

# Presentation 3rd Quarter 2002

**Thursday 31 October 2002** 



## Agenda

- Main features in 3rd quarter
  - Main figures Group and divisions
  - Areas of activity
- Market outlook
- The road ahead



## **Main Features 3rd Quarter**

- Profits below expectations
- Development
  - + Construction Norway÷ Construction Denmark
  - + Asphalt Operations- ÷Stockholm
  - + Gothenburg
- Special Projects weak
  - Large international projects will be wound up
- Nonrecurring effects
  - + Bautas sold (settlement received)
  - + Provision for Bujagali
  - + Reorganisation of Division Special Projects
- Relatively stable market situation
- Good volume of new orders
- Sound financial position



# **Main Figures Group**

Figures in NOK million	3rd quarter 2002	3rd quarter 2001	1.1 30.9. 2002	1.1 30.9. 2001
Turnover	2 667.2	2 809.1	8 030.7	7 739.3
Operating profit before depr. (EBITDA)	219.9	240.7	536.9	512.0
Operating profit (EBIT)	109.0	119.2	249.2	193.0
Pre-tax profit (EBT)	80.0	83.0	165.3	90.2
Earnings per share (NOK)	1.68	1.72	3.57	1.81
Cash flow per share (NOK.)	5.78	6.22	14.21	13.71



# **Areas of Activity**

Electronic in NOV willing	3rd quarter 2002			3rd quarter 2001		
Figures in NOK million	Turnover	EBITDA	EBT	Turnover	EBITDA	EBT
Construction Norway	1 096.3	40.2	30.8	1 126.1	14.8	7.8
Construction Denmark	458.0	7.5	3.7	534.5	16.3	9.2
Construction Sweden	196.9	2.9	-0.1	62.8	-1.4	-1.9
Special Projects	226.7	-32.0	-39.4	183.4	10.8	-6.2
Property	142.5	27.2	7.5	245.2	48.2	27.2
Industry	708.8	179.3	77.5	782.7	162.9	52.3
Other activity	-162.0	-5.2	-	-125.6	-10.9	-5.4
Total	2 667.2	219.9	80.0	2 809.1	240.7	83.0



# **Areas of Activity – First nine months**

Figures in NOV million	1.1. – 30.9.2002			1.1. – 30.9.2001		
Figures in NOK million	Turnover	EBITDA	EBT	Turnover	EBITDA	EBT
Construction Norway	3 616.6	108.3	88.0	3 373.7	31.2	11.7
Construction Denmark	1 348.4	22.1	4.6	1 523.9	38.1	13.6
Construction Sweden	540.1	-5.9	-8.6	180.7	-8.3	-8.8
Special Projects	790.4	-18.0	-52.4	579.4	30.8	-22.3
Property	714.7	119.0	68.0	676.0	120.4	62.0
Industry	1 619.3	329.3	77.5	1 758.2	333.7	53.0
Other activity	-598.8	-17.9	-11.8	-352.6	-33.9	-19.0
Total	8 030.7	536.9	165.3	7 739.3	512.0	90.2



## **Profit & Loss Account**

3rd quarter 2001	3rd quarter 2002	Figures in NOK million	1.1 30.9. 2002	1.1 30.9. 2001
2 809.1	2 667.2	Turnover	8 030.7	7 739.3
-2 568.4	-2 447.3	Operating costs	-7 493.8	-7 227.3
240.7	219.9	EBITDA	536.9	512.0
-100.9	-88.6	Depreciation: - Ordinary	-233.5	-258.0
-20.6	-22.3	- Goodwill	-54.2	-61.0
119.2	109.0	Operating profit	249.2	193.0
-36.2	0.1 -29.1	Share of profit associated companies  Net financial income/expenses	-0.6 -83.3	- -102.8
83.0	80.0	Profit before taxation	165.3	90.2
-29.1	-27.3	Taxation	-56.3	-31.6
53.9	52.7	Profit for the year	109.0	58.6
7.8	7.2	Minority interests' share	12.5	10.0



## **Balance Sheet - Assets**

Figures in NOK million	30.09.2002	30.09.2001	31.12.2001
Goodwill	450	618	584
Buildings/land	325	342	339
Machinery/equipment	571	1 319	1 338
Investment in associated company*)	391	-	-
Receivables etc.	233	209	208
Total fixed assets	1 970	2 488	2 469
Residential/non-residential projects **)	1 121	1 424	1 457
Stocks	207	234	253
Debtors etc.	2 241	1 978	1 654
Liquid assets	428	384	474
Total current assets	3 997	4 020	3 838
Total assets	5 967	6 508	6 307

**Of which Ramirent** 

Including receivables from house buyers 431 256 253

225



# **Balance Sheet – Shareholders' Equity and Liabilities**

Figures in NOK million	30.09.2002	30.09.2001	31.12.2001
Shareholders' equity	1 425	1 370	1 349
Pension obligations and deferred taxes	140	246	207
Debts to credit-issuing institutions	1 731	2 227	1 845
Creditors	1 794	1 829	1 813
Other debts	877	836	1 093
Total liabilities	4 542	5 138	4 958
Total shareholders' equity and liabilities	5 967	6 508	6 307
Net interest-bearing liabilities	1 289	1 805	1 347
Equity ratio (%)	23.9	21.1	21.4



# **Specification Orders-on-Hand**

Figures in NOK million	30.09.2002	30.06.2002	31.12.2001	30.09.2001
Construction Norway	3 698	3 687	4 089	4 072
Construction Denmark	1 506	1 591	1 345	1 030
Construction Sweden	935	693	636	330
Special Projects	1 355	1 284	1 107	1 120
Total orders-on-hand	7 494	7 255	7 177	6 552



# **Areas of Activity**



## **Construction Norway**

- Focus on operation and margins showing results
- Weakening private sector market in Oslo
- Many contracts for public sector.
   Good market development in other regions
- Sound volume of new orders.
   Large share of negotiated contracts

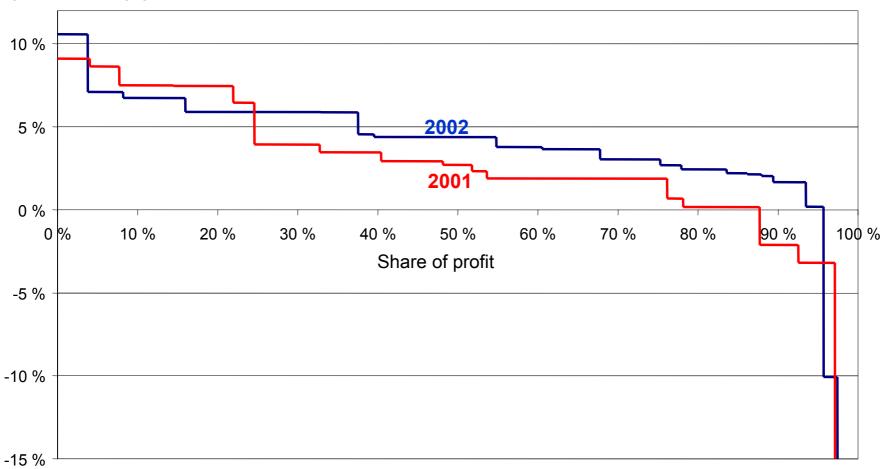
Figures in NOK million	3rd quarter 2002	3rd quarter 2001	1.1 30.9.02	1.1 30.09.01
Turnover	1 096.3	1 126.1	3 616.6	3 373.7
Operating costs	-1 056.1	-1 111.3	-3 508.3	-3 342.5
Operating profit before depreciation (EBITDA) Depreciation	40.2 -14.6	14.8 -11.7	108.3 -37.6	31.2 -36.6
Operating profit (EBIT)	25.6	3.1	70.7	-5.4
Net financial items	5.2	4.7	17.3	17.1
Pre-tax profit	30.8	7.8	88.0	11.7



# Construction Norway

#### Profit development 2001 and per 3rd quarter 2002

#### Margin excluding goodwill depreciation





### **Construction Denmark**



- Low volume still affecting profits
- Delayed projects now in progress
  - Housing project Ny Tøjhusgrund (NOK 421 million)
  - KLP Ørestaden (NOK 134 million)
  - Lyngby Storsenter for Steen & Strøm (NOK 232 million)
- Large volume of new orders

Figures in NOK million	3rd quarter 2002	3rd quarter 2001	1.1. – 30.9.02	1.1. – 30.9.01
Turnover Operating costs	458.0	534.5	1 348.4	1 523.9
	-450.5	-518.2	-1 326.3	-1 485.8
Operating profit before depreciation (EBITDA) Depreciation	7.5	16.3	22.1	38.1
	-6.1	-8.5	-19.1	-28.7
Operating profit (EBIT) Net financial items	1.4	7.8	3.0	9.4
	2.3	1.4	1.6	4.2
Pre-tax profit	3.7	9.2	4.6	13.6
Owner costs charged to *Depreciation of goodwill **Financial items	-2.1	-2.0	-6.5	-6.3
	-3.5	-3.5	-10.5	-10.5



### **Construction Sweden**

- Gothenburg performing well
- Skåne contributed SEK 166 million to turnover and a positive result per 30 September
- Stockholm marked by
  - High costs related to bidding
  - Somewhat lower productivity than desired
  - Construction on project E4 will start in 4<sup>th</sup> quarter
  - Our share (50%) SEK 670 million.
     Annual production of SEK135 million
  - Will contribute to improved capacity exploitation in Stockholm
- Good order situation

Figures in NOK million	3rd quarter 2002	3rd quarter 2001	1.1. – 30.9.02	1.1. – 30.9.01
Turnover Operating costs	196.9 -194.0	62.8 -64.2	540.1 -546.0	180.7 -189.0
Operating profit before depreciation (EBITDA) Depreciation	2.9 -2.1	-1.4 -0.5	-5.9 -3.6	-8.3 -0.5
Operating profit (EBIT) Net financial items	0.8 -0.9	-1.9 -	-9.5 0.9	-8.8
Pre-tax profit	-0.1	-1.9	-8.6	-8.8



# **Special Projects**

- Weak figures ascribable to surplus capacity and delayed start of Bujagali project
  - Winding up large projects outside Scandinavia
  - Capacity adjustments
  - Will be integrated in Construction Norway
- Positive contribution from Scandinavian projects
- Provisions made in the period
  - Provision for outstanding receivables Bujagali of NOK 25 million
  - Reorganisation costs NOK 10 million
- Several large projects for tendering in Scandinavia
  - Especially oil industry related projects

Figures in NOK million	3rd quarter 2002	3rd quarter 2001	1.1. – 30.9.02	1.1. – 30.9.01
Turnover	226.7	183.4	790.4	579.4
Operating costs	-258.7	-172.6	-808.4	-548.6
Operating profit before depreciation (EBITDA)  Depreciation	-32.0 -5.8	10.8 -12.6	-18.0 -28.5	30.8 -40.7
Operating profit (EBIT)	-37.8	-1.8	-46.5	-9.9
Net financial items	-1.6	-4.4	-5.9	-12.4
Pre-tax profit	-39.4	-6.2	-52.4	-22.3



# **Property**

- Slow house sales
- Expected profit this year
   NOK 70 80 million
  - Slow sales and time consuming public procedures leading to delays in start-ups and weaker profits next year
- Sjølyststranda
  - Sales of 1<sup>st</sup> construction stage in November
  - Production start during 1<sup>st</sup> quarter 2003, depending on pre-sales
- Weak marked for office buildings

Figures in NOK million	3rd quarter 2002	3rd quarter 2001	1.1. – 30.9.02	1.1. – 30.9.01
Turnover Operating costs	142.5 -115.3	245.2 -197.0	714.7 -595.7	676.0 -555.6
Operating profit before depreciation (EBITDA) Depreciation	27.2 -1.3	48.2 -1.9	119.0 -4.0	120.4 -5.8
Operating profit(EBIT) Share of profit associated companies	25.9 0.1	46.3	115.0 -0.6	114.6
Net financial items	-18.5	-19.1	-46.4	-52.6
Profit before taxation	7.5	27.2	68.0	62.0



# **Capital tied up Property**

#### Figures in NOK million

Management properties	111
Commercial projects/Land	54
Housing under development	500
Of which: Receivables from	431
customers	445
Housing land	235
Of which: Sjølyststranda	170
Sweden	77
Denmark	
Total	1 357

#### • 729 dwellings under construction

- 632 in Norway, 97 in Sweden
- of which 179 unsold (20 projects)
- 10 completed dwellings still unsold



# Industry

#### Asphalt

- Satisfactory profit development
- Keeping up volumes in declining market

#### Rental business

- Weak 3rd quarter
- Final settlement received for sale of Bautas
- Gain on sale NOK 30 million

#### Veidekke Gjenvinning

- Growing recycling market
- Leading in building and construction waste
- Strengthened position for treatment of industrial waste

Figures in NOK million	3rd quarter 2002	3rd quarter 2001	1.1. – 30.9.02	1.1. – 30.9.01
Turnover Operating costs	708.8	782.7	1 619.3	1 758.2
	-529.5	-619.8	-1 290.0	-1 424.5
Operating profit before depreciation (EBITDA)  Depreciation	179.3	162.9	329.3	333.7
	-78.2	-86.3	-186.9	-206.7
Operating profit (EBIT) Net financial items	101.1	76.6	142.4	127.0
	-23.6	-24.3	-64.9	-74.0
Pre-tax profit	77.5	52.3	77.5	53.0



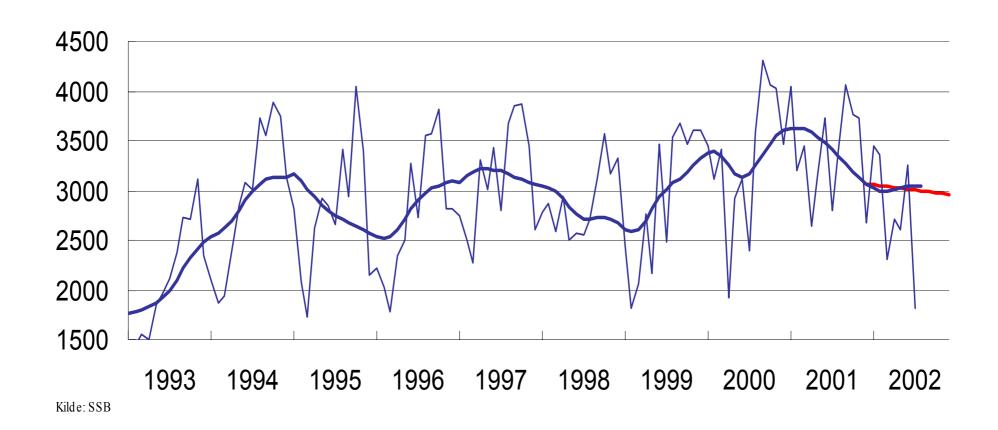
### **Market Outlook**

- Present situation
- Prospects
- Building and construction market and Veidekke's position



# **Dwellings Started**

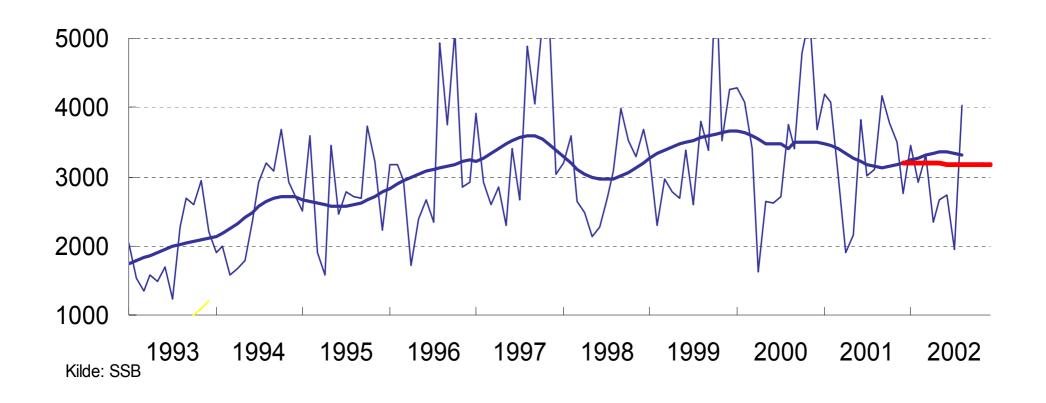
### Season adjusted annual rate, 1,000 m<sup>2</sup>





# Non-residential Buildings Started

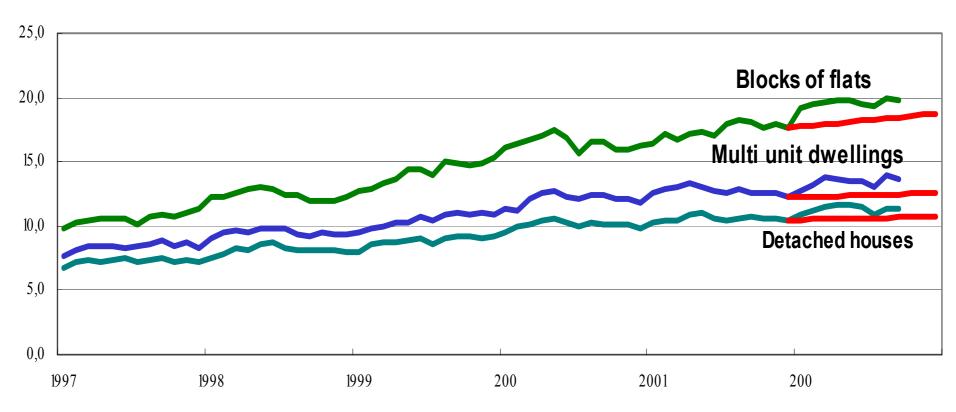
Season adjusted annual rate, 1,000 m2





## **Prices Second-hand Dwellings**

#### NOK 1,000 per m2

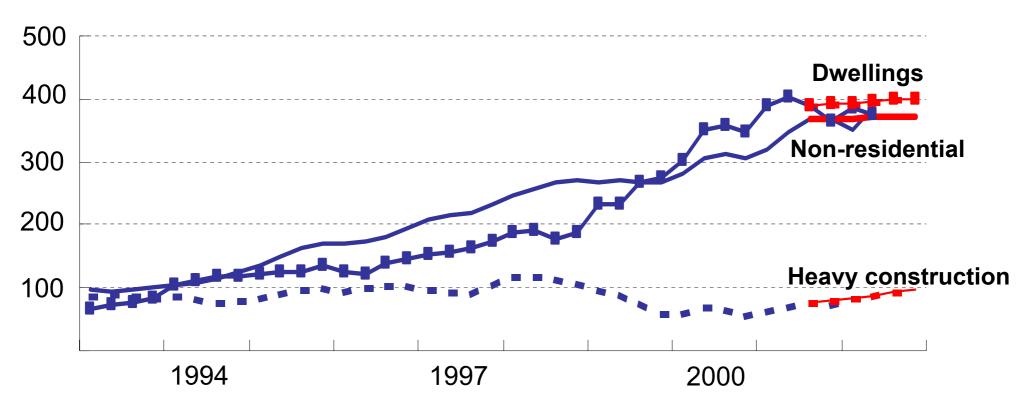


Kilde: Econ. Finn.no, NEF, EFF



### **Orders-on-hand**

Value index 1st quarter '92=100

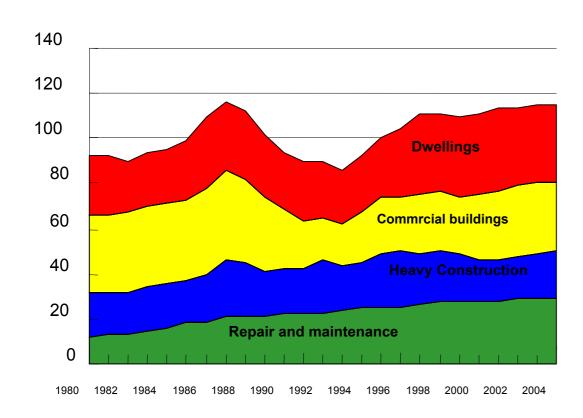


Kilde: SSB



# Norway Construction Market

#### **Billion NOK (1997 prices)**

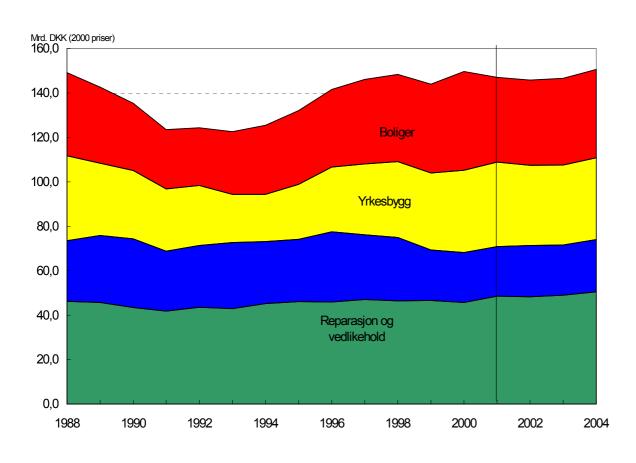


Kilde: SSB. egne anslag

- In general, high activity level
- Expecting 0.5% growth in 2003 and 1% in 2004
- Private commercial buildings contributing to weaker growth for the industry
- Investments in housing kept up, but declining number of starts
- Public building up, but not as much as expected
- Heavy construction up 5% in 2003
- Repair and maintenance segment growing steadily



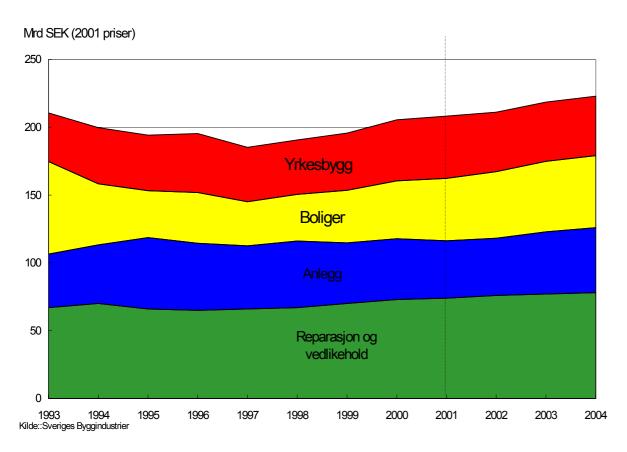
# Denmark Construction Market



- Declining investments in 2002.
   New growth expected in 2003 (0.5%), growth 3% in 2004
- Dwellings increasing during the whole period - 20,000 today and 23,000 in 2004
- Commercial buildings will increase in 2003, but uncertain in 2004
- Decline in heavy construction investments in 2003.
   Prospects of growth in 2004/2005



# Sweden Construction Market



- 3% growth in investments expected in 2003 and 2% in 2004
- House construction driving engine in construction market in Stockholm. Market for office buildings still weak
- Market in Skåne marked by increasing activity, especially for public buildings and dwellings
- Unchanged activity level in Gothenburg market in 2003. Growth expected in 2004. Decline in nonresidential building in 2003
- Heavy construction market characterised by large projects

## **Heavy Construction Projects in Scandinavia** Selected project at more than NOK 100 million



#### Norway:

Snøhvit Production quay Snøhvit LNG adm. building

Snøhvit Civil 2

Subway system in Oslo

PPP E39 Klett-Bårdshaug Oset Treatment plant

**GSM Civil Works F** 

Underground parking, Bergen E18 Øygardsdalen-Nørholm

relief road

Jernbane Barkåker Nord

Barkåk-Tønsberg Stage 1

Follafoss power plant

Rv43 Bukkestein-Aunevik

PPP 18 Lyngdal-Flekkefjord

Reinskar Powerplant, Gildeskå E18 Drammen bridge stage 1

Goods terminalTrondheim Rv. 64 Atlantic ocean tunnel Goods terminal Sandnes

E18 Sekkelsten Krosby

Rv. 4 Reinsvoll Hundalen

Namdal project (road)

Tunnels Offersjøen Bjällstaån

Kjøsnesfjorden Powerplant

E18 Koppstad Gulli stage 1

Eiksund connection E6 NordreE18 Ny Drammen bridge stage 2

Lysaker-Skøyen (railway)

Lysaker-Sandvika st. (railway)

E6 Assurtiern-Taraldrud

E18 Kierlingland-Dyreparken

E6 Løklia-Vindåsliene

E6 Svinesund-Svingenskogen

E16 Wøyen Bjørum E18 Nygårdskrysset

#### Sweden:

E4 Uppsala-Mehedeby (2 stages)

Trollhättan Båberg-Oxnered

Farledsfyrar Göteborg

E6 Kallsås-Saltällan

Botniabanan railway tunnel

Harbour reconstruction (Gothenburg)

Munkedal bridge 500 m

Bridges Angermanland

Väg 48 Skøvde (4 stages)

E6 Hogstorp-Kallsås

Malmö City tunnel (railway)

**Denmark:** 

Østamagerbanen

E47 Falster Holbæk-Vig

Holbæk Highway Fløng

Odense Svendborg 3 stages (highway)

Fredriksund 3-4 stages (highway)



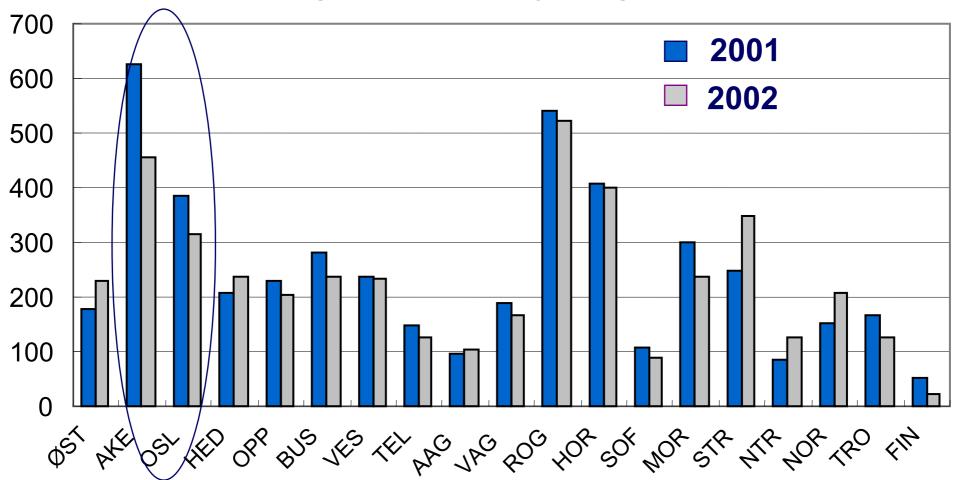
## **Construction Market More Than Oslo ... (1)**

- Office market in Oslo often in focus
  - This is justified and we can clearly see a weaker market situation affecting our construction and property operations
- Admittedly, this is not the whole picture
  - For Veidekke, with nation wide operations, there are many positive trends compensating for a weak Oslo market
- Office buildings are approximately 10% of non residential buildings area started (average 1983-2001)



## **Construction Market more than Oslo ...(2)**



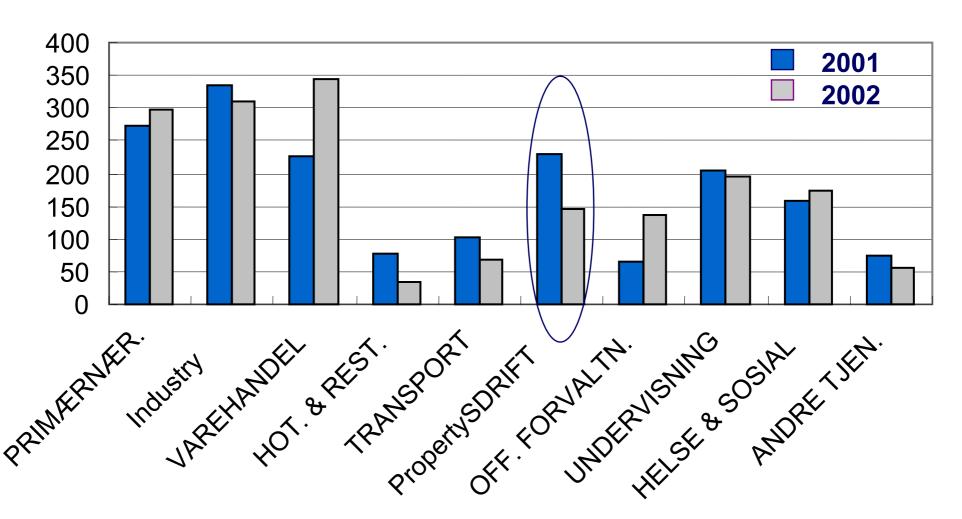


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### More than Offices ...

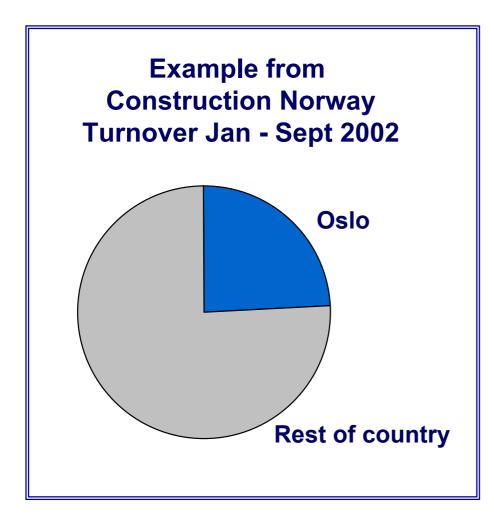
#### Non-residential buildings started January – August, 1,000 m2



d quarte



## Oslo important, but ....



- Oslo represents 24% of division's turnover so far this year and 21% of orders-on-hand per 30 September
- 55 out of 225 contracts of more than NOK 5 million are in Oslo, and 170 contracts in other parts of the country



# **Construction Norway**Largest ongoing projects

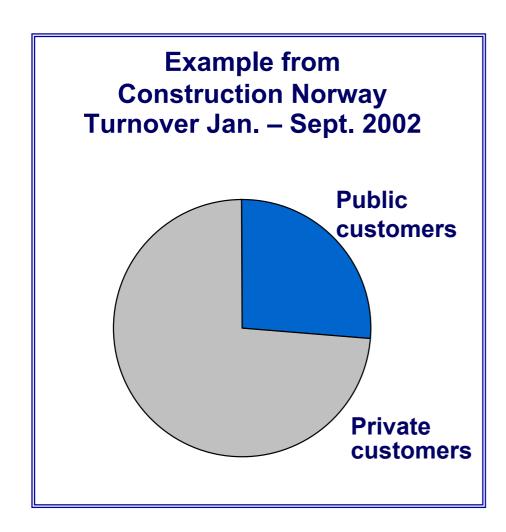
Project	Client	Region	Contract value NOK million
Oslo Atrium	Rom Eiend.utv. AS	Oslo	445
Ski Sentrum	Thon Hotell AS	Akershus	204 *)
Double railway track	Jernbaneverket	Akershus	175 *)
Fritzøe Brygge	Fritzøe Brygge AS	Vestfold	172
E6 Vestby-Moss	Statens vegvesen	Østfold	145
Haugjordet school	Ski kommune	Akershus	130
Bergheim Amfi	Bergh. Terrasse Eiend.	Sør-Trøndelag	128
Vestre Voksen	Veidekke Property	Oslo	127
Central warehouse	Hakon Property AS	Hordaland	122
Oddernes road tunnel	Statens vegvesen	Vest-Agder	120 *)
PIR Senteret	PIR Senteret II AS	Sør-Trøndelag	119
Teknobyen	Trondheim Nær.bygg	Sør-Trøndelag	98

<sup>\*)</sup> Construction Norway's share

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## More than private customers ...



- Largest segment is private customers, but government and local authorities also important
- 26% of turnover ascribable to public customers so far this year, equivalent to close to NOK 1 billion
- Public customers' share of orderson-hand is 30%



# **Summary Market**

- Scandinavian market flattening off at a high level
- Uncertainty attached to private construction activity
  - Especially for non-residential buildings, but also within construction of dwellings
- Public sector compensating for some of the decline in private sector

Our basis is a modest growth estimate



### **Status Focus Areas**

- Increasing profitability
  - Profitability improved, but still great potential
- Reducing debts
  - Selling Bautas has led to financial latitude
  - Still focus on further financial improvements
- Strengthening position in Sweden
  - Positioned in all growth regions
  - Strong order volume giving good basis for focusing on profitability and control
- After four years of strong growth we have advanced from being solely a Norwegian player to one of the leading Scandinavian players
  - Leading in Norway
  - On fourth place in Denmark
  - Number six in Sweden and in position as a challenger



#### **Main Focus Areas**

- Based on our wide scope of operations, sound order volume and concentrated activities we'll strengthen our market position, even though the market is flattening out, through
  - Placing profitability in focus
  - Mainly organic growth
- Stronger financial position and moderate expansion investments will generate a good cash flow, thus
  - Increasing the possibilities for higher dividends



### **Summary**

- Continued improvement of profitability
- Reduced cost potential
  - Increased productivity
  - Reason to expect lower sub-contractor costs
  - New purchasing opportunities
- Sound volume of orders-on-hand
- New market opportunities in public sector
  - Municipal construction and management tasks
  - Competitive tendering for projects that before were undertaken by the road authorities' own production unit



Good foundation for stronger profitability and sound cash flow



### **Enclosures**



## **Construction Norway**

Figures in NOK million	Turnover	2002 Pre-tax profit	Margin	Turnover	2001 Pre-tax profit	Margin
1st quarter	1 198.8	21.1	1.8%	1 060.8	7.9	0.7%
2nd quarter	1 321.5	36.1	2.7%	1 186.8	-4.0	-0.3%
3rd quarter	1 096.3	30.8	2.8%	1 126.1	7.8	0.7%
Total 9 months	3 616.6	88.0	2.4%	3 373.7	11.7	0.3%
4th quarter				1 467.1	-17.8	-1.2%
The year				4 840.8	-6.1	-0.1%



### **Construction Denmark**

Figures in NOK million	Turnover	2002 Pre-tax profit	Margin	Turnover	2001 Pre-tax profit	Margin
1st quarter	404.1	-5.2	-1.3%	441.6	-3.0	-0.7%
2nd quarter	486.3	6.1	1.3%	547.8	7.4	1.4%
3rd quarter	458.0	3.7	0.8%	534.5	9.2	1.7%
Total 9 months	1 348.4	4.6	0.3%	1 523.9	13.6	0.9%
4th quarter				570.3	14.2	2.5%
The year				2 094.2	27.8	1.3%



### **Construction Sweden**

Figures in NOK million	Turnover	2002 Pre-tax profit	Margin	Turnover	2001 Pre-tax profit	Margin
1st quarter	103.5	-4.5	-4.3%	42.0	-4.7	-11.2%
2nd quarter	239.7	-4.0	-1.7%	75.9	-2.2	-2.9%
3rd quarter	196.9	-0.1	-0.1%	62.8	-1.9	-3.0%
Total 9 months	540.1	-8.6	-1.6%	180.7	-8.8	-4.9%
4th quarter				180.5	0.1	0.1%
The year				361.2	-8.7	-2.4%



# **Special Projects**

Figures in NOK million	Turnover	2002 Pre-tax profit	Margin	Turnover	2001 Pre-tax profit	Margin
1st quarter	233.5	-10.3	-4.4%	180.4	-8.8	-4.9%
2nd quarter	330.2	-2.7	-0.8%	215.6	-7.3	-3.4%
3rd quarter	226.7	-39.4	-17.4%	183.4	-6.2	-3.4%
Total 9 months	790.4	-52.4	-6.6%	579.4	-22.3	-3.8%
4th quarter				215.8	-8.5	-3.9%
The year				795.2	-30.8	-3.9%



# **Property Scandinavia**

Figures in NOK million	Turnover	2002 Pre-tax profit	Margin	Turnover	2001 Pre-tax profit	Margin
1st quarter	126.6	22.6	17.9%	293.4	19.3	6.6%
2nd quarter	445.6	37.9	8.5%	137.4	15.5	11.3%
3rd quarter	142.5	7.5	5.3%	245.2	27.2	11.1%
Total 9 months	714.7	68.0	9.5%	676.0	62.0	9.2%
4th quarter				180.5	48.0	26.6%
The year				856.5	110.0	12.8%



# **Industry Scandinavia**

Figures in NOK million	Turnover	2002 Pre-tax profit	Margin	Turnover	2001 Pre-tax profit	Margin
1st quarter	312.8	-13.3	-4.3%	374.4	-13.8	-3.7%
2nd quarter	597.7	13.3	2.2%	601.1	14.5	2.4%
3rd quarter	708.8	77.5	10.9%	782.7	52.3	6.7%
Total 9 months	1 619.3	77.5	4.8%	1 758.2	53.0	3.0%
4th quarter				657.8	8.0	1.2%
The year				2 416.0	61.0	2.5%

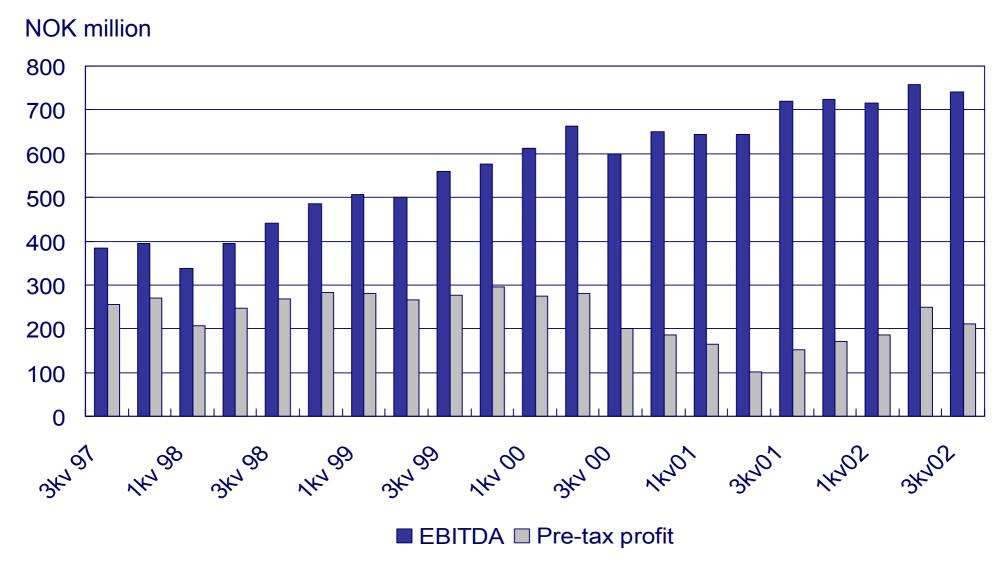


# **Financial Key Figures**

Figures in NOK million	30.09.02	30.09.01	2001	2000	1999
Capital					
Investments	247	287	451	1 635	526
Net interest-bearing position	-1 289	-1 805	-1 347	-1 319	-207
Equity	1 425	1 370	1 349	1 321	1 050
Equity ratio (%)	23.9	21.1	21.4	20.5	29.4
Profitability (%)					
Operating profit margin	3.1	2.5	2.3	3.3	5.1
Profit margin	2.1	1.2	1.3	2.3	4.6
Shares					
Earnings per share (NOK)	3.57	1.81	2.58	4.79	8.41
Cash flow per share	14.21	13.71	20.26	20.18	19.15
Market price (NOK)	46.0	45.0	51.0	57.0	74.5
Stock value	1 244	1 217	1 379	1 516	1 698



### 12 Months' Key Figures





### **Ownership Structure 25 October 2002**

Major shareholders :	
OBOS Forretningsbygg	15.0%
Folketrygdfondet	14.0%
Storebrand	9.6%
Color Group	5.4%
Avansefondene	5.0%
Anthon B. Nilsen AS	4.8%
Firstnordic Fondene	2.0%
Odin Norway	1.8%
Tine Pensjonskasse	1.8%
Vital Forsikring	1.3%

