that the concentration rate is higher in Sweden than in most other countries, but that is because they have contractors of international format. I am not suggesting that we can or should attain the Swedish

level, but it is nevertheless thoughtprovoking that we are so far behind.



What are we going to do to hold our own in the next round and prevent Norwegian contractors from being demoted to the second division? Here, companies and the authorities should contribute. The main responsibility lies with the individual company, but we also need positive interaction between the different companies and with



We must also keep the structure of our industry in mind. It would be unnatural for Veidekke, with fifteen acquisitions behind it, not to consider taking further steps of this kind. In view of the obvious weaknesses that came to light in 1994, we have had to direct all our attention towards strengthening our organisation. I believe that we are now in a strong position as regards both management and organisation and that we have every possibility of getting back on track in 1995. Our financial strength is intact and I understand that we have the confidence of the market. Our most important task will be to show that we are worthy of this confidence by achieving results in 1995. We must also keep our sights on possible trends in the market and in the structure of the industry in the years to come.

#### Veidekke's special qualities

The foundation for our further development - and this is what is going to keep us in the lead in the future - is our expertise. Machines and equipment are important, but most of these are available on the market as standard items. What makes - and is going to make - Veidekke special are the people who work in the company, their skills and commitment. Veidekke must be a listening, learning and developing organisation, in which each individual employee feels that he or she is not only important to the company, but actually is the company.

To be successful, we have to work on a broad front. We have to put meaning into jobs and work tasks; we have to draw up development and career programmes for managers. We have to recruit the best skilled workers and continue to take in a large number of apprentices. We have to strengthen our ties with technical colleges and universities and recruit the best engineers and graduate engineers. We have to develop further our use of control systems and information technology, and improve our purchasing and materials administration.

Being a leading company, we have naturally already come a long way in these areas, but we have to go on developing. If we do that, we will be able to offer more attractive jobs and become an even better and more efficient partner for suppliers and customers. At the same time, we will be laying the foundation for better earnings and for Veidekke to continue playing an active role in the structural development of the industry.

Terje R. Venold President and C.E.O.



Terje R. Venold



Photos page 5 and 6: Bjørn Blegen

The members of the Board of Directors. Left: Steinar Krogstad and Kare Strand, who are employee representatives, Karsten Houm, Christian Bruusgaard, who is Chairman of the Board, Flemming Vejgaard Andersen, Helge B. Andresen, Sigmund Kjos and Arve Johnsen.

#### **Main features**

1994 was the first year of growth in the market after many years of decline. The upswing was particularly noticeable in building operations and the commencement of new dwellings and non-residential buildings showed a rising trend throughout the year. Nevertheless, the market was still influenced by surplus capacity and pressure on prices, and the effect was most evident in the heavy construction sector.

Veidekke achieved a total turnover of NOK 3,162 million in 1994 (NOK 3,137 million in 1993). Turnover for asphalt was lower than in 1993, but building and heavy construction operations both showed an improvement.

The profit for the year was affected by major losses on certain heavy construction projects. This area of activity posted an overall loss of NOK 35 million, compared with a profit of NOK 22.2 million the year before. Building operations gave a profit of NOK 13.0 million (NOK 20.9 million). This fall was mainly due to losses in the first quarter, while operations during the rest of the year had an overall profit on a par with the year before. The profit margin was, however, not satisfactory. The asphalt division improved its earnings in spite of the fall in turnover, giving a profit of NOK 35.7 million (NOK 30.5 million). Veidekke's aggregate profit before taxation was NOK 5.2 million (NOK 75.2 million).

Orders-on-hand for building showed a positive trend throughout the year. After falling somewhat during the first half of the year, orders-on-hand for heavy construction began to improve again. All in all, this gave orders-on-hand at the end of the year amounting to NOK 1,731 million, as against NOK 1,358 million a year earlier.

Earnings per share were NOK -1.25 (NOK 8.84).

#### **Building**

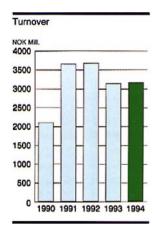
Although building activities picked up

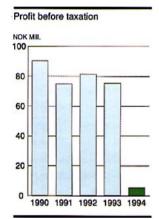
during the year, surplus capacity and keen price competition continued to effect the market. In areas such as Oslo and Akershus where the increase in building activity was particularly noticeable, there were signs of rising costs for materials and subcontractor services. There was a marked rise in timber prices all over Norway.

Figures for the first quarter showed the effects of costs relating to capacity adjustments and allocations for losses on certain projects. The rest of the year showed an upward trend and the total profit for building operations in 1994 was NOK 13.0 million (NOK 20.9 million). Turnover was NOK 1,558 million (NOK 1,491 million).

Orders-on-hand showed an upward trend throughout the year, both in size and quality. The contracts for a number of the new projects were signed as a result of direct negotiations with the client, and not on the basis of tender competitions. This is a type of contract that is based on the customer's satisfaction with previous assignments and on mutual trust. At the end of the year, orders-on-hand stood at NOK 1,154 million (NOK 654 million) of which 40 % were contracts awarded without submitting tenders.

During the year under review, Veidekke commenced the building of 258 dwellings for its own account. The corresponding figures in 1993 and 1992 were 139 and 33 respectively. This increase in activity reflects the improvement in the market. The dwellings commenced last year were spread over 13 projects, the largest of these involving 48 residential units. Veidekke considers it important to limit the risk on each individual project and also requires a significant proportion of the dwellings to be sold before the project gets off the ground. The dwellings have been selling very well. 229 of the 258 dwellings commenced in 1994 have been sold and at the end of the year the total number of unsold dwellings was 39 (43).





The figures for Veidekke's operations in Germany, Veidekke GmbH, are included in the company's building activities. Veidekke sees an interesting potential in the German market. The German organisation was built up gradually in the course of 1993 and 1994 to enable it to operate as an independent entity in close cooperation with the parent organisation in Norway. Its most important contracts so far have been the building of eight petrol stations for Statoil and a concreting contract in Berlin for German contractors Philipp Holzmann. Veidekke's German operation showed a loss in 1994, mainly as a result of losses on the contract signed with Philipp Holzmann.

Veidekke's subsidiary Con-Form A/S in Norway has been sold, with effect in the accounts from January 1995.

#### **Heavy construction**

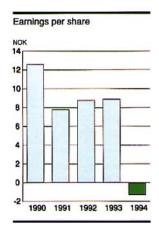
Heavy construction started the year with orders-on-hand totalling NOK 704 million and of these about NOK 200 million were received during the last two months of 1993. Some of these contracts proved later to have been agreed at too low prices. The accounts for the second guarter showed a substantial deficit for heavy construction. Part of the loss is due to allocations made for two projects where Veidekke believes it has carried out considerable extra work over and above the terms of the contract and for which claims have been submitted against the clients that have still not been settled. The disputed claims have not been booked to income. Results for the third and fourth quarters were largely as expected, giving a loss for 1994 of NOK 35 million compared with a profit of NOK 22.2 million the year before. Turnover amounted to NOK 951 million (NOK 860 million).

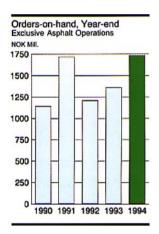
During the year under review, significant changes were made in the organisation of the heavy construction division and a number of developmental measures were initiated. Areas of importance include giving higher priority to tenders and to quality in the tendering process. Attention

will be given to making better use of the company's systems and routines in carrying out and following up projects. The staff and support network has become more operations-orientated and the focus is now on finding ways to improve productivity and to cut costs. This work will be continued in 1995 and will include personnel development at all levels, reinforcement on the purchasing side and better coordination of machine and equipment between heavy construction and building operations.

Throughout 1994 the heavy construction market was characterised by surplus capacity, pressure on prices and a large number of competitors bidding for the same contracts. The competitors in this market include a number of minor firms as well as foreign contractors, mainly Swedish, in addition to the three nationwide Norwegian contracting companies. Veidekke considers it important to give priority to earnings rather than volume and is therefore planning to make a ten per cent reduction in turnover in 1995 compared with 1994. Orders-on-hand stood at NOK 577 million at the end of the year, which is slightly less than a year before.

International turnover represented about 19 % of the heavy construction division's total operations. Included here is Veidekke's share (47.5 %) of the turnover achieved by Noremco. This company, which is engaged in local operations in Tanzania and Zambia, was founded in 1981 and since then has had a total turnover of NOK 1.3 billion and satisfactory earnings. In 1994, however, turnover was less than anticipated because the commencement of two major projects was delayed. This, combined with some losses on completed projects and the establishment of the same principles for allocations as Veidekke uses, resulted in a loss for Noremco last year, of which Veidekke's share was NOK 7.6 million (NOK +1.4 million). Veidekke's share of the turnover was NOK 67 million (NOK 78 million).





The Norwegian Construction Group, Nocon, is still in the process of building up its operations. It has orders-on-hand worth NOK 166 million and a number of projects being processed. Nocon is owned by Veidekke, Selmer and Norwegian Contractors.

Along with Selmer and Norconsult International, Veidekke is a member of the Advisory Group of Norway (AGN), which has been engaged as consultants since 1984 to advise on hydropower developments in China. The profitability of these activities is satisfactory.

In addition to the activities of these companies, Veidekke was involved in several projects in 1994 in Germany and Sweden. One of these was the conversion work at Kværner's shipyard at Warnemünde.

#### **Asphalt**

The asphalt market has been relatively stable in recent years, but in 1994 the total volume fell by 6 %. This was mainly due to smaller public grants to the road sector. The Public Roads Administration also carried out a larger share of the contracts itself, thus reducing the market for private contractors by about 10 %.

Despite this situation, Veidekke and its subsidiary Korsbrekke og Lorck AS (Kolo) achieved better results in 1994 than the year before. This can be explained by a number of factors, the most important being rationalisation in both asphalt production and stone-crushing operations. The relatively mild autumn in many parts of the country also meant that asphalt laying could continue longer than the year before. Gains were also realised on the sale of equipment. All of this combined to give the asphalt division a profit of NOK 35.7 million (NOK 30.5 million). Turnover was NOK 687 million (NOK 720 million).

Veidekke's crushed stone and gravel operations are also part of the asphalt division. With a production volume of 2.5 million tons, Veidekke and Kolo are one of the largest stone-crushing operations in

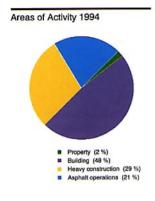
Norway. Some of the volume produced is used by Veidekke for its own activities, but the bulk is sold to external customers in Norway and abroad. The results for this area of activity showed an upward trend from 1993 to 1994. The availability of top quality raw materials from its own quarries gives Veidekke a valuable competitive edge on other asphalt contractors.

The structure of the asphalt industry has remained fairly stable in recent years, with Veidekke/Kolo, Nodest Vei and Icopal (formerly Fjeldhammer Brug) as the three largest private manufacturers and the Public Roads Administration as an extremely important purchaser. The market is weighed down by a substantial surplus capacity and, like the heavy construction sector, there is a large number of small companies competing for the contracts. Prices are generally squeezed. The establishment of a new asphalt company by Franzefoss and Selmer will mean more surplus capacity and competition in the industry, as well as heavier pressure on prices.

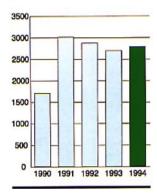
The prospects for 1995 seem to indicate that the asphalt market as a whole will remain largely the same as, or possibly slightly better, than last year. The grants in the national budget for the upkeep of the national and county roads are on a par with 1994. In addition NOK 200 million has been granted for reinforcement of the national and county road networks, following the abolishment of the restrictions on axle loads during the spring thaw period. The general upswing in the Norwegian economy and improvement in market conditions for many industries would indicate that there is a possibility of some growth in both the municipal and the private asphalt markets. The possible effect of the Gardermo airport development will not be felt until 1996.

#### **Property**

The property owned by Veidekke's Property Division totalled 89,139 sq.m. at the end of the year. Of this, 24 % is reserved for the company's own use and the



No. of employees, Year-end



remainder is let. At the end of the year the occupancy rate was 96 %, measured in rental value. Total rental income was NOK 50.7 million (NOK 47 million). The profit for this division was NOK 2.6 million (NOK 4.3 million), after a net loss on sales of property of NOK 1.1 million, while the year before showed a gain of NOK 8 million.

Three major projects were completed during 1994. Two have been let and one was sold. In addition to these, six properties were sold, bringing total net investments to NOK 49 million. The book value of the division's property portfolio is NOK 461 million.

The market for rented business premises is still characterised by the surplus capacity and pressure on prices. This situation is expected to last for several years.

Tenant mobility is good, however, and there is a constant demand for functional premises in the right location. Tenants are also interested in low operating costs and a higher degree of service on the part of the owner. The larger property management companies with a wide network of contacts and a professional service organisation will therefore have a competitive advantage in the bid for tenants.

Veidekke wishes to be actively involved in the development, operation and management of property. Alongside traditional building activities, the company has the necessary experience and skills to take responsibility for every stage of a building project, from the "raw" site to the operation and management of the finished product. Some projects will be developed by Veidekke alone and some under joint ownership. Veidekke, however, is not interested in substantially increasing the capital it has tied up in property. Completed projects are therefore always evaluated for sale, but with Veidekke as manager where this is desirable.

#### Organisation and personnel

At the end of the year, Veidekke's employees numbered 2,785 (2,694), of

whom 902 (888) were paid a monthly salary and 1,883 (1,806) were paid by the hour. Even within the framework of a relatively stable employment situation, there will always be a need to recruit new employees for vacancies arising due to natural retirement. It is gratifying to note that there has generally been a great deal of interest in the jobs advertised.

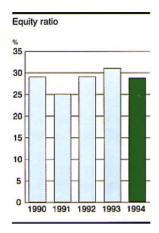
Throughout 1994, priority was given to organisational development and training at all levels in the company. Veidekke's training department, which offers courses in a number of fields, was busier than ever before and a considerable amount of work was put into leadership development and teambuilding. Contact with colleges and universities is maintained through company presentations and grant schemes, etc. The recruitment of skilled workers is another vital area and Veidekke kept up a high intake of apprentices throughout the recession in the industry. The number of apprentices in Veidekke's employment at the end of 1994 was 92 (104).

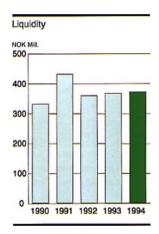
Veidekke emphasises the importance of open, constructive relations with the elected representatives for its hourly and monthly-paid employees. This relationship was positive in 1994, as it has been previously, both in formal fora and in less formal discussions and ongoing contact.

#### Health, environment and safety

The building and construction industry is a high risk industry as concerns stress injuries and accidents at work. Veidekke therefore attaches great importance to preventing injuries and absence from work. The company sees health, environment and safety work as a managerial responsibility and a number of courses have been held on these subjects. Absence among hourly-paid employees averaged 4.6 % in 1994 (5.2 %). Direct costs to the company relating to absence for all employees was NOK 7.1 million (NOK 7.4 million).

The injury rate per million working hours was 18.7 (16.1). The increase compared





with the year before is due to an unacceptably high figure for the first quarter. During the rest of the year, the number of injuries was lower than the year before. Veidekke has a good record by the standards for the industry, but is determined to reduce the number of injuries and days of absence even more.

As for the outdoor environment, asphalt, crushed stone and gravel operations are governed by special regulations issued by the State Pollution Control Authority and municipal bodies. Veidekke attaches importance to meeting these requirements and works actively to achieve further improvements. Constant attention is given to the effects of the company's other activities on the environment.

#### Financial standing

Group investment in machines and equipment amounted to NOK 87 million in 1994 (NOK 68 million) and an additional NOK 73 million was invested in buildings and land. Investments in property were mainly financed by normal mortgage loans.

The Group's total assets were NOK 1,923 million at the end of the year (NOK 1,910 million).

The equity ratio was 28.7 %. In 1993 it was 31.5 %, while in 1994 equity capital was affected by the new accounting standard for pension commitments. The downward adjustment compared to previous calculation principles corresponds to 2.3 percentage points.

Liquid assets stood at NOK 372 million at the end of the year (NOK 367 million). Unused withdrawal facilities amounted to NOK 350 million (NOK 312 million) of a total credit limit of NOK 430 million (NOK 382 million).

Veidekke made active use of the shortterm bonds market for cash management purposes during 1994 and obtained competitive interest rates. Eight short-term bonds were issued for a total of NOK 420 million. At the end of the year, one shortterm bond loan was outstanding for NOK 50 million.

#### **Shareholders**

Veidekke had 1,998 shareholders as at 31 December (1,907). No single shareholder had more than ten per cent of the shares. Folketrygdfondet (the National Insurance Fund) increased its shareholding from 6.1 to 8.8 %, while UNI Storebrand reduced its share from 9.2 to 6.5 %. There were no other changes of any significance among the company's major shareholders.

Veidekke emphasises the importance of a broad, active involvement on the part of its employees and therefore aims to offer shares for sale to its employees every year. In November, the company's employees were offered the chance to purchase shares at a price that was 20 % below market price. This offer proved to be very popular, and altogether 389 employees, of whom 157 were new shareholders, purchased just over 51,000 shares. This means that 854 employees are now shareholders in the company and between them they hold 9 % of the shares.

A total of 2.7 million Veidekke shares were traded on the Oslo Stock Exchange in 1994 (3.2 million). The price of Veidekke shares rose steeply at the beginning of the year, reaching an all-time record in February at NOK 236, before falling again to a lower level. At the end of the year, the price was NOK 116.50 (NOK 170) and 20 % (25 %) of the shares were held by foreign investors.

#### **Prospects**

In view of the general outlook for the Norwegian economy, continued growth is expected in the building and construction industry in 1995, with the possibility of a further increase in the commencement of new dwellings and commercial buildings. For the first time for many years, the manufacturing industry is planning to increase its investments. Greater activity can be expected in heavy construction as a result of the major work needed for the

new airport. This applies to both direct airport investment and investment in roads and railways and the relocation of the military installations. As regards tunnelling work, however, there will still be a great deal of surplus capacity in the market and subsequently heavy pressure on prices.

Greater activity in both building and heavy construction will offer the possibility of better results in the divisions which perform the contracts. There may be a tendency towards cost pressure in some central parts of Eastern Norway, and it will be important to keep a close eye on these costs.

Veidekke's most important task in 1995 will be to return the company to a satisfactory profit level. The losses in heavy construction must be reversed and ear-

nings in the other areas of activity must be improved. This, combined with the steps that have been taken to strengthen the organisation, should provide a good basis from which to attain the goals that have been set.

# Allocation of A/S Veidekke's profit for the year

A/S Veidekke's profit after tax is NOK 6.2 million. The Board of Directors will propose to the General Meeting on 27 April this year that this be allocated as follows:

Group contribution	NOK	4.5	million
Dividend	NOK	11.2	"
Legal reserve	NOK	2.1	"
Restricted revenue			
reserve	NOK	-9.5	"
Distributable reserve	NOK	-2.1	"
Total	NOK	6.2	million

Billingstad, 27 February 1995

Christian Bruusgaard Chairman of the Board

Flemming Vejgaard Andersen Helge B. Andresen Karsten Houm

Arve Johnsen Sigmund Kjos Steinar Krogstad Kåre Strand

Terje R. Venold President and C.E.O.

# Profit and loss account

**GROUP** (Figures in NOK million)

PROFIT AND LOSS ACCOUNT	NOTE	1994	1993	1992
TURNOVER	1,21	3,161.5	3,137.0	3,664.5
Cost of materials	1,21	- 862.2	- 793.2	- 994.6
Wages and social costs	15	- 748.6	- 775.1	- 872.6
Subcontractors	13	- 1,166.7	- 1,206.0	- 1,303.1
Other operating expenses		- 277.5	- 188.1	- 289.8
Depreciation Depreciation	11	- 95.3	- 110.5	- 106.3
Bad debts		- 3.4	- 0.2	- 4.4
Total operating costs		- 3,153.7	- 3,073.1	- 3,570.8
OPERATING PROFIT		7.8	63.9	93.7
Financial income/expenses	2	- 6.9	- 3.4	- 8.6
Share of profit/loss - ships	10	10.2	9.2	- 5.7
Share of profit/loss - associated companies	8	- 5.9	5.5	1.8
PROFIT BEFORE TAXATION		5.2	75.2	81.2
Taxation	16	- 6.0	- 20.5	- 26.3
Minority interests' share	17	- 6.1	- 6.4	- 7.4
PROFIT/LOSS FOR THE YEAR		- 6.9	48.3	47.5
Earnings per share (NOK)		- 1.25	8.84	8.70

# **Balance sheet**

GROUP (Figures in NOK million)

ASSETS			
at 31 December	NOTE	1994	1993
Liquid assets	3	371.6	366.5
Debtors	4	410.4	343.9
Other short-term receivables	5	72.6	83.6
Stocks		44.7	55.7
Development projects for sale	6	110.9	99.4
TOTAL CURRENT ASSETS		1,010.2	949.1
Shares in associated companies	8	23.3	37.8
Long-term receivables etc.	9, 15, 16	99.4	121.8
Share in limited partnerships - ships	10	6.1	57.2
Goodwill	11	16.8	17.1
Machinery etc.	11	228.2	226.6
Buildings	11	402.7	363.3
Land	11	136.0	136.6
TOTAL FIXED ASSETS		912.5	960.4
TOTAL ASSETS		1,922.7	1,909.5

LIABILITIES AND SHAREHOLDERS' EQUITY at 31 December	NOTE	1994	1993
Interest-bearing debts	12	102.4	54.8
Creditors		411.3	411.6
VAT, withheld tax, social security, etc.		162.9	142.1
Other short-term debts	13	260.1	214.0
TOTAL CURRENT LIABILITIES		936.7	822.5
Long-term liabilities	14, 15	386.9	368.3
Deferred taxes	16	46.8	117.9
TOTAL LONG-TERM LIABILITIES		433.7	486.2
MINORITY INTERESTS	17	50.1	47.3
Share capital	18	56.2	56.2
Other shareholders' equity		446.0	497.3
TOTAL SHAREHOLDERS' EQUITY	19	502.2	553.5
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		1,922.7	1,909.5
Secured liabilities	20	283.7	222.6
Guarantees	20	142.4	160.7

# Statement of cash flows

**GROUP** (Figures in NOK million)

	1994	1993
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before taxation	5.2	75.2
Depreciation	95.3	110.5
Gain/loss on sale of fixed assets	- 14.0	- 25.2
Tax payable	- 58.8	- 13.6
Share of profit/loss associated companies	5.9	- 5.5
Share of profit/loss limited partnerships - ships	- 10.2	- 9.2
Net change in receivables, stocks, development projects for sale	- 56.0	103.5
Net change in current liabilities excluding		
short-term borrowing and dividends	68.3	- 154.2
Net cash from operating activities (A)	35.7	81.5
CASH FLOWS FROM INVESTMENT ACTIVITIES		
Purchase of property, plant and equipment	- 167.1	- 129.5
Proceeds from sale of property, plant and equipment	45.7	56.6
Net change in other investments	34.8	- 3.2
Net cash from investment activities (B)	- 86.6	- 76.1
CASH FLOWS FROM FINANCING ACTIVITIES		
New long-term borrowing	89.0	27.8
Repayment long-term debts	- 66.4	- 24.3
Change in short-term borrowing	38.7	28.3
Change in shareholders' equity	- 0.8	- 0.8
Sale of own shares	12.7	0.0
Dividend paid	- 17.2	- 28.4
Net cash from financing activities (C)	56.0	2.6
Net increase in liquid assets (A+B+C)	5.1	8.0
Liquid assets at 1 January	366.5	358.5
Liquid assets at 31 December	371.6	366.5

### **Accounting policies**

#### CONSOLIDATION

#### **Subsidiaries**

Subsidiaries are companies in which Veidekke has a direct or indirect majority of the votes. The subsidiaries' profit and loss accounts and balance sheets are included in their entirety in the Consolidated Accounts. The minority interests' share of the profit for the year (after taxation) and shareholders' equity are shown as separate items in the accounts.

Shares purchased in subsidiaries are dealt with according to the purchase value method of accounting, by which the cost price of the shares is set off against the book value of the shareholders' equity in the subsidiary at the time of purchase. Any added or reduced value is shared among the assets to which it relates. Non-assignable added value is entered as goodwill. Added value and goodwill are depreciated via the profit and loss account.

#### **Associated companies**

Associated companies are companies in which the Group owns long-term, strategic interests of between 20 and 50 % and where these interests allow the Group considerable influence on operating and financial decisions.

In the Consolidated Accounts these companies are included according to the equity method. The equity method means that the share of the profit or loss before taxation, with an adjustment for depreciation of any added or reduced value (including goodwill) at the time of purchase, is included on a separate line in the Profit and Loss Account. In the Balance Sheet, this share is entered at cost price, adjusted in relation to the share of the profit or loss, dividend and adjustments of shareholders' equity subsequent to the time of purchase.

# Joint Ventures, Partnerships and Limited Partnerships

Veidekke is involved with other contractors in a number of major contracts. The participants in these joint ventures are jointly and severally responsible to the clients. In the fields of property management and asphalt, Veidekke participates in several partnerships and limited partnerships. Since participation is within Veidekke's main business areas and control is exercised jointly, these shares are entered in the accounts according to the gross method (proportional consolidation), whereby the share is integrated in each item in the Profit and Loss Account and Balance Sheet.

#### Limited partnerships - ships

Veidekke is also a partner in limited partnerships which own ships. These partnerships are integrated in the accounts by the equity method. The share of profit or loss is shown as a separate item after financial items in the Profit and Loss Account and in the Balance Sheet these shares are classified as fixed assets. Deferred tax and tax payable relating to the shares is treated as part of the year's taxation and deferred tax and tax payable in the Balance Sheet.

#### **Conversion of foreign companies**

Balance sheet items relating to foreign companies are converted at the exchange rate applying on the date of the Balance Sheet, while Profit and Loss Account items are converted at average exchange rates for the year. The conversion differences for foreign subsidiaries are entered against the Group's shareholders' equity, while the conversion differences for foreign partnerships and joint ventures are entered in the Profit and Loss Account.

#### **Inter-company transactions**

Receivables and payables between

### **Accounting policies**

parent company and subsidiaries have been eliminated. The same applies to receivables and payables relating to joint ventures, partnerships and limited partnerships. Inter-company turnover and inter-company gains have also been eliminated.

#### Mergers

The Group uses the continuity method to integrate companies. By this method, the integrated company's assets and liabilities are carried forward at book value. Shareholders' equity is altered by the integrated company's shareholders' equity, less the cost price of shares that the Group held prior to the merger.

#### **Own shares**

The Group holds some of its own shares, acquired through takeovers. The cost price is entered as a reduction of shareholders' equity. Any gain or loss on sales is booked directly against shareholders' equity.

#### **RECORDING INCOME**

#### **Projects**

Veidekke operates mainly as contractors on projects which last from a few months to two or three years. Invoicing is done monthly (payment net 30 days) and usually as the contract activity progresses. However, other payment plans are sometimes used.

For projects, income is entered as the work progresses and in proportion to the percentage of completion. This means that the accumulated proportion of the estimated profit on the project is taken to income. The percentage of completion is determined on the basis of completed production.

In the case of projects that are expected to show a loss, the estimated loss is entered in its entirety as a cost. Provisions are made for guarantee work and other uncertainties. The guarantee period varies from one to three years. Disputed claims are entered as income once they have been settled or the outcome is certain.

#### **Development projects for sale**

Development projects for sale are mainly concerned with house-building. These projects are taken to income as the units are completed and handed over to the purchasers. Costs incurred on units in progress and development sites are entered in the Balance Sheet under current assets. The units are valued at production cost or estimated net sales value, whichever is the lower. "Production cost" includes all assignable project costs. Prudence is shown in the initial phases in taking the projects to income.

# Development projects for Veidekke's ownership

Development projects for letting or own use are taken to income as capital assets at production cost including interest paid during the building period. Development projects for Veidekke's ownership are entered as turnover.

#### Sales of fixed assets

Gains on sales of machinery, buildings and other fixed assets are entered as turnover.

#### OTHER ACCOUNTING POLICIES

#### **Pensions**

In 1994 Veidekke introduced the new accounting standard for pension expenses. According to this standard, Veidekke's pension schemes must be treated as benefit plans. This means that the company is actually responsible for the fulfilment of pension commitments even though these are covered by an insurance scheme. For this reason, the present value of all accumulated pen-

## **Accounting policies**

sion commitments has to be calculated (annual actuarial calculation). The calculation takes into account anticipated wage growth, based on linear accumulation. "Pension funds" consist of the premium fund and the company's share of the insurance company's funds (premium reserves) and are entered at their real value (transfer value). Net pension commitments/pensions funds are entered in the Balance Sheet. "Pension expenses" are the present value of the year's pension earnings plus interest on pension commitments less return on the pension funds.

A long-term interest rate is applied when calculating pension commitments and the return for the year on the funds. Estimated values are used for pension funds and pension commitments when the accounts are closed. The estimated figures are then corrected each year by the actual figures. The difference between the estimated and real figures is entered in the Balance Sheet. These differences have to be amortised (entered in the Profit and Loss Account) in accordance with specified rules. Deviations arising from changes in the financial assumptions and changes in pension plans are dealt with in the same way.

#### **Taxes**

This year's tax expense consists of payable tax and change in deferred tax. Payable tax is fixed on the basis of the year's taxable profit, which is payable the following year. Deferred tax is a provision for future payable tax, calculated on timing differences between the financial accounts and the tax accounts. The reason why timing differences arise is that some of the items in the Profit and Loss Account are treated differently for accounting purposes and for tax purposes, because certain tax-related allocations are allowed while some financial related allocations are not tax deductible. Deferred tax is calculated in nominal amounts, i.e. with no discount.

There are moreover strict criteria for the entering of deferred tax benefits in the financial accounts.

#### **Depreciation**

Depreciation is based on the financial lifetime of the fixed assets.

#### Research and development costs

Costs relating to research and development of technology are charged to expenses.

#### Receivables and debts

Receivables and debts that relate to production are classified as current assets and short-term liabilities. Other receivables and debts which are not due for more than a year are classified as fixed assets and long-term liabilities.

Receivables are entered in the Balance Sheet at their nominal value less provision for bad debts.

Current assets and short-term liabilities in foreign currency are converted at the exchange rate on the date of the Balance Sheet. Long-term receivables in foreign currency are entered at the rate of exchange on the date of the Balance Sheet or on the date of acquisition, whichever is lower. Long-term liabilities in foreign currency are entered at the rate of exchange on the date of the Balance Sheet or on the date of acquisition, whichever is higher.

#### **Stocks**

Stocks include raw materials, materials and tools and are assessed at full cost price or net realisable value, whichever is lower.

#### Shares

Financial investments are classified as current assets, while strategic investments are classified as fixed assets. Short-term shareholdings are assessed on the portfolio principle.

GROUP (Figures in NOK million)

#### 1. TURNOVER

Turnover includes gains on sales of machinery etc. amounting to NOK 15.4 million (17.2) and loss on sales of buildings/land amounting to NOK 1.4 million (+8.0).

#### 2. FINANCIAL INCOME/FINANCIAL EXPENSES

	1994	1993
Gains on sales of securities	0.0	2.6
Interest received	36.5	40.0
Other financial income	2.6	3.9
Financial income	39.1	46.5
Interest charges, long-term loans	- 30.2	- 40.6
Interest charges, short-term loans	- 11.5	- 7.3
Other financial expenses	- 4.3	- 2.0
Financial expenses	- 46.0	- 49.9
Net financial items	- 6.9	- 3.4

#### 3. LIQUID ASSETS

	1994	1993
Bank deposits	316.3	289.3
Withheld tax on salaries and wages	28.6	24.4
Securities	20.4	46.6
Shares	6.3	6.2
Liquid assets	371.6	366.5

#### 4. DEBTORS

"Debtors" include provisions for bad debts amounting to NOK 21.7 million (22.1)

#### 5. OTHER SHORT-TERM RECEIVABLES

"Other short-term receivables" include NOK 45.0 million (66.2) due from debtors.

6.	DEVELOPMENT PROJECTS FOR SALE					
		1994	1993			
	Ongoing projects Undeveloped sites	96.1 14.8	83.1 16.3			
	Development projects for sale	110.9	99.4			

Veidekke also has sites for development under fixed asssets (Note 11).

#### 7. SHARES IN SUBSIDIARIES

	Total share capital	Ownership share in %	Nominal value	Book value
Korsbrekke og Lorck AS	5.0	60	3.0	16.9
Hokksund Pukkverk A/S	0.1	50	0.0	9.5
Veidekke AB	SEK 5.0	100	SEK 5.0	5.2
Veidekke Eiendom A/S	5.0	100	5.0	5.1
Nor-Vei A/S	3.6	100	3.6	3.1
Veidekke GmbH	DEM 0.5	100	DEM 0.5	2.2
Con-Form A/S	1.2	100	1.2	2.1
Con-Form Polen Invest A/S	2.0	100	2.0	2.1
Ottersbo Pukkverk A/S	0.2	100	0.2	1.5
Prosjektutvikling Bergen A/S	0.9	100	0.9	1.2
Krafttak HF	ISK 10.0	90	ISK 9.0	0.9
Beitostølen Eiendomsutvikling A/S	0.2	90	0.2	0.1
Napastaa Entreprenør A/S	0.1	100	0.1	0.1
Sogndal Postgård A/S	0.1	100	0.1	0.0
Owned by A/S Veidekke				50.0
Oslo Asfalt A/S	41.0	100	41.0	16.8
Hokksund Pukkverk A/S	0.1	50	0.0	2.5
Con-Form Trøndelag A/S	0.2	100	0.2	0.8
Con-Form Ltd.	PZL 950.0	100	PZL 950.0	0.5
Owned through subsidiaries				20.6

#### 8. SHARES IN ASSOCIATED COMPANIES

	Total share capital	Owner- ship share in %	Nominal value	Value in company	Value in Group	Result for the year
Noremco Construction A/S	5.0	48	2.4	3.4	7.5	- 7.6
A/S Kongsvinger Asfalt	2.0	50	1.0	1.0	6.7	0.8
A/S Fosskvartalet	0.1	50	0.1	0.0	1.3	0.8
Other associated companies				5.1	4.9	0.1
Owned by A/S Veidekke				9.5	20.4	- 5.9
Martin Haraldstad A/S	0.1	50	0.1	2.0	1.4	0.0
Other associated companies				1.5	1.5	0.0
Owned by group				13.0	23.3	- 5.9

#### 9. LONG-TERM RECEIVABLES ETC.

	1994	1993
Loans to partners	26.9	8.1
Loans to associated companies	22.4	15.2
Loans to employees	13.2	3.7
Credit granted for sale of property	11.3	10.5
Deferred tax benefit	11.2	10.4
Net pension funds	3.0	59.5
Miscellaneous shares	2.7	2.8
Other long-term receivables	8.7	11.6
Long-term receivables and shares	99.4	121.8

Net pension funds have been reduced by NOK 56.9 million as a result of the new accounting standard for pension expenses (the 1993 figures refer to the premium fund).

#### 10. SHARES IN LIMITED PARTNERSHIPS - SHIPS

	Owner- ship share in %		Capital not called up			Share of lia- bilities	Book	Share of profit		Total profit
K/S Fosna	11.5	11.9	0.0	0.0	37.6	33.0	4.6	0.1	-	0.1
K/S JLM Tank 1	40.0	0.7	55.2	0.0	0.7	0.0	0.7	2.2	7.9	10.1
K/S Essi Gina	16.6	0.4	0.5	0.0	1.3	0.5	0.8	0.0	-	0.0
Total			55.7	0.0	39.6	33.5	6.1	2.3	7.9	10.2

#### 11. FIXED ASSETS

	Cost 1 Jan.	Addi- tions	Dis- posals	Accum. depre- ciation	Book value 31 Dec.	Deprec. for year	Depre- ciation in %
Goodwill	35.3	7.1	8.5	17.1	16.8	7.4	20
Machinery etc.	898.6	86.6	66.2	690.8	228.2	76.2	15-25
Buildings	446.6	69.6	21.3	92.2	402.7	11.7	2-5
Land	136.6	3.8	4.4	0.0	136.0	0.0	-
Total	1,517.1	167.1	100.4	800.1	783.7	95.3	

<sup>&</sup>quot;Land" includes development properties with a book value at 31 December of NOK 82.0 million (74.2).

#### Investments in and sale (sales price) of fixed assets during the past five years for the Group:

	1994	1994		1993		1992		1991		)
	Investm.	Sale	Investm.	Sale	Investm.	Sale	Investm.	Sale	Investm.	Sale
Goodwill	7.1	-	3.9	-	6.9	-	31.4	-	20.2	-
Machinery etc.	86.6	24.2	68.1	25.6	101.5	26.1	109.7	20.4	59.6	7.2
Buildings	69.6	17.8	23.8	18.4	23.2	129.8	114.5	40.8	63.3	5.7
Land	3.8	3.7	33.7	12.6	5.4	22.5	58.5	13.1	13.3	0.5
Total	167.1	45.7	129.5	56.6	137.0	178.4	314.1	74.3	156.4	13.4

#### 12. INTEREST-BEARING SHORT-TERM LIABILITIES

	1994	1993
Withdrawal rights	3.0	7.3
Project financing	82.8	39.5
Next year's instalments, long-term liabilities	16.6	7.7
Other short-term liabilities	0.0	0.3
Interests-bearing short-term liabilities	102.4	54.8

### 13. OTHER SHORT-TERM DEBTS

Tax payable amounts to NOK 63.1 million (19.7). Dividends payable amount to NOK 15.1 million (17.2).

#### 14. LONG TERM LIABILITIES

	Book value 31 Dec. 93	Repaid 1994	New loans 1994	Book value 31 Dec. 94
Loans secured in buildings/land	213.6	18.4	88.5	283.7
Other loans	124.4	44.5	0.5	80.4
Of which next year's instalments *	- 7.7			- 16.6
Total	330.3	62.9	89.0	347.5
Net pension commitments	38.0			39.4
Long-term liabilities	368.3			386.9

Repayment structure	1995	1996	1997	1998	1999	After 1999
Loans secured in buildings/land Other loans	12.5 4.1	10.8 4.3	16.1 4.3	15.7 2.4	10.4 2.4	218.2 62.9
Total	16.6	15.1	20.4	18.1	12.8	281.1

<sup>\*</sup> Instalments payable in 1995 are entered as short-term liabilities.

79~% of Veidekke's loan portfolio is due for interest-rate adjustment in 1995. At 31 December 1994, the average interest rate was 7.3~%.

The Group has unused withdrawal rights amounting to NOK 350 million (312), of which NOK 192 million (202) derive from long-term loan agreements.

#### 15. PENSIONS

Veidekke has a collective pension scheme for its employees that is covered by an agreement with an insurance company. Veidekke also has unsecured pension commitments paid directly out of operations.

As a result of the introduction of the new accounting standard for pension expenses, net pension commitments rose by NOK 61.8 million. Of this amount, NOK 44.5 million has been booked directly against shareholders' equity and minority interests, while NOK 17.3 million has been booked against deferred tax. The figures for previous years have not been adjusted.

#### 15. PENSIONS, cont.

	A/S Ve	eidekke	Kolo *	Group	Group	
	Secured	Unsecured	Secured	Total		
Pension expenses						
Earned during year (present value)	10.4	0.4	0.1	10.9		
Interest on commitments	12.3	1.6	1.0	14.9		
Return on funds	- 13.4		- 2.5	- 15.9		
Change over-financing			1.1	1.1		
Pension expenses	9.3	2.0	- 0.3	11.0		
Entered in Balance Sheet at 31 December						
Pensions funds	182.2		33.4	215.6	197.2	
Pension commitments (present value)	- 195.9	- 25.7	- 12.9	- 234.5	- 221.1	
Net funds/commitments	- 13.7	- 25.7	20.5	- 18.9	- 23.9	
Over-financing not entered			- 17.4	- 17.4	- 16.3	
Net funds/commitments						
entered in Balance Sheet	- 13.7	- 25.7	3.1	- 36.3	- 40.2	

<sup>\*</sup> Korsbrekke og Lorck AS

NOK 3.1 million is shown under long-term receivables etc., while NOK -39.4 million is shown as a long-term liability. Pension commitments and the amount earned during the year include employer's contributions.

#### Financial assumptions

8.0 %
7.0 %
3.3 %
3.3 %
2.5 %

#### 

6.0

20.5

**Taxation** 

16.	TAX, cont.		
	DEFERRED TAX	1994	1993
	Timing differences:		
	Short-term items	40.5	103.7
	Pension premium reserve	3.1	59.5
	Accelerated depreciation	45.2	48.5
	Limited partnerships - ships	-	89.4
	Gain and loss account	99.3	124.4
	Other long-term items	- 21.0	- 4.1
	Basis deferred tax	167.1	421.4
	Deferred tax (28 %)	46.8	117.9
	Deferred tax benefit *	11.2	10.4

<sup>\*</sup> Calculated on pension commitments of NOK 40.0 million (37.1).

17.	MINORITY INTERESTS	1994	1993
	Minority interests 1 January	47.3	50.8
	Minority share of profit for year	6.2	6.4
	Dividends	- 4.0	- 10.1
	Introduction of new accounting standard for pension expenses	- 3.7	0.0
	Sales of own shares	5.1	0.0
	Additions/disposals	- 0.8	0.2
	Minority interests 31 December	50.1	47.3

MINORITY SHARE OF PROFIT AND LOSS ACCOUNT ITEMS	1994	1993
Turnover	74.4	80.3
Operating expenses	- 67.4	- 75.3
Operating profit	7.0	5.0
Net financial items	1.3	3.4
Profit before taxation	8.3	8.4
Taxation	- 2.2	- 2.0
Minority share of profit for year	6.1	6.4

The minority interests derive primarily from Korsbrekke og Lorck AS, of which Veidekke owns 60 %.

#### 18. SHARE CAPITAL

A/S Veidekke's share capital at 31 December consists of 5,622,830 shares of NOK 10.- each. The Group owns 80,328 shares in A/S Veidekke through Korsbrekke og Lorck AS. These shares were acquired before the Group was formed. The average number of outstanding shares in 1994 was 5,509,169 (5,462,502).

#### GROWTH IN SHARE CAPITAL AFTER STOCK EXCHANGE LISTING

Form of issue	Amount paid	No. of shares after increase (1,000)	Share capital after increase	Adjust- ment factor
1986 Issue, price 57.50	25.3	3,053	30.5	
1986 Issue employees, price 51.75	3.1	3,113	31.1	
1988 Bonus issue 1:5		3,736	37.4	0.833
1989 Merger Hesselberg Vei		4,693	46.9	
1989 Dividend shares	0.5	4,746	47.5	0.998
1990 Merger Folke A. Axelson A/S		4,802	48.0	
1990 Dividend shares	0.6	4,861	48.6	0.999
1991 Merger Stoltz-Røthing Haugesund A/S		4,912	49.1	
1991 Merger Aker Entreprenør A.S		5,623	56.2	

The adjustment factor has been calculated according to the standards of the Norwegian Financial Analysts' Association.

At 31 December, the President and C.E.O. and the below mentioned Board members held shares in A/S Veidekke as follows:

	No. of shares
Christian Bruusgaard, Chairman of the Board	5,018
Flemming Vejgaard Andersen, Member of the Board	275
Helge B. Andresen, Member of the Board	4,754
Kare Strand, Member of the Board	1,494
Terje R. Venold, President and C.E.O.	11,200
	22,741

#### 19. SHAREHOLDERS' EQUITY

	1994	1993
Shareholders' equity 1 January	553.5	521.1
Profit for the year	- 6.9	48.3
Dividends	- 11.2	- 15.1
Introduction of new accounting standard for pension expenses	- 40.8	0.0
Sales of own shares	7.6	0.0
Currency adjustment	0.0	- 0.8
Shareholders' equity 31 December	502.2	553.5

Own shares are included in other equity at NOK - 0.4 million (- 0,7).

GUARANTEES AND JOINT AND SEVERAL LIABILITY		
	1994	1993
Book liabilities secured by mortgages etc.	283.7	222.6
Book value of mortgaged buildings	325.4	277.9
Book value of mortgaged land	32.8	22.3
	1994	1993
Guarantees to employees	7.9	10.5
Guarantees to associated companies	48.5	39.9
Other guarantees	30.3	30.6
Committed limited partnership capital not expected to be called up	55.7	79.7
	142.4	160.7

The Group has issued conditional mortgage declarations for loans and guarantees.

A/S Veidekke has furnished guarantees to subsidiaries for a total of NOK 156.2 million (67.5). Of this, NOK 131.4 million (50.2) is joint and several liability for subsidiaries' withdrawal in the Group account system with the banks. These guarantees have been eliminated in the consolidated accounts.

As a result of its participation in partnerships and joint ventures, Veidekke could become liable for other participants' inability to fulfil their obligations. Veidekke, however, cannot be called on to account until the company in question actually fails to fulfil its obligations.

#### 21. ORDERS - ON - HAND

	Orders-on-hand	For delivery	Orders-on-hand	For delivery
	at 31 Dec. 94	in 1995	at 31 Dec. 93	in 1994
Building	1,154	1,085	654	622
Heavy Construction	577	450	704	364
Total orders-on-hand	1,731	1,535	1,358	986

The remaining turnover on non-profitable projects is NOK 75 million (247). Provision has been made in the accounts for the anticipated losses on these projects.

The accumulated income for ongoing projects is NOK 1,169 million (1,054). Contributions of NOK -13 million (54) have been taken to income.

# Profit and loss account

### A/S VEIDEKKE (Figures in NOK million)

PROFIT AND LOSS ACCOUNT	NOTE	1994	1993
TURNOVER		2,713.4	2,791.2
Cost of materials		- 735.5	- 687.3
Salaries and social costs	A	- 681.3	- 697.4
Subcontractors		- 992.0	- 1,110.7
Other operating expenses	В	- 241.4	- 158.0
Depreciation	Н	- 65.3	- 77.6
Bad debts		- 3.0	8.3
Total operating costs		- 2,718.5	- 2,722.7
OPERATING PROFIT		- 5.1	68.5
Financial income	C	45.7	67.9
Financial expenses	C	- 40.4	- 36.1
Share profit/loss ships		10.3	9.2
PROFIT BEFORE TAXATION		10.5	109.5
Tax payable		- 49.3	- 3.1
Change deferred tax		45.0	4.6
PROFIT FOR THE YEAR		6.2	111.0
Transfers:			
Group contribution		4.5	37.1
Dividend		11.2	15.5
Legal reserve		2.1	18.7
Restricted revenue reserve		- 9.5	- 9.5
Distributable reserve		- 2.1	49.2
TOTAL TRANSFERS		6.2	111.0

# **Balance sheet**

A/S VEIDEKKE (Figures in NOK million)

ASSETS			
at 31 December	NOTE	1994	1993
Liquid assets	D	318.2	304.7
Debtors	E	310.6	294.5
Short-term receivables, group companies		40.0	25.6
Other short-term receivables	F	58.1	80.4
Stocks		40.0	48.9
Development projects for sale		107.0	93.8
TOTAL CURRENT ASSETS		873.9	847.9
Shares in subsidiaries	7	50.0	44.9
Shares in associated companies	8	9.5	17.6
Long-term receivables etc.	G	91.1	99.7
Long-term receivables, group companies		60.3	54.2
Share in limited partnerships - ships	10	5.3	56.2
Goodwill	Н	0.8	2.6
Machinery etc.	Н	161.6	165.4
Buildings	Н	182.1	190.2
Land	Н	99.5	102.5
TOTAL FIXED ASSETS		660.2	733.3
TOTAL ASSETS		1,534.1	1,581.2

LIABILITIES AND SHAREHOLDERS' EQUITY at 31 December	NOTE	1994	1993
Interest-bearing debts		92.2	43.5
Creditors		373.3	376.1
VAT, withheld tax, social security etc.		143.5	132.5
Short-term debt, group companies		6.3	35.3
Other short-term debts	I	220.4	182.9
TOTAL CURRENT LIABILITIES		835.7	770.3
Long-term liabilities		243.8	253.5
Deferred tax	J	35.2	93.1
LONG-TERM LIABILITIES		279.0	346.6
Share capital (5,622,830 shares at NOK 10 each)		56.2	56.2
Legal reserve		43.6	41.5
Restricted revenue reserve		19.1	28.7
Distributable reserve		300.5	337.9
TOTAL SHAREHOLDERS' EQUITY	K	419.4	464.3
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		1,534.1	1,581.2
Secured liabilities	L	134.8	123.4
Guarantees	20	298.6	228.2

# Statement of cash flows

A/S VEIDEKKE (Figures in NOK million)

	· ·	
	1994	1993
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before taxation	10.5	109.5
Depreciation	65.3	77.6
Gain/loss on sale of fixed assets	- 13.1	- 25.2
Tax payable	- 49.3	- 3.1
Share of profit/loss limited partnerships - ships	- 10.3	- 9.2
Net change in receivables, stocks, development projects for sale	- 12.5	153.4
Net change in current liabilities excluding		
short-term borrowing and dividends	53.6	- 243.5
Net cash from operating activities (A)	44.2	59.5
CASH FLOWS FROM INVESTMENT ACTIVITIES		
Purchase of property, plant and equipment	- 75.2	- 89.9
Proceeds from sale of property, plant and equipment	39.7	55.7
Net change in other investments	24.2	7.8
Net cash from investment activities (B)	- 11.3	- 26.4
CASH FLOWS FROM FINANCING ACTIVITIES		
New long-term borrowing	1.0	24.2
Repayments long-term debts	- 15.0	- 16.2
Change in short-term borrowing	47.2	7.7
Group contribution paid	- 37.1	- 23.5
Dividend paid	- 15.5	- 12.7
Net cash from financing activities (C)	- 19.4	- 20.5
Net increase in liquid assets (A+B+C)	13.5	12.6
Liquid assets at 1 January	304.7	292.1
Liquid assets at 31 December	318.2	304.7

A/S VEIDEKKE (Figures in NOK million)

The accounting policies on pages 16 to 18 and part of the notes for the Group, also apply to the parent company.

#### A. SALARIES

Remuneration to Board Members amounts to NOK 445,000.-, while the President and C.E.O.'s salary amounts to NOK 871,900.-.

#### B. OTHER OPERATING COSTS

Remuneration to the company's auditors amounts to NOK 1,540,000.- for auditing fees and NOK 372,755.- for consultancy fees.

#### C. FINANCIAL INCOME AND FINANCIAL EXPENSES

Financial income includes dividends of NOK 4.2 million (25.5), of which NOK 3.0 million (24.0) was paid by subsidiaries to the parent company. Other financial income from subsidiaries amounts to NOK 3.0 million (2.4). Financial costs to subsidiaries amount to NOK 0.0 million (0.4).

#### D. LIQUID ASSETS

	1994	1993
Bank deposits	275.6	241.8
Withheld tax on salaries and wages	26.0	21.7
Securities	10.3	35.0
Shares	6.3	6.2
Liquid assets	318.2	304.7

#### E. DEBTORS

"Debtors" include provisions for bad debts amounting to NOK 20.6 million (20.6).

#### F. OTHER SHORT-TERM RECEIVABLES

"Other short-term receivables" include amounts due from debtors totalling NOK 44.4 million (66.0).

#### G. LONG-TERM RECEIVABLES ETC.

Shares amount to NOK 2.7 million (2.5). Deferred tax benefit amounts to NOK 11.2 million (10.4). Loans to employees amount to NOK 13.0 million (3.3).

H.	FIXED ASSETS						
		Cost 1 Jan. 94	Addi- tions 1994	Dispo- sals 1994	Accum. depre- ciation	Book value 31 Dec. 94	Depre- ciation for year
	Goodwill	5.7	0.0	0.0	4.9	0.8	1.8
	Machinery etc.	682.3	57.6	66.4	511.9	161.6	56.9
	Buildings	241.1	16.5	19.5	56.0	182.1	6.6
	Land	102.5	1.1	4.1	0.0	99.5	0.0

75.2

90.0

572.8

444.0

65.3

#### I. OTHER SHORT-TERM DEBTS

Accrued taxes payable amount to NOK 50.0 million (6.3). Dividends payable amount to NOK 11.2 million (15.5).

1,031.6

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**Total** 

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	TAXATION	1994	1993
	Difference between accounting profit and profit assessable for tax purposes:		
	Profit before taxation	10.5	109.5
	Permanent differences	- 3.0	- 29.5
	Refund (dividends)	1.6	9.9
	Change in timing differences	171.6	16.8
	Tax deficit merged companies	0.0	- 48.8
	PROFIT ASSESSABLE FOR TAX PURPOSES (BASIS)	180.7	57.9

DEFERRED TAX	1994	1993
Timing differences:		
Short-term items	37.8	81.6
Pension premium reserve	0.0	43.3
Accelerated depreciation	37.2	37.6
Limited partnerships - ships	0.0	89.4
Gain and loss account	78.7	98.6
Other long-term items	- 28.0	- 18.0
Basis deferred tax	125.7	332.5
Deferred tax (28%)	35.2	93.1
Deferred tax benefit *	11.2	10.4

<sup>\*</sup> Calculated on net pension commitments of NOK 40.0 million (37.1).

K.	SHAREHOLDERS' EQUITY		
		1994	1993
	Shareholders' equity at 1 January	464.3	439.5
	Change due to merger	0.0	- 33.6
	Profit for the year	6.2	111.0
	Dividends	- 11.2	- 15.5
	Group contribution	- 4.5	- 37.1
	Introduction of new accounting standard for pension expenses	- 35.4	0.0
	Total shareholders' equity at 31 December	419.4	464.3

SECURED LIABILITIES			
	1994	1993	
Book liabilities secured by mortgage etc.	134.8	123.4	
Book value of mortgaged buildings	143.7	143.0	
Book value of mortgaged land	13.4	13.8	

### Auditors' report for 1994

To the Annual Shareholders' Meeting of A/S Veidekke

We have audited the annual report and accounts of A/S Veidekke for 1994, showing a net income for the year of NOK 6.2 million for the parent company and a consolidated net loss for the year of NOK 6.9 million. The annual report and accounts, which comprise the report of the Board of Directors, the profit and loss account, the balance sheet, the statement of cash flows, the accounting policies, the notes to the accounts and the Group accounts, are presented by the company's Board of Directors and its President and C.E.O.

Our responsibility is to examine the company's annual report and accounts, its accounting records and other related matters.

We have conducted our audit in accordance with relevant laws, regulations and Norwegian generally accepted auditing standards. We have performed those audit procedures considered necessary to confirm that the annual report and accounts are free of material misstatements. We have examined selected parts of the evidence supporting the accounts and assessed the accounting principles applied, the estimates made by management, and the contents and presentation of the annual report and accounts. To the extent required by Norwegian generally accepted auditing standards, we have reviewed the company's internal control and the management of its financial affairs.

The Board of Directors' proposal for the allocation of the profit for the year and transfers between equity accounts complies with the provisions of the Norwegian Joint-Stock Companies Act.

In our opinion, the annual report and accounts have been prepared in accordance with the requirements of the Norwegian Joint-Stock Companies Act and present fairly the financial position of the company and group as of 31 December 1994 and the result of its operations for the year ended, in conformity with Norwegian generally accepted accounting principles.

Oslo, 28 February 1995 ERNST & YOUNG AS

Ernst Alsaker State Authorized Public Accountant (Norway)

Note: The translation into English has been prepared for information purposes only

### **Key Figures**

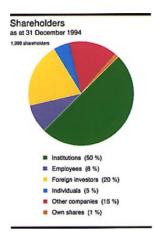
	1994	1993	1992	1991	1990
OPERATIONS *					
Turnover	3,162	3,137	3,665	3,640	2,093
Operating profit	7.8	63.9	93.7	69.4	106.6
Profit before taxation	5.2	75.2	81.2	74.7	90.1
Ordinary profit for the year 1)	- 6.9	48.3	47.5	42.1	57.7
Orders-on-hand excluding asphalt operations	1,731	1,358	1,205	1,712	1,138
PROFITABILITY					
Gross profit margin (%)	0.2	2.4	2.2	2.1	4.3
Return on total assets (%) <sup>2)</sup>	2.7	6.4	7.9	7.8	9.3
Return on working capital (%) 3)	4.6	11.7	15.2	13.4	14.8
Return on equity (%) 4)	- 0.1	9.3	9.9	9.4	13.8
CAPITAL ADEQUACY *					
Total assets	1,923	1,910	1,999	2,191	1,792
Total shareholders' equity <sup>5)</sup>	552	601	572	538	526
Equity ratio (%) 6)	28.7	31.5	28.6	24.6	29.4
Investments	167	130	137	314	156
LIQUIDITY					
Liquidity 31 December *	372	367	359	431	332
Current ratio <sup>7)</sup>	1.08	1.15	1.09	1.06	1.31
Quick ratio <sup>8)</sup>	0.91	0.97	0.95	0.93	1.03
Net interest-bearing liabilities 9)	11.1	- 7.6	- 5.2	85.5	180.6
SHARES					
Market price	116.50	170.00	68.00	102.00	130.00
Earnings per share <sup>10)</sup>	- 1.25	8.84	8.70	7.74	12.53
Market price/earnings (P/E)	_	19.2	7.8	13.2	10.4
Cash flow per share 11)	6.65	30.64	31.44	31.85	31.61
Market price/cash flow	17.5	5.5	2.2	3.2	4.1
Dividend per share	2.00	2.75	2.25	2.25	2.25
Outstanding shares (average 1,000)	5,509	5,463	5,463	5,439	4,603
EMPLOYEES					
Number of employees 31 December	2,785	2,694	2,869	3,007	1,702
Wages and social benefits *	749	775	873	849	467

<sup>\*</sup> Figures in NOK million

All the key figures have been revised to include deferred tax. Veidekke merged with Aker Entreprenør in 1991. The key figures for 1994 have not been revised since the introduction of the accounting standard for pension expenses.

- 1) Ordinary profit for the year: Profit for the year plus extraordinary items less tax on extraordinary items.
- 2) Return on total assets: Profit before taxation plus financial expenses as a percentage of average total assets.
- 3) Return on working capital: Profit before taxation plus financial expenses as a percentage of average total assets less interest-free short-term and interest-free long-term debts.
- 4) Return on equity: Profit after taxation as a percentage of average total shareholders' equity.
- 5) Total shareholders' equity: Book equity including minority interests.
- 6) Equity ratio: Total equity as a percentage of total assets at 31 December.
- 7) Current ratio: Current assets divided by short-term liabilities.
- Quick ratio: Most liquid current assets divided by short-term liabilities.
- 9) Net interest-bearing liabilities: Short-term interest-bearing liabilities plus long-term interest-bearing liabilities, less liquid assets and interest-bearing receivables from project financing.
- 10) Earnings per share: Ordinary profit for the year divided by the average number of outstanding shares (fully watered down).
- 11) Cash flow per share: Profit before extraordinary items plus ordinary depreciation less payable tax on ordinary profit less minority interests divided by the average number of outstanding shares.

## Shareholder policy and ownership structure



It is Veidekke's policy to secure for its shareholders a high, stable return on their investments over time. This return, given in the form of a dividend and rising share value, should reflect the financial development of the company. The return over a period of time should be well in excess of secured financial investments. Over the past five years, the company has distributed approximately 25 per cent of its profit in dividends.

Veidekke shall be regarded by Norwegian and international investors as an attractive, liquid investment option.

#### Investor relations, share analyses

Veidekke works continuously to provide its shareholders and the financial market with open, frequent and adequate information about the company, significant events affecting its operations, all relevant financial matters, as well as the company's future prospects. The company wishes in this way to supply the financial market with sufficient information about Veidekke to ensure that the market price of its shares is always the best possible reflection of the status and development of the company.

Veidekke holds regular meetings with investors and analysts. When interim reports are published, they are presented to the market at special meetings with brokers. The results of the first quarter are made available at the Annual General Meeting.

Veidekke shares are quoted on the Oslo Stock Exchange's main list. Veidekke seeks to achieve the best possible liquidity in its shares through good investor relations. Good liquidity helps to ensure that the price of the share reflects the company's earnings and real assets.

Most brokers prepare analyses which include an evaluation of the investment value of Veidekke shares, and in 1994 2.7 million Veidekke shares were traded on the Oslo Stock Exchange.

#### **Ownership structure**

Provided that the company fulfils reasonable expectations of earnings and looks after its shareholders in a satisfactory manner, Veidekke is best served by being an independent company. This means that Veidekke wants its ownership to be spread over a number of owners, none of whom is able to dominate the company through their shares. Veidekke's Articles of Association limit the voting rights of any one shareholder at the General Meeting, and this limit is set at 10 per cent of the company's share capital.

There were no significant changes in ownership during 1994. Employees hold 9 per cent of the shares and 20 per cent is held by foreign investors.

#### **Employee-owners**

It is an advantage for Veidekke as a company, and consequently for all of its shareholders, that it remains a typical feature of the company to have employees who are shareholders and who collectively own a substantial share of the company. The value of a contracting company depends to a very large degree on the goodwill of its employees. Involving the employees as owners is an important and positive factor in the development of the company. Persons in senior management positions are expected to have shareholdings that are significant for each of them.

Veidekke paves the way for greater participation, among other things by selling shares to the employees and by using shares in profit sharing.

Every year, employees of Veidekke are given the chance to buy shares at a discount through the Foundation Veidekke-ansattes Aksjekjøp. In 1994, each employee was offered 200 shares at a 20 per cent discount on the market price. 389 employees made use of this offer, purchasing a total of 51,739 shares.

## Shareholder policy and ownership structure

#### **Inside information**

Since a large number of Veidekke's employees are shareholders in the company, it is important to ensure that the rules regarding insider trading are adhered to. Members of the Board and the corporate management are required to report any purchases or sales they make of shares to the Oslo Stock Exchange, and other key personnel are also subject to restrictions in order to prevent possible exploitation of inside information.

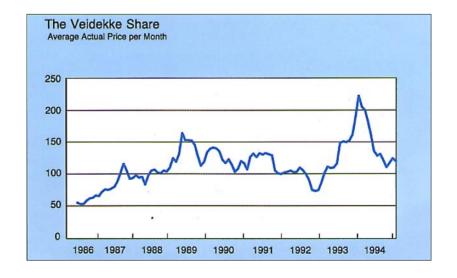
#### **Key figures**

Key figures for Veidekke shares are given on page 34 of this report.

#### **Interim reports 1995**

The Annual General Meeting will be held on 27 April 1995. The report for the first three months will be published at the Annual General Meeting. The report for the 2nd quarter will be published on 17 August and the report for the 3rd quarter on 6 November.

Major shareholders as at 31 December 1994	Number of shares	Per cent share of total
Vital Forsikring A/S	543,778	9.7
Folketrygdfondet	491,800	8.7
Avansefondene	425,912	7.6
UNI Storebrand Livsforsikring A/S	364,225	6.5
Norsk Hydros Pensjonskasse	280,006	5.0
Aker a.s	274,380	4.9
Gjensidige Forsikring	272,030	4.8
State Street Bank & Trust	249,855	4.4
Chase Manhattan Bank NA	170,100	3.0
Kommunal Landspensjonskasse	157,000	2.8
Morgan Guaranty Trust Co. of N.Y.	134,298	2.4
The Northern Trust Co.	131,526	2.3
UNI Storebrand Finans	102,200	1.8
Industriforsikring A/S	98,000	1.7
Skandinaviska Enskilda Banken	95,811	1.7



## **Areas of Activity**

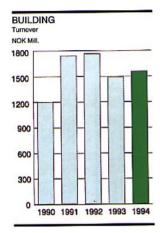


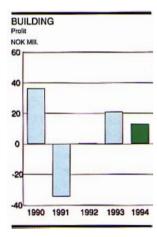
		1994		1993	1992		
Areas of activity	Turn- over	Profit before taxation	Turn- over	Profit before taxation	Turn- over	Profit before taxation	
Building	1,557.7	13.0	1,490.8	20.9	1,766.4	0.3	
Heavy Construction	950.9	- 35.0	859.6	22.2	1,088.0	52.1	
Asphalt	686.9	35.7	719.6	30.5	750.5	24.6	
Property	49.6	2.6	55.0	4.3	70.5	17.0	
Other activities	- 83.6	- 11.1	12.0	- 2.7	- 10.9	- 12.8	
Total	3,161.5	5.2	3,137.0	75.2	3,664.5	81.2	

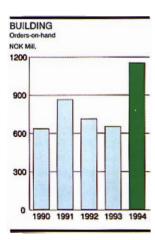
#### **Comments**

The share of turnover and profit contributed by associated companies is included in the figures for the individual areas of activity. The turnover has been eliminated under "Other activities". The item "Other activities" also includes Veidekke's share of the result in Noremco and non-assigned management costs. This item is further affected by eliminated internal profit on non-residential buildings erected for Veidekke's own account, the sale of the company Con-Form A/S in Norway and sale of interests in limited shipping partnerships.

## **Building**







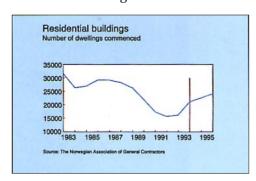
#### The market

The growth in the commencement of new dwellings and non-residential buildings that started in the second half of 1993 continued into 1994. Despite the upswing in building activity, the market was still characterised by surplus capacity and fierce price competition. The commencement of new dwellings hit rock bottom in 1992 with a total of 15,600 units. House-building began to pick up the following year, particularly in the latter half of the year. Growth continued in 1994 and 21,000 dwellings were started on. The average size of dwelling grew too, both because the individual houses were larger and there was a veer in the direction of more one-family houses. It is anticipated that the number of dwellings started on will continue to rise somewhat in 1995.

While the area of non-residential buildings started on in the first half of the eighties was about 2.5 million sq.m., this figure reached almost 4.4 million sq.m. during the building boom. It then fell back to about 2 million, which has been the level for the past three years. As in the case of house-building, there was an upturn in new non-residential building from the autumn of 1993, and in 1994 2.5 million sq.m. were started on, which was an increase of 500,000 sq.m. compared with the year before. The generally positive trend in the Norwegian economy and rise in employment figures mean that a high commencement figure can also be expected in 1995.

#### **Activities**

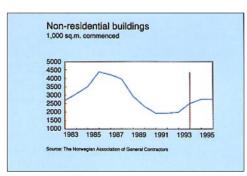
Veidekke's building division had a turn-



over of NOK 1,558 million in 1994 (NOK 1,491 million). Profits were slightly lower in 1994 than in 1993, as a result of provisions for non-profitable projects in the first quarter. Total earnings for the rest of the year were on a par with the year before. Further organisational development was also given priority in 1994, with the emphasis on areas such as purchasing and cooperation with suppliers, project management and focus on the customer.

Orders-on-hand showed an upward trend throughout the year. Major new contracts included the Ski Shopping Centre for the Olav Thon Group, the Arctic Hotel in Tromsø for Rica Hotels, the Vinterbro Shopping Centre for Steen & Strøm Invest and the new police headquarters in Bodø. These contracts were all signed as a result of direct negotiations with the client. This is a demanding form of contract based on mutual trust between the parties, which can also help to meet the client's needs in a more rational, cost-effective way than by the usual tendering procedure.

At the end of the year, orders-on-hand stood at NOK 1,154 million (NOK 654 million). The order books are satisfactory for all divisions. The market for non-residential building is very weak in Sør-Trøndelag, but this is partly offset by the increase in activity in North Norway and particularly in Tromsø. Veidekke has been able to maintain the same level of activity in the Lillehammer area in spite of a decline in the market following the completion of the Olympic construction work.



## **Building**

A good supply of building sites has made it possible for Veidekke to capitalise on the upswing in the building market. While the number of dwellings started on for Veidekke's own account was 33 in 1992, increasing to 139 in 1993 and to 258 in 1994. These dwellings have sold very well and the number of unsold dwellings has not increased in spite of the substantial increase in activity. At the end of the year, the number of unsold dwellings was 39, as against 43 the year before. Being aware of the importance of reducing the risk, Veidekke spreads its development over several projects and sets certain minimum requirements regarding advance sales before projects are initiated. Including the dwellings erected by Veidekke for other clients, the company's total dwellings came to about 600 units in 1994.

In addition to new residential and nonresidential building, Veidekke is involved in extensive renovation work. The main bulk of this work is in Oslo, but this type of activity is also increasing in other major urban areas.

#### **International operations**

Veidekke's international building activity is concentrated in Germany, where it is based in the Berlin area. The most important contracts Veidekke GmbH had in 1994 were the building of altogether eight petrol stations for Statoil and a subcontract for the German contractors Philipp Holzmann. Con-Form Ltd. in Poland, which makes concrete elements for the building market in Berlin, is also closely associated with the German building division.

Veidekke's German division had a total turnover of NOK 163 million in 1994, which gave a loss of NOK 14.1 million. Most of this loss can be ascribed to the contract for Philipp Holzmann which will be completed in March 1995 after a construction period of about nine months. The parties disagree about the financial settlement and the dispute will be settled by arbitration. At the end of 1994, orders-on-hand amounted to NOK 150 million, the largest single contract being the construction of the petrol stations for Statoil.



Foto: Rune Rommetveit

Top: The Kim Tvedt furniture centre in Bergen covers 12,000 sq. m. and was built as a joint venture by Veidekke and Selmer.

Right:The theatre-concert hall in the Gullbring Cultural Centre in Bø in the county of Telemark. The Centre also houses a swimming pool, a sports hall and a cinema.

Photo: Ole R. Paulsen





Photo: Jiri Hayran



Photo: Ole R. Paulsen



Photo: Dagfinn Harstad



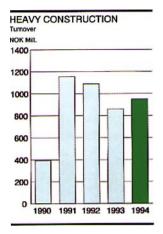


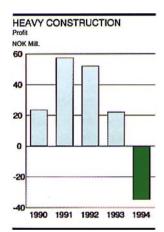
Photo: Knut Houm

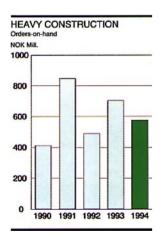


- Åstadlia in Asker is a housing project containing 48 owneroccupied flats built for Veidekke's own account.
- New officers' quarters at Olavsvern Naval Base in Troms. Veidekke has previously carried out extensive development work on this base for the Norwegian Navy.
- New wing, extension and conversion work at the Holmenkollen Park Hotel for Rica Hotels.
- Veidekke is erecting a new research building for university studies on Svalbard. Other contracts in 1994 were a quayside depot for Store Norske Spitsbergen Kullkompani and work for the EISCAT-project, a radar station for ionospheric research.
- Veidekke is the largest contractor in the market when it comes to the renovation of housing cooperatives. This is the Nordre Åsen housing cooperative in Oslo.

## **Heavy Construction**







#### The market

For quite some time now, the heavy construction market has been labouring under the decline in government investment in hydropower and defence installations. This has been offset to some extent - but not nearly enough - by an increase in the investment in transport and communication projects. On the whole, the construction market has slumped heavily since the peak years of 1987-88. One of the contributory causes of this decline is the fact that investment in industry and land-based oil installations was especially high during these two years.

The sagging market is clearly reflected in the order books of the private construction companies. Orders-on-hand have been sliding more or less continuously for the past two years. An improvement is anticipated, however, when the major contracts relating to the Gardermo development are put out on tender. Growth of up to about five per cent is expected in the heavy construction market from 1994 to 1995.

A significant proportion of all contracts in this market are performed by public departments for their own account, particularly the Public Roads Administration and the municipal authorities.

#### **Activities**

At the beginning of 1994, heavy construction had a noticeably larger volume of orders-on-hand than the year before. It was to transpire, however, that the prices for some of these projects were too low and the accounts showed a substantial deficit at the end of the second guarter. By then the projects in guestion had been reviewed in detail and allowance was made for possible losses right up to completion. In the case of two of these projects, claims have been brought against the client for what Veidekke considers to have been extracontractual work. These claims have not been booked as income in the accounts.

At the same time, far-reaching changes were made in the heavy construction division, which was given new management and a new organisational structure. Considerable work has been put into developing the organisation. A comprehensive programme of improvements has also been initiated. This programme, "Bridges Can Move Mountains", is untraditional in that the improvements are being done from the bottom up. This project has been initiated with the full support of the union representatives at Veidekke. It is Veidekke's aim that this process will eventually be implemented throughout the company.

The second half of the year developed as expected, giving a break-even for heavy construction after the heavy losses in the first six months. This resulted in a loss for the year of NOK 35 million (NOK +22.2 million). Turnover was NOK 951 million (NOK 860 million).

Although competition for new contracts remained fierce in 1994, Veidekke succeeded in obtaining several interesting contracts, including the tunnel entrance and ramps for the GMB high-speed railway at Etterstad on the new Gardermo railway line (NOK 74 million), stone crushing at Garderfjell in a joint venture with Selmer (NOK 110 million), the reconstruction of an intersection on the E 18 (NOK 29 million) and a long-term contract for Elkem at the Tana quartzite quarry (NOK 51 million). Orders-onhand stood at NOK 577 million at the end of the year (NOK 704 million). One of the new contracts awarded in 1995, for work on the underground line in Oslo, is worth NOK 72 million.

There is a general promise of improvement in the balance between supply and demand in the heavy construction market in 1995. However, there are no signs of improvement for tunnelling work in the short term. With this situation in mind, adjustments were made in

## **Heavy Construction**

capacity towards the end of last year. Veidekke's policy of giving priority to profitability rather than volume means that the heavy construction division is aiming for a turnover this year that is slightly lower than in 1994.

#### **International operations**

Noremco, which has its headquarters in Tanzania, has been engaged in building and construction in East Africa since 1981. Veidekke owns 47.5 per cent of this company. The bulk of its activities has been related to development aid projects financed by Norwegian or Nordic authorities, but Noremco has also built up a substantial network of local clients. 1994 was the first year that the company had to register a loss for its operations, one of the main reasons being that turnover was lower than expected due to the delay in the commencement of two major projects. During a review of the company's accounting routines, losses were also revealed on two projects that were completed in 1993. A decision was made to introduce the same practice for allocations for projects that Veidekke applies in Norway. Veidekke's share of the company's turnover and loss for 1994 were NOK 67 million and NOK -7.6 million respectively. The corresponding figures for the previous year were NOK 78 million and NOK 1.4 million.

Veidekke has carried out work worth about NOK 115 million on the longest pontoon bridge in the world, the Nordhordland Bridge between Steinestø and Knarvik. Veidekke was involved both as a partner in a joint venture and as

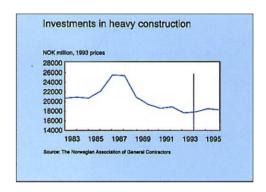
Photo: Anders Haakonsen



Nocon, owned by Veidekke, Selmer and Norwegian Contractors, aims to contribute to increased exports based on the companies' expertise in the fields of tunnelling and complex concrete structures. At the end of 1994, Nocon was involved in five projects and had orderson-hand amounting to NOK 166 million. One of these projects is the conversion of the Warnow Shipyard for Kværner in Germany, while the others are located in the Middle East and East Asia. The most important product areas from now on are hydropower projects and marine concrete structures, with Indo-China and East Asia as important markets.

Through the Advisory Group of Norway (AGN), Veidekke has been participating for ten years as a consultant and client's representative in hydropower development in China. This is a small operation in terms of turnover, but it gives a satisfactory profit. Veidekke has also sold consultancy services to other clients, such as Statoil in connection with the terminal for the gas pipeline to Emden.

In 1994, Veidekke and Siab were awarded a joint contract for tunnelling work for the extension of a water treatment plant in Stockholm, Sweden. This project is progressing as planned and is expected to be completed in the course of 1995.



## **Heavy construction**



Photo: Per-Kristian Edvardser



Photo: Ole R. Paulse



Photo: Ole R. Paulsen



Photo: Anders Grimne

- In China, where hydroelectric power is being developed on a vast scale, the Advisory Group of Norway (AGN) has been contributing Norwegian hydropower expertise for the past eleven years. AGN is presently acting as consultants for the Ertan plant in the province of Sichuan. Installed capacity is 3,300 MW, with six generators of 550 MW each. The photograph shows the inlet and the concrete and crushing plant for the dam.
   The hilly ground at Tjeldbergodden has been transformed by blas-
- 2. The hilly ground at Tjeldbergodden has been transformed by blasting and filling into a flat area measuring 1,200 x 200 metres. The work also included a 300-metre long jetty and a submerged tunnel for the intake of cooling water for the future methanol plant.
- It took sixteen days, using a travelling form, to cast the permanent gate for Kværner's building dock at Hanøytangen.
- Veidekke has carried out blasting and concrete work for the expansion of six large water treatment sections for Vestfjorden Avløpsselskap VEAS.
- 5. In Tanzania, Veidekke has been involved through Noremco in the development of the Pangani Power Plant.

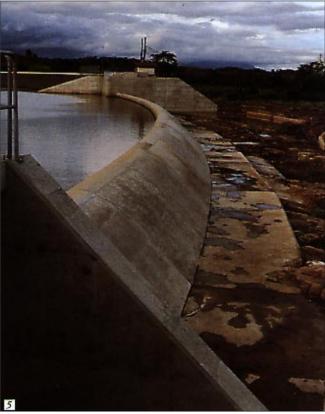
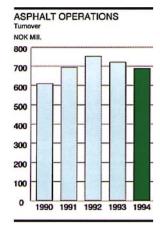
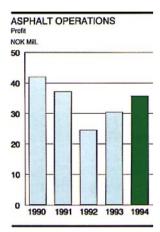
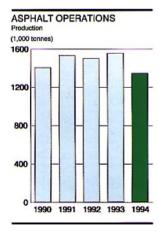


Photo: Chr. Urrang







#### The market

After remaining fairly stable for several years, the asphalt market fell last year by about six per cent. The Public Roads Administration increased its share of the market, with the result that private asphalt contractors suffered a ten per cent decline. At the same time, the Public Roads Administration is by far the most important customer and is responsible for about fifty per cent of all contracts awarded to private contractors in the market. Other public clients are the Civil Aviation Administration and the Ministry of Defence. Local authorities and private clients make up the rest of the market. Most of the asphalt produced is used for the renovation and upkeep of existing roads, while the volume used on new investments does not normally exceed more than 15 to 20 per cent.

The structure in the asphalt business has been relatively stable in recent years. Veidekke, with its subsidiary Korsbrekke og Lorck (Kolo) and associated company Kongsvinger Asfalt, along with Nodest Vei and Icopal (formerly Fjeldhammer Brug) are the largest private producers, while the Public Roads Administration is another significant operator. The market is, however, characterised by surplus capacity and, as in the case of the heavy construction market, there are many small companies competing for the contracts. In addition to permanent production facilities, an increasing number of mobile asphalt plants owned by both major and minor companies, are appearing on the market. Franzefoss and Selmer have established a new asphalt company under their joint ownership, which will add to the surplus capacity in the market and increase pressure on prices.

#### **Activities**

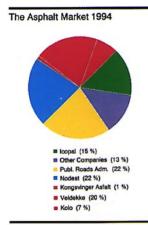
Veidekke and its subsidiaries had a turnover of NOK 687 million in 1994 (NOK 720 million), which gave a profit of NOK 35.7 million (NOK 30.5 million). The higher profit, in spite of a lower turnover, was a result of the rationalisation in operations and gains on sales of equipment, plus the fact that operating conditions towards the end of the year were better than the year before owing to the relatively late onset of winter.

Veidekke and Kolo own a total of 33 asphalt plants spread over most of Norway. The largest and most modern is located in Hobøl. The quality of the raw materials is vital for the end product and Veidekke and Kolo's 23 stonecrushing plants around the country give a good raw material basis for their production of asphalt, both as regards volume and quality. The total production of crushed stone and gravel was 2.5 million tons, which makes Veidekke and Kolo one of the largest producers in the country. Most of this volume is used for Veidekke's own production and the rest is sold to external customers. Exports are being built up and the 1994 volume of 300,000 tons is expected to increase to 425,000 in 1995.

Thanks to higher sales and cost reductions, crushed stone and gravel operations achieved better results than the previous year. The Group's stonecrushing expertise has also won several contracts pertaining to the Gardermo development.

As the leading asphalt contractor in the country, Veidekke gives priority to product development and improvements in production and asphalt-laying methods. This is often done in collaboration with the client in the form of product development contracts. Veidekke offers a wide range of products for different uses and has been working on the further development of cold mix - a costsaving, environmentally friendly alternative to traditional hot mix - for many years. Veidekke and Kolo lead the field when it comes to asphalt cores for rockfill dams and have completed a number of these in Norway. Veidekke is currently working on a large contract for

## **Asphalt**



Statkraft linked with the building of an asphalt core and filter in the Storglomvatn Dam and the Holmvatn Dam, which form the reservoir for the Svartisen power plant. This special expertise is also marketed internationally.

The prospects for 1995 indicate that the asphalt market will remain much the same as last year, or possibly be slightly better. The amounts allocated in the government's budget for 1995 for the upkeep of national and county roads are about the same as in 1994. To this can be added a grant of NOK 200 milli-

on for the upgrading of the road network in preparation for the abolishment of the restrictions concerning the maximum permitted axle load during the spring thaw. However, there is some uncertainty about how large a proportion of these contracts the Public Roads Administration will carry out for its own account. The general upswing in the economy and improvement in market conditions for much of the business sector should indicate the possibilities of some growth in the municipal and private asphalt markets.



Asphalting work for private clients is an important market segment for Veidekke.

Photo: Anders Haakonsen



Photo: Jostein Nordstrøm



Photo: Kjell Rustad



Photo: Terje Moldaunet



Photo: Hallvard Søvik

- Veidekke is surfacing the track of the Arctic Circle Raceway, Norway's national centre for motor sports at Storforshei in Nordland.
   In 1994, Veidekke laid a total of 700,000 sq.m. of asphalt
- In 1994, Veidekke laid a total of 700,000 sq.m. of asphalt to level the tracks worn by studded tyres. This represents a very interesting market.
- 3. When the Storglomvatn Dam is completed in 1997, it will be 125 metres high, the world's highest dam with an asphalt core. It is part of the major Svartisen hydropower development.
- 4. Laying a damp-proof membrane on a concrete bridge.

### **Property**

#### The market

The market for commercial property did not improve at all in 1994. As a result of low building costs and the low interest rate, there was a rise in the development rate even though there was no noticeable increase in the demand for premises. This has put lasting pressure on rents and the situation is not expected to change very much during the next few years.

Profit and loss account	
Rental income	50.7
Loss on sales	1.1
Turnover	49.6
Operating costs	16.7
Depreciation	10.4
Financial expenses	19.9
Profit	2.6
Figures in NOK million	

The property market in the Oslo area is functioning well and tenant mobility is good. New requirements regarding area utilisation, area size, location and environment have led to a demand for new premises, often at the expense of old buildings. A stable trend can therefore be expected for new properties with a good location, while older, not so rational premises will continue to fall behind. The demand for premises varies a great deal from one part of the country to another. Factors such as easy access by car and short distance to public communications are becoming more important. This means that demand is more concentrated at junction points, such as central Oslo, Skøyen, Lysaker and Helsfyr. Outside Oslo, the market is generally characterised by surplus capacity. Success here will depend on the ability to combine good local knowledge with a local footing and a network of contacts.

How the situation will develop in the long term will of course depend on general framework conditions such as growth in employment and the interest rate. In the Oslo region, major projects such as the conversion of Fornebu airport into an industrial and/or residential area, will have a tremendous impact on the market.

#### **Activities**

Veidekke's total property amounted to 89,139 sq.m. at the end of 1994. Rental income was NOK 50.7 million, broken

down into NOK 36.3 million from external tenants and NOK 14.4 million from Veidekke's own operations. Six small properties were sold during the year at a loss of NOK 1.1 million, giving a turnover of NOK 49.6 million. Total operating costs were NOK 16.7 million. The property division showed a profit of NOK 2.6 million, after depreciation of NOK 10.4 million and net financial expenses of NOK 19.9 million.

The book value of the properties at the end of the year was NOK 461 million, compared with NOK 422 million in 1993.

At the end of the year the vacancy rate was 4 %, measured in rental value. The average remaining term for existing leases is 5.2 years. Leases with a total value of NOK 2.7 million expire in the course of 1995. Together with the vacant area, this represents a rental value of NOK 4.9 million that must be renegotiated or let to new tenants in 1995.

Three major projects were completed in 1994. Fornebuveien 9 in Bærum and the Police Station in Larvik are both fully let on long-term leases, while Kirkebrygga in Fredrikstad has been sold at a good profit. This project is included in Veidekke's building figures. Veidekke's largest property development project for its own account is its share of premises at Skøyen in Oslo. The formalities regarding land use, development contracts and site demarcation have almost been completed and the project will be marketed in 1995. Development work will start as soon as leases have been signed on acceptable terms for a substantial part of the area.

Through its property division and regional operations, Veidekke has acquired broad expertise in the fields of development, building and management. This expertise will be built on and used to increase assets and growth. Veidekke's

wide network of contacts and its sound financial standing put it in a strong position among the leaders in these market segments.

Veidekke will also offer its skills and experience to other property owners and develop and manage projects for other owners. In some cases, Veidekke will consider going in as owner, either alone or as part of a joint venture. Once these projects have been completed, however, Veidekke's first objective will be to evaluate them for sale, to ensure that the Property Division's share of the company's total balance is not noticeably increased.



Photo: Ole R. Paulsen

Top: The new police station in Larvik, built by Veidekke as the main contractor for Prospect A/S.

Right: Made-to-measure workplaces for the new tenants, Grøner AS, at Fornebuveien 9 in Bærum.



Photo: Erik Kamfjord

## **Property**



Photo: Bjørn Blegen

- Demolition work is underway at the old NEBB property at Skøyen in Oslo.
   Veidekke is a partner in a property company which has the right to build 30,000 sq.m. of business and office premises on this site.
- 2. Tullins gate 2 in Oslo has been completely renovated and now offers 6,900 sq.m. of attractive office premises.

  Veidekke owns 45 % of this property.
- 3. The entrance hall and reception area at Tullins gate 2 are representative of the high standard of this building.



Photo: Ole R. Paulsen



Photo: Ole R. Paulsen

# **Property**

List of properties as at 1 January 1995		Owner-	Gross floorage in sq. m.			Rental income 1995 (Nok 1,000 ) Remaining					
	Divis	ship	Site	Office/	Wareh./	0.1	m . 1	m . 1	%	%	period
Property	District	%	sq. m.	business	industry	Other	Total	Total	Internal	Vacant	(years)
Schweigaards gate 33b	Oslo	100	Leasehold	4,380	0	0	4,380	5,843	0	0	5.1
Fornebuveien 1 - 3	Bærum	50	2,660	3,485	0	0	3,485	5,508	0	0	2.7
Ringeriksveien 193/201	Bærum	100	37,657	2,698	3,900	0	6,598	5,198	100	0	
Tullins gate 2	Oslo	45	1,124	2,976	113	0	3,089	3,597	0	3	5.1
Trygve Nilsens vei 8	Oslo	100	Leasehold	1,351	1,290	0	2,641	1,390	90	0	3.0
Iduns gate 2	Oslo	100	809	235	0	2,102	2,337	1,225	0	0	10.0
H. Martinsens vei 27	Oslo	100	Leasehold	432	5,263	105	5,800	1,234	100	0	10.0
Markveien 28	Oslo	100	762	108	0,200	1,077	1,185	450	0	0	10.0
Fornebuveien 11 - 13	Bærum	100	6,393	5,640	0	0	5,640	6,919	0	0	5.4
Østgaards gate 8	Oslo	100	308	0,010	0	541	541	170	0	0	10.0
Total Oslo and district			49,713	21,305	10,566	3,825	35,695	31,534	24	0	5.0
Fosskvartalet *	Lier	50	2,399	3,741	0	1,135	4,876	3,763	0	2	8.1
Gråterudveien 1	Drammen	100	5,327	5,822	0	0	5,822	2,853	6	19	1.3
Sande Næringsbygg	Sande	100	1,800	1,752	0	0	1,752	1,658	7	9	3.2
Tordenskjolds gate 10	Holmestrand	50	392	1,366	0	0	1,752	1,362	o o	0	2.5
Prinsekvartalet	Larvik	100	3,588	1,610	0	849	2,459	1,014	0	21	1.3
	Holmestrand	100	3,063	1,600	0	0	1,600	1,125	0	5	3.5
Gullhaug Senter Drammen Glass	Drammen	50	24,303	814	11,765	180	12,759	2,700	0	25	1.2
		100				0	,	350	100	0	1.2
Kilemoen Larvik Police station *	Ringerike Larvik	50	36,295	1 750	0	0	1 750	1		0	19.9
			1,202	1,756	0	70	1,756	1,671	0	_	0.7
Gräterudveien 45	Drammen	100	3,664	980	0	l	1,050	461	0	47	0.7
Glitre	Gol	100	2,000	150	375	0	525	180	100	0	0.0
Tollbugaten 30	Drammen	100	64	300	0	0	300	80	0	0	0.6
Sande Stasjon	Sande	100	600	500	0	0	500	238	0	52	
Ås Teknosenter	Tønsberg	100	1,106	267	0	0	267	253	0	0	1.0
Total Vestfold/Buskerud			85,803	20,658	12,140	2,234	35,032	17,710	5	12	5.7
Strandtorget Shopping centre	Lillehammer	23	1,380	2,328	0	0	2,328	2,700	0	0	5.0
Smedasundet 50	Haugesund	100	5,860	1,032	3,078	0	4,110	1,850	68	0	3.0
Kokstadveien 48b	Bergen	100	6,500	934	925	0	1,859	1,100	100	0	
Sognshøy	Ràde	100	31,041	836	1,088	0	1,924	888	100	0	
Mellomila 24	Trondheim	50	1,028	1,862	0	0	1,862	759	70	0	3.0
Langbakken 16	Ås	50	1,900	789	0	0	789	431	58	0	3.0
Stjørdal	Stjørdal	100	7,550	280	690	0	970	336	100	0	
Greakerveien	Sarpsborg	100	6,219	173	0	769	942	337	100	0	
Totlandsveien	Bergen	100	6,493	100	618	0	718	160	0	0	1.2
Sandane	Gloppen	100	4,429	230	340	0	570	180	100	0	
Moelv	Ringsaker	100	11,000	650	1,070	o o	1,720	400	100	0	
Trøgstad	Trøgstad	100	4,360	0	620	0	620	242	0	0	
Total other areas of Norway			87,760	9,214	8,429	769	18,412	9,383	56	0	4.3
Total			223,276	51,177	31,135	6,828	89,139	58,627	24	0	5.2
Development projects:											
			40.775		_		477.005				
Skøyen	Oslo	50	12,750	17,000	0	0	17,000				
	Oslo Bærum	50 100	12,750 1,400	17,000 1,500	0 0	0 0	17,000 1,500				

<sup>\*</sup> Associated company

## The housing estate of the future

The new owners are in the process of moving in to the "housing estate of the future" in Borge in the county of Østfold, where Veidekke is responsible for the building of fifteen ecological one-family houses. These houses have their own water supply and their own underground treatment systems for waste water. Annual savings are estimated to be as high as NOK 12,000. The base price for each house is NOK 695,000. This project has been developed by the Foundation Østfoldforskning (STØ), SG Arkitekter and Veidekke.

The housing estate has been designed on the philosophy of totality, and interference with nature has been kept to an absolute minimum. The original vegetation runs close to the houses and the road network, acting as a protective barrier against the wind and cold. Each house is positioned in the terrain to achieve maximum utilisation of passive solar energy.

The estate is supplied with water under pressure from a deep-drilled groundwater well. Waste water and sewage is fed to three different types of ecological treatment plants which return the treated water to the ground outside. The houses all have the same type of drainage system.

Effluent from the ordinary water-flushed toilets is fed first to a tank that separates dry matter from the water. While the dry matter is converted to compost in the tank, the water is run off through an ultraviolet filter into the drainpipe for waste water.

The local council has agreed to waive the annual charges for water and sewerage, thus halving the amount payable to the sanitation department. Biodegradable waste is composted in the area and non-biodegradable waste is sorted at source for later collection.

The one and a half-storey houses have been designed as low-energy houses. The choice of building materials is based as far as possible on natural, non-toxic materials. The houses are designed for mechanical ventilation and heat recovery and for the use of active forms of solar heating. The size of the houses meets the requirements of the Norwegian State Housing Bank, while allowing for a wide freedom of choice when it comes to layout, interior fittings and other equipment.

The ground has been prepared and parcelled out to give each house its own garden plot and a communal area for the cultivation of useful plants.

The key features of the housing estate of the future are climatic adaptation, adaptation to the natural surroundings, waste disposal, energy savings, a healthy living environment and self-sufficiency.

Photo: Ole R. Paulsen

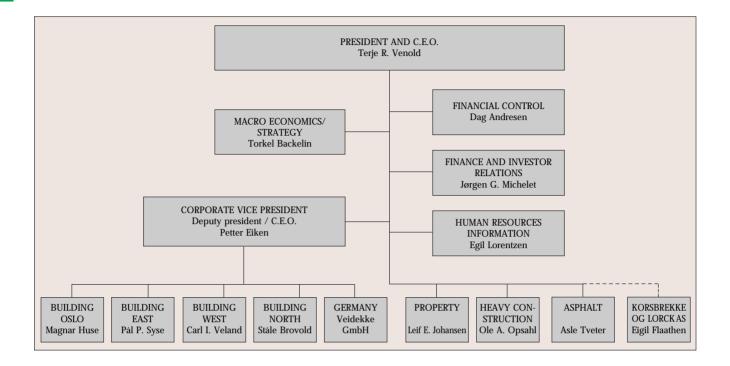








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#### **PUBLICATION DATES FOR INTERIM REPORTS IN 1995**

1st quarter: 27. April2nd quarter: 17. August3rd quarter: 6. November

The Annual General Meeting will be held on 27 April 1995

Kirkebrygga on the banks of the river in Fredrikstad contains exclusive owner-occupied flats, a multi-story car park and business premises. This development was carried out on a turn-key basis in collaboration with the GEAS architect and consulting firm. The building project was a resounding success.

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Annual Report 1994

**V**eidekke