



Troax Group AB (publ)

PRESS RELEASE, Hillerstorp, 23rd of March 2026, at 10.30 CET

Notice of Annual General Meeting of Troax Group AB (publ)

The shareholders of Troax Group AB (publ) (556916-4030) are hereby invited to the Annual General Meeting on Wednesday, April 22nd, 2026 at 3 pm at the company's office, Tyngel, 335 04 Hillerstorp.

A. RIGHT TO PARTICIPATE AT ANNUAL GENERAL MEETING

Shareholders who wish to attend the Annual General Meeting shall:

- be included in the share register kept by Euroclear Sweden AB on the record date on Tuesday the 14th of April 2026; and
- register with the company no later than Thursday the 16th of April 2026 under the address Troax Group AB, Box 89, 335 04 Hillerstorp, or by phone 0370-828 00, or by email arsstamma@troax.com.

When registering, shareholders must state their name, personal or organizational number, address and telephone number and number (one or maximum two) of assistants. The information provided at the time of registration will be processed and used solely for the Annual General Meeting 2026 (see further information below under item I). For those who wish to be represented by proxy, the company provides proxy forms which are available on the company's website www.troax.com. If participation is supported by proxy, this should be sent to the above address so that it reaches the company well in advance of the meeting. The power of attorney may not be older than one year old, however, that the power of attorney may be older than one year if it is shown to be valid for a longer period, not exceeding five years. If the power of attorney is issued by a legal person, a certified copy of the registration certificate or equivalent for the legal person must be attached. Shareholders who have had their shares registered in the name of a nominee must, to be entitled to participate in the Annual General Meeting, re-register such shares in their own name so that the shareholder is entered into the share register as of the record date April 14th, 2025. Such voting rights registration shall be made to the nominee, in accordance with the nominee's routines, at such time in advance as decided by the nominee. Voting rights registration that has been requested by shareholders at such time that the registration has been completed by the nominee no later than April 16th, 2026, will be taken into account in the preparation of the share register.

B. MATTERS AT THE ANNUAL GENERAL MEETING

Proposed agenda

1. The Annual General Meeting opens
2. Election of Chairman of the Meeting
3. Establishment and approval of voting list
4. Approval of agenda
5. Election of one or two persons to certify the minutes
6. Examination of whether the meeting has been duly convened
7. CEO's speech
8. Presentation of the annual report and the auditors' report, as well as the consolidated accounts and the consolidated auditors' report.
9. Decision on
 - a) adoption of the income statement and balance sheet and the consolidated income statement and consolidated balance sheet
 - b) disposition of the company's profit according to the adopted balance sheet
 - c) discharge from liability for the members of the Board of Directors and the CEO
10. Presentation of the work of the Nomination Committee
11. Determination of the number of Board members
12. Determination of the number of auditors and deputy auditors
13. Determination of the fees to the Board members and the auditors

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14. Election of Board members and Chairman of the Board
15. Election of auditor and deputy auditor
16. Decision on authorisation for the Board of Directors to decide on acquisition and transfer of own shares
17. The Board of Director's remuneration report
18. Decision on call option program for senior executives
19. Closing of the Meeting

C. THE NOMINATION COMMITTEE'S PROPOSAL FOR THE ANNUAL GENERAL MEETING 2026 REGARDING ITEMS 2, 11-15 AND THE MOTIVATED OPINION ON THE PROPOSAL TO THE BOARD OF TROAX GROUP AB (publ)

Instructions for the Nomination Committee

With the support of the instructions for the Nomination Committee and of information in Euroclear Sweden's owner register, the Nomination Committee for the Annual General Meeting 2026 in Troax Group AB (publ) consisted of Ossian Ek Dahl (Chairman), Investment AB Latour, Christian Lindström Lage, SEB Investment Management and Johan Skoglund, AMF Fonder. Anders Mörck has, the Chairman of the Troax Group, been co-opted to the Nomination Committee. Together, the members of the Nomination Committee represent over 46,8 per cent of the votes in the company.

The Nomination Committee has held five meetings and has also made regular reconciliations via telephone and e-mail. All Directors of the Board have been interviewed by the committee. At the meetings, the Nomination Committee discussed the issues that a Nomination Committee has to deal with in accordance with the Swedish Code of Corporate Governance. No comments were received from the shareholders to the Nomination Committee on the issues in question.

Election of Chairman of the Meeting (Item 2)

The Nomination Committee proposes that Anders Mörck, or the person appointed by the Nomination Committee in the event of his impediment, is elected Chairman of the Annual General Meeting.

Determination of the number of Board members (Item 11)

The Nomination Committee's proposal is that the number of Board members elected by the Annual General Meeting during the coming term shall be six. In addition to these six members, there are employee representatives who are not elected by the Annual General Meeting.

Determination of the number of auditors and deputy auditors (item 12)

The Nomination Committee proposes that one registered audit firm is to be appointed as auditor and that no deputy auditor is appointed.

Determination of fees to the members of the Board of Directors and auditors (item 13)

The Nomination Committee proposes that the board fees for the coming year be as follows. The fee is proposed to SEK 925,000 (900,000) for the Chairman of the Board and to each SEK 360,000 (350,000) for other members elected by the Annual General Meeting. Amounts in parentheses describe the previous level. The Nomination Committee further proposes that fees for audit committee work should be paid with SEK 175,000 (165,000) to the chairman and SEK 115,000 (110,000) to the member, and fees for remuneration committee with SEK 65,000 (65,000) to the chairman and 33,000 (33,000) for a member. No remuneration shall be paid to Board members during the time they are employed by the company. The Nomination Committee has carried out an analysis of the fees compared to similar companies based on a number of different measures of size and complexity. It is proposed that the auditor be paid a fee according to invoices approved by the company.

Board members, who do not previously have corresponding holdings, are expected over a five-year period, to successively acquire and maintain a holding of shares in Troax at a market value corresponding to at least one year's remuneration to the Board of Directors before tax, excluding fees for committee work.



Election of Board members and Chairman of the Board (item 14)

The Nomination Committee proposes re-election of Fredrik Hansson, Marie Landfors, Anders Mörck, Eva Nygren, Bertil Persson, and Anna Stålenbring. Thomas Widstrand has announced that he is not available for re-election to the board. Furthermore, the re-election of Anders Mörck as Chairman of the Board is proposed. Information on proposed Board members and the Nomination Committee's motivated opinion is available on the company's website www.troax.com.

Election of auditor and deputy auditor (item 15)

The Nomination Committee proposes re-election of the registered audit firm Öhrlings Pricewaterhouse-Coopers AB until the end of the 2027 AGM. Öhrlings Pricewaterhouse-Coopers AB have announced that, if the AGM decides as proposed, Johan Malmqvist will be appointed as principal auditor.

D. BOARD PROPOSAL FOR A DECISION REGARDING ITEMS 9b, 16-18

Decision on disposition of the company's profit according to the adopted balance sheet (item 9 b)

The Board of Directors proposes that the company's profits to be allocated so that 0.24 EUR, a total of 14.4 MEUR, is distributed to the shareholders and that the remaining part of the company's profit, approximately 16.5 MEUR, is carried forward. The Board of Directors further proposes that April 24th, 2026, should be the record date for the payment of dividends. If the Annual General Meeting resolves in accordance with the proposal, the dividend is expected to be distributed through Euroclear Sweden AB's provision on May 4th, 2026, to those who are included in the share register on the record day.

Decision on authorisation for the Board of Directors to decide on acquisition and transfer of own shares (item 16)

The Board of Directors proposes that the meeting authorizes the Board to decide on one or more occasions, until the next Annual General Meeting, on the acquisition of own shares. Acquisitions may be made of so many shares that the company owns a maximum of ten (10) percent of all shares in the company. The shares may be acquired partly through an offer addressed to all shareholders, and partly through trading on Nasdaq Stockholm. In the case of acquisitions on Nasdaq Stockholm, the price shall at the time of acquisition correspond with the current market price with deviations that do not exceed the registered price interval at any given time. The acquisition is mainly intended to fulfil the obligations under call option programs.

The Board is also proposed to be authorized, on one or more occasions, until the company's next Annual General Meeting, to have the right to decide on the transfer of the own shares the company holds at the time of the Board's transfer decision. The transfer may be affected through trading on Nasdaq Stockholm at a price within the price range at any given time.

The transfer of own shares may be used to cover the company's commitments in accordance with the proposed call option program in item 18. Such transfer may be made at a price in cash or value of acquired property which, in the case of acquisitions, corresponds to the stock price at the time of the transfer or which corresponds to a transfer in accordance with issued call options, a price set by independent advisors such as market-based at the time of issuance of the options.

The Board of Director's remuneration report (item 17)

The Board has prepared a remuneration report which is proposed to be approved by the Annual General Meeting. The remuneration report is among the Board's complete proposals on the company's website.

Decision on call option program for senior executives (item 18)

The Board of Directors proposes that the Annual General Meeting resolves on a call option program aimed at senior executives within Troax Group AB (publ) or its subsidiaries. It is proposed that the Annual General Meeting instruct the Board, until the next Annual General Meeting, to issue call options for a maximum of 300,000 shares, corresponding to a maximum of 0.5 percent of the total number of shares and votes in the company. Until the next Annual General Meeting, senior executives will be offered the option of acquiring call options of a maximum of 300,000 shares where the CEO shall be offered to acquire a maximum of 30,000 call options, other members of the Group management and regional managers a maximum of 10,000 call options each and other senior executives 5,000 – 7,000 call options each.

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The participants' individual allocation within the specified interval is based on criteria such as each participant's role, experience and skills. The terms for the call options shall be market-based in accordance with accepted valuation models at the time of each issuance. The option premium shall constitute 10 percent of the share price at the time of issue. The term of the options shall be a maximum of 3.9 years from its issuance, and the redemption period shall be 20 May 2030 - 30 June 2030.

The exercise price shall be determined by an independent appraiser on each occasion by applying the Black & Scholes valuation model. The Board's proposal means that the Annual General Meeting approves that the company, with deviation from the shareholders' preferential rights, transfer up to 300,000 shares to the option holders at the exercise price determined for the options in connection with any exercise of the call options (subject to any conversion due to, among other things, fund issue, aggregation or division of shares, new share issue, reduction of share capital or similar action). At the time of the notice, Troax Group AB holds 154,668 shares in treasury.

The Board of Directors also proposes that the meeting approves of transfer of shares acquired in accordance with item 16 for obligations under call option programs. The decision has been prepared by the Board in its entirety. The proposal is part of creating a long-term incentive for important employees. The proposal is of reasonable scope for employees and Troax' shareholders' collective. The Board intends to return at future Annual General Meetings with similar proposals. As the program is offered at market terms and poses a financial risk to the executive, no social security costs are incurred.

E. NUMBER OF SHARES AND VOTES IN THE COMPANY

At the time of this notice, the total number of shares in the company amounts to 60,000,000 shares, corresponding to a total of 60,000,000 votes. At the time of the notice, the company holds 154,668 shares in treasury.

F. RIGHT TO REQUEST INFORMATION

The Board of Directors and the CEO shall, if any shareholder so requests, and the Board of Directors considers it can be done without material harm to the company, to provide information on conditions that may affect the assessment of a matter on the agenda, and conditions that may affect the financial situation of Troax Group AB and/or its subsidiary(ies), or Troax Group AB's relationship with other group companies and the consolidated accounts.

G. AVAILABLE DOCUMENTS

Annual report with audit report, complete proposals for resolutions and other documents that will be available before the meeting according to the Companies Act and the Swedish Code of Corporate Governance will be available at the company, Troax Group AB (publ), Tyngel, 335 04 Hillerstorp and on the company's website: www.troax.com no later than three weeks before the Annual General Meeting and will be sent to the shareholders who so wish and state their address.

H. MAJORITY REQUIREMENTS

For a valid resolution regarding item 16 according to the above proposal, a majority requirement of two-thirds (2/3) of both the votes cast and the shares represented at the Annual General Meeting applies. For a valid resolution regarding item 18, a majority requirement of nine tenths (9/10) of both the votes cast and the shares represented at the Annual General Meeting applies.

I. HANDLING OF PERSONAL DATA

For information on how your personal data is processed, refer to the privacy policy available on Euroclear Sweden AB's website:

<https://www.euroclear.com/dam/ESw/Legal/Privacy-notice-bolagsstammor-engelska.pdf>



Hillerstorp 23rd of March 2026
Troax Group AB (publ)

BOARD OF DIRECTORS

For additional information:

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About Troax

Troax Group is the leading global supplier of area protection for indoor use in manufacturing and warehousing.

Troax develops high-quality and innovative security solutions to protect people, property and processes.

*Troax Group AB (publ), corporate registration number 556916-4030, has a global organization with a complete sales force and efficient supply chain. With a local presence, we enable high customer service and fast deliveries. We are represented in 40 countries and employ approximately 1,100 employees. The company's headquarters are located in Hillerstorp, Sweden. In 2025, Troax's net sales amounted to approximately 262 MEUR.
www.troax.com*